## **COVER SHEET**

																							A	S	0	9	3	_	7	9	4	6
																						S	.E. <b>C</b>					Nu				
A	L	L	I	A	N	С	Ε		G	L	О	В	Α	L		G	R	О	U	Ρ,		I	N	С								
																												 	<u>                                       </u>	<u>                                       </u>	<u> </u>	<u>                                       </u>
												((	Con	npai	ny's	s Fu	II N	ame	e)													
7	T	Н		F	L	О	О	R	,		1	8	8	0		E	A	S	T	W	O	О	D		A	V	E	N	U	E	,	
Е	A	S	T	W	O	О	D		С	I	T	Y		С	Y	В	Ε	R	P	A	R	K	,									
1	8	8		Е			R	О	D	R	Ι	G	U	Е	Z		J	R			A	v	E	N	U	Ε	,					
В	Α	G	U	M	В	Α	Y	Α	N	,		Q	U	E	Z	0	N		С	Ι	Т	Y										
												_																				<u> </u>
																													<u> </u>	<u> </u>		<u>L</u>
				- D		A T	<b>N</b> T/T			nes	ss A	dar	ess	: No 	o. S	tree	et C	ity/	low	/n/P	rov' 		_			_	_	La	١.	1.		
							N'I : Pe															7 Com	0 par	9 1v T	ele	2 pho		3 Nu			4	1
1	2		3	_						S	E			F		R	м		1	7	_	A		,		0	9	1			Tue	20
Mon				ay						3	L	C				YPE			1	1	_	Λ				Mor					ay	
	Fiso	cal `	⁄ea	r												N.	Λ										Aı	nnu	al M	leet	ing	
											;	Sec	ond	ary	Lice	nse		e, I	f Ap	plica	able	!										
c	T.	6																			ĺ											
S Dept	_		ring	this I	Doc.																		An	nend	ded /	Artic	les l	Num	ber/	Sect	ion	
																		Tot	al <i>L</i>	١mc	unt	of	Ror	rov.	/ina	c						
																		-	ui 7	TITIC	Zarit	01	DOI	IOW	mig	<u> </u>	-					
Tota	ıl No	o. of	Sto	khol	ders	3								ı			Do	mes	stic								For	eig	n			
		•••••						•••••	То	be	acc	om	plis	hed	by	SE	C P	ers	onn	el c	one	err	ned		•••••				•••••	•••••		••••
			Fil	e N	uml	ber										LCL	J															
			Doc	um	ent	I.D									C	ashi	er															
_					_			_																								

Remarks = pls. use black ink for scanning purposes

## AS093-7946

SEC Reg. No.

# **ALLIANCE GLOBAL GROUP, INC.**

## **TABLE OF CONTENTS**

# **Description**

SEC 17-A 2012 Annual Report

AACFS Audited Consolidated Financial Statements

with Statement of Management's Responsibility For Consolidated Financial Statements and

Report of Independent Auditors

Supplementary Schedules to the Financial Statements with Independent Auditors' Report

#### SECURITIES AND EXCHANGE COMMISSION

#### **SEC FORM 17-A**

# ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SECTION 141 OF THE CORPORATION CODE OF THE PHILIPPINES

- 1. For the fiscal year ended December 31, 2012
- 2. SEC Identification Number AS093-7946
- 3. BIR Tax Identification No. 003-831-302-000
- 4. Exact name of issuer as specified in its charter ALLIANCE GLOBAL GROUP, INC.
- 5. METRO MANILA, PHILIPPINES

Province, country or other jurisdiction of incorporation or organization

- 6. (SEC Use Only)
  Industry classification code
- 7. 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark 188 E. Rodriguez Jr. Avenue, Bagumbayan, 1110 Quezon City Address of principal office
- 8. (632) 7092038 to 41

Registrant's telephone number, including area code

9. Securities registered pursuant to Sections 8 and 12 of the SRC, or secs. 4 and 8 of the RSA

Title of Each Class

Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding

As of March 31, 2013

Common

10,269,827,979

- 10. Are any or all of these securities listed on Philippine Stock Exchange. Yes.
- 11. (a) AGI has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of The Corporation Code of the Philippines during the preceding twelve (12) months.

  (b) AGI has been subject to such filing requirements for the past ninety (90) days.
- 12. The aggregate market value of the voting stock held by non-affiliates of AGI, based on the closing price of its common stock of Twenty-Four Pesos and Ninety-Five Centavos (P24.95) on the Philippine Stock Exchange on April 19, 2013, is 102,838,865,265.

#### PART I - BUSINESS AND GENERAL INFORMATION

#### 1. BUSINESS

#### a. Organization and Business Development In The Past Three Years

#### a.1. The Company

Alliance Global Group, Inc. ("AGI" or "the Company") is one of the leading conglomerates in the Philippines, with interests in property development, food and beverage manufacture and distribution, quick-service restaurants and integrated tourism development businesses. Through its subsidiaries and associates, the Company operates a diversified range of businesses that focus on developing products and services that generally cater to the Philippine middle class.

Incorporated on October 12, 1993, AGI began operations in 1994 as a glass-container manufacturer after it acquired a glass manufacturing plant in Canlubang, Laguna. AGI initially listed its shares in the Philippine Stock Exchange ("PSE") in 1999; after which in the same year, it obtained approval from the Securities and Exchange Commission ("SEC") to broaden its primary business and become a holding company. Immediately, the Company began its diversification into the food and beverage and real estate industries, and, in 2005, into the quick-service restaurant business. In 2007, it reorganized to consolidate businesses controlled by Dr. Andrew L. Tan and family, specifically in the distilled spirit manufacturing and property development. In 2008, the Company entered into integrated tourism development, with gaming activities, by partnering with a leading multinational leisure, entertainment and hospitality group. For its initiatives in its core businesses, including tourism, AGI was recognized as the No. 1 Most Admired ASEAN Enterprise for large-size companies under the growth category at the 2008 ASEAN Business and Investment Summit in Bangkok, Thailand. The ASEAN Business Awards aims to recognize successful ASEAN companies which have contributed to the growth of the Asean economy and showcase promising enterprises with the potential of becoming global players. In 2011, AGI expanded its integrated tourism estate development outside of Metro Manila, particularly in the Calabarzon and Visayan regions.

The Tan family beneficially owns a majority interest in AGI.

#### a.2.Business and subsidiaries

Below is a brief discussion of the business segments and the subsidiaries that fall into each business segment: (Note: For a more comprehensive list, please refer to Note 1 to the Consolidated Financial Statements filed with this report)

#### Food and Beverage (F&B)

This segment includes the manufacture and distribution of distilled spirits (under the labels of Emperador Brandy, Generoso Brandy, and The Bar flavored alcoholic beverage), flint glass containers, and potato snack products (under Pik-Nik label). It also includes the distribution of consumer products under international labels. Emperador Distillers, Inc. frontruns this segment.

Emperador Distillers, Inc. ("EDI"), a wholly-owned domestic subsidiary, is a leading manufacturer and distributor of distilled spirits. It produces three principal brands, namely, Emperador Brandy, Generoso Brandy and The Bar flavored alcoholic beverage (gin, vodka, tequila), and distributes Ernest & Julio Gallo wines in the Philippines. EDI was

incorporated on June 6, 2003. On February 16, 2007, The Andresons Group, Inc. ("TAGI") and the Tan family sold EDI to AGI. EDI increased its authorized capital stock to P22 billion in 2012, of which P7 billion is outstanding and P5 billion paid up as of end-2012.

EDI acquired the manufacturing plant of Diageo Philippines (local producer of international liquor brands Johnnie Walker, Crown Royal, JeB, Buchanan's Smirnoff, among others) in Biñan, Laguna in May 2012. The acquisition is aimed to increase production and local technical capabilities in order to boost competitiveness in promoting Emperador as a strong global brand.

Anglo Watsons Glass, Inc. ("AWG"), a domestic subsidiary,was incorporated on July 22, 1999 to handle the spun-off glass container manufacturing business. It presently caters substantially to the requirements of EDI, which acquired 100% ownership of AWG from AGI in June 2012. AWG has P400 million authorized, fully subscribed and paid up capital as of end-2012.

To support the growing bottle requirements of EDI, AWGI constructed another furnace in 2012 to double plant capacity. The furnace was fired up in December 2012.

• Alliance Global Brands, Inc. ("AGB"), a wholly-owned domestic subsidiary incorporated on December 22, 1999, has a wholly-owned foreign-based subsidiary, McKesterPik-Nik International Limited ("MPIL"), which wholly owns a US corporation that produces and markets the Pik-Nik potato snack products internationally. Through the MPIL group, AGI first gained entry into the global market. Another wholly-owned domestic subsidiary of AGB, Tradewind Estates, Inc. ("TEI"), leases the manufacturing plant to, and provides the manpower requirement of, EDI. AGB has P5 billion authorized capital and P1.25 billion subscribed and paid-up capital.

#### Real Estate (RE)

This segment involves the Company's investment in and development of real estate, lease of properties, hotel development and operations, and integrated tourism resorts development. The real estate portfolio encompasses a wide array of products that cater to niche markets ranging from luxury, middle-income and affordable home sectors to vacation homes.

Megaworld Corporation ("MEG" or "Megaworld"), a publicly-listed domestic company incorporated on August 24, 1989, is one of the leading property developers in the Philippines. It is a pioneering developer of large-scale, mixed-use planned communities or townships that integrate residential, commercial, leisure and entertainment, and educational/training components under the "live-work-play-learn" concept. While initially MEG builds only high-end residential condominiums and commercial properties on a stand-alone basis, in 1996, it began to focus on the mixed-used communities in response to the demand for lifestyle convenience of having quality residences in close proximity to office and leisure facilities, primarily for the middle-income market. Its first venture under this set-up is Eastwood City in Quezon City. It now has ten community townships across Metro Manila, Cebu and Iloilo plus residential condominium projects in Metro Manila. MEG also engages in other property related activities such as project design, construction oversight and property management. It owns and operates the Richmonde Hotel Ortigas in Pasig City and Eastwood Richmonde Hotel in Quezon City through a wholly-owned subsidiary, Prestige Hotels & Resorts, Inc. Megaworld has P30.2 billion authorized capital stock and P28.9 billion paid-up capital (both common and preferred stock) as of end-2012.

On February 16, 2007, AGI bolstered its presence in the real estate industry by acquiring, in a share-swap transaction with Dr. Tan, TAGI and Yorkshire Holdings, Inc., an additional 25% interest in Megaworld, which increased AGI's equity to 46%. AGI further increased its effective ownership interest in Megaworld thereafter through purchases in the market and exercise of stock rights and warrants. By end-2012, AGI holds 63% effective interest in MEG.

Megaworld is continuously cited by award-giving bodies, in the past by Finance Asia, Euromoney and Asiamoney. In 2011, it was conferred as Alpha South East Asia Most Organized Investor Relations and Strongest Adherence to Corporate Governance, World HRD Congress Best Employer, Asia's Best Managed Company by Finance Asia and Best in Investor Relations by Finance Asia. In 2012, Meg was awarded Best Mid-Cap Company, Best Managed Philippine Company and Best in Investor Relations by Finance Asia. Most recently, in 2013, the Company garnered awards for Asia's Best CEO, Best Investor Relations and Best CSR from Corporate Governance Asia's Asian Excellence Awards.

- Empire East Landholdings, Inc. ("Empire East" or "ELI"), a publicly-listed domestic company incorporated on July 15, 1994, specializes in multi-cluster condominium projects and multi-phase subdivision developments in key locations in Metro Manila and Laguna. Laguna Bel-Air is ELI's flagship township project while Pioneer Woodland's is its first transit-oriented development in Mandaluyong City. Before its incorporation, ELI used to be the community housing division of MEG. ELI, which was formerly reported as an associate of MEG, became a subsidiary of MEG in first half of 2011 when MEG increased its ownership stake to majority which as at December 31, 2011 and 2012 is at 61.1% and 78.6%, respectively.
- Suntrust Properties, Inc. ("SPI"), incorporated on November 14, 1997, develops master-planned self-sustaining residential communities in Cavite and Laguna and condominiums in Metro Manila that provide affordable homes for the low- to moderate-income families. The developments that focus on space-saving and functionality features include Gentri Heights, Sherwood Hills, Riva Bella in Cavite; Sta. Rosa Heights, Sta. Rosa Hills and The Mandara in Laguna; Suntrust Adriatico Gardens, Parkview and Treetop Villas in Manila. In March 2011, MEG acquired 50% majority interest in SPI. MEG owns effectively 88.2% of SPI as at December 31, 2012.
- Global-Estate Resorts, Inc. ("GERI"), formerly Fil-Estate Land, Inc., a real estate domestic company incorporated on May 18, 1994, went public in November 1995. It is one of the leading property developers and is engaged in the horizontal development of residential subdivision lots, integrated residential, golf and other leisure-related properties, integrated tourism estates development and vertical development of mixed-use towers. With its prime land bank of 2,217 hectares located strategically in key tourist spots outside Metro Manila, such as Sta. Barbara in Iloilo, Tagaytay City, Laurel and Nasugbu in Batangas, and Boracay, GERI is well-positioned to set new standards in the country's tourism industry. It has P10 billion auhorized capital stock, 84.86% of which is subscribed and paid-up as of December 31, 2012.

AGI acquired 60% interest in GERI in January 2011. With the capital infusion, GERI was able to pay its interest-bearing loans and pursue its development plans. AGI's ownership interest at end-2012 is 63.7%. GERI is AGI's vehicle for integrated tourism resorts development outside Metro Manila.

#### **Tourism – Entertainment and Gaming (TEG)**

This segment refers to the operations of Travellers International Hotel Group, Inc.

Travellers International Hotel Group, Inc. ("Travellers") is a domestic company incorporated on December 17, 2003 to engage in the business of hotels, restaurants, leisure parks, entertainment centers, investments in and operations of gaming activities and other related business. In June 2008, Travellers received the first Provisional License issued by the Philippine Amusement and Gaming Corporation ("PAGCOR") to participate in the development of a portion of the Bagong Nayong Pilipino Entertainment City Manila Project (a.k.a. "Entertainment City Manila") and the Newport City Project. Travellers presently operates its gaming activities in Resorts World Manila ("RWM") in Newport City. RWM is the first integrated leisure and resort property in the Philippines that combines leisure, entertainment, hotel and dining amenities with gaming facilities. RWM opened in Travellers has P10 billion authorized capital stock, P1.4 billion is August 2009. outstanding as of end-2012. AGI's ownership interest is accounted through direct holding of 20% and indirect holdings through its subsidiaries Megaworld, First Centro, Inc. and Adams Properties, Inc. which hold 10%, 5% and 25%, respectively, of Travellers outstanding shares.

Travellers is AGI's first integrated tourism vehicle in Metro Manila in a partnership deal inked in August 2008 with Malaysia-based Genting Group through Genting Hong Kong Limited ("GHL"). Genting Group is a recognized global leader with over 45 years to its credit in leisure and hospitality, gaming and entertainment, and integrated resort business, known for such premier leisure brands as 'Resorts World', 'Maxims', 'Crockfords' and 'Awana'. GHL, on the other hand, is primarily engaged in the business of cruise and cruise-related operations, such as Star Cruises and Norwegian Lines, and is the third largest cruise operator in the world by number of lower berths. Its shares are listed on the Hong Kong Stock Exchange and traded on the GlobalQuote of the Singapore Exchange Securities Trading Limited.

Beginning 2012, Travellers is reported as a subsidiary and consolidated in accordance with applicable accounting standards. Prior to this, Travellers was accounted under equity method and reported under RE segment.

## **Quick Service Restaurant (QSR)**

This segment represents the Company's investment in the McDonald's brand, in accordance with a master franchise agreement with McDonald's USA through Golden Arches Development Corporation.

Golden Arches Development Corporation ("GADC") is a domestic corporation engaged in the operations and franchising of quick service restaurant business under the McDonald's brand and in accordance with the franchise agreement with McDonald's Corporation ("MCD"), a company incorporated in Delaware and with principal offices in Illinois, USA. GADC was incorporated on July 16, 1980. It has P99.44 million authorized and paid up common capital stock, 49% of which is held by AGI and the rest by its founder, Mr. George Yang and his family.

AGI acquired its 49% interest in GADC on March 17, 2005 from McDonald's Restaurant Operations, Inc. ("MRO"), a subsidiary of MCD, both foreign corporations incorporated in the USA.

 Golden Arches Realty Corporation ("GARC") leases solely to GADC parcels of land where McDonald's restaurants and warehouses are situated. It was incorporated on June 25, 2001 and, at present, has P99.4 million authorized and issued common shares, 49% of which is held by AGI.

The Company and its subsidiaries have not been involved in any bankruptcy, receivership or similar proceedings. Likewise, there were no other material reclassifications, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business.

#### b.Business Description

AGI is a holding company with interests in the food and beverage business (manufacturing and trading of consumer products), real estate (investment in and development of real estate, lease of properties, hotel operations and tourism resorts businesses), tourism-entertainment and gaming, and quick service restaurant (McDonald's). Through its subsidiaries and associates, the Company focuses on providing and developing products and services that cater to the needs, demands and aspirations of the country's middle-income sector. The Company believes that it is well positioned to benefit from consumer demand driven by the expected growth of this sector.

#### b.1. Principal products or services and their markets

#### F&B

Brandy is currently being manufactured under the Emperador and Generoso labels. Emperador Gold, at 72 proof, targets the relatively mature consumers 25 years old and above and is marketed in 1 liter, 1.5 liters, 750 ml and 375 ml bottles. Generoso, a lighter and sweeter brandy at 65 proof, is marketed to appeal to women and young drinkers aged 18 to 25 years. Generoso comes in 700 ml and 375 ml bottles. Emperador has been in the market for 20 years while Generoso was introduced in late 2006 only. A lighter brandy at 55 proof of extra smooth full body in 750 ml and 1-liter bottles, aptly labelled as Emperador Light, graced the market in December 2009. Emperador has won recognition as a trusted brand and has been recognized as the number one selling brandy in the world in terms of volume sold. It is currently the world's largest-selling brandy brand with sales volume of 31 million cases in 2012.

A flavored alcoholic beverage under the brand name The BaR was soft launched in November 2008 (grand launch in April 2009) with two variants in lemon-and-lime gin and orange vodka. Two more variants followed - the apple vodka in 2009 and the strawberry vodka in May 2010. The BaR, with its fruity flavors, targets the dynamic and active young drinkers. It is offered at a more affordable price as compared to the premium-priced brandy products. This fruity drink is 50.6 proof and comes in 700 ml bottle.

A clear and pure spirit vodka, The BaR Silver, was launched in the market in November 2010. It is intended to capture the customer preference for cocktail mixing. The BaR Citrus Tequila made its debut in April 2011. It is made from real tequila and flavored with a hint of citrus flavor - the first locally manufactured product of its kind. Both have higher alcohol content at 70 proof and target the more experienced drinkers aged 25 years and above.

7-A

The BaR Cocktails Margarita, a Silver tequila, tested market in 2012. It was launched in the national capital region in December.

Flint glass containers in the form of bottles and jars are produced based on customers' specifications. Flints are plain transparent glass that could be processed into a variety of shapes and sizes for use in wines, liquors, juices, soft drinks, food preserves, sauces and flavorings. At present, glass containers are produced and supplied primarily to EDI.

Pik-Nik is an all-American fresh-fried potato snack line than includes Shoestring Potatoes, Fabulous Fries, Ketchup Fries, and other delicious potato snacks manufactured and distributed internationally from USA. Pik-Nik is the market leader in shoestring potato snack in the USA and is made with no preservatives or artificial ingredients. The products are packed in resealable, foil-lined canisters so they stay fresh and crunchy right to the bottom of the can. These canisters, along with the specialized ingredients and production process, give the products excellent shelf life. Pik-Nik has been in the market for more than 70 years since it was first introduced in the USA in the 1930s in San Jose, California. Now, it is being sold both in the USA and abroad, including the Philippines.

Pik-Nik also has Cheese Curls and Cheese Balls, and in September 2012 added the French Fried Onions.

Certain wines from the E.&J. Gallo Winery in California, USA are distributed in the Philippines. These include the following labels, among others: Carlo Rossi, Wild Vines, Gallo Family Vineyards, Red Rock, Turning Leaf, and Boone's Farm fruity-flavored beverages.

#### RE

The real estate portfolio includes residential condominium units, subdivision lots and townhouses, and office, leisure and retail spaces as well as hotel spaces.

Megaworld is primarily engaged in developing large-scale mixed-used communities called "townships" that integrate lifestyle convenience of having high quality residences in close proximity to office, commercial, educational, and leisure and entertainment facilities. Its township projects at present, in which the strategy is to lease all commercial and retail properties and sell all residential units, are as follows:

- 1. Eastwood City is Megaworld's first community township development on approximately 18 hectares of land in Quezon City, Metro Manila. It centered on the development of Eastwood City CyberPark, the first PEZA-approved information technology ("IT") park in the country to provide offices with the infrastructure to support BPO and other technology-driven businesses on a 24-hour basis. Once the entire residential zone is completed, it is expected to contain at least 20 high-rise towers designed according to a specific theme and style (there were 16 towers as of December 31, 2012). The office properties consist of 10 office buildings. The leisure and entertainment zone consists of Eastwood Mall, Eastwood Richmonde Hotel and Eastwood Citywalk, a dining and entertainment hub, Eastwood Citywalk 2, an amusement center with a cinema complex, a billiard and bowling center, and restaurants and specialty shops.
- 2. Forbes Town Center is a community township located on 5 hectares of land in Bonifacio Global City, Taguig, Metro Manila adjacent to the Manila Golf Club, the Manila Polo Club and the prestigious Forbes Park residential subdivision. Upon completion, Forbes Town Center is expected to consist of residential, retail and entertainment properties. Once completed, the residential zone is expected to consist of 13 towers (11 towers completed)

as of end-2012) comprising the Forbeswood Heights, Bellagio, Forbeswood Parklane, and 8 Forbes Town Road condominium projects. The leisure and entertainment zone is devoted to bars, restaurants and specialty shops which are designated to complement the residential buildings in this development as well as the surrounding office areas in Bonifacio Global City.

3. The McKinley Hill is a community township located on approximately 50 hectares of land in Fort Bonifacio, Taguig, Metro Manila. McKinley Hill consists of office, residential, retail, educational, entertainment and recreational centers. The residential zone consists of subdivision lots for low-density single-detached homes and low-rise (5 or 6-storey) garden villa clusters. In addition, the Stamford Executive Residences, the Morgan Executive Residences, each consisting of three residential clusters, and the Venice, a two-cluster development, are under construction. The office properties will include the McKinley Hill Cyberpark which is a PEZA-designated IT special economic zone. Tenants of the office properties will largely be comprised of software developers, data encoding and conversion centers, call centers, system integrations, IT and computer system support. The leisure and entertainment zone is expected to have a Venetian theme and to consist of bars. restaurants, specialty shops, cinemas and sports complex, to complement the office and residential areas in the community township. First phase of the zone was completed in Three international schools, the Chinese International School, the Korean International School and Enderun College, a hotel management institution affiliated with Les Roches of Switzerland, will initially comprise the "learn" component of the township. McKinley Hill is likewise home to the British Embassy which relocated on a 1.2 hectare property and Korean Embassy which is located on a 5,800 square meter site within the development.

In 2013, the Emperador Stadium, a soccer stadium with capacity for 2,000 spectators (and expansion capacity for an additional 3,000) opened in the leisure and entertainment zone. The stadium is being leased for an initial 4-year term to the United Football League.

4. Newport City is a community township located on 25 hectares of land that was previously part of the Villamor Air Base in Pasay City, Metro Manila, across from the NAIA Terminal 3 and adjacent to the Villamor golf course. The Newport City similarly integrates the livework-play concept of Eastwood City, with the exception that it will be targeted towards tenants and buyers who consider proximity to the NAIA Terminal 3 an advantage. The residential zone, upon completion, will consist of 40 eight- to nine-storey medium-rise buildings that are grouped in clusters of five to six buildings. Pre-selling began for the first cluster in 2005. A PEZA special economic cyberpark will be established in the commercial zone, as well as grade A office buildings. Tenants for the commercial area are expected to include multinational BPO companies, cargo logistics services and airline-related business. The leisure and entertainment zone is expected to consist of space which will be leased to tenants who will operate bars, restaurants, retail and tourist oriented shops, which are designed to complement the office and residential buildings in the community township.

Newport City is home to Resorts World Manila, which is a leisure-and-entertainment complex comprising gaming facilities, restaurants, hotels, and shopping outlets, among others, which opened in August 2009.

The hotel zone includes Marriott Hotel Manila, Maxims Hotel and Remington Hotel which are under Travellers. There are two other hotels being constructed which are "condotel" projects of Megaworld, wherein all hotel rooms are sold to buyers, who then lease back the rooms to Megaworld for use as hotel rooms. Through these arrangements,

Megaworld not only derives property development fees, but also recurring management fees for maintaining the rooms utilized by the hotels. The Belmont Luxury Hotel is expected to formally open in late 2015 while the Savoy Hotel in 2016. Travellers is also set to add two global hotel brands.

- 5. Manhattan Garden City is a residential development project which will consist of 20 residential towers on a 5.7-hectare property at the Araneta Center in Cubao, Quezon City. The Manhattan Garden City will be the Philippines' first major transit-oriented residential community, having direct links to two light rail transport lines, the MRT-3 and the LRT- 2. The MRT-3 line runs north to south along the EDSA highway in Metro Manila while the LRT-2 line runs east to west along Aurora Boulevard across Metro Manila. All key areas along the transportation lines within Metro Manila will be easily accessible from the development. The amenities of the Araneta Center such as the Gateway Mall will be available to residents of Manhattan Garden City.
- 6. Cityplace is 2.5-hectare mixed-use development project in Binondo, Metro Manila. It is expected to have at least 2,000 residential condominium units and a shopping center called Lucky Chinatown Mall. The development includes new green parks, a public car parking facility, new bypass roads and pedestrian overpasses to make the project environment and pedestrian-friendly.
- 7. The Mactan Newtown is a mixed-use township development in a 25 hectare property near Shangri-La Mactan Resort and Spa in Mactan, Cebu. It is expected on completion to have high-tech offices, a retail center, residential villages, leisure facitlites and beach front resort. Development of the first luxury condominiums began at The Mactan Newtown, 8 Newtown Boulevard and One Pacific Residence towers. The Mactan Newtown is conferred with PEZA special economic zone status.
- 8. Iloilo Business Park is a mixed-use master-planned community in a 54.5 hectare property in Mandurriao, Iloilo, site of the old Iloilo airport. It is expected to comprise of BPO offices, hotels, a convention center, commercial and retail centers, a skills training center, recreational facilities and a transportation hub. The entire project was registered as a special economic zone with the government, which will allow it to benefit from a tax holiday period as well as other incentives for investors. In addition, Megaworld Center Mall, an upscale shopping mall will be built in the project. The convention center is expected to have 3,700-seating capacity on a 1.7-hectare portion of the park. Megaworld is also developing an approximately 18-hectare adjacent land into a high-end residential community.
- 9. Uptown Bonifacio is a community development on a 15.4 hectare property in the northern district of Fort Bonifacio, Taguig. Bonifacio Uptown comprised a residential portion in the northern part of Fort Bonifacio, and a portion for mixed-use on a parcel of land owned by NAPOLCOM. The Company will develop Bonifacio Uptown under a joint venture arrangement with the BCDA and NAPOLCOM. The first residential tower commenced pre-sales in third quarter of 2011.
- 10. McKinley West is a development on a 34.5 hectare portion of the Joint United States Military Authority Group (JUSMAG) property owned by BCDA and located across from McKinley Hill in Taguig, Metro Manila. The development of McKinley West into a mixed-use project is another joint venture undertaking with the BCDA.

Megaworld also has other ongoing residential condominium projects in Makati and San Juan in Metro Manila. As of December 31, 2012, it owns or has development rights to approximately 230 hectares of land primarily located in Metro Manila.

ELI 's real estate portfolio is composed of multi-cluster mid- to high-rise condominium projects and multi-phase subdivision developments in key locations in Metro Manila and the South. ELI set the trend for transit-oriented developments (TOD) where condominium communities are directly linked to mass-transit systems for faster and more efficient mobility in the metro. Its projects include:

- Laguna BelAir is ELI's flagship township project located outside of Metro Manila. The 156hectare horizontal development in Sta. Rosa, Laguna is a complete community setting featuring four residential phases with American-inspired homes, recreational amenities, a retail block, a school and a church.
- Cambridge Village in Pasig-Cainta area is a large-scale resort-type 37-cluster condominium project in an 8.8 hectare of land. Twenty-three mid-rise clusters are all ready-for-occupancy. Construction of additional fourteen towers forming Central Park is ongoing.
- 3. The Sonoma is the second township project outside Metro Manila. This 50-hectare community in Sta. Rosa, Laguna features four residential phases with a 2.5-hectare amenity zone at the center. Homebuyers can opt for lots only or house-and-lot packages with Asian Modern homes. Land development is ongoing.
- 4. The Rochester in San Joaquin, Pasig City is a 2.9 hectare large-scale Asian-Modern inspired exclusive community development that features mid-to-high rise towers. Four towers are sold out and slated for turnover from 2014 to 2016. A fifth tower is being presold.
- 5. San Lorenzo Place at EDSA corner Chino Roces Avenue in Makati City is ELI's first salvo in Makati CBD-based condominium development. The project is an upscale high-rise development that features a high-end shopping mall on its podium that is directly linked to the Magallanes Station of the MRT Line 3.
- 6. Pioneer Woodlands at EDSA corner Pioneer Avenue in Mandaluyong City is ELI's first TOD project. This six-tower condominium project is physically linked to MRT-3 Boni Station. The first two towers have been sold out and slated for turnover in 2013. The next two towers will be completed by 2015 to 2017.
- 7. Little Baguio Terraces in San Juan City is a four-tower project set between two LRT Line 2 stations. The first tower is ready for turnover by 2013.
- 8. Kasara Urban Resort Residences is ELI's innovation for high-end resort type of living in the heart of the city, in a 1.9-hectare property in Pasig City. This six-tower enclave boasts of water features such as a lake-inspired swimming pool, infinity pools, waterfalls, bubblers, kiddie pools and koi ponds. It is launched in August 2011. The first two towers will be turned over by 2015-2017.
- 9. Southpoint Science Park is a 31-hectare property in Gimalas, Balayan, Batangas that is intended for mixed-use development. Land development is ongoing.

Aside from these projects, ELI's portfolio includes ready-for-occupancy (RFO) units available in its various high-rise development projects in Metro Manila.

SPI's projects provide affordable homes in well-planned and secured community developments. Its communities feature commercial centers, clubhouses and other amenities, schools and 24-hour security. These include the following:

- 1. Sta. Rosa Height, Sta. Rosa Hills, Sentosa, The Mandara, and Verona are horizontal residential developments in Laguna.
- 2. Governor Hills, Gentri Heights, Cybergreens, Sunrise Hills, and Cyberville are horizontal community developments in Cavite.
- 3. Adriatico Gardens, Suntrust Parkview, UN Gardens, Suntrust Treetop Villas are condominium projects in Manila and Mandaluyong areas.
- 4. SuntrustShanata, Suntrust Asmara, and Capitol Plaza are condominium projects in Quezon City.

GERI has a diversified portfolio of integrated tourism estates development; horizontal residential subdivision lots and residential/commercial complexes; residential communities integrated with golf, resort and other leisure related and commercial complexes; residential, office and commercial highrise; business park; and affordable housing.

- 1. Boracay Newcoast is the first and only tourism estate development with world-class resort offerings in the northeast side of Boracay. It sits on 140-hectare of land and will house a private residential village, specialty boutique hotels, shop houses and a massive commercial center called Newcoast Station and international hotel brands. Its Fairways &BluewaterNewcoast, a premier luxury eco-friendly vacation hotel, has over 250 well-appointed guestrooms, each with a spectacular view of an 18-hole par-72 golfcourse, the only one in the island. Fairways &Bluewater features three private white sand beach coves.
- 2. Twin Lakes is the first and only vineyard resort community in the Philippines, located in the rolling terrains of Tagaytay overlooking the world-famous Taal Lake. The master-planned integrated tourism estate that sits on a 1,149-hectare property will feature real vineyard and chateaus, residential condominiums and villages, hotels, golf course, nature park as well as commercial and retail hubs. The Vineyard, a 177-hectare mixed-used phase will host a hotel and resort, sports club and spa, culinary school, residential condominiums and a traditional wine chateau for aging the vintage produce all with the views of the vineyard and man-made twin lakes. The residential subdivisions include Domaine Le Jardin, Le Soleil, and Le Jardin.
- 3. Forest Hills is a 500-hectare integrated development in Antipolo, Rizal which includes residential and commercial lots, an aqua park, two 18-hole golf courses and a community clubhouse.
- 4. Mountain Meadows is 260-hectare residential subdivision in Cagayan de Oro with a 4-hectare commercial area at the entrance of the project.
- 5. Sherwood Hills is a 350-hectare integrated development in Trece Martires, Cavite that will include residential lots, a 27-hole golf course and other facilities.
- 6. Newport Hills is a 127-hectare integrated residential and golf development in Lian, Batangas.

#### **TEG**

Resorts World Manila ("RWM"), Travellers' first integrated leisure and lifestyle complex, combines hospitality, entertainment, leisure, shopping and gaming in one grand arena, a one-stop non-stop destination. It is strategically located within Newport City, adjacent to the Villamor golf course, and is across the Ninoy Aquino International Airport-Terminal 3in Pasay City, Metro Manila. RWM features the upscale Newport Mall (90 retail stores and food-and-beverage outlets with a mix of high-end boutiques and mass market option), Newport Cinemas (24 hours on weekends), three-storey gaming facilities, the 1,500-seat Newport Performing Arts Theater (a majestic venue for concerts, plays, musicals and exclusive productions), the GameZoo arcade (a two-storey complex for the kids featuring 54 games including 4D rollercoaster, a mini bowling alley and a 32-inch xbox display), the Genting Club (a members-only lifestyle club, with a private gaming area, dining options and other fabulous lifestyle features), an office space (which features a training academy and a 400-seat capacity call center) and hotels.

Three hotels are currently in operation at RWM - the five-star 342-room Marriott Hotel Manila, the seven-star 172-all-suites Maxims Hotel, and the budget 712-room Remington Hotel.

Resorts World Bayshore is set to rise in Manila on an approximately 30.5 hectare property in PAGCOR's Entertainment City Manila. Entertainment City Manila (a.k.a. PAGCOR City or Bagong Nayong Pilipino Entertainment City Manila) is a PAGCOR project set on 100 hectares of reclaimed land at the Manila Bay, an integrated tourism resort aimed to be a jump-off point for foreign visitors to Philippine tourism sites.

#### **QSR**

McDonald's is one of the best-known global brands. All McDonald's restaurants in the Philippines are operated either by GADC or by independent entrepreneurs under a subfranchise agreement or by affiliates under joint venture agreements with GADC. The McDonald's System in the USA is adopted and used in the domestic restaurant operations, with prescribed standards of quality, service and cleanliness. Compliance with these standards is intended to maintain the value and goodwill of the McDonald's brand worldwide.

McDonald's restaurants offer varied menu of uniform and quality products, emphasizing value, prompt and courteous service and convenience. The menu includes the McDonald's beef burgers variants (Burger McDo, Big Mac, Quarter Pounder, Cheese and Double cheese), chicken (Crispy Chicken Fillet sandwiches, McChicken, McNuggets), fish, (Filet-O-Fish), French fries, milk shakes, sundaes, beverages, and breakfast offerings. Products that cater to Philippine consumer preferences are also served, such as chicken with rice (Chicken McDo), spaghetti (McSpaghetti), and a Philippine breakfast menu. McCafe beverage, from specialty coffee to fruit smoothies, is another line that is expanding. The Philippine menu is designed to appeal to a diverse target market across all ages. Demographically, the target markets are A, B, and broad C.

#### b.2. Foreign sales

#### F&B

Pik-Nik products are being sold locally in USA and exported to other countries at a ratio of approximately 52%-48%. The domestic volume in the USA expanded by 6%, 12% and 1% in 2012, 2011 and 2010, respectively, because of new accounts and increased distribution in Texas, Midwest, Southwest and Southeast. Its international volume grew by 11%, 31% and 16% in 2012, 2011 and 2010, respectively, because of penetration in new areas in Asia, Saudi Arabia, and Latin America.

#### RE

RE products are also being marketed internationally (see b.3. below) in North America, Europe, Asia and the Middle East through various brokers. Foreign sales contributed 12.1%, 4.5% and 4.4% to Megaworld's consolidated sales and revenues in 2012, 2011 and 2010, respectively.

#### **TEG**

Based on RWM rated members (those members with card swipe), the principal foreign market consistently contributing for the past three years are from China, Korea, Malaysia, Taiwan and Hong Kong. Foreign guests in Maxims Hotel come from Korea, China, Malaysia, Taiwan and Singapore; for Remington, United States, Malaysia and Korea; while for Marriott, majority are from the United States.

#### b.3. Distribution Methods

#### F&B

The brandy products are being marketed and distributed through sales offices nationwide that supply to wholesalers, traders, grocery outlets, convenient stores, and neighborhood stores. Direct sales units comprising cash vans and saturation units are being used.

The glass containers are delivered to the customers through the services of regular freight handlers who supply trucks for the exclusive use of AWG. Pik-Nik products are distributed principally through commissioned forward houses.

#### RF

Property units are pre-sold prior to project completion, and often prior to start of construction, at various payment schemes, with down payment plans ranging from 50% to zero down payment. A typical payment scheme includes progressive payments over the period in advance of property construction, including a balloon payment to coincide with buyers' expected cash flows. ELI offers interest-free schemes. Postdated checks are collected to cover the entire purchase price based on an amortization schedule. Transfer of title to the property occurs only once all payments have been received. Typically, construction of a residential will not begin until at least 70% of the units have been pre-sold.

Each project has an in-house marketing and sales division which is staffed by a trained group of property consultants who exclusively market the projects. There are also outside agents. Both internal and external agents work on a commission basis, but in-house personnel have an additional allowance. Marketing services staff are also employed to provide auxiliary services for sales and promotional activities. An international marketing division based in Manila oversees a global network of over 80 sales offices worldwide which market the projects to overseas Filipino professionals and retirees throughout Asia, Europe, North America, the Middle East and Australia. Brokers in the different overseas markets sell the projects overseas through their respective marketing networks.

Commercial leases are generally for terms of three to five years, with annual rental escalation of 5%-10% and review provisions, and typically require three months of security deposits and three months of advance rental. Land and office leases, which require development of a specific building structure, are generally for 10 to 15 years. Retail rentals are typically based on a turnover component of 3% to 5% of the tenants' revenues, net of taxes and service charges, in addition to a minimum rent charge. Kiosk retailers are charged a flat rent fee.

ELI has satellite sales offices in key cities outside Metro Manila. It also has showrooms in project sites and major malls.

#### **QSR**

McDonald's products are sold through McDonald's restaurants nationwide. There are 376 restaurants nationwide as of end-2012, 55% of which are owned by GADC while 45%, franchised. Forty-nine new restaurants opened in 2012. The highest concentration is in NCR, followed by Southern Tagalog region. In selected areas, McDonald's products could be ordered and delivered round the clock through its "Dial8 McDo" telephone service. There are 229 restaurants that are open 24/7 (24 hours every day).

#### **TEG**

RWM engages in direct relationship-based marketing, which is targeted at specific market segments. The marketing team focuses on market research, surveys, promotions and events that can drive visitations and convert them to returning guests. The sales team is responsible for sales revenues and channel performance. In addition, RWM advertises in many types of media both domestically and overseas, including television, radio, newspapers, magazines and billboards to promote general market awareness.

RWM uses a mix of different channels to reach the specific targets on gaming, lifestyle, and entertainment, such as:

- Direct sales that comprises of three levels to provide clients with full service: (i) traditional sales, (ii) a business development team and (iii) in-house VIP host services.
- o Indirect sales through junkets from the well-established relationships of Genting Group, to source high-end players in different regions.
- Indirect sales through travel and tour operators these accredited operators create group travel packages with discounts, to bring in guests in RWM as part of their itineraries, and in return, receive commissions.
- Online Sales serves as a new avenue to increase customer information about the products and services offered by RWM, mall merchants and other suppliers.
- City shuttles free, convenient, hassle-free shuttle transport for member-players and member-consumers to RWM. The key locations within Metro Manila are Eastwood, Makati, Quezon Avenue, Taguig, Parañaque, Binondo, Malate, Muntinlupa and others.
- Bus programme with the purpose of looking to expand to other areas in Luzon by tapping potential segments in this area, RWM bridge the geographical gap by establishing bus routes in key locations in Luzon.

RWM uses a comprehensive membership management and customer database system. RWM uses Genting's Dynamic Reporting System (DSR), a fully integrated real-time table games and slots monitoring system.

#### b.4. New product or service

#### F&B

Emperador De luxe is introduced in the market in March 2013. This premium product is bottled in Spain.

The Pik-Nik French Fried Onions is getting strong sale. And so are the cheese balls and cheese curls. New flavors for Pik-Nik shoestring potato will be introduced in 2013.

#### RE

Megaworld expands in the Visayas region with its projects in Mactan, Cebu and Iloilo.

GERI is embarking on integrated tourism estates development in Boracay, Tagaytay and Batangas. Tourism estates are master-planned tourism-oriented communities designed to attract foreign and local visitors and increase tourist traffic.

ELI begins land development of Southpoint Science Park, a 31-hectare property in Balayan, Batangas.

#### QSR

New McDonald's product variations and promotions are introduced every now and then which normally last for about 3-6 months only, and this is part of the normal business promotions. Value offerings, such as Everyday Mcsavers and Mcsaver meals, remain on the menu. Premium Desserts (double sundae, sundae duo, Oreo McFlurry overload) is also a big blast.

The Big n Tasty burger and Iced Coffee are introduced in April 2012, Happy Bundle meals in July, and McCafe Float in September.

#### **TEG**

Expansion at RWM will include a new convention center, additional rooms at Marriott and Maxims hotels, and two new hotel brands (Hilton and Sheraton) by 2016. More attractions will be introduced and suited for the family.

Travellers will also develop its second integrated tourism resort project, the Resorts World Bayshore on a 30.5-hectare property in Entertainment City Manila. The first phase is expected to be completed in 2016 and will include one luxury and one five-star hotel, a shopping mall, residential towers, gaming area, and a 3,000-seater Grand Opera house.

#### b.5. Competition

In general, the Company believes that the high quality of all the products it sells/offers can effectively compete with other companies in their respective areas of competition.

#### F&B

The Philippine spirits industry is dominated by brandy, gin and rum. Popularity of these spirits is strangely delineated geographically - gin in the northern provinces, rum in Viz-Min areas and brandy in Metro Manila and urban centers nationwide. Brandy has recorded the highest consistent sales growth among all the spirits in the industry. The growing brandy consumption has encouraged the two traditional gin and rum giants to field their own brandy labels. There are also imported labels in the domestic market, like Fundador, Alfonso and Carlos I, but they are significantly more expensive than the locally-produced products. Emperador is recognized as the largest-selling brand in the Philippines and No. 1 brandy in the world, and EDI as the largest liquor company in the Philippines in terms of volume. EDI capitalizes primarily on the premium image and reputable quality of its brands.

The BaR flavored gin, vodka and tequila is the first fruity flavored clear spirit produced in the country. The traditional rum and gin makers followed suit. Tanduay Distillers, Inc. introduced Boracay, a 50% proof flavored rum, while Ginebra San Miguel Inc. offered Flavors, a 17.5% alcohol flavored spirit.

Pik-Nik competes with other US-brands like Lays and Pringles in chips form, although the latter is not from natural potato. It is the best-selling brand in the USA with the best-selling

17-A - 16

sku- the Original shoestring potato in 9 oz cans. A local brand, Oishi, has fielded string potato snacks from potato starch in the local market.

The real estate market in Metro Manila is principally split between the BPO office market and the residential market. The group competes with other property investment, development, leasing and property holding companies to attract buyers and tenants for its properties in Metro Manila. The principal bases of competition in the real estate development business are location, product, price, financing, execution, completion, guality of construction, brand and service. The group believes it has several competitive advantages in each of these categories due to the prime locations of its properties, innovative projects, a reputation for high quality designs, affordable pre-sales financing, after-sales service and a consistent track record of completion. The Company is the number one residential condominium developer in terms of number of units completed as of 2011 and units to be completed from 2011 to 2017 based on all projects launched as of third quarter 2012. The group considers Ayala Land, Inc. ("ALI") to potentially be its only significant competitor in community township developments. With respect to office and retail leasing business, the group has many competitors such as Robinsons Land Corporation ("RLC"), ALI and SM Prime Holdings, Inc. With respect to affordable housing and condomiums, the group competes with projects of RLC, Eton Properties, Filinvest, Vista Land, Landco, DMConsunji, Inc., SM Development Corporation, Sta. Lucia Realty and Cathay Land, among others.

The percentage of revenues attributable to MEG's five largest office tenantscombined for the years ended December 31, 2012, 2011 and 2010 were 19%, 18% and 19%, respectively. The group believes that it has a broad tenant base and is not dependent on single tenant or group of tenants.

#### **TEG**

RWM, being the first integrated resort with world-class gaming in the Philippines, has set a benchmark in a very high and unique manner. The group competes with both Philippine and foreign owned hotels and resorts. With respect to the gaming business, competition comes from casinos operated by government and other private companies.

There are three other companies who acquired gaming licenses for the Entertainment City Manila and they, similarly, partnered with international resorts and gaming companies – Henry Sy's SM-consortium has Melco Crown Entertainment Ltd. of billionaires James Packer and Lawrence Ho (Macau); Gokongwei group has Tiger Entertainment Resort of Kazuo Okada (Japanese); Enrique Razon's Bloomberry Resorts Corporation tapped former operating officers of casinos in Las Vegas and other foreign lands. Travellers and these three licensees are committed to an initial investment of US\$1 billion each - to put up hotels, retail spaces, gaming area and thematic attraction. Razon is the first to complete its project, Solaire Manila which opened on March 16, 2013.

While it has the first-mover advantage, Travellers continues to develop other leisure and entertainment attractions to complement its gaming business. RWM is expanding its hotel service through additional hotel brands and rooms, and its attractions as a family destination.

McDonald's restaurants compete with a large and diverse group of restaurant chains and individual restaurants that range from independent local operators to well-capitalized national and international companies, delicatessens, cafes, pizza parlors, supermarkets and convenience stores. GADC considers Jollibee Foods Corporation as its main competitor. Jollibee, a home-grown brand with far greater number of restaurants nationwide than

McDonald's, offers Filipino-influenced dishes of chicken, burgers, spaghetti, and other Filipino dishes. Another one is KFC, a global brand from USA whose most popular product is its Original Recipe fried chicken served with side dishes. Other competitors include Wendy's, Kenny Rogers, Shakey's and Pizza Hut. Since 2005, GADC has opened more than 150 new restaurants and initiated marketing campaigns such as new product launches, promotions, emotive television commercials, and discount coupons. It has embarked on modernizing its restaurants and re-imaging existing ones. GADC competes on the basis of taste, food quality and price of products, convenience of location, and customer service.

#### b.6. Sources and availability of raw materials

#### F&B

The raw materials for producing brandy are generally sourced from foreign suppliers, except for the distilled spirit or alcohol which is supplied mainly by Condis. The brandy concentrate and flavoring extracts are purchased from several high quality European suppliers. Metal closures, or caps, and labels are imported from Europe and China. Brand new bottles are manufactured and supplied by AWG. When AWG is unable to manufacture enough glass bottles to meet EDI's requirements, AWG sources glass bottles from foreign manufacturers. Carton boxes are sourced locally and recently supplied by Dowell Container and Packaging Corporation, Boxboard Container Corporation, and Twinpack Container Corporation. EDI has not experienced and does not anticipate any significant difficulty in obtaining adequate supplies of distilled spirit, flavoring, bottles or packaging material at satisfactory prices under its supply arrangements and believes its relationships with suppliers are good.

AWG is not dependent upon one or a limited number of suppliers for essential raw materials. It generally orders raw materials to meet its projected supply requirements for one year. It sources silica sand mainly from Malaysia and Vietnam; soda ash from China; and limestone, feldspar and cullets from domestic suppliers. These raw materials are mainly purchased from Arvin Marketing, Inc., SiO2 Resources Corporation, C&B Marble, EB Torres Enterprises and Jesma Trading.

Pik-Nik uses only fresh potatoes from California and Oregon, pure vegetable oil, the finest seasonings and never any preservatives. The suppliers of potatoes for Pik-Nik have one-year contracts.

#### RE

The group has its own architectural and engineering teams and also engages independent groups to carry out the design of its high profile development projects. The group's teams of project managers work closely with outside contractors in supervising the construction phase of each project. The group also has established relationships with a number of architectural firms in the Philippines and abroad and has a broad base of construction contractors and suppliers and is not dependent on any one contractor or supplier. Contractors for construction activities include SteelAsia Manufacturing Corporation, EEI Corporation, Orion Wire and Cable, Monolith Construction and Development Corporation, Datem Incorporated and Mondragon Construction.

RE's principal construction materials are steel and cement which are commodities that are readily available in the market from a number of sources.

#### **TEG**

Travellers has a large base of contractors and suppliers that provide construction, engineering and consulting services, and is not dependent on any one contractor or supplier. In 2012, the five largest suppliers - SteelAsia Manufacturing Corporation, Peaksun Enterprises and Export,

17-A - 18

Vycon Inc., Starcom Philippines, and Phil-Data Business Systems Inc. - accounted for 18.8% of total purchases for the year.

Suppliers for the McDonald's products are sourced using the McDonald's global supply chain, which allows the purchase of food, beverages and restaurant supplies at competitive prices and quality consistent with McDonald's products worldwide. McDonald's has quality assurance laboratories around the world to ensure that its standards are consistently met. In addition, McDonald's works closely with suppliers to encourage innovation, assure best practices and drive continuous improvement. GADC also contracts the services of third parties for its food supplies. GADC procures the services of a supply distribution center operated by Havi Food Services Philippines, Inc. that provides purchasing, warehousing, delivery, food preparation and other logistical support for the requirements of all of the McDonald's restaurants in the Philippines. GADC develops product specifications and continually monitors supplies to ensure compliance with McDonald's standards.

#### b.7. Customer dependence

The Company's businesses are not dependent upon a single or a few customers or tenants, the loss of which would not have a material adverse effect on the Company and its subsidiaries taken as a whole.

#### b.8. Transactions with and/or dependence on related parties

The Company and its subsidiaries, in the ordinary course of business, engage in transactions with affiliates. The Company's policy with respect to related party transactions is to ensure that these are entered on terms comparable to those available from unrelated third parties. Inter-company transactions between and among the Company and its subsidiaries are eliminated in consolidation and thus are no longer reflected in the consolidated financial statements. These primarily consisted of the following:

- Cash advances for financial requirements. Entities within the Group obtain advances from the parent and/or other entities and associates for working capital or investment purposes. There are also certain expenses that are paid in behalf of other entities.
- Lease of manufacturing facilities. AGI leases the glass manufacturing plant property to AWGI, and TEI leases the brandy manufacturing plant property to EDI.
- Lease of parcels of land. GARC leases out these lots to GADC.
- Lease of office spaces. MEG leases out office and parking spaces to AGI, subsidiaries, and affiliates.
- Purchase and sale of real estate, services and rentals. Real estate properties are bought or sold based on price lists in force with non-related parties. Services are usually on a cost-plus basis allowing a margin ranging 20%-30%. Commissions for marketing services are based on prevailing market rates.
- Supply of glass bottles. AWGI supplies the new bottle requirements of EDI.
- Receivablesfrom subsidiaries/franchisees.GADC supplies restaurant equipment, food, paper and promotional items to all franchisees, including affiliated restaurants, at normal market prices through a third party service provider.

Major related party transactions have been disclosed in Note 29 to the consolidated financial statements appearing elsewhere in this report.

#### b.9. Licenses, trademarks, franchises

#### F&B

EDI owns registered trademarks which are of material importance to the success of its business since they have the effect of developing brand identification and maintaining consumer loyalty. EDI's principal trademark is Emperador Brandy, which it purchased from Condis in 2007, in addition to associated patents, copyrights and goodwill and bottle designs for its brandy products. EDI's trademark for Emperador Brandy is for 10 years expiring in 2015 and renewable thereafter for a period of 10 years. GenerosoBrandy is registered for 10 years up to December 2017. The trademark The BaR was acquired from The Bar Bottlers Corporation in 2008 and registered for 10 years up to December 2017.

The existing trademarks for Pik-Nik products are licensed and registered to the Company for 10 to 20-year periods and expire in 2015 but are renewable thereafter.

#### RF

Megaworld owns the registered trademark over its name and logo which will expire in 2015 and is renewable for 10-year periods thereafter. GERI has also applied to register and protect its company name and projects and their respective logos and devices. Although the brand is important, Megaworld and GERI do not believe that its operations or its subsidiaries' operations depend on its trademarks or any patent, license franchise, concession or royalty agreement.

#### **TEG**

Travellers has a nonexclusive nontransferable right and license within Metro Manila to the use of Marriott trademarks for hotel services and other related goods and services offered in connection with the hotel.

It has registered trademarks over Remington Hotel Manila, Newport Performing Arts Theater, Bar 360, Gamezoo, Ginzadon and Passion and their related devices which will expire on various dates in 2021-2022, and are renewable thereafter.

It holds a PAGCOR license to operate casinos and engage in gaming activities in two sites – in Newport City where RWM is situated, and in Entertainment City where Bayshore City is set to rise. The term of the license is co-terminus with PAGCOR's franchise which will expire on July 11, 2033 and shall be renewed subject to the terms of the PAGCOR charter. (See also b.10)

#### **QSR**

GADC has nonexclusive rights as a franchisee to use and adopt the McDonald's intellectual property in the Philippines, including trademarks, service marks, patents, copyrights, trade secrets and other proprietary information, some of which, including the trademarks for "McDonald's," the golden arches logo, Ronald McDonald and "Big Mac." The license agreement contains provisions regulating GADC's use of such trademarks in accordance with McDonald's Corporation's franchise system. GADC's license agreement with McDonald's was renewed in March 2005 for a period of 20 years. It provides for a royalty fee based on a certain percentage of net sales from the operations of all Company's restaurants, including those operated by the franchisees. Individual sublicense arrangements granted to franchisees generally include a lease and a license to use the McDonald's System for a period of 3 to 20 years, with a co-terminus provision with the master franchise.

#### b.10. Government approval of principal products or services

#### F&B

The production, sale, distribution and advertisement of food products, locally manufactured and imported, are regulated by the Bureau of Food and Drugs ("BFAD") to ensure the pure and safe supply and good quality of food available in the country and to protect the health of the citizens. Republic Act ("RA") 3720 covers both locally manufactured and imported products and establishes standards as well as quality measures for food. A comprehensive enforcement framework was set up, which is deemed as necessary to ensure a pure and safe supply of food in the country.

The group has duly complied with the statutes and regulations implemented by the BFAD and has not received any notice of violation of these regulations from the BFAD. In connection with its obligations under these rules and regulations, the grouphas instituted rigorous quality control procedures to ensure that its products meet or exceed the prescribed standards and measures.

#### RE

A barangay clearance and development permit from the local government unit ("LGU") must be secured before commencing land development works. Before the start of structural construction activities, a building permit must be secured from the LGU. A certificate of registration and a license to sell, both from the Housing and Land Use Regulatory Board ("HLURB"), must be secured before launching any selling activities. All subdivision and condominium plans for residential, commercial, industrial and other development projects are required to be filed with and approved by the HLURB and the relevant LGU of the area where the project is situated. Approval of such plans is conditional on, among other things, the developer's financial, technical and administrative capabilities. Alterations of approved plans, which affect significant areas of the project, such as infrastructure and public facilities, also require the prior approval of the relevant government body or agency.

Subdivision or condominium units may be sold or offered for sale only after a license to sell has been issued by the HLURB. As a requisite for the issuance of a license to sell by the HLURB, developers are required to file with the HLURB surety bond, real estate mortgage or cash bond to guarantee the construction and maintenance of the roads, gutters, drainage, sewerage, water system, lighting systems, and full development of the subdivision or condominium project and compliance with the applicable laws, rules and regulations. Real estate dealers, brokers and salesmen are also required to register with the HLURB before they can sell lots or units in a registered subdivision or condominium project. Real estate brokers are required by HLURB to take licensure examinations and attend continuing professional education programs.

Project permits and licenses to sell may be suspended, cancelled or revoked by the HLURB, by itself or upon a verified complaint from an interested party, for reasons such as non-delivery of title to fully-paid buyers or involvement in fraudulent transactions. A license or permit to sell may only be suspended, cancelled or revoked after a notice to the developer has been served and all parties have been given an opportunity to be heard in compliance with the HLURB's rules of procedure and other applicable laws.

The Group routinely applies for regulatory approvals for its projects and some approvals are pending. No existing legislation or governmental regulation, and the Groupis not aware of anypending legislation or governmental regulation, that is expected to materially affect its business.

The Group complies with all regulations applicable to the development and sale of its projects.

#### **TEG**

Travellers operates its gaming activities through the license granted by PAGCOR, a government-owned and controlled corporation, which was granted the franchise to operate and license gaming casinos, gaming clubs and other similar recreation or amusement places, gaming pools, whether on land or sea, within the Philippines. The franchise of PAGCOR is extended for another 25 years after July 11, 2008, its original term.

The activities and operations of RWM are closely monitored by PAGCOR who maintains an office inside RWM where officials are stationed 24 hours a day. Travellers is in continuous close contact with PAGCOR regarding compliance with its gaming concession and all applicable Philippine laws. Travellers is also required to provide periodic reports to PAGCOR.

Shopping malls are regulated by the local government unit of the city or municipality where the shopping mall is located. Shopping mall operators must secure a mayor's permit or municipal license before operating and must comply with the fire safety provisions and other applicable local ordinances. Shopping malls that have restaurants and other food establishments as tenants must obtain a sanitary permit from the Department of Health.

#### **QSR**

There are no special government approvals necessary for new food products apart from the standard Department of Trade and Industry permits.

#### b.11. Effect of existing or probable government regulations

**Value Added Tax** is a business tax imposed and collected from the seller in the course of trade or business on every sale of properties (real or personal), lease of goods or properties (real or personal) or rendering of services. It is an indirect tax, thus, it can be passed on to the buyer. Current rate is 12% of net retail/sale price or service revenue.

Effective November 1, 2005, sales of residential lots with a gross selling price of ₽1.5 million or less, and residential house and lots with a gross selling price of ₽2.5 million or less, are not subject to VAT. Effective January 1, 2012, the thresholds for exemption are increased to P1,919,500 or less for residential lots and P3,199,200 for residential house and lots.

#### F&B

In addition to VAT, the distilled spirits for domestic sales or consumption are subject to specific taxes. The brandy products which are produced from locally processed distilled spirits from the juice, syrup or sugar of the cane were levied an excise tax of ₽14.68 per proof liter. [A proof liter is a liter of proof spirits, which are liquors containing one-half of their volume of alcohol with a specific gravity of 0.7939 at 15°C]. The excise tax rate had increased by 8% annually from P11.65 in January 2007 to January 1, 2011 after which a new excise tax law is enacted in December 2012.

RA 10351, known as the Sin Tax Reform Act of 2012, imposes on distilled spirits a 15% ad valorem tax based on net retail price per proof plus #20.00 per proof liter for the years 2013-2014, with the ad valorem tax rate increasing to 20% thereafter and the specific tax by 4% every year thereafter.

EDI increased its prices at the start of 2013. It does not expect to be affected significantly by this new taxation.

17-A

#### RE

Presidential Decree ("PD") 957, RA 4726 and Batas Pambansa ("BP") 220 are the principal statutes that regulate the development and sale of real property as part of a condominium project or subdivision projects for residential, commercial, industrial and recreational purposes. The HLURB is the administrative agency which, together with LGU, enforces these decrees and has jurisdiction to regulate the real estate trade and business.

All subdivision and condominium plans are required to be filed with the HLURB and the pertinent LGU of the area in the project is situated. Approval of such plans is conditional on, among other things, the developer's financial, technical and administrative capabilities. Alterations of approved plans which affect significant areas of the project, such as infrastructure and public facilities, also require prior approval of the relevant government body or agency. The development of subdivision and condominium projects can commence only after the relevant government body has issued the development permit.

The issuance of a development permit is dependent on, among others (i) compliance with required project standards and technical requirements which may differ depending on the nature of the project, and (ii) issuance of a barangay clearance, the HLURB locational clearance, Department of Environment and Natural Resources ("DENR") permits, and Department of Agrarian Reform ("DAR") conversion or exemption orders. A bond equivalent to 10% of the total project cost is required to be posted by the project developer to ensure commencement of the project within one year from the issuance of the development permit. Developers who sell lots or units in a subdivision or a condominium project are required to register the project with and obtain a license to sell from the HLURB. Subdivision or condominium units may be sold or offered for sale only after a license to sell has been issued by the HLURB.

Project permits and licenses to sell may be suspended, cancelled or revoked by the HLURB, by itself or upon a verified complaint from an interested party, for reasons such as involvement in fraudulent transactions, misrepresentation about the subdivision project or condominium project in any literature which has been distributed to prospective buyer. A license or permit to sell may only be suspended, cancelled or revoked after a notice to the developer has been served and all parties have been given an opportunity to be heard in compliance with the HLURB's rules of procedure and other applicable laws.

Real estate dealers, brokers and salesmen are also required to register with the HLURB before they can sell lots or units in a registered subdivision or condominium project. On June 29, 2009, *RA 9646 or the Real Estate Service Act of the Philippines* was signed into law. RA 9646 strictly regulates the practice of real estate brokers by requiring licensure examinations and attendance in continuing professional education programs.

Residential subdivision developments are essentially of two different types, which are distinguished by different development standards issued by the HLURB. The first type of subdivision, aimed at low-cost housing, must comply with BP 220, which allows for a higher density of building and relaxes some construction standards. Other subdivisions must comply with PD 957, which set out standards for lower density developments. Both types of development must comply with standards regarding the suitability of the site, road access, necessary community facilities, open spaces, water supply, the sewage disposal system, electrical supply, lot sizes, the length of the housing blocks and house construction. Under current regulations, a developer of a residential subdivision is required to reserve at least 30% of the gross land area of such subdivision for open space for common uses, which include roads, parks, playgrounds and recreational facilities. In low-density subdivisions (20 family lots

and below per grosshectare), a developer is required to reserve at least 3.5% of the gross project area for such open spaces.

Further, Republic Act No. 7279 requires developers of proposed subdivision projects to develop an area for socialized housing equivalent to at least 20% of the total subdivision area or total subdivision project cost, at the option of the developer; within the same or adjacent regions, whenever feasible, and in accordance with the standards set by the HLURB. Alternatively, the developer may opt to buy socialized housing bonds issued by various accredited government agencies or enter into joint venture arrangements with either the LGU or any of the housing agencies in socialized housing development.

RA 4726, also known as the Condominium Act, regulates the development and sale of condominium projects. RA 4726 requires the annotation of the master deed on the title of the land on which thecondominium project shall be located. The master deed contains, among other things, the description of the land, buildings, common areas and facilities of the condominium project. A condominium project may be managed by a condominium corporation, an association, a board of governors or a management agent, depending on what is provided in the declaration of restriction of the condominium project. However, whenever the common areas are held by a condominium corporation, such corporation shall constitute the management body of the project.

RA 6552, or the Maceda Law, was promulgated to protect real estate buyers on installment basis (including residential condominium units but excluding industrial and commercial lots) by giving the buyers a total of at least 60-day grace period within which to pay any unpaid installments without any interest. RA 6552 also requires the sellers of real estate to give the buyers a refund of at least 50% of total payments made should the sale be cancelled provided the buyers have paid at least two years of installments. RA 6552 covers the business of the Company as it applies to all transactions or contracts involving the sale or financing of real estate through installment payments.

Shopping malls are regulated by the local government unit of the city or municipality where the shopping mall is located. Shopping mall operators must secure a mayor's permit or municipal license before operating. Shopping mall operators must also comply with the provisions of *Republic Act No. 9514 or the Fire Code*, and other applicable local ordinances. Shopping malls that have restaurants and other food establishments as tenants must obtain a sanitary permit from the Department of Health. Shopping malls that discharge commercial wastewater must apply for a wastewater discharge permit from the DENR. As a tourism-related establishment, shopping malls may obtain accreditation from the Department of Tourism ("DOT"). A shopping mall can only be accredited upon conformity with the minimum physical, staff and service requirements promulgated by the DOT.

Certain investment properties are registered with *PEZA*, and this provides significant benefits to tenants. PEZA requirements for registration of an IT park or building differ depending on whether it is located in or outside Metro Manila. These requirements include clearances or certifications issued by the city or municipal legislative council, the DAR, the National Water Resources Board, and the DENR. The PEZA is a government corporation that operates, administers, and manages designated special economic zones ("Ecozones") around the country. Ecozones are selected areas with highly developed or which has the potential to be developed into agro-industrial, commercial, banking, tourist/recreational, investment and financial centers. An Ecozone may contain any or all of the following: industrial estates, export processing zones, free trade zones, and tourist/recreational centers. There are several activities eligible for PEZA registration and incentives including, but not limited to, IT services, Tourism and Retirement activities. PEZA-registered enterprises located in an Ecozone are

entitled to fiscal and non-fiscal incentives such as income tax holidays and duty free importation of equipment, machinery and raw materials. Retirement Ecozone developers/ operators and retirement Ecozone facilities enterprises are entitled to fiscal and non-fiscal incentives.

The PEZA Board, through its Board Resolution No. 12-610 dated November 13, 2012, withdrew (i) the 5% Gross Income Tax incentive to developers of Tourism Economic Zones ("TEZ") in Metro Manila, Cebu City, Mactan Island and Boracay Island; and (ii) the income tax holiday (ITH) incentive and 5% GIT given to locator enterprises of Tourism Enterprise Zones in the aforesaid 4 areas. Tourism enterprise locators in these 4 areas continue to enjoy tax and duty-free importation and zero-VAT rating on localpurchase of capital equipment. The new policy does not have retroactive effect and therefore, existing PEZA TEZ developers and operators and tourism enterprises located in TEZ in the 4 aforesaid areas shall not be covered by the new PEZA policy. The same Board Resolution also denied the establishment of new TEZs in the four areas.

The Group routinely secures the required government approvals for its projects during the planning and construction and marketing stages of project development, including operations of its malls and lease properties. The Group is not aware of any pending government regulation that is expected to materially affect its business. The group believes it has obtained the required government approvals relevant for each project at its current state of development.

#### TFG

RA 9160, as amended, or the Anti-Money Laundering Act of 2001 ("AMLA"), prohibits money laundering, a crime whereby the proceeds of an unlawful activity are transacted, thereby making them appear to have originated from legitimate sources. A "covered transaction" under the AMLA refers to a transaction in cash or other equivalent monetary instrument involving a total amount in excess of P500,000 within one banking day. Covered institutions must report all transactions to the Anti-Money Laundering Council within five working days of occurrence, unless the supervising authority concerned prescribes a longer period, which period shall not exceed 10 working days. Penalties include fines of not less than P100,000 and imprisonment ranging from nine months to fourteen years, depending on the money laundering committed.

BIR issued a circular on February 29, 2012 which affirmed the nonexemption from corporate income taxation of PAGCOR by virtue of the amendment of R.A. 9337 of Section 27(c) of the National Internal Revenue Code of 1997. Considering the provisions of the License, the Group's management believes that no provision for income taxes is necessary to be recognized.

Travellers is registered with *PEZA* as a Tourism Economic Zone for Maxims, Marriott and Remington hotels and Newport Entertainment and Commercial Center. As such, Travellers is entitled to certain tax incentives.

#### b.12. Research and development

The regular research and development activities of the group for the past three years have not amounted to a significant percentage of revenues. There are no new products or design being developed that would require a material amount of the group's resources.

#### b.13. Compliance with environmental laws

All development projects and industries located in areas surrounding the Laguna Lake are subject to regulatory and monitoring powers of the Laguna Lake Development Authority ("LLDA"). Since the glass plant and the brandy manufacturing complex are located in this area, permits to operate are being renewed with LLDA on a yearly basis.

Development projects that are classified by law as environmentally critical or projects within statutorily defined environmentally critical areas are required to obtain an Environmental Compliance Certificate ("ECC") prior to commencement. As a requisite for the issuance of an ECC, an environmentally critical project is required to submit an Environmental Impact Statement ("EIS") to the EMB while a project in an environmentally critical area are generally required to submit an Initial Environmental Examination ("IEE") to the proper DENR regional office. In the case of an environmentally critical project within an environmentally critical area, an EIS is required. The construction of major roads and bridges are considered environmentally critical projects for which EISs and ECCs are mandatory. While the EIS or an IEE may vary from project to project, as a minimum, it contains all relevant information regarding the project's environmental effects. The entire process of organization, administration and assessment of the effects of any project on the quality of the physical, biological and socio-economic environment as well as the design of appropriate preventive, mitigating and enhancement measures is known as the EIS System. The EIS System successfully culminates in the issuance of an ECC. The issuance of an ECC is a Government certification that the proposed project or undertaking will not cause a significant negative environmental impact; that the proponent has complied with all the requirements of the EIS System and that the proponent is committed to implement its approved Environmental Management Plan in the EIS or, if an IEE was required, that it shall comply with the mitigation measures provided therein.

Project proponents that prepare an EIS are required to establish an Environmental Guarantee Fund ("EGF") when the ECC is issued for projects determined by the DENR to pose a significant public risk to life, health, property and the environment or where the project requires rehabilitation or restoration. The EGF is intended to meet any damages caused by such a project as well as any rehabilitation and restoration measures. Project proponents that prepare an EIS are required to include a commitment to establish an Environmental Monitoring Fund ("EMF") when an ECC is eventually issued. In any case, the establishment of an EMF must not be later than the initial construction phase of the project. The EMF shall be used to support the activities of a multi-partite monitoring team which will be organized to monitor compliance with the ECC; and applicable laws, rules and regulations.

Aside from the EIS and IEE, engineering geological and geo-hazard assessment are also required for ECC applications covering subdivisions, housing and other land development and infrastructure projects.

The Company and its subsidiaries have not incurred material costs to comply with environmental laws.

#### b.14. Number of employees

As of December 31, 2012, the Group has a total workforce of 28,885personnel categorized by business segment as follows:

Real Estate	2,475
Tourism – Entertainment and Gaming	5,903
Food and Beverage	3,333
Distilled spirits business	1,013
Others	299
Quick Service Restaurant	19,195
Total	28.885

The Group intends to hire additional employees if the present workforce becomes inadequate to handle operations. Approximately 6,000 new employees are anticipated to be hired within the ensuing 12 months primarily due to business expansion. None of the Company's or its subsidiaries' employees are represented by a labor union or covered by a collective bargaining agreement, other than production employees of AWG.

AWG's collective bargaining agreement will expire on January 20, 2015. The agreement provides for fixed rate wage increases, sick leave, vacation leave, union business leave, medical and dental services, bereavement benefits, separation pay, as well as other benefits such as family planning and employee welfare services. The employees also agree to follow certain grievance procedures and to refrain from strikes during the term of the agreement.

Megaworld maintains a tax-qualified, non-contributory retirement plan that is being administered by a trustee covering all regular full-time employees. GADC has a funded, defined contribution retirement plan covering all regular full-time employees wherein employees are allowed to make voluntary contribution. GERI has an unfunded, non-contributory defined benefit plan covering all regular employees.

Employees of sub-franchisees do not form part of GADC's workforce except for certain members of the sub-franchisee management staff. Regular employees of GADC are beneficiaries of a bonus program, determined by, among others, the level of profits, performance appraisals and the employee's position and salary level.

#### b.15. Major Business Risks

Risks are integral part of business. Opportunity for advancement cannot be achieved without taking risks. This is why the Company and its subsidiaries adopted a policy whereby risks are identified before they cause significant trouble for the business. They carefully prepare structured/strategic plans to anticipate the inherent risks in their activities and set up methods to mitigate the effects of these risks. Risks are prioritized based on their impact to business, and probability of occurrence. There is a monitoring system that keeps track of the indicators and the actions/corrections undertaken. Feedbacks, both internal and external, are important for current and emerging risks.

The Group's risk management is coordinated with the Board of Directors and focuses on actively securing short-to medium-term cash flows by minimizing the exposure to financial markets. Long-term financial investments are managed to generate lasting returns. The Group does not actively engage in the trading of financial assets for speculative purposes.

The major risks that the present business faces include:

• Hazards and natural or other catastrophes. The Company and its subsidiaries' assets are always exposed to losses or impairment through fire and natural or man-made disasters and accidents that may materially disrupt operations and result in losses. In particular, damage to RE and TEG project structures resulting from such natural catastrophes could also give rise to claims from third parties or for physical injuries or loss of property, while any damage to EDI's main manufacturing and bottling facility could materially and adversely affect the ability of EDI to produce brandy in sufficient quantities. EDI and GADC also run the risk of contamination through tampering of ingredients, bottles or products that could result in product recall or food poisoning which in turn could create negative publicity that could adversely affect sales.

Safety precautionary measures have been undertaken and installed within the operating system. Adequate insurance policies are likewise taken to cover from these risks. Any material uninsured loss or loss materially in excess of insured limits could materially and adversely affect the Company's business, financial condition and results of operations, while remaining liable for any project costs or other financial obligations related to the business.

- Regulatory developments. The Philippine property, integrated tourism, food and beverage and guick service restaurant industries are highly regulated. For example, in the property development and integrated tourism industries, it is required that a number of permits and approvals be obtained for development plans at both the national and local levels. Travellers is subject to gaming regulations for its casino operations. In the alcohol industry, there are restrictions on advertising, marketing and sales of alcoholic beverages to consumers and restrictions governing the operation of EDI's brandy manufacturing facilities. In the guick service restaurant industry, GADC is subject to retail trade and other industry specific regulations. The group's results of operations could be affected by the nature and extent of any new legislation, interpretation or regulations, including the relative time and cost involved in procuring approvals for projects. If the group fails to meet safety, health and environmental requirements, it may also be subject to administrative, civil and criminal proceedings initiated by the Government, as well as civil proceedings by environmental groups and other individuals, which could result in substantial fines and penalties against the Company, as well as orders that could limit or halt its operations. The group, thus, keeps abreast of current happenings and immediately institute measures to contain any adverse effect on the group.
- Money laundering and cheating at gaming areas. Casino and gaming activities are cash intensive and involve significant amounts of revenue daily. Customers may seek to influence their gaming returns through cheating or other fraudulent methods. Fraudulent activities, including collusion and automated play, could cause Travellers and its customers to experience losses, harm its reputation and ability to attract customers, and materially and adversely affect its business, goodwill, financial condition and results of operations. Travellers takes numerous preventive and mitigating measures for the handling of chips, cash and gaming equipment. It uses special technologies to prevent and detect potential fraudulent and counterfeiting activities as well as high value and suspicious transactions.
- Supply of raw materials and packaging materials. Materials used in production demand high quality and specialty. The raw materials that EDI and GADC use, such as distilled spirit, brandy flavoring, chicken, beef and paper, are largely commodities and are subject to price volatility caused by changes in supply and demand, weather conditions, fuel costs for transportation and production, agricultural uncertainty and government controls. Megaworld, GERI and Travellers source construction materials such as lumber, steel and cement and may also experience shortages or increases in prices. Rising price changes will result in unexpected increases in production or construction costs and decreases in gross margins if such increased costs cannot be passed on to consumers or buyers. If these costs are passed on, any increase in prices could materially affect demand for and the relative affordability of such products. Purchasing, therefore, keeps posted about supply sufficiency in the market and always looks out for new potential sources.
- Consumer tastes, trends and preferences. Consumer preferences may shift due to a variety of factors, including changes in demographic and social trends, leisure activity

patterns and a downturn in economic conditions, which may reduce customers' willingness to purchase premium branded products or properties. In addition, concerns about health effects due to negative publicity regarding alcohol or fast food consumption, negative dietary effects, project location, regulatory action or any litigation or customer complaint against companies in the industry may have an adverse effect on results of operations. Any significant changes in consumer preferences and failure to anticipate and react to such changes could result in reduced demand for consumer products or projects and erosion of its competitive and financial position. Likewise, the launch and ongoing success of new products is uncertain as is their appeal to customers. Product innovation and responsiveness to changing consumer tastes and trends, therefore, have been important aspects of the group's ability to sell their products.

- Competition. Each of the Company's primary business operations is subject to intense
  competition. Some competitors may have substantially greater financial and other
  resources than EDI, Megaworld, GERI, Travellers or GADC, which may allow them to
  undertake more aggressive marketing and to react more quickly and effectively to
  changes in the markets and in consumer preferences. In addition, the entry of new
  competitors into any of the Company's primary business segments may reduce the
  Company's sales and profit margins.
- Interests of joint development partners. Megaworld and GERI obtain a significant portion of its land bank through joint development agreements with landowners, as part of its overall land acquisition strategy and intends to continue to do so. A joint venture involves special risks where the venture partner may have economic or business interests or goals inconsistent with or different from those of the Group.
- Land for future development. RE business is dependent, in large part, on the availability of large tracts of land suitable for development. As it and its competitors attempt to locate sites for development, it may become more difficult to locate parcels of suitable size at acceptable prices.
- Philippine economic/political conditions. The Company has derived substantially all of its revenues and operating profits from the Philippines and its businesses are highly dependent on the Philippine economy. Demand for, and prevailing prices of, developed land, house and lot units, and leisure products, such as the gaming facilities and retail outlets, are directly related to the strength of the Philippine economy, the overall levels of business activity in the Philippines and the amount of remittances received from OFWs. The Company's branded consumer food and beverage products and quick-service restaurant products are discretionary purchases by consumers, and demand for these products tend to decline during economic downturns when customers' disposable income declines. The Company's results of operations are expected to vary from period to period in accordance with fluctuations in the Philippine economy which is in turn influenced by a variety of factors, including political developments among others. Political instability in the Philippines could negatively affect the general economic conditions and operating environment in the Philippines, which could have a material impact on the Company's business, financial condition and results of operation.

While the Philippine economy has generally registered positive economic growth there can be no assurance that current or future Governments will adopt economic policies conducive to sustaining economic growth.

A further discussion on financial risk management objectives and policies is presented in the notes to the financial statements.

### 2. PROPERTIES

The following are the principal properties owned or leased by the group, including those reserved for future developments as of December 31, 2012:

Description	Location	Owned/Limitations on Ownership
Lots & Facilities		
Brandy manufacturing facility	Santa Rosa, Laguna	Owned
Brandy manufacturing facility-Annex	Biñan, Laguna	Owned
Glass manufacturing plant	Canlubang Industrial Estate,	Owned
	Calamba, Laguna	
Warehouse Town – a warehouse complex	Caloocan City	Owned
Several parcels for McDonald's use	Various locations	Owned
Lot – Citiwood Heights	EDSA, Quezon City	Owned
<b>G</b>	,	
Condominium Units and Subdivision Lots		
Under Development - Megaworld		
One Uptown Residence	Fort Bonifacio, Taguig City	Joint Venture
Uptown Ritz Residences	Fort Bonifacio, Taguig City	Joint Venture
McKinley West	Fort Bonifacio, Taguig City	Joint Venture
8 Forbestown Road	Fort Bonifacio, Taguig City	Joint Venture
The Venice Luxury Residences	McKinley Hill	Owned
Viceroy	McKinley Hill	Owned
81 Newport Boulevard	Newport, Pasay City	Joint Venture
101 Newport Boulevard	Newport, Pasay City	Joint Venture
150 Newport Boulevard	Newport, Pasay City	Joint Venture
Palm Tree Villas	Newport, Pasay City	Joint Venture
Eastwood Le Grand	Eastwood City, Quezon City	Owned
One Eastwood Avenue	Eastwood City, Quezon City	Owned
Manhattan Parview		Joint Venture
	Quezon City Quezon City	
Manhattan Heights	,	Joint Venture
Iloilo Business Park	lloilo	Owned
8 Newtown Boulevard	Mactan Newtown, Cebu	Owned
One Pacific Residence	Mactan Newtown, Cebu	Owned
Greenbelt Hamilton	Makati City	Owned
Paseo Heights	Makati City	Owned
One Central	Makati City	Owned
Two Central	Makati City	Owned
Three Central	Makati City	Owned
Golf Hill Gardens	Quezon City	Owned
Noble Place	Manila City	Owned
Completed Condominium Units –		
Megaworld		
Greenbelt Madisons	Makati City	Owned
115 Upper McKinley	McKinley Hill	Joint Venture
Morgan Suites Executive Residences	McKinley Hill	Owned
The Bellagio 3	Fort Bonifacio	Joint Venture
The Parkside Villas	Newport City	Joint Venture
The Residential Resort	Newport City	Joint Venture
Eastwood Le Grand 1 & 2	Eastwood City	Owned
Eastwood Parkview	Eastwood City	Owned
Grand Eastwood Palazzo	Eastwood City	Owned
One Central Park	Eastwood City	Owned
One Orchard Road	Eastwood City	Owned
Marina Square Suites	Manila City	Owned
Greenhills Heights	San Juan City	Joint Venture
Manhattan Parkway	Quezon City	Joint Venture
maniattan i antiray	Quozon ony	John Vontaro

Rental Properties - Megawortd <sup>(1)</sup> PassoCenter Greenbelt Parkplace Retail Greenbelt Parkplace Retail Greenbelt Radissons Retail Makati City Owned Greenbelt Radissons Retail Greenbelt Radissons Retail Makati City Owned City Place Retail Lucky Chinatown Mall Manila City Owned One Beverly Place Retail Cucky Chinatown Mall One Beverly Place Retail Cucky Chinatown Mall One Beverly Place Retail Cucy Chinatown Mall One Beverly Place Retail Cucy Chinatown Mall One Beverly Place Retail Cucy Chinatown Mall City Owned Corinthian Hills Retail Cucyon City Owned Global One Eastwood City Owned Global One Eastwood City Owned Techno Plaza 2 Units Eastwood City Eastwood Avenue Eastwood Avenue Eastwood City Dwned 1880 Eastwood Avenue Eastwood City Dwned Eastwood City Dwned Corinthian Hills Eastwood City Owned City Eastwood City Owned Corinterce and Industry Plaza McKinley Hill Ground Lease NecKinley Hill Ground Lease NecKinley Hill Ground Lease Retail Corinthian Hill Cyber Mall Eastwood City Owned Corinterce and Industry Plaza McKinley Hill Ground Lease Retail McKinley Hill Ground Lease Retail McKinley Hill Ground Lease McKinley Hill Ground Leas	Description	Location	Owned/Limitations on Ownership
PassecCenter Greenbett Parkplace Retail Greenbett Parkplace Retail Greenbett Radissons Retail Greenbett Radissons Retail Greenbett Radissons Retail Amakati City Owned California Garden Square Mandaluyong City Owned City Place Retail Undy Chinatown Mall One Beverty Place Retail Gobal Corinthian Hills Retail Global One Eastwood City Owned Global One Eastwood City Fechno Plaza 1 Eechno Plaza 1 Eechno Plaza 2 Units Eastwood City Eastwood Avenue Eastwood City Eastwood Avenue Eastwood City Eastwood Avenue Eastwood City Unwned Corner Blad Eastwood City Unwned Corner Blad Eastwood City Unwned Corner Corner Eastwood City Unwned Corner Eastwood City Unwned Undrient Hill Undrient Hil	Rental Properties - Megaworld <sup>(1)</sup>		
Greenbelt Parkplace Retail Carlefornia Gardisons Retail California Gardis Square City Place Retail Lucky Chinatown Mall Manila City Owned City Place Retail Lucky Chinatown Mall Lucky Chinatown Mall Corinthian Hills Retail Eastwood City Owned Itable Eastwood City Owned City Corined Lasstwood City Owned City Corined Lasstwood City Owned Corine Mall Eastwood City Owned Corine Mall Eastwood City Owned Corine Mall Eastwood City Owned City Corined Lease Orine Carinthian Corinthian Hills Retail Corinthian Hills		Makati City	Owned
Greenbelt Radissons Retail California Garden Square City Place Retail Lucky Chinatown Mall One Beverly Place Retail Corinthian Hills Retail Gobal One Techno Plaza 1 Eastwood City Cowned Corinthian Hills Retail Global One Techno Plaza 2 Units Eastwood City Eastwood City Cowned Bashwood Avenue Eastwood City Cowned Bashwood Avenue Eastwood City Cowned Bibl Plaza Units Eastwood City Cowned Cow			
California Garden Square City Place Retail Lucky Chinatown Mall Manila City Owned Omed Omed Omed Omed Owned		,	
City Place Retail Lucky Chinatown Mall One Beverty Place Retail Corinthian Hills Retail Global One Techno Plaza 1 Techno Plaza 1 Techno Plaza 2 Units Techno			
Lucky Chinatown Mall One Beverty Place Retail Conithian Hills Retail Corinthian Hills Retail Global One Techno Plaza 1 Techno Plaza 2 Units Eastwood City Owned 1800 Eastwood Avenue Eastwood City 1800 Eastwood Avenue Eastwood City Owned City Eastwood City Owned City Eastwood City Owned City Eastwood City Owned Corinthian Hills Eastwood City Owned Eastwood City Owned Eastwood City Owned Corinthian Eastwood City Owned Corinthian Eastwood City Owned Eastwood City Owned Corinthian Eastwood City Owned Eastwood City Owned Corinthian Eastwood City Owned Eastwood City Owned Eastwood City Owned Corinthian Eastwood City Owned Corinthian Eastwood City Owned Eastwood City Owned Corinthian Eastwood City Owned McKinley Hill Ground Lease Owned McKinley Hill Owned McKinle			
One Beverty Place Retail Corinthian Hills Retail Global One Techno Plaza 1 Eastwood City Owned Techno Plaza 2 Units Eastwood City Bashwood Avenue Eastwood City Cyber One Units Eastwood City Cyber Mall Cyber Mall Eastwood City Cyber Mall Cyb	,	•	
Corinthian Hills Retail Global One Techno Plaza 1 Eastwood City Owned Techno Plaza 2 Units 1800 Eastwood Avenue 1800 Eastwood City Owned 1800 Eastwood Avenue 1800 Eastwood City Owned		,	
Global One Techno Plaza 1 Techno Plaza 2 Units Tech	•		
Techno Plaza 1 Techno Plaza 2 Units Techno Units Techno Plaza 2 Units The Venice Plaza 2 Units Veniture Techno			
Techno Plaza 2 Units		•	
1800 Eastwood Avenue   Eastwood City		•	
1880 Eastwood Avenue Cyber One Units IBM Plaza Units Eastwood City Owned ICITE Eastwood City Owned Eastwood City Owned City Eastwood City Owned Cyber Mall Eastwood City Owned Eastwood City Owned Cyber Mall Eastwood Lafayette 3 Parking Eastwood City Owned Eastwood Lafayette 3 Parking Eastwood City Owned Commerce and Industry Plaza One Campus Place McKinley Hill Ground Lease One Campus Place NcKinley Hill Ground Lease NcKinley Hill Ground Lease NcKinley Hill Ground Lease NcKinley Hill Owned NcKinley Hill Owned NcKinley Hill Owned NcKinley Hill Ground Lease NcKinley Hill Owned NcKinley Hill Ground Lease NcKinley Hill Owned NcKinley Hill Ground Lease NcKinley Hill Owned NcKinley Hi		•	
Cyber One Units IBM Plaza Units IBM Plaza Units ICITE Eastwood City Owned Eastwood City Owned Eastwood Mall Eastwood City Owned Eastwood Mall Eastwood City Owned Cyber Mall Eastwood City Owned Commerce and Industry Plaza One Campus Place McKinley Hill Ground Lease One Campus Place McKinley Hill Ground Lease 8 Park Avenue McKinley Hill Owned McKinley Hill Owned McKinley Hill Owned McKinley Hill Ground Lease 8 Park Avenue McKinley Hill Owned McKinley Hill Ground Lease McKinley Hill Ground Lease McKinley Hill Owned McKinley Hill Ground Lease McKinley Hill Owned McKinl		•	
IBM Plaza Units   Eastwood City   Owned   CitTE   Eastwood City   Owned   CitTE   Eastwood City   Owned   CitYE   Owned   Ow		•	
CITE	•	•	
Eastwood City Walk 1 and 2 Eastwood City Owned Cyber Mall Eastwood City Owned Cyber Mall Eastwood City Owned Eastwood Lafayette 3 Parking Eastwood City Owned Eastwood Lafayette 3 Parking Eastwood City Owned Commerce and Industry Plaza McKinley Hill Ground Lease One Campus Place McKinley Hill Ground Lease 8 Campus Place McKinley Hill Ground Lease 8 Campus Place McKinley Hill Ground Lease 8 Park Avenue McKinley Hill Owned 8 Upper McKinley Road McKinley Hill Owned McKinley Hill Owned McKinley Hill Ground Lease Science Hub McKinley Hill Ground Lease McKinley Hill Owned McKinley Hil		•	
Eastwood Mail Cyber Mail Eastwood City Cyber Mail Cyber Mail Cyber McKinley Hill Ground Lease McKinley Hill Gyber McKinley Hill Gyber McKinley Hill Cyber Mc		•	
Cyber Mall Eastwood Lafayette 3 Parking Eastwood City Owned Commerce and Industry Plaza One Campus Place S Campus Place S Campus Place McKinley Hill Ground Lease McKinley Hill Ground Lease McKinley Hill Ground Lease McKinley Hill Owned McKinley Hill Ground Lease McKinley Hill Owned			
Eastwood Lafayette 3 Parking Commerce and Industry Plaza McKinley Hill Ground Lease McKinley Hill Ground Lease 8 Campus Place 8 Campus Place 8 Campus Place 8 Park Avenue 8 Upper McKinley Road McKinley Hill McKinley Hill Ground Lease 8 Campus Place 8 Park Avenue McKinley Hill McKinley Hill Owned McKinley Hill Owned McKinley Hill Ground Lease McKinley Hill Owned			
Commerce and Industry Plaza One Campus Place One Campus Place S Campus Place McKinley Hill Ground Lease R Campus Place McKinley Hill Ground Lease R Park Avenue R Upper McKinley Road McKinley Hill Ground Lease McKinley Hill Ground Lease McKinley Hill McKinley Hill McYond Lease McKinley Hill McYond Square McKinley Hill McKinley Hill McYoned McKinley Hill McKinley Hill McYoned McKinley Hill McKinley Hill McYoned McKinley Hill McKinley Hill McYoned McKinley Hill McXinley Hill Mc		•	
One Campus Place 8 Campus Place 8 Campus Place 8 Park Avenue     McKinley Hill     Owned     McKinley Hill     Owned 8 Upper McKinley Road     McKinley Hill     Owned 8 Upper McKinley Road     McKinley Hill     Owned McKinley Hill     Ground Lease Science Hub     McKinley Hill     Ground Lease McKinley Hill     Owned McKinley Hill McKinley Hill     Owned McKinley Hill McKinley Hill     Owned McKi		•	
8 Campus Place 8 Park Avenue 8 Park Avenue 8 Park Avenue 8 Upper McKinley Road McKinley Hill Owned McKinley Hill Ground Lease McKinley Hill Owned McKinley Hill Owned McKinley Hill Owned McKinley Hill McKinley Hill Owned McKinley Hill McKinley Hill Owned McKinley Hill Owned McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture  McKinley Hill Joint Venture Joint Venture  Momed  McKinley Hill Joint Venture  McKinley Hill McKinley Hill McKinley Hil	•		
8 Park Avenue 8 Upper McKinley Road McKinley Hill Owned McKinley Hill (Phase 3) lots Science Hub The Venice Piazza McKinley Hill McKinley Hill Ground Lease McKinley Hill Owned McKinley Hill Owned McKinley Hill McKinley Hill Owned McKinley Hill McKinley Hill Owned Owned Ongoing Projects - Empire East	•		
8 Upper McKinley Road McKinley Hill (Phase 3) lots Science Hub McKinley Hill (Phase 3) lots Science Hub McKinley Hill Ground Lease The Venice Piazza McKinley Hill Ground Lease Three World Square McKinley Hill Owned Two World Square McKinley Hill Owned McKinley Hill Joint Venture Burgos Circle Parklane Strip Fort Bonifacio, Taguig City Port Bonifacio, Taguig City Powned Mariott Hotel Richmonde HotelOrtigas (2) Eastwood Richmode Hotel (2) Marriott Hotel (3) Mewport City Maxims Hotel (3) Newport City Newport City Savoy Hotel Newport City Savoy Hotel  Completed Projects – Empire East Little Baguio Gardens Laguna BelAir 1 and 2 Don Jose, Sta. Rosa, Laguna Governors Place Mandaluyong City Marait City Silmore Ave. corN.Domingo, Quezon City Marait City Joint Venture Mandaluyong City Joint Venture  Kingswood Tower San Francisco Gardens Mandaluyong City Joint Venture  Greenhills Garden Square Central Business Park Manggahan, Pasig City Owned Ongoing Projects - Empire East Libertad St., Mandaluyong City Owned Ongoing Projects - Empire East	•	•	
McKinley Hill (Phase 3) lots Science Hub McKinley Hill Ground Lease Science Hub McKinley Hill Ground Lease The Venice Piazza McKinley Hill Ground Lease Three World Square McKinley Hill Owned Two World Square McKinley Hill Owned Owned Ongoing Projects- Empire East			
Science Hub The Venice Piazza The Venice Piazza Three World Square Three World Square Two World Square McKinley Hill Two World Square McKinley Hill McKinley			
The Venice Piazza Three World Square Two World Square McKinley Hill Mowned  Mowned  Mowned  Newport City Mexport City Mowned Marmish Newport City Makati City Mowned Marmish Newport City Mowned Marmish Newport City Mowned Marmish Newport City Mowned Marmish Newport City Makati Newport City Marmis			
Three World Square Two World Square McKinley Hill Two World Square McKinley Hill McKinley Hill Tuscany Retail Burgos Circle Parklane Strip Fort Bonifacio, Taguig City Fort Bonifacio, Taguig City Joint Venture  Hotels Richmonde HotelOrtigas <sup>(2)</sup> Reatwood Richmode Hotel <sup>(2)</sup> Marriott Hotel <sup>(3)</sup> Marriott Hotel <sup>(3)</sup> Remington Hotel <sup>(3)</sup> Remington Hotel <sup>(3)</sup> Remington Hotel <sup>(3)</sup> Remort Luxury Hotel Savoy Hotel  Completed Projects – Empire East Little Baguio Gardens Laguna BelAir 1 and 2 Governors Place Gilmore Heights Greenhills Garden Square Central Business Park Mangdan Projects - Empire East Little Garden Square Congoing Projects - Empire East Little Garden Square Congoing Projects - Empire East Little Radio Towned Markati City Joint Venture Ongoing Projects - Empire East Little Garden Square Libertad St., Mandaluyong City Joint Venture Ongoing Projects - Empire East Little California Garden Square Libertad St., Mandaluyong City Joint Venture Ongoing Projects - Empire East Little Sarden Square Libertad St., Mandaluyong City Owned Ongoing Projects - Empire East			
Two World Square McKinley Hill Parking building McKinley Hill Marking building Tuscany Retail Burgos Circle Parklane Strip  Hotels Richmonde HotelOrtigas <sup>(2)</sup> Eastwood Richmode Hotel <sup>(2)</sup> Maxims Hotel <sup>(3)</sup> Maxims Hotel <sup>(3)</sup> Remington Hotel Newport City Belmont Luxury Hotel Savoy Hotel Newport City Solve Hotelure Sovernors Place Mandaluyong City Solint Venture Gilmore Ave. corN.Domingo, Joint Venture Gilmore Ave. corN.Domingo, Joint Venture Gilmore Heights Gilmore Ave. corN.Domingo, Joint Venture Gilmore Heights Gilmore Ave. corN.Domingo, Joint Venture San Francisco Gardens Mandaluyong City Joint Venture Greenhills Garden Square Santolan Road, Quezon City Owned Central Business Park Manggahan, Pasig City Owned Ongoing Projects- Empire East			Ground Lease
McKinley Hill Parking building Tuscany Retail Burgos Circle Parklane Strip Hotels Richmonde HotelOrtigas <sup>(2)</sup> Richmonde HotelOrtigas <sup>(2)</sup> Eastwood Richmode Hotel <sup>(2)</sup> Maxims Hotel <sup>(3)</sup> Mewport City Remington Hotel Newport City Savoy Hotel Savoy Hotel Completed Projects – Empire East Little Baguio Gardens Laguna BelAir 1 and 2 Governors Place Gilmore Heights Gilmore Ave. corN. Domingo, Gilmore Ave. corN. Domingo, Green Flark Mangahan, Pasig City Joint Venture McKinley Hill McKinley Hill McKinley Hill McKinley Hill Joint Venture Joint Venture Joint Venture  Owned  Arrict Hotel Joint Venture Joint Venture  Owned  Newport City Joint Venture Joint Venture  San Juan, Metro Manila Cowned Joint Venture Joint Venture Joint Venture Joint Venture Joint Venture  Gilmore Ave. corN. Domingo, Joint Venture Greenhills Garden Square Santolan Road, Quezon City Mangahan, Pasig City Joint Venture California Garden Square Libertad St., Mandaluyong City Owned Ongoing Projects- Empire East	Three World Square	McKinley Hill	Owned
Tuscany Retail Burgos Circle Parklane Strip Fort Bonifacio, Taguig City Parklane Strip Fort Bonifacio, Taguig City Parklane Strip Fort Bonifacio, Taguig City Fort Bonifacio, Taguig City Joint Venture  Hotels Richmonde HotelOrtigas <sup>(2)</sup> Restwood Richmode Hotel <sup>(2)</sup> Quezon City Marriott Hotel <sup>(3)</sup> Newport City Maxims Hotel <sup>(3)</sup> Newport City Remington Hotel <sup>(3)</sup> Newport City Newport City Savoy Hotel Onn Jose, Sta. Rosa, Laguna Joint Venture Governors Place Mandaluyong City Gilmore Ave. corN.Domingo, Quezon City Kingswood Tower San Francisco Gardens Makati City San Francisco Gardens Mandaluyong City Santolan Road, Quezon City Owned Central Business Park Manggahan, Pasig City Joint Venture California Garden Square Libertad St., Mandaluyong City Owned Ongoing Projects- Empire East	Two World Square	McKinley Hill	Owned
Burgos Circle Parklane Strip Fort Bonifacio, Taguig City Fort Bonifacio, Taguig City Joint Venture  Hotels Richmonde HotelOrtigas <sup>(2)</sup> Richmonde Hotel <sup>(2)</sup> Richmonde Hotel <sup>(2)</sup> Richmonde Hotel <sup>(3)</sup> Rewport City Marriott Hotel <sup>(3)</sup> Mewport City Memington Hotel <sup>(3)</sup> Newport City Savoy Hotel Newport City Savoy Hotel  Completed Projects – Empire East Little Baguio Gardens Laguna BelAir 1 and 2 Governors Place Gilmore Heights Gilmore Ave. corN.Domingo, Gilmore Ave. corN.Domingo, Gilmore Ave. corN.Domingo, Gilmore Ave. corN.Domingo, Gilmore Genehills Garden Square Santolan Road, Quezon City Mandaluyong City Govend Mandaluyong City Greenhills Garden Square Central Business Park Manggahan, Pasig City Quezon City Mandaluyong City Joint Venture Completed Projects — Empire East Little Baguio Gardens Laguna Metro Manila Dom Jose, Sta. Rosa, Laguna Joint Venture Joint Venture Gilmore Ave. corN.Domingo, Joint Venture Quezon City Makati City Joint Venture San Francisco Gardens Mandaluyong City Joint Venture Greenhills Garden Square Santolan Road, Quezon City Owned Central Business Park Manggahan, Pasig City Joint Venture California Garden Square Libertad St., Mandaluyong City Owned Ongoing Projects- Empire East	McKinley Hill Parking building	McKinley Hill	Owned
Parklane Strip  Fort Bonifacio, Taguig City  Joint Venture  Hotels  Richmonde HotelOrtigas <sup>(2)</sup> Richmonde Hotel <sup>(2)</sup> Richmonde Hotel <sup>(3)</sup> Richmonde Hotel <sup>(3)</sup> Rewport City  Marriott Hotel <sup>(3)</sup> Mewport City	Tuscany Retail		Joint Venture
Parklane Strip  Fort Bonifacio, Taguig City  Joint Venture  Hotels  Richmonde HotelOrtigas <sup>(2)</sup> Richmonde Hotel <sup>(2)</sup> Richmonde Hotel <sup>(3)</sup> Richmonde Hotel <sup>(3)</sup> Rewport City  Marriott Hotel <sup>(3)</sup> Mewport City	Burgos Circle	Fort Bonifacio, Taguig City	Joint Venture
Richmonde HotelOrtigas <sup>(2)</sup> Eastwood Richmode Hotel <sup>(2)</sup> Quezon City Owned Marriott Hotel <sup>(3)</sup> Mewport City Owned Maxims Hotel <sup>(3)</sup> Newport City Owned Maxims Hotel <sup>(3)</sup> Newport City Owned Remington Hotel <sup>(3)</sup> Newport City Owned Belmont Luxury Hotel Savoy Hotel Newport City Savoy Hotel Newport City Savoy Hotel Newport City Savoy Hotel Newport City Savoy Hotel Owned Savoy Hotel Newport City Newport City Solint Venture Savoy Hotel Owned Savoy Hotel Savoy Hotel Savoy Hotel Owned Savoy Hotel Newport City Newport City Solint Venture Savoy Hotel Newport City Newport City Newport City Solint Venture Savoy Hotel Newport City Newport City Newport City Solint Venture Savoy Hotel S			Joint Venture
Richmonde HotelOrtigas <sup>(2)</sup> Eastwood Richmode Hotel <sup>(2)</sup> Quezon City Owned Marriott Hotel <sup>(3)</sup> Mewport City Owned Maxims Hotel <sup>(3)</sup> Newport City Owned Maxims Hotel <sup>(3)</sup> Newport City Owned Remington Hotel <sup>(3)</sup> Newport City Owned Belmont Luxury Hotel Savoy Hotel Newport City Savoy Hotel Newport City Savoy Hotel Newport City Savoy Hotel Newport City Savoy Hotel Owned Savoy Hotel Newport City Newport City Solint Venture Savoy Hotel Owned Savoy Hotel Savoy Hotel Savoy Hotel Owned Savoy Hotel Newport City Newport City Solint Venture Savoy Hotel Newport City Newport City Newport City Solint Venture Savoy Hotel Newport City Newport City Newport City Solint Venture Savoy Hotel S	Hotels		
Eastwood Richmode Hotel (2) Quezon City Owned Marriott Hotel (3) Newport City Owned Newport City Joint Venture Savoy Hotel Newport City Joint Venture Savoy Hotel Newport City Joint Venture Newport City Owned Newport City Ne		Pacia City	Owned
Marriott Hotel <sup>(3)</sup> Maxims Hotel <sup>(3)</sup> Newport City New or City New	Factured Dishmode Hetal <sup>(2)</sup>	3 ,	
Maxims Hotel <sup>(3)</sup> Remington Hotel <sup>(3)</sup> Remington Hotel <sup>(3)</sup> Religion Hotel <sup>(3)</sup> Remington Hotel <sup>(4)</sup> Remington Hot			
Remington Hotel (3) Belmont Luxury Hotel Savoy Hotel  Completed Projects – Empire East Little Baguio Gardens Laguna BelAir 1 and 2 Governors Place Gilmore Heights  Kingswood Tower San Francisco Gardens As Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square  Omed Don Jose, Sta. Rosa, Laguna Joint Venture Mandaluyong City Joint Venture Gilmore Ave. corN.Domingo, Quezon City Makati City Joint Venture San Francisco Gardens Mandaluyong City Santolan Road, Quezon City Manggahan, Pasig City Quezon City Vowned Owned Ongoing Projects- Empire East			
Belmont Luxury Hotel Savoy Hotel  Newport City Newport Ci	Maxims Hotel <sup>(3)</sup>	, ,	
Savoy Hotel  Completed Projects – Empire East  Little Baguio Gardens Laguna BelAir 1 and 2 Governors Place Gilmore Heights  Kingswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square  Omed  San Juan, Metro Manila Owned  Joint Venture Gan Juan, Metro Manila Owned  Owned  Joint Venture Gilmore Ave. corN.Domingo, Quezon City Makati City Joint Venture San Francisco Gardens Mandaluyong City Joint Venture Owned Owned  Manggahan, Pasig City Owned  Quezon City Joint Venture Owned	Remington Hotel		
Completed Projects – Empire East  Little Baguio Gardens Laguna BelAir 1 and 2 Governors Place Gilmore Heights  Kingswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square  Omgoing Projects- Empire East  San Juan, Metro Manila Owned  Omandaluyong City Joint Venture Gilmore Ave. corN.Domingo, Quezon City Mandaluyong City Joint Venture Joint Venture Owned			
Little Baguio Gardens Laguna BelAir 1 and 2 Don Jose, Sta. Rosa, Laguna Governors Place Gilmore Heights Gilmore Ave. corN.Domingo, Quezon City Kingswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square Congoing Projects- Empire East  San Juan, Metro Manila Owned Joint Venture Joint Venture Joint Venture Joint Venture Joint Venture Joint Venture Owned Andaluyong City Joint Venture Owned Owned Joint Venture Joint Venture Owned Owned Joint Venture Owned Joint Venture Owned Joint Venture Owned Owned Joint Venture Owned	Savoy Hotel	Nеwport Сity	Joint Venture
Little Baguio Gardens Laguna BelAir 1 and 2 Don Jose, Sta. Rosa, Laguna Governors Place Gilmore Heights Gilmore Ave. corN.Domingo, Quezon City Kingswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square Congoing Projects- Empire East  San Juan, Metro Manila Owned Joint Venture Joint Venture Joint Venture Joint Venture Joint Venture Joint Venture Owned Andaluyong City Joint Venture Owned Owned Joint Venture Joint Venture Owned Owned Joint Venture Owned Joint Venture Owned Joint Venture Owned Owned Joint Venture Owned	Completed Projects – Empire East		
Laguna BelAir 1 and 2 Governors Place Gilmore Heights Gilmore Ave. corN.Domingo, Quezon City Kingswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square  Ongoing Projects- Empire East  Don Jose, Sta. Rosa, Laguna Mandaluyong City Joint Venture Joi		San Juan Metro Manila	Owned
Governors Place Gilmore Heights Gilmore Ave. corN.Domingo, Quezon City Kingswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square California Garden Square Congoing Projects- Empire East  Mandaluyong City Makati City Makati City Mandaluyong City Mandaluyong City Mandaluyong City Joint Venture Santolan Road, Quezon City Owned Owned Cuezon City Joint Venture Council Mandaluyong City Joint Venture Owned Owned Owned Owned Owned Ongoing Projects- Empire East			
Gilmore Heights  Gilmore Ave. corN.Domingo, Quezon City  Kingswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square California Garden Square Congoing Projects- Empire East  Gilmore Ave. corN.Domingo, Quezon City Makati City Mahdaluyong City Joint Venture Santolan Road, Quezon City Owned Owned Anggahan, Pasig City Joint Venture Owned Owned Ongoing Projects- Empire East	0		
Ringswood Tower San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square California Garden Square Congoing Projects- Empire East  Quezon City Makati City Mandaluyong City Joint Venture Santolan Road, Quezon City Owned Manggahan, Pasig City Joint Venture Quezon City Libertad St., Mandaluyong City Owned  Ongoing Projects- Empire East			
Kingswood Tower San Francisco Gardens Mandaluyong City Joint Venture San Francisco Gardens Greenhills Garden Square Santolan Road, Quezon City Central Business Park Xavier Hills Quezon City California Garden Square Uibertad St., Mandaluyong City Owned Ongoing Projects- Empire East	ошноге петупта		Joint Venture
San Francisco Gardens Greenhills Garden Square Central Business Park Xavier Hills California Garden Square  Ongoing Projects- Empire East  Mandaluyong City Santolan Road, Quezon City Owned Manggahan, Pasig City Quezon City Joint Venture Quezon City Libertad St., Mandaluyong City Owned	Kingswood Tower		Joint Venture
Greenhills Garden Square Central Business Park Xavier Hills California Garden Square  Ongoing Projects- Empire East  Santolan Road, Quezon City Manggahan, Pasig City Quezon City Joint Venture Owned  Owned  Owned  Owned  Owned  Owned			
Central Business Park  Xavier Hills  California Garden Square  Manggahan, Pasig City  Quezon City  Libertad St., Mandaluyong City  Owned  Ongoing Projects- Empire East			
Xavier Hills Quezon City Joint Venture California Garden Square Libertad St., Mandaluyong City Owned  Ongoing Projects- Empire East	·		
California Garden Square Libertad St., Mandaluyong City Owned  Ongoing Projects- Empire East			
Ongoing Projects- Empire East			
	·		
Laguna BelAir 3 Binan, Laguna Owned	Ongoing Projects- Empire East	Different and	0
	Laguna BelAir 3	Binan, Laguna	Ownea

Description	Location	Owned/Limitations on Ownership
The Cambridge Village	Cainta, Rizal	Owned
Laguna BelAir 4	Don Jose, Sta. Rosa, Laguna	Owned
Little Baguio Terraces	San Juan, Metro Manila	Joint Venture
Pioneer Woodlands	Mandaluyong City	Joint Venture
San Lorenzo Place	Makati City	Joint Venture
The Rochester	Pasig City	Owned
The Sonoma	Sta. Rosa City	Joint Venture
Kasara Urban Resort Residences	Eagle St., Pasig City	Owned
Southpoint Science Park	Gimalas, Balayan, Batangas	Owned
Subdivisions, condominiums, condotels,		
townhouses and leisure development projects -		
GERI:		
8 Sto. Domingo Place	Quezon City	Joint Venture
Buenavida Village	Naga City	Owned
Buenavista Hills	Tagaytay	Joint Venture
Caliraya Springs	Cavinti, Laguna	Joint Venture
Camp John Hay Suites	Cam John Hay, Baguio City	Leasehold
Camp John Hay Forest Cabins	Camp John Hay, Baguio City	Leasehold
Cathedral Heights	Quezon City	Joint Venture
Capitol Plaza	Quezon City	Co-development
Central Park Place	Mandaluyong City	Joint Venture
Fairways &Bluewaters	Boracay, Aklan	Owned
Festival Villas	Dueñas, Iloilo	Owned
Forest Hills	Antipolo City	Joint Venture
Goldridge Estate	Guiguinto, Bulacan	Joint Venture
Holiday Homes	Gen. Trias, Cavite	Joint Venture
Magnificat Executive Village	Lipa, Batangas	Joint Venture
Mango Orchard Plantation	Naic, Cavite	Joint Venture
Monte Cielo De Naga	Naga City	Joint Venture
Monte Cielo De Penafrancia	Naga City	Joint Venture
Mountain Meadows	Cagayan De Oro	Joint Venture
Newcoast Village	Malay, Aklan	Joint Venture
NewcoastShophouse	Malay, Aklan	Joint Venture
Newcoast Boutique Hotel	Malay, Aklan	Joint Venture
NewcoastOceanway Res.	Malay, Aklan	Owned
Newport Hills	Lian, Batangas	Joint Venture
Nasugbu Harbour Town	Nasugbu, Batangas	Joint Venture
Palacio Real	Calamba, Laguna	Joint Venture
Palmridge Point	Talisay, Batangas	Joint Venture
Parco Bello	Muntinlupa City	Joint Venture
Parklane Square	Las Piñas City	Joint Venture
Parkridge Estate	Antipolo City	Joint Venture
Paragon Plaza	Mandaluyong City	Joint Venture
Northpointe (Pines Royal Homes)	Baguio City	Joint Venture
Plaridel Heights	Plaridel, Bulacan	Joint Venture
Puerto Del Mar	Lucena City	Joint Venture
Puerto Real De Iloilo	lloilo	Joint Venture
Queensborough North	Pampanga	Joint Venture
ResidenciaLipa	Lipa, Batangas	Joint Venture
Renaissance 5000	OrtigasCtr, Pasig City	Joint Venture
Richgate Condominium	Baguio City	Owned
Richgate Square	Baguio City	Joint Venture
Richview Square Exp'n	Baguio City	Joint Venture
	5	

17-A - 32

Description	Location	Owned/Limitations on
		Ownership
Riverina	San Pablo City	Joint Venture
Sherwood Hills	Carmona, Cavite	Joint Venture
Southlakes Garden	Laguna	Joint Venture
Southwoods Peak	Carmona, Cavite	Joint Venture
Suburbia North - Ph 2	Pampanga	Joint Venture
Sta. Barbara Heights	Sta. Barbara, Iloilo	Joint Venture
Domaine Le Jardin	Laurel, Batangas	Owned
Tierra Vista	Lipa, Batangas	Joint Venture
Windsor Heights	Tagaytay	Joint Venture
West Tower	Makati City	Joint Venture
Villa Maria	Fairways &Bluewater, Boracay	Owned
Villa Margarita	Fairways &Bluewater, Boracay	Owned

## Notes:

Lease terms and rental rates vary depending on the property and the lessee.

The Richmonde Hotel Ortigas and Eastwood Richmonde Hotel are operated by a subsidiary of Megaworld.

(3) Marriott Hotel, Maxims Hotel, Remington Hotel are part of RWM.

(4) The 16-hectare land comprising McKinley Hill Phase 3 is being leased from the city government of

Taguig for 25 years, renewable for another 25 years.

In addition, there are various operating lease agreements for McDonald's restaurant sites, offices and other facilities. These non-cancelable lease agreements are for initial terms of 3-40 years and, in most cases, provide for rental escalations, additional rentals based on certain percentages of sales and renewal options for additional periods of 5-25 years.

While the Group has sufficient land for future development, it continuously seeks opportunities to acquire and develop land in prime locations through purchase, joint venture arrangements or otherwise.

#### 3. LEGAL PROCEEDINGS

There are no material litigations or claims pending or, to the best knowledge of the Company, threatened against the Company or any of its subsidiaries or associates or any of their properties that would adversely affect the business or financial position of the Company or any of its subsidiaries or associates.

#### 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

There are no matters submitted to a vote of security holders during the fourth quarter of the fiscal year covered by this report.

### PART II - OPERATIONAL AND FINANCIAL INFORMATION

## 5. MARKET FOR ISSUER'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

#### a. Market Information

The Company's common shares are traded on the Philippine Stock Exchange. The closing price of the said shares on March 31, 2013 is P21.15. The trading prices of the said shares for each quarter within the last two years and subsequent interim period are set forth below:

	2011				201	2013			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
High	12.80	12.14	12.24	11.10	13.48	13.70	14.80	16.88	23.00
Low	10.52	9.50	8.00	8.30	10.24	11.14	10.86	14.02	16.56

(Source: PSE Research Dept.)

#### b. Shareholders

As of March 31, 2013 the Company had 1,207 stockholders, including nominees, holding 10,269,827,979 common shares and the Top Twenty Stockholders were as follows:

Rank	Stockholder	No. of Shares Held	Per Cent to Total
1	The Andresons Group, Inc.	3,944,826,194	38.41
2	PCD Nominee Corporation (Non-Filipino) *	3,459,449,106	33.68
3	PCD Nominee Corporation (Filipino)	651,178,922	6.34
4	Altavision Resources, Inc.	451,574,334	4.397
5	Andrew L. Tan	341,684,350	3.327
6	Yorkshire Holdings, Inc.	255,773,508	2.490
7	Asiagroup Holdings, Inc.	220,004,000	2.142
8	Globaland Holdings, Inc.	220,004,000	2.142
9	Grand Bel Air Holdings, Inc.	220,004,000	2.142
10	Le Bristol Holdings, Inc.	216,100,000	2.104
11	California Orchard Growers Investments, Inc.	120,000,000	1.168
12	Eastwood Property Holdings, Inc.	112,600,000	1.096
13	Andresons Global, Inc.	30,088,596	0.292
14	Forbes Town Properties & Holdings, Inc.	10,000,000	0.097
15	Apex Management & Development Group, Inc.	6,500,000	0.063
16	KingsonUySiok Sian	5,001,100	0.048
17	Arafor Trading and Development Corporation	1,000,000	0.009
18	Kausugan Development Corporation	1,000,000	0.009
19	Lucio W. Yan& /or Clara Y. Yan	1,000,000	0.009
20	First Centro, Inc.	364,200	0.003

Please refer to Item 11 on page 51 for stockholders holding 5% or more. \* PCD Nominee Corporations (Non-Filipino and Filipino) is comprised of several nominees and the participants with 5% or more are indicated in Security Ownership on page 51.

In July 2008, the Company was authorized to buy back its shares from the market. The buy-back program was undertaken to create and enhance shareholder value, since market prices at this time did not reflect the true value of the shares. The Company bought 550.10 million shares worth P1.63 billion under its buy-back program. These shares were re-issued or sold in 2011.

17-A - 34

#### c. Dividends in the Two Most Recent Years and Subsequent Interim Period

It is the Company's policy to periodically declare a portion of its unrestricted retained earnings as dividend either in the form of cash or stock. The declaration of dividends depends upon the Company's earnings, cash flow and financial condition, among other factors. The Company may declare dividends out of its unrestricted retained earnings only. Unrestricted retained earnings represent the net accumulated earnings of the Company, with its capital unimpaired which are not appropriated for any other purpose. The Company may pay dividends in cash, by the distribution of property, or by the issue of shares of stock. Cash dividends are subject to the approval by the Board of Directors. Stock dividends are subject to the approval by both the Board of Directors and at least two-thirds (2/3) of the outstanding capital stock of the stockholders at a stockholders' meeting called for such purpose. On August 5, 2011 and June 5, 2012, AGI declared P0.36 cash dividend per share for both years, payable to all stockholders of record as of August 22, 2011 and June 26, 2012, respectively.

As of December 31, 2012, AGI has P4.86 billion unrestricted retained earnings available for dividend distribution.

#### d. Recent Sales or Issuance of Unregistered or Exempt Securities Within the Past Three Years, Including Recent Issuance of Securities Constituting an Exempt Transaction

On December 19, 2011, 46.5 million options to subscribe to common stock of the Company were granted to key executives and senior officers, including the CEO and President, at an exercise price of P9.175 with a market price of P10.28 on the date of grant. As of December 31, 2012, 15.5 million of these share options have vested but have not been exercised and no stocks have been issued as of to-date.

#### 6. MANAGEMENT'S DISCUSSION AND ANALYSIS

#### a. Key Performance Indicators

Presented below are the top five (5) key performance indicators of the Company and subsidiaries:

In Million Pesos	2012	2011*	2010
REVENUES	102,718	62,965	44,495
NET PROFIT	20,488	11,629	9,497
NET PROFIT TO OWNERS OF AGI	13,904	8,476	6,908
TOTAL ASSETS	272,535	220,532	164,241
CURRENT ASSETS	152,670	128,628	91,413
CURRENT LIABILITIES	45,551	36,254	26,448
Revenue growth	63.1%	41.5%	14.6%
Net profit growth	76.2%	22.5%	39.5%
Attributable to equity holders of parent	64.0%	22.7%	44.0%
Net profit rate	19.9%	18.5%	21.3%
Attributable to equity holders of parent	13.54%	13.46%	15.5%
Return on investment/assets	7.5%	6.7%	5.8%
Current ratio	3.35x	3.55x	3.46x
Quick ratio	2.14x	2.37x	2.97x

For comparability of results, the P3.132 billion income from acquisition of GERI in 2011, being a nonrecurring item, is excluded in the above presentation. Such represents the excess of the proportionate share in GERI's net assets over the price paid.

Revenue growth - measures the percentage change in revenues over a designated period of time. Performance is measured both in terms of amount and volume, where applicable.

- 35

- Net profit growth measures the percentage change in net profit over a designated period of time.
- Net profit rate— computed as percentage of net profit to revenues measures the operating efficiency and success of maintaining satisfactory control of costs.
- Return on investment [or capital employed]— the ratio of net profit to total assets measures the degree of efficiency in the use of resources to generate net income.
- Current ratio computed as current assets divided by current liabilities measures the ability of the business to meet its current obligations. To measure immediate liquidity,quick assets [cash,marketable securities, accounts receivables] is divided by current liabilities.

#### b. Discussion and Analysis of Operation

The following discussion and analysis must be read in conjunction with the submitted audited consolidated financial statements and the related notes thereto.

#### b.1. Results of operations:

#### For the Year Ended December 31, 2012 vs. 2011

					<u>Corporate</u>	
	TEG	<u>RE</u>	F&B	QSR	&Others	TOTAL
2012	·			<u> </u>	·	
Revenues <sup>1</sup>	32.48	29.25	24.48	13.93	2.58	102.72
EBIT	7.91	10.41	6.95	1.15	2.42	28.83
Interest expense	0.99	1.02		0.13	1.57	3.71
Tax	0.07	2.31	1.87	0.33	0.05	4.63
Net profit	6.84	7.08	5.08	0.69	0.79	20.49
Net profit to owners	3.12	4.58	5.08	0.33	0.79	13.90
2011 <sup>2</sup>						
Revenues <sup>1,3</sup>	2.42	27.23	18.49	11.91	2.92	62.97
EBIT	2.42	8.97	3.31	1.09	1.82	17.61
Interest expense		1.00		0.11	1.52	2.63
Tax		2.05	0.91	0.33	0.06	3.35
Net profit	2.42	5.91	2.40	0.65	0.24	11.62
Net profit to owners	2.20	3.34	2.40	0.31	0.24	8.49
Year-on-year Change						
Revenues		7.4%	32.4%	17.0%	-11.6%	63.1%
EBIT		15.9%	110.0%	5.5%	32.9%	63.7%
Interest expense		2.0%		18.2%	3.3%	41.1%
Net profit		19.8%	111.7%	6.2%	229.2%	76.3%
Net profit to owners		37.2%	111.7%	6.4%	229.2%	63.7%

Amounts are in billion Pesos. Numbers may not add up due to rounding off.

AGI sustained its upward growth trajectory with net profit soaring 76% to P20.5 billion from P11.6 billion (before P3.1 billion nonrecurring income from acquisition of a subsdiary) a year ago. The portion attributable to owners of the parent company grew by 64% to P13.9 billion from P8.5 billion a year ago, as propelled by the strong results from the RE, TEG and RE segments.

TEG beefed up total revenues as Travellers is consolidated this year. It is the biggest contributor to this year's revenues, followed by RE and F&B.

<sup>&</sup>lt;sup>1</sup>Revenues exclude intersegment sales and include share in net profits of associates and joint ventures.

<sup>&</sup>lt;sup>2</sup>The P3.13 billion income on acquisition of subsidiary in 2011 is excluded from Others in the above presentation. Excluded from RE is MEG's P2 billion gain from sale of AGI shares which was reclassified under Equity section at AGI consolidated level.

<sup>&</sup>lt;sup>3</sup>Travellers is consolidated in 2012; for 2011, the group's share in net profits of Travellers is shown under TEG, therefore RE does not reflect MEG's 10% share in net profits of Travellers anymore.

All significant subsidiaries reflected double-digit growth in net profit and revenues.

Comparative results of the subsidiaries that rolled into the consolidated totals are as follows:

Amounts in Billion Pesos				Contribution	Contribution
	<u>2012</u>	2011	Growth	2012	<u>2011</u>
REVENUES		<u> </u>			
Travellers <sup>1</sup>	32.47	2.42	n/m	31.6%	3.8%
$MEG^2$	27.54	26.15	5.3%	26.8%	41.5%
EDI	23.59	17.35	36.0%	23.0%	27.6%
GERI	1.38	1.04	32.8%	1.3%	1.6%
GADC	13.93	11.91	17.0%	13.6%	18.9%
Others	3.81	4.10	-7.07%	3.7%	6.6%
Consolidated total	102.72	62.97	63.1%	100.0%	100.0%
NET PROFIT					
Travellers <sup>1</sup>	6.73	2.42	n/m	32.8%	20.8%
$MEG^2$	6.50	5.67	14.6%	31.7%	48.8%
EDI	5.01	2.31	116.9%	24.4%	19.8%
GERI	0.26	0.22	18.2%	1.3%	1.9%
GADC	0.69	0.65	6.1%	3.4%	5.6%
Others	1.30	0.35	271.4%	6.4%	3.1%
Consolidated total	20.49	11.62	76.3%	100.0%	100.0%

Consolidated in 2012 and accounted for under equity method in 2011, thus 2011 column shows the group's 50% share in its net profit. Travellers reported revenues and net profit of P29.07B and P4.84B, respectively, in 2011, or 11.7% and 39% growth, respectively.

Adjusted to take out its 10% share in net profit of Travellers and intersegment sales in both years and the gain on sale of AGI shares in 2011, such gain being reclassified under Equity in consolidation.

n/m Not meaningful.

		2012	2011*	Change
REVENUES				_
Sale of goods		44.08	37.71	16.9%
Consumer goods		23.70	18.13	30.7%
Real estate		16.76	16.36	2.4%
Realized gross profit on prior	year's real estate sales	2.29	2.00	14.8%
Interest income on real estat	e sales	1.33	1.22	8.9%
Services		51.01	15.9	220.1%
Gaming		28.06		
Company-operated quick-se	rvice restaurant sales	12.62	10.76	17.3%
Franchised revenues		1.03	0.85	21.2%
Rental income		5.35	3.86	38.6%
Hotel operations		3.36	0.39	755.62%
Other services		0.59	0.07	693.5%
Share in net profits of associat	es and joint ventures	0.12	2.54	-95.3%
Finance and other income		7.51	6.78	10.8%
TOTAL		102.72	62.97	63.1%
Amounts in billion pesos; numbers may n	ot add up due to rounding off; 20			f GERI
		<u>2012</u>	<u>2011</u>	<u>Change</u>
	TEG	32.48	2.42	
	RE	29.25	27.23	7.42%
	F&B	24.48	18.49	32.4%
	QSR	13.93	11.91	17%
	Others	2.58	2.91	-11.5%
	TOTAL	102.72	62.96	63.1%

Revenues increased by 63% primarily due to the revenues contributed by RWM (P32.5 billion represents 31.6% of group total) and 17% growth in sale of goods (consumer products and real estate sales). Rendering of services grew by 220% due to revenues added from Travellers.

17-A - 37

Sale of consumer goods climbed 31% over last year because the strong demand for Emperador continues to rise. Real estate sales showed 2% growth after intersegment sales. Revenues from hotel operations ballooned significantly because of the revenues coming from RWM's three hotels – Maxims, Marriott and Remington – that were consolidated effective this year; otherwise, hotel operations had increased by 18%. The QSR business is brisk as it expanded by 17%.

**RE** revenues, which increased by 13%, come from sales of lots, condominium and office units; golf course maintenance contracts; rental/lease of office and commercial spaces; hotel operations; finance and other income. RE portfolio offers a wide array encompassing all markets through projects of Megaworld, Empire East, Suntrust and GERI. The group's registered sales came from the following projects: (MEG) Eight Newtown Residences, One Uptown Residences, 8 Forbestown Road, One Central, Two Central, One Eastwood Avenue, Eastwood Le Grand, Morgan Suites, The Venice Luxury Residences, Manhattan Heights, 81 Newport Boulevard; (GERI) Newcoast Shophouse District and Boutique Hotel, Sta. Barbara Heights, Twin Lakes Domaine Le Jardin; (ELI) Pioneer Woodlands, San Lorenzo Place, The Sonoma, Little Baguio Terraces, The Cambridge Village, California Garden Square, Greenhills Garden Square, and Laguna BelAir.

Rental income grew as a result of additional property completed during the year that were offered to meet the increasing demand for office spaces from BPO companies. Retail spaces and escalation in rental rates also contributed to the growth.

**TEG** revenues come from RWM's gaming; its three hotels, food and beverage; four cinemas, theater productions, retail shopping mall operations; and commercial and office space rentals.

In 2011, only the group's share in net profit of Travellers was presented in revenues (under RE).

**F&B** revenues surged by 32% from a year ago as Emperador Brandy and The BaR flavored alcoholic drinks continued to benefit from the growing customer patronage. The demand for Emperador Light remained very strong and it boosted sales.

Pik-Nik also expanded sales by 12% as it penetrated new markets in Saudi Arabia, Kuwait, Korea and Curacao. It sold 11% more cases this year in international markets and 6% more cases in USA.

**QSR** revenues grew by 17% and this is primarily attributed to opening of 49 new restaurants (23 of which are sub-franchised), reimaging of 31 existing restaurants, the additional business extensions (delivery service, drive-thru, dessert centers, midnight hours and breakfast daypart), the introduction of new products, aggressive advertising and promotional campaigns to support Breakfast, Premium Desserts, McDelivery, Iced Coffee, McSaver Meals, Twister Fries and McSavers (Sundae, floats, fries and burger McDo). Reimaging levels up customer experience and drives value-for-money perception. Restaurant sales from the 207 companyowned and operated stores rose by 17% while revenues from franchisees (rent, royalties and others) went up by 21%. The 49 new restaurants contributed 5% to total system sales, as half of them were opened in fourth quarter only.

**Finance and other income** improved by 11% primarily due to higher market values of financial assets at FVTPL resulting in fair value gains this year, a recovery from last year's fair value loss reported under finance costs and other charges. Foreign currency gains dropped due to the continuous appreciation of the Philippine peso vis-à-vis the US dollar.

17-A - 38

Share in net profits seemed to drop substantially because Travellers is consolidated this

		2012	2011	Change
COSTS AND EXPENSES				
Cost of Goods Sold		28.32	26.72	6.02%
Consumer goods sold		15.20	13.31	14.2%
Real estate sales		9.65	10.32	-6.4%
Deferred gross profit on real e	estate sales	3.47	3.09	12.3%
Cost of Rendering Services		23.13	9.25	150.1%
Gaming		10.52		
Services		12.61	9.25	36.4%
Operating Expenses		21.94	8.24	166.2%
Selling expenses		11.58	3.59	222.3%
General and administrative		10.36	4.65	122.5%
Finance costs and other charges	8	4.21	3.77	11.4%
TOTAL		77.60	47.98	61.7%
Amounts in billion pesos; numbers may not	add up due to rounding off.			
		<u>2012</u>	<u>2011</u>	<u>Change</u>
	TEG	25.56		
	RE	19.87	19.25	3.2%
	F&B	17.53	15.19	15.4%
	QSR	12.91	10.92	18.2%
	Others	1.73	2.62	34%
	TOTAL	77.60	47.98	61.7%

Costs and expenses went up by 62% largely due to Travellers' costs and expenses which totaled P25.6 billion during the year. Excluding Travellers, costs and expenses expanded by 8%, reflecting robust sales and service rendition. The higher sales and services rendered translated into higher commissions, advertising and promotions, freight, royalty, salaries, depreciation and utility expenses.

The top three components in the manufacture of alcoholic drinks are raw materials, depreciation and amortization, and factory supplies representing about 93% of cost. In the QSR, these were food and paper, rental and utilities and personnel costs, representing about 85% of cost.

Travellers' gaming license fees (to PAGCOR) and promotional allowance (which is the value of points earned by RWM members based on the relative fair values of the complimentary goods or services) accounted for 34% of group's cost of rendering services.

The group's highest operating expenditures were on advertising and promotions, salaries and employee benefits, depreciation and amortization, utilities, and commissions. More new employees were hired to support the expanding operations of Travellers, GADC and MEG. These three companies spent on marketing and advertising campaigns to promote their respective products, especially RWM.

Finance cost and other charges went up by 11% due to higher interest expense on bonds and loans and unrealized loss on interest rate swap (of Travellers). The impact, however, is reduced by the reversal in fair value of marketable securities, from loss reported last year to gain this year.

Tax expense totaled P4.6 billion from P3.3 billion a year ago as a result of higher taxable income.

#### For the Year Ended December 31, 2011 vs. 2010

AGI's net profit for the year hit record level of P14.7 billion which was 55.3% higher than the P9.5 billion reported a year ago. This was on the back of strong operating results of its F&B and RE segments and consolidation income from acquisition of shares of a new subsidiary, GERI. Nonetheless, net profit jumped by 22.3% year-on-year without this P3.1 billion acquisition gain. (Income from acquisition of GERI represents the excess of the proportionate share in the net assets acquired over the acquisition cost paid. Net profit attributable to owners of the parent company hit P11.6 billion, a 68.0% growth year-on-year.

Moreover, this year's net profit did not include MEG's P2B gain from sale of AGI shares, which, in consolidation, was taken out of the income statement and reclassified under equity section of the statement of financial position.

The revenues and net profit of selected subsidiaries are as follows:

In Billion Pesos				Contribution	Contribution
III BIIIIOII FESUS	0044	2040			
	<u>2011</u>	<u>2010</u>	Growth	<u>2011</u>	<u>2010</u>
REVENUES					
MEG <sup>1,2</sup>	26.63	20.43	30.3%	42.3%	45.9%
EDI	17.35	8.42	106.1%	27.6%	18.9%
Travellers <sup>2</sup>	1.94	1.29	50.2%	3.0%	2.9%
GADC	11.91	11.02	8.0%	18.9%	24.8%
GERI	1.04			1.7%	
Others <sup>3</sup>	4.10	3.34	22.7%	6.5%	7.5%
Consolidated total <sup>3</sup>	62.97	44.50	41.5%	100%	100%
NET PROFIT					
MEG <sup>1</sup>	6.15	4.97	11.8%	52.9%	52.3%
EDI	2.31	1.67	38.1%	19.9%	17.6%
Travellers <sup>2</sup>	1.94	1.29		16.7%	13.6%
GADC	0.65	0.76	-14.5%	5.6%	8.0%
GERI	0.22			1.9%	
Others <sup>3</sup>	0.35	0.81	-82.5%	3.0%	8.5%
Consolidated total <sup>3</sup>	11.62	9.50	22.4%	100%	100%

In 2011, MEG realized P2 billion gain from sale of AGI shares that it held. In consolidation at AGI level, such gain was removed from the income statement and reclassified as additional paid-in capital in equity statement.

For comparability, nonrecurring income from acquisition of GERI in 2011 is excluded from the 2011 numbers.

Amounts in Billion Pesos	2011	2010	Change
REVENUES			
Sale of goods	37.71	24.17	56.0%
Consumer goods	18.13	8.77	106.9%
Real estate	16.36	13.11	24.8%
Realized gross profit on prior year's real estate sales	2.00	1.36	47.5%
Interest income on real estate sales	1.22	0.93	30.6%
Services	15.94	13.65	16.8%
Company-operated quick-service restaurant sales	10.76	9.89	8.8%
Franchised revenues	0.85	0.66	28.2%
Rental income	3.86	2.86	34.8%
Hotel operations	0.39	0.23	68.5%
Other services	0.07	0.06	1222.4%
Share in net profits of associates and joint ventures	2.54	1.73	46.5%
Finance and other income	6.78	4.94	37.2%
TOTAL	62.96	44.49	41.5%

Numbers may not add up due to rounding off. The P3.13 billion income on acquisition of subsidiary in 2011 is excluded in presentation.

This represents 40% equity share in Travellers' net profit. Another 10% is already included in MEG's income statements.

17-A - 40

**Revenues**, excluding the P3.13 billion income on acquisition of a subsidiary, jumped 41.5% to P63.0 billion from P44.5 billion a year ago, primarily due to 56.0% growth in sales of consumer goods, 16.8% in rendering of services and 46.5% in share in net profits of associates and joint ventures. Segment-wise, RE made the highest contribution this year, followed by F&B and QSR. RE current sales, in particular, represent 26.0% of total revenues while consumer product sales contributed 28.8% to total revenues. RE rental income comprised 6.1% of total revenues.

**RE** revenues come from sales of lots, condominium and office units, and golf club and resort shares, rental/lease of office and commercial spaces and hotel operations, and finance and other income. RE portfolio targets a wider spectrum through projects of newly-consolidated subsidiaries GERI, ELI and SPI.

Megaworld launched eight projects in 2011 – One Eastwood Avenue in Eastwood City, Quezon City; 101 Newport Boulevard and Belmont Luxury Hotel in Newport City, Pasay City; One Uptown Residence in Global City; Tower 1 of The Viceroy in McKinley Hill, For Bonifacio; second tower of Manhattan Heights in Araneta Center; Greenbelt Hamilton in Makati City; and Eight Newtown Boulevard, Megaworld's first luxury residential project in Mactan, Cebu.

ELI booked sales from its mid-rise to high-rise condominiums located in key place in Metro Manila and single-detached homes in progressive suburban areas.

GERI launched projects in Boracay New Coast, the first integrated tourism estate in Boracay. It is not yet expected to contribute significantly in short-term. Its real estate sales in 2011 came from sale of condominium units, residential lots and commercial lot outside of Metro Manila.

The Group's RE revenues were derived mostly from the following projects: (MEG) Eight Forbes Town in Fort Bonifacio; Eastwood Le Grand in Eastwood City; McKinley West, Morgan Suites, and The Venice Luxury Residences in Taguig City; Newport City, Newport Palm Tree Villas, and 81 Newport Boulevard in Pasay; (GERI) Eight Sto. Domingo Place in Quezon City; Magnificat Executive Village in Lipa, Batangas; Riverina in Laguna; Monte Cielo De Naga in Naga City; and Sta. Barbara Heights in Iloilo City; and commercial lots in Carmona, Cavite; (ELI) California Gardens Square, Little Baguio Terraces, Pioneer Woodlands, The Cambridge Village, San Lorenzo Place, Kasara Urban Resort Residences, Laguna Bel Air Projects, Suntrust Aurora Gardens, The Gentri Heights and The Sonoma. Rental income from office and retail tenants grew due to high occupancy in both the BPO offices and retail spaces, and escalation of rental prices.

RE revenues also included P2.4 billion share in net profit of Travellers, as compared to P1.6 billion a year ago [inclusive of equity share reported under MEG]. Travellers reported net profit of P4.8 billion this year, a 50% growth from P3.2 billion a year ago. Comparatively, revenues grew to P26.3 billion from P14.9 billion while operating expenses increased to P9.1 billion from P5.4 billion due to new hires to support the expanding operations as well as marketing and advertising efforts to promote the integrated resort. Resorts World Manila opened in August 2009 and revenues were derived from the gaming, hotel, food and beverage, theatre, cinema operations and retail shopping mall and commercial office space rentals.

**F&B** revenues doubled last year's results due to invigorating demand for the distilled spirits products. Emperador Brandy and The BaR flavored alcoholic drinks continued to enjoy *spirited* sales during the year. The BaR variants - the pricey Citrus Tequila, the popular Strawberry Vodka and the pure Silver, which were launched in the market in April this year, May and November last year, respectively - provided incremental growth that pushed up sales

further. The demand for Emperador Light, with its catchy 'Gawingmong light' campaign, swelled and this boosted sales.

Pik-Nik had a good year also and performed at above the industry average. Sales rose by 23% from a year ago, with its USA sales gaining 11% while international sales outside of USA expanded by 38%. The weak US dollar has been beneficial for exports and Pik-Nik profited through increased export volumes.

**QSR** revenues grew by 9.6%. Product sales generated from company-operated restaurants, in particular, went up by 8.8% and revenue from franchised restaurants by 19.9%. The growth came primarily from the opening of new restaurants during the year plus the increase in business extensions (24-hour delivery service, drive-thru, dessert centers, midnight hours and breakfast daypart) and the re-imaging of company-owned restaurants. Twenty-one new restaurants were opened from a year ago, bringing the total number of stores nationwide to 329 stores, 185 of which are company-owned. The new stores contributed 2.3% to total system sales.

Aggressive advertising and promotional campaigns continued to support McDelivery, McSaver Meals, P25 McSavers (sundae, floats, fries and Burger McDo), Breakfast and Premium Desserts.

**Income from the acquisition of a subsidiary** represents primarily the excess of proportionate share in the consolidated net assets of GERI, the acquiree, over the acquisition cost paid for the shares of stock.

**Share in net profits** includes P2.4 billion, which represents the Group's equity in Travellers' net income of P4.8 billion for the current year.

**Finance and other income**, which represented 10.2% of total revenues, grew by 37.0% due to higher interest earnings which, on the other hand, soared by 85.9%.

Amounts in Billion Pesos	2011	2010	Change
COSTS AND EXPENSES			
Cost of Goods Sold	26.72	16.67	60.32%
Consumer goods sold	13.31	5.63	136.6%
Real estate sales	10.32	8.61	19.9%
Deferred gross profit on real estate sales	3.09	2.43	27.2%
Cost of Rendering Services	9.25	8.36	10.7%
Services	9.25	8.36	10.7%
Operating Expenses	8.24	5.26	56.6%
Selling expenses	3.59	2.22	61.7%
General and administrative	4.65	3.04	52.8%
Finance costs and other charges	3.77	2.13	77.5%
TOTAL	47.98	32.42	48%

**Costs and expenses** went up by 48.0% to P48.0 billion from P32.4 billion due to 136.6%, 19.9%, 27.2% and 61.7% rise in cost of consumer goods, cost of real estate sales, deferred gross profit on real estate sales, and selling expenses, respectively, reflecting robust sales and service rendition. The higher sales translated into higher commissions, advertising and promotions, freight, royalty and fuel expenses.

The top three cost components in the manufacture of alcoholic drinks were raw materials, depreciation and amortization, and factory supplies representing 90% of cost. In the QSR,

17-A - 42

these were food and paper, rental and utilities and personnel costs, representing about 84% of cost

General and administrative expenses rose by 52.8% because depreciation, salaries and employee benefits increased, particularly in RE business. GERI expended P419 million during the year.

Finance costs and other charges, which represented 7.9% of total costs and expenses, went up by 77.5% to P3.8 billion from P2.1billion a year ago, due to interest on interest-bearing notes and bonds which comparably increased this year. P1.5 billion was recorded this year for the AGI Cayman bonds, as compared to P 567 million a year ago.

**Tax expense** totaled P3.4 billion from P2.6 billion a year ago as a result of increased sales and profits.

#### b.2. Liquidity and Capital Resources

Consolidated total assets reached P272 billion at end of 2012 from P220 billion at beginning of the year, or a 24% increase, primarily due to consolidation of Travellers' assets and increased activity in RE segment. Total assets of Travellers is approximately P48 billion.

For most of the balance sheet accounts, there is a corresponding note to the audited consolidated financial statements where details, breakdown or composition of the accounts could be found. Please refer to those notes accompanying the consolidated financial statements. In summary:

Cash and cash equivalents increased by P19.1 billion – to end at P68.3 billion from P49.1 billion at the beginning of the year. The increase came significantly from operations, bank borrowings and the year-end balance of Travellers. Cash flows from operating, financing and investing activities during the year were presented in the consolidated statements of cash flows.

Current trade and other receivables went down by P2.8 billion or 11% due to collection efforts on maturing receivables. Non-current portion went up by P3.7 billion or 18% due to increased real estate sales.

Financial assets at fair value through profit or loss decreased by P4.7 billion or 42%, primarily due to reduction in investments in bonds and marketable securities. Financial assets classified in this category are held for selling in the short term and are measured at fair value. The fair value gain on the appreciation in market prices was included under Finance and Other Income in consolidated statements of comprehensive income. The Group does not actively engage in the trading of financial assets for speculative purposes.

Inventories increased by P11.9 billion or 41% due to increase in real estate for sale which represent the completed portion of costs attributed to ongoing projects, including golf and resort shares for sale. Raw materials for brandy manufacture also increased from a year ago because there are now two plants running.

Land for future development increased by P2.5 billion or 27% due to land acquisitions plus incidental costs by GERI.

Property and equipment rose by P28.3 billion or 432% from the property of Travellers (P25.8 billion as of end-2012); capital expenditures for new McDonald's stores, kiosks and ongoing

17-A - 43

renovations; acquisitions of and for the distillery plant annex; and installation of new furnace for the glass plant.

Investment property increased by P5.7 billion or 44% primarily due to the additional condominium units (P4.7 billion) and building property of Travellers (P1.4 billion).

Investments in and advances to associates and other related parties decreased by P13.0 billion or 68.3% primarily due to consolidation of Travellers, which is formerly reported as an associate. The carrying value of Travellers at equity amounted to P12.89 billion at end-2011.

Deferred tax assets increased by P108.9 million or 16% while deferred tax liabilities by P815 million or 15% due to timing differences in taxation, particularly of Megaworld, Travellers and GERI.

Other current assets increased by P673 million or 22% due to assets from Travellers (one-year time deposit and prepaid taxes, insurance and rentals) and an increase in GERI's input taxes. Other non-current assets, on the other hand, expanded by P860 million or 80% which was attributable to assets from Travellers and increase in GADC's assets, primarily resulting from deposits on asset purchases.

Currently maturing interest-bearing loans and borrowings increased by P1.7 billion or 60% arising from Travellers' loans (P2.6 billion), net of settlements made during the year. Non-current portion of loans swelled by P7.5 billion or 125% due to Travellers' loans (P4.5 billion) and new long-term bank loans availed during the year to support the group's working capital and investment requirements.

Bonds payable went up by P10.8 billion or 31% due to the \$300-million notes of Travellers which were issued in 2010.

Trade and other payables went up by P6.0 billion or 35% primarily from RWM's liabilities (P4.8 billion) and increases in liabilities of Megaworld and GADC. RWM's liabilities include unredeemed gaming chips, unredeemed gaming points, PAGCOR license fees, and accrued advertising and employee benefits. Heightened construction activities at Megaworld and GADC are reflected on the increase in payables to contractors and suppliers, including retentions.

Income tax payable went up by P54 million or 10% primarily due to higher tax liability of EDI.

Advances from related parties swelled by P632 million or 282% due to increases in advances taken by Megaworld and GERI. GERI's accounts represent the share of joint venture partners in the proceeds from the sale under joint venture agreements. Megaworld's accounts increased due to deconsolidation of a subsidiary.

Retirement benefit obligation increased by P258 million or 44% due to end-balance in Travellers and additional incurrence in retirement plans of Megaworld, GADC and GERI.

17-A - 44

Redeemable preferred shares escalated by P1.3 billion or 314% due to the redeemable preferred shares issued by GERI in September 2012, in exchange for certain parcels of land with a total fair value of P1.3 billion. SEC has not yet issued its approval on the subscription as of December 31, 2012. This account also includes the accretion of interest in the carrying value of GADC's shares which amounted to P52 million as of end-2012.

Current and non-current other liabilities increased by P1.5 billion or 9% and P3.3 billion or 32%, respectively, due to intensified RE development and pre-selling/leasing activities. These accounts include customers' deposits, reserve for property development, and deferred income on real estate sales. The reserve pertains to cost to complete the development of various projects while the deferred income represents unearned revenue.

The changes in equity components are presented in detail in the consolidated statements of changes in equity.

The decrease in revaluation reserves of P778 million represents the improvement in the fair value of available-for-sale financial assets.

Accumulated translation adjustments represent the translation adjustments resulting from the conversion of foreign currency denominated financial statements of certain subsidiaries into the Philippine pesos, the Group's presentation currency. The change of P511 million of 130% reflects principally the strengthening of the Philippine peso.

Equity attributable to AGI's stockholders totaled P84.1 billion and P73.5 billion as of December 31, 2012 and 2011, respectively.

The consolidated balance sheets showed strong liquidity. Current assets as of December 31. 2012 and 2011 amounted to P152.7 billion and P128.6 billion, respectively, while current liabilities for the same respective years-end remained low at P45.5 billion and P36.2 billion, respectively. Thus, current ratios were at 3.4:1 and 3.6:1 as of respective year-ends. Totalliabilities-to-equity ratios were at 0.9:1 and 0.8:1 at the end and beginning of the year, respectively, while interest-bearing-debt-to-controlling-equity ratios were 0.60:1 and 0.76:1 at the beginning and end of the year.

The Group's net cash position will enable it to pursue strategic activities.

Amounts in Billion Pesos	December 31,	December 31,
	<u>2012</u>	<u>2011</u>
Cash and equivalents	68.30	49.15
Interest-bearing debt [bonds included]	64.08	44.02
Net cash	4.22	5.13
Cash and cash equivalents to		
interest-bearing debt	107%	112%
Interest-bearing debt to		
controlling equity	76%	60%

#### b.3. Prospects for the future

AGI has a proven track record of creating value over time and is confident in its ability to deliver sustainable profitable growth and value for its stakeholders. AGI remains vigilant on delivering its business goals and intends to continue to adopt prudent measures to ensure financial sustainability. It is always on the lookout for new opportunities that will enhance the overall profitability of the group while maintaining established markets.

In 2013, all the business segments are expected to sustain their growth trajectory, capitalizing on the strong and positive economy. It will be another banner year.

#### b.4. Others

There are no other known trends or demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the Company's liquidity increasing or decreasing in any material way. The Company does not have nor anticipate having any cash flow or liquidity problems within the next twelve months. AGI and its subsidiaries are not in default or breach of any note, loan, lease or other indebtedness or financing arrangement requiring it to make payments.

There are no other known events that will trigger direct or contingent financial obligation that is currently considered material to the Company, including any default or acceleration of an obligation. There are no other material off-balance sheet transactions, arrangements, obligations, and other relationships with unconsolidated entities or other persons created during the reporting period.

There are no other known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations. There are also no known events that will cause material change in the relationship between costs and revenues.

There are no other significant elements of income or loss that did not arise from continuing operations.

The business has no seasonal aspects that had a material effect on the financial condition and results of operations of the Group.

#### 7. FINANCIAL STATEMENTS

The audited consolidated financial statements, together with Statement of Management's Responsibility and Auditors' Report, and supplementary schedules are attached.

The consolidated financial statements have been prepared in compliance with the Philippine Financial Reporting Standards (PFRS), on the historical cost basis except for the measurement of certain financial assets and liabilities. The preparation of the consolidated financial statements in compliance with PFRS requires management to make judgments, estimates and assumptions that affect the amounts reported in the financial statements and related notes. The estimation and judgments are based upon management's evaluation of relevant facts and circumstances of the financial statements. Actual results may ultimately vary from those estimates.

The consolidated financial statements are presented in Philippine pesos, the Group's functional currency, and all values represent absolute amounts except when otherwise indicated.

17-A - 46

## 8. INFORMATION ON INDEPENDENT ACCOUNTANT AND OTHER RELATED MATERS

#### a. External Audit Fees and Services

#### a.1. Audit and audit-related services

Punongbayan&Araullo ("P&A") has been appointed as the principal accountant since 2003. In compliance with SEC Rule 68 paragraph 3 (b) (iv) (Rotation of External Auditors), and as adopted by the Company, external auditors or engagement partners are rotated or changed every five years. From 2009 to 2011 audit engagements, the lead engagement partner was Mr. Leonardo D. Cuaresma, Jr. For 2012, the lead engagement partner is Ms. Mailene S. Bisnar.

The respective fees billed by P&A for each of the last two fiscal years totaled P1,650,000 and P1,472,500 for the audit of 2012 and 2011 annual financial statements or services that are normally provided in connection with statutory and regulatory filings or engagements

#### a.2. Tax fees and all other fees

There were no separate tax fees billed and no other products and services provided by P&A to AGI for the last two fiscal years.

#### a.3. Audit Committee's approval

All the above services have been approved by the Audit Committee through the internal policies and procedures of approval. The Committee is composed of Alejo L. Villanueva as Chairman and Sergio R. Ortiz-Luis, Jr. and Andrew L. Tan as members.

#### b. Changes in and disagreements with accountants on accounting and financial disclosure

P&A, as principal auditors, issued an unqualified opinion on the consolidated financial statements. As such, there had been no disagreements with them on any accounting principles or practices, financial disclosures, and auditing scope or procedure.

#### **PART III - CONTROL AND COMPENSATION INFORMATION**

#### 9. DIRECTORS AND EXECUTIVE OFFICERS

#### a. Directors, executive officers and significant employees:

M 4	D	Decree Director Links	D
Name,Age	Position Held,	Present Directorship(s)	Business
Citizenship	Term of Office	in other companies	experience for the
ANDREW	01 : 611		past five (5) years
ANDREW L.	Chairman of the	Chairman/President, Megaworld	Real estate;
TAN, 62	Board, Sep 2006	Corporation; Megaworld Land, Inc.;	distillery;
Filipino	- present;	Richmonde Hotel Group International	marketing
	Director/Vice	Limited; Yorkshire Holdings, Inc.;	
	Chairman of the	Chairman, Global-Estate Resorts, Inc.;	
	Board, Aug 2003 -	Emperador Distillers, Inc.; Alliance Global	
	Sep 2006	Brands, Inc.; Consolidated Distillers of the	
		Far East, Inc.; Eastwood Cyber One	
		Corporation; Empire East Land Holdings;	
		Inc.; Megaworld Central Properties, Inc.;	
		Megaworld Foundation, Inc.; Townsquare	
		Development Inc.; and Adams Properties, Inc.; Vice Chairman/Treasurer, Golden	
		Arches Development Corporation; Golden	
		Arches Realty Corporation; <i>Director</i> ,	
		Andresons Global, Inc.; ;Travellers	
		International Hotel Group, Inc.; Twin Lakes	
		Corporation	
SERGIO R.	Independent	President, Philippine Exporters	Organizational
ORTIZ-LUIS,	Director/Vice-	Confederation, Inc., (PHILEXPORT);	Development
JR., 68	Chairman of the	Honorary Chairman- Treasurer, Philippine	Ветеюричен
Filipino	Board, Sept.	Chamber of Commerce & Industry;	
	2007-present;	ViceChairman, Export Development	
	,	Council; <i>Director</i> , Employers Confederation	
		of the Philippines (ECOP), Philippine	
		Estate; Manila Exposition Complex, Inc.;	
		Holy Angel Memorial Park, Philippine	
		International Trading; Independent	
		Director, AB Capital, Waterfront	
		Philippines, Inc.	
KINGSON U.	Director &	Senior Vice President & Executive	Real estate
SIAN, 51	President, Feb 20,	Director, Megaworld Corporation;	marketing;
Filipino	2007-present	Chairman & President, Asia Finest Hotels	business
		& Resorts, Inc.; Megaworld Resort Estates,	development
		Inc.; Prestige Hotels & Resorts, Inc.; Manila	
		Bayshore Property Holdings, Inc.	
		Director/President, Adams Properties, Inc.;	
		Eastwood Cyber One Corporation;	
		Eastwood Locator's Assistance Center, Inc.;	
		Forbestown Properties Holdings, Inc.;	
		Travellers International Hotel Group, Inc.;	
		Director, Asia E-Commerce, Inc.; Citywalk	
		Building Administration, Inc.; Eastwood	
		Corporate Plaza Building Administration,	
		Inc.; Eastwood City Estates Association,	

WINSTON S. CO, 54 Filipino	Director, up to present; Vice-chairman,	Inc.; Forbes Town Commercial Center Administration, Inc.; ICITE Building Administration, Inc.; Paseo Center Building Administration, Inc.; Techno Plaza One Building Administration, Inc.; World Café, Inc.; Senior Vice President & Chief Executive Officer, Megaworld Land, Inc Chairman & President, New Town Land Partners, Inc., Chairman, Anglo Watsons Glass, Inc.; Director/President, Emperador	Finance and marketing
	Nov1999- Aug2003;Chairma n, 1998-October 1999	Distillers, Inc.; <i>Director</i> , Alliance Global Brands, Inc.; Forbes Town Properties & Holdings, Inc.; McKesterPik-Nik International Limited; Raffles & Company, Incorporated; The Bar Beverage, Inc.; <i>Senior Vice President</i> , The Andresons Group, Inc.	
KATHERINE L. TAN, 61 Filipino	Director/Treasurer Feb 20, 2007- present	Chairman & President, Andresons Global, Inc., Choice Gourmet Banquet, Inc.;  Director/President, Consolidated Distillers of the Far East, Inc.; Raffles and Company, Inc., The Andresons Group, Inc.,  Director/Treasurer, Alliance Global Brands, Inc.; Emperador Brandy, Inc., Emperador Distillers, Inc; Yorkshire Holdings, Inc.; Director, Empire East Land Holdings, Inc. Emperador International Limited; Kenrich Corporation; McKesterPik-Nik International Limited; Megaworld Corporation; Megaworld Corporation; Megaworld Corporation; Megaworld Cayman Islands, Inc.; Venezia Universal Limited; The Bar Beverage, Inc.; Treasurer, Newtown Land Partners, Inc.	Finance; marketing
ALEJO L. VILLANUEVA, JR., 71 Filipino	Independent Director, 2001- present	Chairman, Ruru Courier Systems, Inc.; Vice Chairman, Public Relations Counsellors Foundation of the Philippines, Inc.; Independent Director, Empire East Land Holdings, Inc.; Director, First Capital Condominium Corporation,	Training, organizational development, consultancy
KEVIN ANDREW L. TAN, 32 Filipino	Director, April 20, 2012-present	Director, Emperador Distillers, Inc., Alliance Global Brands, Inc., Anglo Watsons Glass, Inc., Yorkshire Holdings, Inc., The Bar Beverage, Inc., Emperador Brandy, Inc., and New Town Land Partners, Inc.	Retail Leasing, marketing and operations
DINA D. INTING, 53, Filipino	First Vice President - Finance, January 1996 –present	Director, ProgreenAgricorp, Inc	Financial management and comptrollership
DOMINIC V. ISBERTO, 38, Filipino	Corporate Secretary, September 14, 2007-present	Corporate Secretary, Global-Estate Resorts, Inc.; Twin Lakes Corporation; Eastwood City Estates Association, Inc.; Suntrust Properties, Inc.; Fil-Estate Properties, Inc.; Asst. Corporate Secretary, Adams Properties, Inc.	Legal documentation, Corporate Counsel and corporate affairs management
ROLANDO D.	Asst. Corporate	Director, Asia Finest Cuisine, Inc.;	Legal

17-A - 49

SITATELA, 52,	Secretary, August	Corporate Secretary, ERA Real Estate	documentation
Filipino	30, 2002-present	Exchange, Inc.; ERA Real Estate, Inc.;	and corporate
		Oceanic Realty Group International, Inc.,	affairs
		Suntrust Home Developers, Inc.; Asst.	management
		Corporate Secretary of Megaworld	
		Corporation; Global-Estate Resorts, Inc.	
		(formerly Fil-Estate Land, Inc.), Suntrust	
		Properties, Inc.	

Directors are elected annually by the stockholders to serve until the election and qualification of their successors. Two independent directors, Messrs. Sergio Ortiz-Luis, Jr. and Alejo Villanueva, Jr., were elected in the last annual stockholders' meeting on September 18, 2012.

The Company does not have significant employees, i.e., persons who are not executive officers but expected to make significant contribution to the business.

#### b. Family Relationships

Chairman/CEO Andrew L. Tan is married to Treasurer/Director Katherine L. Tan and Director Kevin Andrew L. Tan is their son. Another son, Kendrick Andrew L. Tan is the Corporate Secretary and Executive Director of EDI. Both siblings are currently serving as directors of AWG, Newtown Land Partners, Inc., and Yorkshire Holdings, Inc.

#### c. Involvement in Legal Proceedings

The Company has no knowledge of any of the following events that occurred during the past five (5) years up the date of this report that are material to an evaluation of the ability or integrity of any director or executive officer:

- Any bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of the bankruptcy or within two years prior to that time;
- Any conviction by final judgment in a criminal proceeding, domestic or foreign, or being subject to a pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- Being subject to any order, judgment, or decree, not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities, commodities or banking activities; and
- Being found by a domestic or foreign court of competent jurisdiction (in a civil action), the Commission or comparable foreign body, or a domestic or foreign Exchange or other organized trading market or self-regulatory organization, to have violated a securities or commodities law or regulation, and the judgment has not been reversed, suspended, or vacated.

#### 10. EXECUTIVE COMPENSATION

Name and Principal Position
Andrew L. Tan, Chairman (CEO)
Kingson U. Sian, President (COO)
Katherine L. Tan, Treasurer
Dina D. Inting, FVP-Finance
Dominic V. Isberto, Corporate Secretary
Rolando D. Siatela, Asst. Corporate Secretary

The officers receive fixed salary on a monthly basis from the respective subsidiaries or businesses they principally handle. Hence, for years 2012 and 2011, no compensation was received from AGI, the holding company, and neither will there be for 2013, except for an allowance for Mr. Kingson Sian which started in February 2007. In a board resolution passed in November 2007, members of the Company's Board of Directors began to receive per diem allowance for attendance in board meetings.

On July 27, 2011, the Board of Directors of the Company approved an Executive Stock Option Plan (the "Plan") and this was approved on September 20, 2011 by stockholders holding at least 2/3 of the outstanding capital stock. The purpose of the Plan is to enable the key Company executives and senior officers who are largely responsible for its further growth and development to obtain an ownership interest in the Company, thereby encouraging long-term commitment to the Company. The Plan is being administered by the Compensation and Remuneration Committee (the "Committee") of the Board, composed of the following: Alejo L. Villanueva, Jr., Independent Director, as Chairman, and Winston S. Co and Kevin Andrew L. Tan, as members.

Under the Plan, the Company shall initially reserve for exercise of stock options up to approximately three percent (3%) of the Company's outstanding shares to be issued, in whole or in part, out of the authorized but unissued shares. Stock options may be granted within ten (10) years from the adoption of the Plan and may be exercised within seven (7) years from date of grant. The exercise price shall be at a 15% discount from the volume weighted average closing price of the Company's shares for nine (9) months immediately preceding the date of grant. The options shall vest within three (3) years from date of grant and the holder of an option may exercise only a third of the option at the end of each year of the three (3) year period. The Company shall receive cash for the stock options.

On December 19, 2011, 46.5 million options were granted to certain key executives and senior officers, including the CEO and President, at an exercise price of P9.175 with a market price of P10.28 on the date of grant. As of 31 December 2012, 15.5 million options have vested but not yet exercised. An Option Holder may exercise in whole or in part his vested Option provided, that, an Option exercisable but not actually exercised within a given year shall accrue and may be exercised at any time thereafter but prior to the expiration of said Option's Life Cycle. As of this time, the Company cannot determine if options can be exercised with less than forty percent (40%) of the total price of the shares so purchased. The Company does not provide or arrange for loans to enable qualified participants to exercise their options.

## 11. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

(1) Security Ownership of Record and Beneficial Owners owning more than 5% of the Company's outstanding common stock as of March 31, 2013:

	liang common stock as of march	Name of Beneficial Owner			
Title	Name and Address of Record	& Relationship w/ Record			Percent
of Class	Owner &Relationship w/ Issuer	Owner	Citizenship	No. of Shares	Owned
Common	THE ANDRESONS GROUP, INC. 7/F 1880 Eastwood Avenue, Eastwood City Bagumbayan, Quezon City, 1	THE ANDRESONS GROUP, INC. (TAGI)	Filipino	3,944,826,194	38.41%
Common	PCD NOMINEE CORPORATION G/FMakati Stock Exchange Building 6767 Ayala Avenue, Makati City <sup>2</sup>	HONGKONG AND SHANGHAI CORP. LTD. (Non-Filipino) HSBC Securities Services 12 <sup>th</sup> Floor, The Enterprise Center, Tower I, 6766 Ayala Avenue corner Paseo de Roxas, Makati City.	Non-Filipino	3,459,449,106	33.68%
Common	YORKSHIRE HOLDINGS, INC. 28/F The World Centre 330 Sen. Gil Puyat Avenue, Makati City, Metro Manila <sup>3</sup>	YORKSHIRE HOLDINGS, INC. (YHI)	Filipino	1,583,459,842	15.41%
Common	PCD NOMINEE CORPORATION G/F Makati Stock Exchange Building 6767 Ayala Avenue, Makati City <sup>4</sup>	DEUTSCHE BANK  MANILA-CLIENTS A/C <sup>4</sup> 26/F Ayala Tower One  Ayala Triangle, Makati City	Non-Filipino	651,178,922	6.34%

#### (2) Security Ownership of Management as of March 31, 2013:

Title	Name of Beneficial Owner	Citizenship	Amount	Percent
Common	Andrew L. Tan (Chairman of the Board)	Filipino	341,684,350	3.33%
Common	Sergio R. Ortiz-Luis, Jr. (Director)	Filipino	1	0.00%
Common	Winston S. Co (Director)	Filipino	2,728	0.00%
Common	Kingson U. Sian (Director)	Filipino	5,001,100	0.04%
Common	Katherine L. Tan (Director)	Filipino	1	0.00%
Common	Alejo L. Villanueva, Jr (Director).	Filipino	1	0.00%
Common	Kevin Andrew L. Tan (Director)	Filipino	1	0.00%
Common	Dina D. Inting(FVP-Finance)	Filipino	2,758	0.00%
Directors an	d Executive Officers as a Group		346,692,039	346,692,039

<sup>1</sup>Mr. Andrew L. Tan is the Chairman of the Board of TAGI, is authorized to appoint proxy to vote for the shares.

<sup>&</sup>lt;sup>2</sup> HSBC is a participant of the PCD Nominee Corporation. The beneficial owners of the shares held by HSBC are not known to the Company.

<sup>3</sup>Mr. Andrew L. Tan, Chairman of YHI is authorized to appoint proxy to vote for the shares which includes direct and indirect beneficial ownership through Altavision Resources, Inc., Asiagroup Holdings, Inc., Globaland Holdings, Inc. Grand Belair Holdings, Inc., and Le Bristol holdings, Inc.

<sup>&</sup>lt;sup>4</sup>Deutsche Bank is a participant of the PCD Nominee Corporation. The beneficial owners of the shares held by HSBC are not known to the Company.

#### 12. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

Except for the material related party transactions described in the notes to the consolidated financial statements of the Company for the years 2012, 2011 and 2010 (*please see as filed elsewhere in here*), there has been no material transaction during the last two years, nor is there any material transaction currently proposed, to which the Company was or is to be a party, in which any director or executive officer, any nominee for election as director, stockholder of more than ten percent (10%) of the Company's voting shares, and any member of the immediate family (including spouse, parents, children, siblings, and in-laws) of any such director or officer or stockholder of more than ten percent (10%) of the Company's voting shares had or is to have a direct or indirect material interest

#### PART IV - CORPORATE GOVERNANCE

#### 13. CORPORATE GOVERNANCE

The Company has adopted a Manual on Corporate Governance in order to institutionalize the rules and principles of good corporate governance in the entire organization in accordance with the Code of Corporate Governance promulgated by SEC.

In 2012, the Company substantially complied with its Manual of Corporate Governance and did not materially deviate from its provisions.

No sanctions have been imposed on any director, officer or employee on account of non-compliance.

#### **PART V - EXHIBITS AND SCHEDULES**

#### 14. EXHIBITS AND REPORTS ON SEC FORM 17-C

### (b) Reports on SEC Form 17-C Filed During the Last Six Months of the Report Period (June 1 to December 31, 2012)

ounc 1 to Decembe	01, 2012)
Date	Disclosures
26 July 2012	Notice of Annual Stockholders' Meeting
16August 2012	Press Release: AGI Earnings of P8.41B in 1 <sup>st</sup> Half 2012
18 September 2012	a. Results of Annual Stockholders' Meeting
	b. Results of Organizational Meeting of the Board of Directors
05 October 2012	Exercise of Megaworld Warrants
13 November 2012	Analyst Briefing
13 November 2012	Press Release: AGI Earnings in 1st Nine Months in 2012 up to 48%

#### SIGNATURES

Pursuant to the requirements of Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized.

Alliance Global Group, Inc.

By:

Issuer

ANDREW L. TAN Chairman & CEO

(Principal Executive Officer)

KINGSON U. SIAN

President & COO

(Principal Operating Officer)

DINA D.R. INTING

FVP - Finance

(Principal Financial Officer & as

Principal Accounting Officer &Comptroller)

DOMINIC V. ISBERTO

Corporate Secretary

APR 19 2013

SUBSCRIBED AND SWORN to before me this their Passports/SSS No., as follows:

, 2013 affiants exhibiting to me

NAMES

PASSPORT/SSS NO.

DATE OF ISSUE

PLACE OF

Andrew L. Tan Kingson U. Sian Dominic V. Isberto Dina D. Inting

EB1964603 EB7369260 SSS 33-1952824-1 SSS 03-5204775-3 February 23, 2011 to 2016 February 12, 2013 to 2018 ISSUE Manila Manila

Page No.

Series of 2013

RENATO R. VEHEMENTE Notary Public Makati City

Notary Public Makati City Appt. No. M-105 Until 31 Dec 2014 Roll of Attorney No 56568 IBP 908152 12-05-2012 Mkt City

PTR No. 3674486 01-07-2012 Mkt City 3672 A. Cuerica St. Palanan, Mkt City



Consolidated Financial Statements and Independent Auditors' Report

Alliance Global Group, Inc. and Subsidiaries

December 31, 2012, 2011 and 2010



ALLIANCE GLOBAL GROUP, INC.
7h Floor, 1880 Eastwood Avenue
Eastwood City CyberPark
188 E. Rodriguez Jr. Avenue
Bagumbayan, 1110 Quezon City
Tel. Nos. 7092038-41
Fax Nos. 7091966

## STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

The management of Alliance Global Group, Inc. is responsible for the preparation and fair presentation of the consolidated financial statements as at December 31, 2012 and 2011 and for each of the three years in the period ended December 31, 2012, including the additional components attached therein, in accordance with the Philippine Financial Reporting Standards. This responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

The Board of Directors reviews and approves the consolidated financial statements, including the additional components attached therein, and submits the same to the stockholders.

Punongbayan & Araullo, the independent auditors appointed by the stockholders, has examined the consolidated financial statements of the Company and its subsidiaries in accordance with Philippine Standards on Auditing and, in its report to the Board of Directors and stockholders, has expressed its opinion on the fairness of presentation upon completion of such examination.

ANDREW L. TAN Chairman of the Board

KINGSON U. SIAN

President

DINA D.R. INTING

First Vice President for Finance Chief Financial Officer

SUBSCRIBED AND SWORN to before me this APR 19 2013, affiants exhibiting to me their Passport/SSS No., as follows:

PassportNo./SSS No.

EB1964603

EB7369260

SSS 03-5204775-3

Names Andrew L. Tan

Kingson U. Sian Dina D.R. Inting

Doc.No. Page No. I Book No. I

Series of 2013

Date

February 23, 2011 to 2016 February 12, 2013 to 2018 Place of Issue Manila

Manila

RENATO R. VEHEMENTE

Notary Public Makati City
Appt. Nb. M-105 Until 31 Dec 2014
Roll of Attorney No 56568
IBP 908152 12-05-2012 Mkt City
PTR No. 3674486 U1-07-2012 Mkt City

PTR No. 3674486 U1-07-2012 Mkt City 3672 A. Cuenca St. Palanan, Mkt City

### Report of Independent Auditors

19th and 20th Floors, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City Philippines

T +63 2 886 5511 F +63 2 886 5506 www.punongbayan-araullo.com

The Board of Directors and Stockholders Alliance Global Group, Inc. and Subsidiaries 7th Floor, 1880 Eastwood Avenue Eastwood City CyberPark 188 E. Rodriguez, Jr. Avenue Bagumbayan, Quezon City

We have audited the accompanying consolidated financial statements of Alliance Global Group, Inc. and subsidiaries, which comprise the consolidated statements of financial position as at December 31, 2012 and 2011, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2012, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Philippine Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Philippine Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Alliance Global Group, Inc. and subsidiaries as of December 31, 2012 and 2011, and their consolidated financial performance and their consolidated cash flows for each of the three years in the period ended December 31, 2012 in accordance with Philippine Financial Reporting Standards.

**PUNONGBAYAN & ARAULLO** 

By: Mailene Sigue-Bisnar

Partner

CPA Reg. No. 0090230 TIN 120-319-128

PTR No. 3671451, January 2, 2013, Makati City

SEC Group A Accreditation

Partner - No. 0396-AR-2 (until Aug. 8, 2015)

Firm - No. 0002-FR-3 (until Jan. 18, 2015)

BIR AN 08-002511-20 2012 (until May 15, 2015)

Firm's BOA/PRC Cert. of Reg. No. 0002 (until Dec. 31, 2015)

April 3, 2013

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2012 AND 2011

(Amounts in Thousand Philippine Pesos)

	Notes	2012	2011
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	P 68,301,336	P 49,147,858
Trade and other receivables - net	6	22,640,055	25,492,120
Financial assets at fair value through profit or loss	7	6,561,953	11,313,947
Inventories - net	8	40,906,578	28,952,674
Property development costs	2	10,561,983	10,696,529
Other current assets	9	3,697,787	3,025,159
Total Current Assets		152,669,692	128,628,287
NON-CURRENT ASSETS			
Trade and other receivables - net	6	24,245,682	20,576,511
Advances to landowners and joint ventures	10	4,849,194	4,876,468
Available-for-sale financial assets	11	5,281,446	5,444,324
Land for future development	2	11,969,290	9,419,790
Investments in and advances to associates and			
other related parties	12	6,028,761	18,994,275
Property, plant and equipment - net	13	34,888,271	6,560,730
Investment property - net	14	18,751,336	13,033,771
Intangible assets - net	15	11,141,696	11,257,149
Deferred tax assets	28	779,272	670,408
Other non-current assets	9	1,930,765	1,070,573
Total Non-current Assets		119,865,713	91,903,999
TOTAL ASSETS		P 272,535,405	P 220,532,286

	Notes	2012	2011
LIABILITIES AND EQUITY			
CURRENT LIABILITIES			
Trade and other payables	16	P 23,139,795	P 17,093,308
Interest-bearing loans	17	4,640,956	2,906,873
Income tax payable		574,452	520,772
Other current liabilities	20	17,196,099	15,733,591
Total Current Liabilities		45,551,302	36,254,544
NON-CURRENT LIABILITIES			
Interest-bearing loans	17	13,449,793	5,960,520
Bonds payable	18	45,990,629	35,156,343
Advances from related parties	29	856,403	224,178
Retirement benefit obligation	27	849,137	591,343
Redeemable preferred shares	19	1,728,086	417,657
Deferred tax liabilities	28	6,405,540	5,590,008
Other non-current liabilities	20	13,691,960	10,332,589
Total Non-current Liabilities		82,971,548	58,272,638
Total Liabilities		128,522,850	94,527,182
EQUITY			
Equity attributable to owners			
of the parent company	21	84,142,019	73,482,828
Non-controlling interest		59,870,536	52,522,276
Total Equity		144,012,555	126,005,104
TOTAL LIABILITIES AND EQUITY		P 272,535,405	P 220,532,286

See Notes to Consolidated Financial Statements

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2012, 2011 AND 2010 (Amounts in Thousand Philippine Pesos, Except Per Share Amounts)

	Notes	2012		2011		2010
REVENUES						
Sale of goods	23	P 44,082,631	P	37,713,496	P	24,165,946
Rendering of services	23	51,012,703		15,936,980		13,650,570
Share in net profits of associates and joint ventures - net	12	118,461		2,540,047		1,733,994
Finance and other income	26	7,503,935		9,906,529		4,944,687
		102,717,730		66,097,052		44,495,197
COSTS AND EXPENSES				**=**		
Cost of goods sold	24	28,325,961		26,718,744		16,665,658
Cost of services	24	23,130,172		9,247,341		8,357,328
Other operating expenses	25 26	21,935,109 4,206,420		8,240,069		5,262,483
Finance cost and other charges	20	4,200,420		3,776,827		2,128,299
		77,597,662	-	47,982,981		32,413,768
PROFIT BEFORE TAX AND PREACQUISITION INCOME		25,120,068		18,114,071		12,081,429
PREACQUISITION INCOME	12	-		17,327		_
PROFIT BEFORE TAX		25,120,068		18,096,744		12,081,429
TAX EXPENSE	28	4,632,110		3,353,004		2,584,871
NET PROFIT		20,487,958		14,743,740		9,496,558
				- 191 1091 10		.,,
OTHER COMPREHENSIVE INCOME						
Net unrealized fair value gains (losses) on						
available-for-sale financial assets  Reduction in revaluation reserves due to available-for-sale	11	608,331	(	763,784)		253,354
financial assets of a consolidated subsidiary		15,916	(	695,199)		_
Increase (decrease) in revaluation reserves due to		10,710	(	0,0,1,,,		
available-for-sale financial assets sold by subsidiaries		152,323	(	20,862)	(	13,401)
Reduction in revaluation reserves due to available-for-sale		- ,	`	,,,,,,	(	-, ,
financial assets of a deconsolidated subsidiary	11	-		-	(	403,956)
Share in other comprehensive income (loss) of associates and joint ventures	12	1,093	(	737)	,	73,177
Translation adjustments	2	( 581,993)		134,797	(	513,181)
Deferred tax income relating to components of						
other comprehensive income	28	70,794		3,843		55,817
		266,464	(	1,341,942)	(	548,190)
TOTAL COMPREHENSIVE INCOME		P 20,754,422	P	13,401,798	Р	8,948,368
Net profit attributable to:						
Owners of the parent company		P 13,904,149	P	11,608,210	P	6,908,587
Non-controlling interest		6,583,809		3,135,530		2,587,971
		P 20,487,958	P	14,743,740	Р	9,496,558
Total comprehensive income attributable to:						
Owners of the parent company		P 14,170,613	P	10,266,268	P	6,360,397
Non-controlling interest		6,583,809	1	3,135,530		2,587,971
ron-condoming interest		0,505,005		3,133,330		2,507,571
		P 20,754,422	P	13,401,798	P	8,948,368
Earnings Per Share for the Net Income Attributable						
to Owners of the Parent Company:	22					
Basic		P 1.3754	P	1.1776	P	0.7108
Diluted		P 1.3745	P	1.1773	Р	0.7108

## ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2012, 2011 AND 2010

(Amounts in Thousand Philippine Pesos)

	Notes		2012		2011		2010
EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT COMPANY							
Capital Stock	21	P	10,269,828	P	10,269,828	P	10,269,828
Additional Paid-in Capital	2						
Balance at beginning of year			33,501,909		27,175,174		27,157,647
Sale of treasury shares					6,326,735		17,526
Balance at end of year			33,501,909		33,501,909		27,175,173
Treasury Shares - at cost	21						
Balance at beginning of year		(	1,018,752)	(	3,194,861)	(	4,334,613)
Sale of treasury shares		`	-	`	2,922,650	`	298,877
Addition representing the shares					, ,		,
held by a consolidated subsidiary	21		_	(	746,541)		_
Reduction representing the shares				(	, , , ,		
held by a deconsolidated subsidiary	21		34,240		-		840,875
Balance at end of year		(	984,512)	(	1,018,752)	(	3,194,861)
Revaluation Reserves							
Balance at beginning of year		(	1,542,070)	(	61,488)		29,488
Net unrealized fair value gains (losses) on		•					
available-for-sale financial assets	11		608,331	(	763,784)		253,204
Reduction representing the shares							
held by a consolidated subsidiary			-	(	695,199)		-
Increase (decresase) in revaluation reserves due to							
available-for-sale financial assets sold by subsidiaries			168,239	(	20,862)	(	13,401)
Share in other comprehensive income (loss)							
of associates and joint venture	12		1,093	(	737)		73,177
Reduction in revaluation reserves due to available-for-sale							
financial assets of a deconsolidated subsidiary			-		-	(	403,956)
Balance at end of year		(	764,407)	(	1,542,070)	(	61,488)
Accumulated Translation Adjustments	2						
Balance at beginning of year		(	392,144)	(	530,784)	(	73,570)
Currency translation adjustments during the year		(	511,199)	`	138,640	(	457,214)
Balance at end of year		(	903,343)	(	392,144)	(	530,784)
Balance carried forward		P	41,119,475	P	40,818,771	P	33,657,868

	Notes		2012		2011		2010
Balance brought forward		P	41,119,475	P	40,818,771	P	33,657,868
Dilution Gain	21						
Balance at beginning of year	4.5	,	1,289,848		1,196,567		1,196,567
Dilution gain (loss) recognized during the year	15	(	12,001)		93,281		
Balance at end of year			1,277,847	_	1,289,848	_	1,196,567
Share Options	21						
Balance at beginning of year			1,890		-		-
Share-based compensation expense			105 562		4.000		
recognized during the year			105,763		1,890		-
Balance at end of year			107,653		1,890		
Retained Earnings							
Appropriated							
Balance at beginning of year			300,000		446,297		446,297
Appropriation during the year	21	,	1,400,000	,	146 207)		-
Reversal of appropriation during the year	21	(	300,000)	(	146,297)		-
Balance at end of year			1,400,000		300,000		446,297
Unappropriated							
Balance at beginning of year			31,072,319		22,946,740		16,613,196
Net profit for the year			13,904,149		11,608,209		6,908,587
Cash dividends declared during the year	21	(	3,639,424)	(	3,628,927)	(	575,043)
Appropriation during the year	21	(	1,400,000)		_		_
Reversal of appropriation during the year	21		300,000		146,297		-
Balance at end of year		_	40,237,044	_	31,072,319	_	22,946,740
Total Retained Earnings			41,637,044		31,372,319		23,393,037
Total			84,142,019		73,482,828	-	58,247,472
NON-CONTROLLING INTEREST							
Balance at beginning of year			52,522,276		33,466,430		30,796,066
Non-controlling interest in additional investments			1,125,526		16,510,141		-
Share in consolidated net profits			6,583,809		3,135,530		2,587,971
Dividend from investee		(	361,075)	(	589,825)	(	472,722)
Treasury shares retirement					-		555,115
Balance at end of year			59,870,536		52,522,276		33,466,430
TOTAL EQUITY		P	144,012,555	<u>P</u>	126,005,104	P	91,713,902

## ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2012, 2011 AND 2010

(Amounts in Thousand Philippine Pesos)

	Notes	_	2012		2011	_	2010
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax and preacquisition income		P	25,120,068	P	18,114,071	P	12,081,429
Adjustments for:							
Interest income	26	(	3,918,826)	(	3,892,786)	(	2,092,836)
Income from acquisition of a subsidiary	26		-	(	3,131,994)		-
Interest expense	26		3,709,981		2,632,864		1,341,679
Depreciation and amortization	24, 25		3,537,287		1,418,389		1,208,376
Fair value losses (gains) - net	26	(	1,433,952)		1,143,963		745,023
Unrealized foreign currency losses (gain) - net		(	931,404)		46,677		40,567
Unrealized loss on interest rate swap	26		368,646		= '		=
Gain on sale of investment in available-for-sale financial assets	26	(	272,103)	(	295,738)	(	629,194)
Share in net profits of associates and joint ventures	12	(	118,461)	(	2,540,047)	(	1,733,994)
Stock option benefit expense	27		105,763		2,152		4,215
Impairment and other losses	6, 8		87,979		38,283		11,513
Net losses (gains) on disposal of property, plant and equipment,							
investment property and intangible assets			17,061		-		11,742
Dividend income	26	(	10,516)	(	6,334)	(	60,674)
Operating income before working capital changes			26,261,523		13,529,500		10,927,846
Decrease (increase) in trade and other receivables			1,381,941	(	3,502,109)	(	4,642,266)
Decrease (increase) in financial assets							
at fair value through profit or loss			6,185,946		1,525,509	(	12,311,944)
Increase in inventories		(	11,851,290)	(	5,160,464)	(	336,475)
Decrease (increase) in property development costs			134,546	(	531,814)	(	77,406)
Increase in other current assets		(	474,121)	(	996,529)	(	261,383)
Increase in trade and other payables			1,687,119		609,829		1,544,647
Increase in other current liabilities			1,458,555		7,024,873		3,047,806
Increase in retirement benefit obligations			200,318		96,607		26,896
Increase (decrease) in other non-current liabilities		(	4,312,783)	(	5,485,966)		466,196
Cash generated from (used in) operations			20,671,754		7,109,436	(	1,616,083)
Cash paid for taxes		(	3,867,432)	(	2,289,786)	(	1,655,469)
Net Cash From (Used in) Operating Activities		_	16,804,322		4,819,650	(	3,271,552)
Balance carried forward		P	16,804,322	P	4,819,650	( <u>P</u>	3,271,552)

	Notes		2012		2011		2010
Balance brought forward		P	16,804,322	P	4,819,650	( <u>P</u>	3,271,552)
CASH FLOWS FROM INVESTING ACTIVITIES							
Acquisitions of:							
Property, plant and equipment	13	(	8,385,883)	(	1,586,114)	(	1,214,585)
Investment property	14	ì	4,965,225)	(	3,094,692)	(	991,267)
Available-for-sale financial assets	11	ì	28,180)	(	5,259,327)	(	642,274)
Other non-current assets		(	321,798)	,	-	(	529,561)
Land for future development	2	(	67,768)	(	3,250,482)	(	213,000)
Intangible assets	15		-		-	(	23,247)
Proceeds from:							
Sale of available for sale financial assets			753,571		295,738		629,194
Disposal of property, plant and equipment			45,496		68,522		396,355
Disposal of investment property			34,058		27,417		-
Disposal of intangible assets			102		-		-
Redemption of preferred shares			-		-		2,580,000
Collection of advances from related party	12		-		-		=
Interest received			3,850,839		3,802,145		2,063,750
Additional investments in and advances to associates		(	761,736)	(	576,255)	(	538,205)
Collections from landowners and joint ventures			27,274		644,748		-
Cash dividends received			10,516		6,334	,	514,354
Advances to landowners and joint ventures		_			-	(	1,500,000)
Net Cash From (Used in) Investing Activities		(	9,808,734)	(	8,921,966)	_	531,514
CASH FLOWS FROM FINANCING ACTIVITIES							
Proceeds from:							
Interest-bearing loans and bonds			3,730,000		10,020,468		23,771,052
Sale of treasury shares			-		7,756,303		316,403
Interest paid		(	4,832,441)	(	2,564,340)	(	1,510,975)
Dividends paid	21	(	3,639,424)	(	3,628,927)	(	575,043)
Payment of interest-bearing loans		(	1,846,232)	(	6,922,815)	(	2,817,685)
Advances received from related parties	29		1,010,001	,	194,550	,	-
Advances granted to related parties	29	(	365,112)	(	1,094,657)	(	322,404)
Payment of derivative liability		(	206,589)	_	<del></del>		<u> </u>
Net Cash From (Used in) Financing Activities		(	6,149,797)		3,760,582		18,861,348
NET INCREASE (DECREASE) IN CASH AND			0.45 504	,	244 524		17.101.010
CASH EQUIVALENTS			845,791	(	341,734)		16,121,310
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR			40 147 959		47 264 487		31,145,329
AT BEGINNING OF TEAR			49,147,858		47,264,487		31,143,329
CASH AND CASH EQUIVALENTS OF A DECONSOLIDATED SUBSIDIARY			_		-	(	2,152)
DECINING DALANCE OF CASH AND CASH							
BEGINNING BALANCE OF CASH AND CASH EQUIVALENTS OF NEW SUBSIDIARIES			18,307,687		2,225,105		
CASH AND CASH EQUIVALENTS		_			10.4.15.05		
AT END OF YEAR		P	68,301,336	P	49,147,858	P	47,264,487

#### Supplemental Information on Non-cash Investing and Financing Activities:

In the normal course of business, the Group enters into noncash transactions such as exchanges or purchases on account of real estate and other assets. Other non-cash transactions include transfers of property from Land for Future Development to Property Development Costs or Investment Property as the property goes through its various stages of development (see Note 14).

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2012, 2011 AND 2010

(Amounts in Thousand Philippine Pesos, Unless Otherwise Indicated, Except Per Share Amounts)

#### 1. CORPORATE INFORMATION

Alliance Global Group, Inc. (the Company, Parent Company, or AGI) was registered with the Philippine Securities and Exchange Commission (SEC) on October 12, 1993 and began operations in 1994 as a glass-container manufacturer. On March 12, 1999, it obtained approval from the SEC to broaden its primary business into that of a holding company. Given a wider scope of business, AGI immediately diversified its investment holdings and on April 19, 1999, AGI listed its shares in the Philippine Stock Exchange (PSE). Currently, the Company and its subsidiaries and associates (collectively referred to as "the Group") operate businesses in real estate development, tourism-entertainment and gaming, food and beverage, and quick service restaurant segments under the following entities (see Notes 4 and 12):

	Explanatory	Percentage of Effective Ownership of AGI				
Subsidiaries/Associates/Jointly Controlled Entities	Notes	2012	2011	2010		
Subsidiaries						
Real Estate						
Megaworld Corporation (Megaworld)	(a)	63%	58%	57%		
Megaworld Land, Inc.	(a)	63%	58%	57%		
Prestige Hotels and Resorts, Inc.	(a)	63%	58%	57%		
Mactan Oceanview Properties	.,					
and Holdings, Inc.	(a)	63%	58%	57%		
Megaworld Cayman Islands, Inc.	(a, o)	63%	58%	57%		
Richmonde Hotel Group International (RHGI)	(a, n)	63%	58%	57%		
Eastwood Cyber One Corporation (ECOC)	(a)	63%	58%	57%		
Forbes Town Properties and Holdings, Inc.	(a)	63%	58%	57%		
Megaworld Newport Property Holdings, Inc.	(a)	63%	58%	57%		
Oceantown Properties, Inc.	(a)	63%	58%	57%		
Piedmont Property Ventures, Inc.	(a)	63%	58%	57%		
Stonehaven Land, Inc.	(a)	63%	58%	57%		
Streamwood Property, Inc.	(a)	63%	58%	57%		
Suntrust Properties, Inc. (SPI)	(a)	56%	48%	-		
Townsquare Development, Inc. (TDI)	(a)	49%	47%	47%		
Megaworld-Daewoo Corporation	(a)	38%	35%	34%		
Megaworld Central Properties, Inc.	(a)	48%	30%	29%		
Megaworld Globus Asia, Inc.	(a)	32%	29%	28%		
Philippine International Properties, Inc.	(a)	32%	28%	28%		
Empire East Land Holdings, Inc. (EELHI)	(a)	50%	35%	-		
Laguna Bel-Air School, Inc.	(b)	36%	25%	-		
Valle Verde Properties, Inc.	(b)	50%	35%	-		
Empire East Communities, Inc.	(b)	50%	35%	-		
Sherman Oak Holdings, Inc.	(b)	50%	35%	-		
Eastwood Property Holdings, Inc.	(b)	50%	35%	-		
Gilmore Property Marketing Associates Inc. (GPMAI)	(c)	-	67%	=		
New Town Land Partners, Inc. (NTLPI)	` '	100%	100%	100%		
First Centro, Inc. (FCI)		100%	100%	100%		

		77.00	Percentage of		
sidiaries/Associates/Jointly Controlled Entities	Explanatory Notes	2012	tive Ownership 2011	of AGI 2010	
sidiaries					
Real Estate					
First Oceanic Property and Management, Inc. (FOPMI)	(d)	_		100%	
Citylink Coach Services, Inc. (CCSI)	(d) (d)	_	_	100%	
	(u)	100%	100%	100%	
Oceanic Realty Group International, Inc.					
ERA Real Estate Exchange, Inc.		100%	100%	100%	
Megaworld Resort Estates, Inc. (MREI)	(e)	81%	79%	78%	
Adams Properties, Inc. (Adams)		60%	60%	60%	
Global Estate Resorts, Inc. (GERI)		64%	62%	-	
Fil-Estate Properties, Inc.	(f)	64%	62%	-	
Aklan Holdings Inc.	(f)	64%	62%	-	
Blu Sky Airways, Inc.	(f)	64%	62%	-	
Fil-Estate Subic Development Corp. Fil-Power Construction Equipment	(f)	64%	62%	-	
Leasing Corp.	(f)	64%	62%	_	
Golden Sun Airways, Inc.	(f)	64%	62%	_	
La Compaña De Sta. Barbara, Inc.	(f)	64%	62%	-	
MCX Corporation	(f)	64%	62%	_	
Pioneer L-5 Realty Corp.	(f)	64%	62%	-	
Prime Airways, Inc.	(f)	64%	62%	-	
Sto. Domingo Place Development Corp.	(f)	64%	62%	=	
Fil-Power Concrete Blocks Corp.	(f)	64%	62%	-	
Fil-Estate Golf and Development, Inc	(f)	64%	62%	-	
Golforce, Inc.	(f)	64%	62%	-	
Fil-Estate Urban Development Corp.	(f)	64%	62%	-	
Boracay Newcoast Hotel Group, Inc. Fil-Estate Industrial Park, Inc.	(f) (f)	64% 51%	- 49%	-	
Sherwood Hills Development Inc. (SHDI)	(f) (f)	35%	34%	=	
Fil-Estate Ecocentrum Corp.	(f) (f)	36%	34%	_	
Philippine Aquatic Leisure Corp.	(f)	36%	34%	_	
Oceanfront Properties, Inc. (OPI)	(f)	32%	-	_	
Novo Sierra Holdings Corp.	(f)	64%	62%	-	
Twin Lakes Corp. (TLC)	(f)	44%	33%	-	
Megaworld Global-Estate, Inc.	(g)	63%	60%	=	
Sonoma Premiere Land, Inc.	(h)	70%	61%	56%	
Manila Bayshore Property Holdings, Inc.	(i)	55%	55%	-	
Tourism - Entertainment and Gaming					
Travellers International Hotel		4607			
Group, Inc. (Travellers)	(j)	46%	-	=	
APEC Assets Limited (APEC) Bright Leisure Management, Inc.	(k)	46% 46%	-	-	
Deluxe Hotels and Recreation, Inc.	(k) (k)	46%	-	-	
Entertainment City Integrated Resorts &	(K)	4070	_	_	
Leisure, Inc.		46%	-	_	
Grand Integrated Hotels and Recreation, Inc.	(k)	46%	=	-	
Grand Services, Inc.	(k)	46%	-	=	
Grand Venture Management Services, Inc.	(k)	46%	-	-	
Lucky Star Hotels and Recreation, Inc.	(k)	46%	=	=	
Majestic Sunrise Leisure & Recreation, Inc.	(k)	46%	-	-	
Net Deals, Inc.	(k)	46%	-	=	
Newport Star Lifestyle, Inc. Royal Bayshore Hotels & Amusement, Inc.	(k) (k)	46% 46%	-	-	
	,				
Food and Beverage Emperador Distillers, Inc.		100%	100%	100%	
Anglo Watsons Glass, Inc.		100%	100%	100%	
The Bar Beverage, Inc.		100%	100%	100%	
Tradewind Estates, Inc.		100%	100%	100%	
Great American Foods, Inc.	(1)	100%	100%	100%	
	(1)	100%	100%	100%	

		Percentage of				
	Explanatory		tive Ownership			
Subsidiaries/Associates/Jointly Controlled Entities	Notes	2012	2011	2010		
Subsidiaries						
Quick Service Restaurant						
Golden Arches Development						
Corporation (GADC)		49%	49%	49%		
Golden Arches Realty		47/0	7270	72/0		
Corporation	(m)	49%	49%	49%		
Clark Mac Enterprises, Inc.	(m)	49%	49%	49%		
Golden Laoag Foods Corporation	(m)	38%	38%	38%		
Advance Food Concepts	(111)	3670	3070	3070		
Manufacturing, Inc. (AFCMI)	(m)	37%	37%	37%		
Davao City Food Industries, Inc.	(m)	37%	37%	37%		
First Golden Laoag Ventures	(m)	34%	34%	34%		
ĕ	` /	34%	34%	34%		
Retiro Golden Foods, Inc.	(m)	29%	34 /0 -	3470 -		
McDonald's Puregold Taguig	(s)					
McDonald's Bench Building	(s)	27%	-	-		
Corporate and Others						
Alliance Global Brands, Inc.		100%	100%	100%		
McKester Pik-nik International Limited	(n)	100%	100%	100%		
Emperador International Ltd. (EIL)	(n)	100%	100%	100%		
Venezia Universal Ltd.	(n)	100%	100%	100%		
Travellers Group Ltd.	(n)	100%	100%	100%		
Alliance Global Group Cayman Islands, Inc.	( )					
(AG Cayman)	(o)	100%	100%	100%		
Greenspring Investment Holdings	· /					
Properties Ltd.	(n)	100%	100%	-		
Accordates						
Associates	(-)	45%		47%		
GPMAI	(c)	45% 30%	30%	25%		
Alliance Global Properties, Inc. (AGPL)	(p)	30% 27%	25%			
Suntrust Home Developers, Inc. (SHDI)	(q)	27%	25% 25%	24%		
FOPMI	(d)			-		
CCSI	(d)	27%	25%	-		
Palm Tree Holdings and Development	(-)	250/	220/	220/		
Corporation (PTHDC)	(q)	25%	23%	23%		
Genting Star Tourism Academy, Inc.	()	23%	23%	23%		
OPI	(r)	-	31%	-		
Fil-Estate Network, Inc. (FENI)	(r)	13%	12%	=		
Fil-Estate Sales, Inc. (FESI)	(r)	13%	12%	=		
Fil-Estate Realty and Sales			0 /			
Associates, Inc. (FERSAI)	(r)	13%	12%	-		
Fil-Estate Realty Corp. (FERC)	(r)	13%	12%	-		
Nasugbu Properties, Inc. (NPI)	(r)	9%	9%	_		
EELHI		-	=	27%		
Jointly Controlled Entities						
Golden City Food Industries, Inc. (GCFII)	(s)	24%	24%	24%		
Travellers	(j)		46%	46%		
	U)		1070	1070		

#### Explanatory notes:

- (a) Subsidiaries of Megaworld; Megaworld is 40% directly owned by AGI and 23% owned through other subsidiaries (NTLPI and FCI). Effective ownership over Megaworld increased due to additional acquisition of shares by AGI.
- (b) Subsidiaries of EELHI
- (c) Became an associate in 2012; Ownership interest derived from TDI, MREI and Megaworld
- (d) Subsidiaries of FCI in 2010; In 2011, became subsidiaries of SHDI, an associate of Megaworld
- (e) AGI and Megaworld directly owns 49% and 51%, respectively.
- (f) Subsidiaries of GERI; Effective ownership over GERI increased due to additional acquisition of shares by AGI.
- (g) A subsidiary of AGI through 60% and 40% direct ownership of GERI and Megaworld, respectively
- (h) A subsidiary of AGI through 60% and 40%, direct ownership of EELHI and FCI, respectively
- (i) A subsidiary of AGI through 50/50 ownership of Travellers and Megaworld.

- (j) Formerly a jointly-controlled entity. As of the beginning of 2012, AGI has the power to govern the financial and operating policies of Travellers. As such, after considering the provisions of applicable accounting standards, Travellers qualified as a subsidiary in 2012 and, accordingly, the accounts of Travellers have been consolidated into the Group's financial statements beginning 2012. Travellers is 20% directly owned by AGI and 25%, 10%, and 5% through Adams, Megaworld and FCI, respectively.
- (k) Subsidiaries of Travellers.
- (l) Foreign subsidiaries operating under the laws of United States of America
- (m) Subsidiaries of GADC
- (n) Foreign subsidiaries operating under the Business Companies Act of the British Virgin Islands (BVI)
- (o) Foreign subsidiaries operating under the laws of the Cayman Islands
- (p) A foreign associate operating in the BVI; AGI's ownership interest is through the 39% and 5% direct interest of RHGI and AG Cayman, respectively. AG Cayman only acquired interest starting 2011.
- (q) Associates of Megaworld
- (r) Associates of GERI; OPI was consolidated in 2012.
- (s) Joint ventures of GADC

AGI's shares of stock and those of Megaworld, GERI, EELHI and SHDI are listed in and traded through the PSE.

The principal activities of the Group are further described in Note 4.

The Company's registered office and primary place of business is located at the 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City.

As authorized by the Board of Directors (BOD), the Audit Committee has approved on April 3, 2013, the release of the consolidated financial statements for the year ended December 31, 2012 (including comparatives for the years ended December 31, 2011 and 2010).

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies that have been used in the preparation of these consolidated financial statements are summarized below. The policies have been consistently applied to all the periods presented, unless otherwise stated.

#### 2.1 Basis of Preparation of Consolidated Financial Statements

(a) Statement of Compliance with Philippine Financial Reporting Standards

The consolidated financial statements of the Group have been prepared in accordance with Philippine Financial Reporting Standards (PFRS). PFRS are adopted by the Financial Reporting Standards Council (FRSC) from the pronouncements issued by the International Accounting Standards Board (IASB).

The consolidated financial statements have been prepared using the measurement bases specified by PFRS for each type of asset, liability, income and expense. The measurement bases are more fully described in the accounting policies that follow.

#### (b) Presentation of Consolidated Financial Statements

The consolidated financial statements are presented in accordance with Philippine Accounting Standard (PAS 1), *Presentation of Financial Statements*. The Group presents all items of income and expense in a single consolidated statement of comprehensive income.

Two comparative periods are presented for the consolidated statement of financial position when the Group applies an accounting policy retrospectively or makes a retrospective restatement of items in its consolidated financial statements, or reclassifies items in the consolidated financial statements.

Certain line items (i.e., customers' deposit, reserve for property development, and deferred income on real estate sales), which are not minimum line items required by PAS 1, were consolidated into single line item of other current liabilities and other non-current liabilities.

Also as driven by the increasing number of revenue streams contributed by consolidation of a previously jointly-controlled company, revenue line items were instead presented in general terms (i.e., sale of goods and rendering of services) in the consolidated statement of comprehensive income and the details or breakdown (i.e., sale of real estate, gaming revenue, sale of goods and etc.) of which have been presented in the notes to the consolidated financial statements.

These changes in groupings of accounts with a corresponding breakdown in the notes to the consolidated financial statements are allowed under PAS 1 following the principle of materiality and aggregation. The changes did not have an impact on retained earnings, current and non-current classification and net profit, thus, management believes this will not trigger presentation of the third consolidated statement of financial position.

#### (c) Functional and Presentation Currency

These consolidated financial statements are presented in Philippine pesos, the Company's functional and presentation currency, and all values are presented in thousands except when otherwise indicated.

Items included in the consolidated financial statements of the Group are measured using the Company's functional currency (see Note 2.18). Functional currency is the currency of the primary economic environment in which the Company operates.

#### 2.2 Basis of Consolidation

The Company obtains and exercises control through voting rights. The Group's consolidated financial statements comprise the financial statements of the Company and its subsidiaries, as enumerated in Note 1, as of December 31, 2012 and 2011 and for each of the three years in the period ended December 31, 2012, after the elimination of material intercompany transactions. All intercompany balances and transactions with subsidiaries, including income, expenses, dividends and unrealized profits and losses from intercompany transactions that are recognized in assets are eliminated in full. Intercompany losses that indicate impairment are recognized in the consolidated financial statements.

In addition, shares of stock of the Company acquired by any of these subsidiaries are recognized as treasury shares and these are presented as deduction in the consolidated statement of changes in equity at cost. Any changes in their market values as recognized separately by the subsidiaries are likewise eliminated in full. Gain or loss on the sale of these treasury shares is presented as addition to or deduction from additional paid-in capital (APIC).

Financial statements of entities in the Group that are prepared as of a date different from that of the date of these consolidated financial statements were adjusted to recognize the effects of significant transactions or events that occur between that date of their reporting period and the date of these consolidated financial statements. Adjustments are also made to bring into line any dissimilar accounting policies that may exist.

The Group accounts for its investments in subsidiaries and associates, interests in joint ventures, and transactions with non-controlling interest as follows:

#### (a) Investments in Subsidiaries

Subsidiaries are all entities over which the Company has the power to control the financial and operating policies, generally accompanying a shareholding of more than one half of the voting rights. Control also exists in exceptional cases when the Company owns half or less than half the voting power of an entity when there is: (a) power over more than half of the voting rights by virtue of an agreement with other investors; (b) power to govern the financial and operating policies of the entity under a statute or an agreement; (c) power to appoint or remove the majority of the members of the BOD or equivalent governing body and control of the entity is by that board or body; or (d) power to cast the majority votes at meetings of the BOD or equivalent governing body and control of the entity is by that board or body.

The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Company controls another entity. Subsidiaries are consolidated from the date the Company obtains control until such time that such control ceases. The acquisition method is applied to account for acquired subsidiaries (see Note 2.10). This requires recognizing and measuring the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Company, if any. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement.

Acquisition-related costs are expensed as incurred and subsequent change in the fair value of contingent consideration is recognized directly in profit or loss.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Company recognizes any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

The excess of the consideration transferred the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the Company's share of the identifiable net assets acquired is recognized as goodwill (see Note 2.11). If the consideration transferred is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognized directly as gain in consolidated profit or loss.

## (b) Investments in Associates

Associates are those entities over which the Company is able to exert significant influence but not control and which are neither subsidiaries nor interests in a joint venture. Investments in associates are initially recognized at cost and subsequently accounted for using the equity method.

Acquired investments in associates are also subject to purchase accounting. However, any goodwill or fair value adjustment attributable to the share in the associates is included in the amount recognized as investment in associates. All subsequent changes to the share of interest in the equity of the associate are recognized in the carrying amount of the Company's investment. Changes resulting from the profit or loss generated by the associate are shown as Share in Net Profits (Losses) of Associates and Joint Ventures in the Group's consolidated statement of comprehensive income and, therefore, affect the net results of operations of the Group. These changes include subsequent depreciation, amortization and impairment of the fair value adjustments of the associate's assets and liabilities.

Changes resulting from other comprehensive income of the associates or items that have been directly recognized in the associate's equity, for example, resulting from the associate's accounting for available-for-sale (AFS) financial assets, are recognized in the consolidated other comprehensive income or equity of the Group, as applicable. Any non-income related equity movements of the associate that arise, for example, from the distribution of dividends or other transactions with the associate's shareholders are charged against the proceeds received or granted. No effect on the Group's net result or equity is recognized in the course of these transactions. However, when the Company's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Company does not recognize further losses, unless it has incurred obligations or made payments in behalf of the associate. If the associate subsequently reports profits, the Company resumes recognizing its share of those profits only after its share of the profits exceeded the accumulated share of losses that has previously not been recognized.

Unrealized gains on transactions between the Company and its associates are eliminated to the extent of the Company's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

## (c) Interests in Joint Ventures

For interest in a jointly-controlled operations, the Company recognize in its consolidated financial statements its share of the assets that it controls, the liabilities and the expenses that it incurs and its share in the income from the sale of goods or services by the joint venture. No adjustments or other consolidation procedures are required since the assets, liabilities, income and expenses of the joint venture are recognized in the separate financial statements of the venturers.

For interest in a jointly controlled entity, the Company recognizes in its consolidated financial statements its interest using the equity method. Under the equity method, the interest in a jointly controlled entity is initially recognized at cost and the carrying amount is increased or decreased to recognize the Company's share in the profit or loss of the joint venture after the date of acquisition. Unrealized gains arising from transactions with jointly controlled entity are eliminated to the extent of the Company's interest in joint venture against the related investment. Unrealized losses are eliminated similarly but only to the extent that there is no evidence of impairment of the asset transferred.

#### (d) Transactions with Non-controlling Interest

The Group's transactions with non-controlling interest that do not result in loss of control are accounted for as equity transactions – that is, as transaction with the owners of the Group in their capacity as owners. The difference between the fair value of any consideration paid and the relevant share acquired of the carrying value of the net assets of the subsidiary is recognized in equity. Disposals of equity investments to non-controlling interest result in gains and losses for the Group that are also recognized in consolidated equity.

When the Company ceases to have control over a subsidiary, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognized in consolidated profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognized in other comprehensive income in respect of that entity are accounted for as if the Company had directly disposed of the related assets or liabilities. This may mean that amounts previously recognized in other comprehensive income are reclassified to consolidated profit or loss.

## 2.3 Adoption of New and Amended PFRS

(a) Effective in 2012 that are Relevant to the Group

In 2012, the Group adopted the following amendments to PFRS that are relevant to the Group and effective for financial statements for the annual period beginning on or after July 1, 2011 or January 1, 2012:

PFRS 7 (Amendment) : Financial Instruments: Disclosures –

Transfers of Financial Assets

PAS 12 (Amendment) : Income Taxes – Deferred Tax:

Recovery of Underlying Assets

Discussed below are relevant information about these new and amended standards.

- (i) PFRS 7 (Amendment), Financial Instruments: Disclosures Transfers of Financial Assets. The amendment requires additional disclosures that will allow users of financial statements to understand the relationship between transferred financial assets that are not derecognized in their entirety and the associated liabilities; and, to evaluate the nature of, and risk associated with any continuing involvement of the reporting entity in financial assets that are derecognized in their entirety. The Group did not transfer any financial asset involving this type of arrangement; hence, the amendment did not result in any change in the Group's disclosures in its consolidated financial statements.
- PAS 12 (Amendment), Income Taxes Deferred Tax: Recovery of Underlying Assets (effective from January 1, 2012). The amendment provides an exception to the existing principle in PAS 12 that recovery of the carrying amount of investment property measured at fair value under PAS 40, *Investment Property*, will be or normally be through sale. The amendment introduces a rebuttable presumption that the measurement of a deferred tax liability or asset that arises from investment property measured at fair value should reflect the tax consequence of recovering the carrying amount entirely through sale. The presumption is rebutted for depreciable investment property (e.g., building) that is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the asset over time, rather than through sale. Moreover, Standing Interpretations Committee 21, Income Taxes – Recovery of Revalued Non-Depreciable Assets, is accordingly withdrawn and is incorporated under PAS 12 requiring deferred tax on depreciable asset that are measured using revaluation model in PAS 16, Property, Plant and Equipment, should always be assumed on a sale basis of the asset. The amendment has no impact on the Group's consolidated financial statements as it has no investment properties and non-depreciable property, plant and equipment which are measured at fair values.

(b) Effective in 2012 that is not Relevant to the Group

PFRS 1, First-time Adoption of PFRS, was amended to provide relief for first-time adopters of PFRS from having to reconstruct transactions that occurred before the date of transition to PFRS and to provide guidance for entities emerging from severe hyperinflation either to resume presenting PFRS financial statements or to present PFRS financial statements for the first time. The amendment became effective for annual periods beginning on or after July 1, 2011 but is not relevant to the Group's consolidated financial statements.

(c) Effective Subsequent to 2012 but not Adopted Early

There are new PFRS, amendments, annual improvements and interpretation to existing standards that are effective for periods subsequent to 2012. Management has initially determined the following pronouncements, which the Group will apply in accordance with their transitional provisions, to be relevant to its consolidated financial statements:

- (i) PAS 1 (Amendment), Financial Statements Presentation Presentation of Items of Other Comprehensive Income (effective from July 1, 2012). The amendment requires an entity to group items presented in other comprehensive income into those that, in accordance with other PFRS: (a) will not be reclassified subsequently to profit or loss; and, (b) will be reclassified subsequently to profit or loss when specific conditions are met. The Company's management expects that this will change the current presentation of items in other comprehensive income (i.e., unrealized fair value gains and losses on AFS financial assets).
- (ii) PAS 19 (Revised), *Employee Benefits* (effective from January 1, 2013). The revision made a number of changes as part of the improvements throughout the standard. The main changes relate to defined benefit plans as follows:
  - eliminates the corridor approach under the existing guidance of PAS 19 and requires an entity to recognize all actuarial gains and losses arising in the reporting period;
  - streamlines the presentation of changes in plan assets and liabilities
    resulting in the disaggregation of changes into three main
    components of service costs, net interest on net defined benefit
    obligation or asset, and remeasurement; and,
  - enhances disclosure requirements, including information about the characteristics of defined benefit plans and the risks that entities are exposed to through participation in those plans.

Currently, the Group is using the corridor approach and its unrecognized actuarial gain as of December 31, 2012 amounted to P350.0 million (see Note 27.2) which will be retrospectively recognized as gain in consolidated other comprehensive income in 2013.

(iii) PAS 34 (Amendment), Interim Financial Reporting and Segment Information for Total Assets and Liabilities (effective from January 1, 2013). This standard clarifies the requirements on segment information for total assets and liabilities for each reportable segment to enhance consistency with the requirements in paragraph 23 of PFRS 8, Operating Segments. It also clarifies that the total assets and liabilities for a particular reportable segment are required to be disclosed if, and only if: (a) a measure of total assets or of total liabilities (or both) is regularly provided to the chief operating decision maker; and, (b) there has been a material change from those measures disclosed in the last annual financial statements for that reportable segment.

## (iv) Consolidation Standards

The Group is currently reviewing the impact on its consolidated financial statements of the following consolidation standards which will be effective from January 1, 2013:

- PFRS 10, Consolidated Financial Statements. This standard builds on existing principles of consolidation by identifying the concept of control as the determining factor in whether an entity should be included within the consolidated financial statements. The standard also provides additional guidance to assist in determining control where this is difficult to assess.
- PFRS 11, *Joint Arrangements*. This standard provides for a more realistic reflection of joint arrangements by focusing on the rights and obligations of the arrangement, rather than its legal form (as is currently the case). The standard addresses inconsistencies in the reporting of joint arrangements by requiring a single method to account for interests in jointly controlled entities.
- PFRS 12, Disclosure of Interest in Other Entities. This standard integrates
  and makes consistent the disclosure requirements for all forms of
  interests in other entities, including joint arrangements, associates,
  special purpose vehicles and unconsolidated structured entities. This
  also introduces new disclosure requirements about the risks to which
  an entity is exposed from its involvement with structured entities.
- PAS 27 (Amendment), Separate Financial Statements. This revised standard now covers the requirements pertaining solely to separate financial statements after the relevant discussions on control and consolidated financial statements have been transferred and included in PFRS 10. No new major changes relating to separate financial statements have been introduced as a result of the revision.
- PAS 28 (Amendment), *Investments in Associate and Joint Venture*. This revised standard includes the requirements for joint ventures, as well as associates, to be accounted for using equity method following the issuance of PFRS 11, *Joint Arrangement*.

Subsequent to the issuance of the foregoing consolidation standards, the IASB made some changes to the transitional provisions in International Financial Reporting Standard (IFRS) 10, IFRS 11 and IFRS 12, which were also adopted by the FRSC. The guidance confirms that an entity is not required to apply PFRS 10 retrospectively in certain circumstances and clarifies the requirements to present adjusted comparatives. The guidance also made changes to PFRS 10 and PFRS 12 which provide similar relief from the presentation or adjustment of comparative information for periods prior to the immediately preceding period. Further, it provides relief by removing the requirement to present comparatives for disclosures relating to unconsolidated structured entities for any period before the first annual period for which PFRS 12 is applied.

- PFRS 7 (Amendment), Financial Instruments: Disclosures Offsetting Financial Assets and Financial Liabilities (effective from January 1, 2013). The amendment requires qualitative and quantitative disclosures relating to gross and net amounts of recognized financial instruments that are setoff in accordance with PAS 32, Financial Instruments: Presentation. The amendment also requires disclosure of information about recognized financial instruments which are subject to enforceable master netting arrangements or similar agreements, even if they are not set-off in the statement of financial position, including those which do not meet some or all of the offsetting criteria under PAS 32 and amounts related to a financial collateral. These disclosures will allow financial statement users to evaluate the effect or potential effect of netting arrangements, including rights of set-off associated with recognized financial assets and financial liabilities on the entity's financial position. The Group has initially assessed that the adoption of the amendment will not have a significant impact on its consolidated financial statements.
- (vi) Philippine Interpretation IFRIC 15, Agreements for Construction of Real Estate (effective January 1, 2015). This Philippine interpretation is based on IFRIC interpretation issued by the IASB in July 2008 effective for annual periods beginning on or after January 1, 2009. The adoption of this interpretation in the Philippines, however, was deferred by the FRSC and the SEC after giving due considerations on various application issues and the implication on this interpretation of the IASB's on-going revision of the Revenue Recognition standard. This interpretation provides guidance on how to determine whether an agreement for the construction of real estate is within the scope of PAS 11, Construction Contracts, or PAS 18, Revenue, and accordingly, when revenue from the construction should be recognized. The main expected change in practice is a shift from recognizing revenue using the percentage of completion method (i.e., as a construction progresses, by reference to the stage of completion of the development) to recognizing revenue upon completion or after delivery. The Group is currently evaluating the impact of this interpretation on its consolidated financial statements in preparation for its adoption when this becomes mandatorily effective in the Philippines.

- (vii) PFRS 13, Fair Value Measurement (effective from January 1, 2013). This standard aims to improve consistency and reduce complexity by providing a precise definition of fair value and a single source of fair value measurement and disclosure requirements for use across PFRS. The requirements do not extend the use of fair value accounting but provide guidance on how it should be applied where its use is already required or permitted by other standards. Management is in the process of reviewing its valuation methodologies for conformity with the new requirements and has yet to assess the impact of the new standard on the Group's consolidated financial statements.
- (viii) 2009-2011 Annual Improvements to PFRS. Annual improvements to PFRS (2009-2011 Cycle) made minor amendments to a number of PFRS, which are effective for annual period beginning on or after January 1, 2013. Among those improvements, the following amendments are relevant to the Group but management does not expect a material impact on the Group's consolidated financial statements:
  - (a) PAS 1 (Amendment), Presentation of Financial Statements Clarification of the Requirements for Comparative Information. The amendment clarifies the requirements for presenting comparative information for the following:
    - Requirements for the opening statement of financial position

If an entity applies an accounting policy retrospectively, or makes a retrospective restatement or reclassification of items that has a material effect on the information in the statement of financial position at the beginning of the preceding period (i.e., opening statement of financial position), it shall present such third statement of financial position.

Other than disclosure of certain specified information in accordance with PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*, related notes to the opening statement of financial position as at the beginning of the preceding period are not required to be presented.

• Requirements for additional comparative information beyond minimum requirements

If an entity presented comparative information in the financial statements beyond the minimum comparative information requirements, the additional financial statements information should be presented in accordance with PFRS including disclosure of comparative information in the related notes for that additional information. Presenting additional comparative information voluntarily would not trigger a requirement to provide a complete set of financial statements.

- (b) PAS 16 (Amendment), *Property, Plant and Equipment Classification of Servicing Equipment.* The amendment addresses a perceived inconsistency in the classification requirements for servicing equipment which resulted in classifying servicing equipment as part of inventory when it is used for more than one period. It clarifies that items such as spare parts, stand-by equipment and servicing equipment shall be recognized as property, plant and equipment when they meet the definition of property, plant and equipment, otherwise, these are classified as inventory.
- (c) PAS 32 (Amendment), Financial Instruments Presentation Tax Effect of Distributions to Holders of Equity Instruments. The amendment clarifies that the consequences of income tax relating to distributions to holders of an equity instrument and to transaction costs of an equity transaction shall be accounted for in accordance with PAS 12. Accordingly, income tax relating to distributions to holders of an equity instrument is recognized in profit or loss while income tax related to the transaction costs of an equity transaction is recognized in equity.
- (ix) PAS 32 (Amendment), Financial Instruments: Presentation Offsetting Financial Assets and Financial Liabilities (effective from January 1, 2014). The amendment provides guidance to address inconsistencies in applying the criteria for offsetting financial assets and financial liabilities. It clarifies that a right of set-off is required to be legally enforceable, in the normal course of business; in the event of default; and in the event of insolvency or bankruptcy of the entity and all of the counterparties. The amendment also clarifies the principle behind net settlement and provided characteristics of a gross settlement system that would satisfy the criterion for net settlement. The Group does not expect this amendment to have a significant impact on its consolidated financial statements.
- (x) PFRS 9, Financial Instruments: Classification and Measurement (effective from January 1, 2015). This is the first part of a new standard on financial instruments that will replace PAS 39, Financial Instruments: Recognition and Measurement, in its entirety. This chapter covers the classification and measurement of financial assets and financial liabilities and it deals with two measurement categories for financial assets: amortized cost and fair value. All equity instruments will be measured at fair value while debt instruments will be measured at amortized cost only if the entity is holding it to collect contractual cash flows which represent payment of principal and interest. The accounting for embedded derivatives in host contracts that are financial assets is simplified by removing the requirement to consider whether or not they are closely related, and, in most arrangement, does not require separation from the host contract.

For liabilities, the standard retains most of the PAS 39 requirements which include amortized cost accounting for most financial liabilities, with bifurcation of embedded derivatives. The main change is that, in case where the fair value option is taken for financial liabilities, the part of a fair value change due to an entity's own credit risk is recorded in other comprehensive income rather than in profit or loss, unless this creates an accounting mismatch.

To date, other chapters of PFRS 9 dealing with impairment methodology and hedge accounting are still being completed.

Further, in November 2011, the IASB tentatively decided to consider making limited modifications to IFRS 9's financial asset classification model to address certain application issues.

The Group does not expect to implement and adopt PFRS 9 until its effective date or until all chapters of this new standard have been published. In addition, management is currently assessing the impact of PFRS 9 on the consolidated financial statements of the Group and it plans to conduct a comprehensive study of the potential impact of this standard prior to its mandatory adoption date to assess the impact of all changes.

#### 2.4 Financial Assets

Financial assets are recognized when the Group becomes a party to the contractual terms of the financial instrument. Financial assets other than those designated and effective as hedging instruments are classified into the following categories: financial assets at fair value through profit or loss (FVTPL), loans and receivables, held-to-maturity investments and available-for-sale (AFS) financial assets. Financial assets are assigned to the different categories by management on initial recognition, depending on the purpose for which the investments were acquired.

Regular purchases and sales of financial assets are recognized on their trade date. All financial assets that are not classified as at FVTPL are initially recognized at fair value plus any directly attributable transaction costs. Financial assets carried at FVTPL are initially recorded at fair value and transaction costs related to it are recognized in consolidated profit or loss.

The financial asset categories currently relevant to the Group are financial assets at FVTPL, loans and receivables and AFS financial assets. A more detailed description of these financial assets is as follows:

## (a) Financial Assets at FVTPL

This category includes financial assets that are either classified as held-for-trading or that meets certain conditions and are designated by the entity to be carried at FVTPL upon initial recognition. All derivatives fall into this category, except for those designated and effective as hedging instruments. Assets in this category are classified as current if they are either held for trading or are expected to be realized within 12 months from the end of the reporting period.

Financial assets at FVTPL are measured at fair value, and changes therein are recognized in consolidated profit or loss. Financial assets (except derivatives and financial instruments originally designated as financial assets at FVTPL) may be reclassified out of FVTPL category if they are no longer held for the purpose of being sold or repurchased in the near term.

The Group's financial assets included in this category consist mainly of investments in marketable debt and equity securities, and derivative assets.

## (b) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivables. They are included in current assets, except for maturities greater than 12 months after the end of the reporting period which are classified as non-current assets.

Loans and receivables are subsequently measured at amortized cost using the effective interest method, less impairment loss, if any. Impairment loss is provided when there is objective evidence that the Group will not be able to collect all amounts due to it in accordance with the original terms of the receivables. The amount of the impairment loss is determined as the difference between the assets' carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate.

The Group's financial assets categorized as loans and receivables are presented as Cash and Cash Equivalents, Trade and Other Receivables (except Advances to Contractors and Suppliers), Advances to Associates and Other Related Parties (included under Investments in and Advances to Associates and Other Related Parties account), Short-term Placements (included under Other Current Assets account) and Refundable Security Deposits (included under Other Non-current Assets account). Cash and cash equivalents include cash on hand, demand deposits and short-term, highly liquid investments readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

#### (c) AFS Financial Assets

This category includes non-derivative financial assets that are either designated to this category or do not qualify for inclusion in any of the other categories of financial assets. They are included in non-current assets classification in the consolidated statement of financial position unless management intends to dispose of the investment within 12 months after the end of the reporting period. All financial assets within this category are subsequently measured at fair value. Gains and losses from changes in fair value are recognized in other comprehensive income, net of any income tax effects, and are reported as part of the Revaluation Reserves account in consolidated equity. When the financial asset is disposed of or is determined to be impaired, the cumulative fair value gains or losses recognized in Revaluation Reserves is reclassified from consolidated equity to consolidated profit or loss and is presented as reclassification adjustment within consolidated other comprehensive income.

Reversal of impairment losses on AFS equity instruments is not recognized through the consolidated profit or loss. On the other hand, if in a subsequent period the fair value of an AFS financial instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognized, the impairment loss is reversed through consolidated profit or loss.

The Group's AFS financial assets include investments in marketable equity securities where the Group held no significant influence and shares that are not listed in the stock exchange and investments in marketable debt securities designated as AFS by management at initial recognition.

All income and expenses relating to financial assets that are recognized in profit or loss are presented under Finance Income or Finance Costs, which are presented as Finance and Other Income and Finance Cost and Other Charges in the consolidated statement of comprehensive income.

For investments that are actively traded in organized financial markets, fair value is determined by reference to exchange-quoted market bid prices at the close of business on the reporting period. For investments where there is no quoted market price, fair value is determined by reference to the current market value of another instrument which is substantially the same or is calculated based on the expected cash flows of the underlying net asset base of the investment.

Non-compounding interest, dividend income and other cash flows resulting from holding financial assets are recognized in consolidated profit or loss when earned, regardless of how the related carrying amount of financial assets is measured.

A financial asset is reported net of financial liability in the consolidated statement of financial position when there is a legally enforceable right to set off the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously.

The financial assets are derecognized when the contractual rights to receive cash flows from the financial instruments expire, or when the financial assets and all substantial risks and rewards of ownership have been transferred.

## 2.5 Inventories

Inventories are valued at the lower of cost and net realizable value (NRV). Cost is determined using weighted average method, except for food, paper, and promotional items which use the first-in, first-out method. Finished goods and work-in-process include the cost of raw materials, direct labor and a proportion of manufacturing overhead based on normal operating capacity. The cost of raw materials include all costs directly attributable to acquisitions, such as the purchase price, import duties and other taxes that are not subsequently recoverable from taxing authorities.

NRV is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. NRV of raw materials, spare parts and other operating supplies is the current replacement cost.

Real estate for sale are carried at the lower of cost and NRV. Cost includes costs incurred for development and improvement of the properties and borrowing costs on loans directly attributable to the projects which were capitalized during construction (see Note 2.16). Accounting policies for real estate development transactions are discussed in more detail in Note 2.6.

#### 2.6 Real Estate Transactions

Acquisition costs of raw land intended for future development, including other costs and expenses incurred to effect the transfer of title of the property to the Group, are charged to the Land for Future Development account. These costs are reclassified to Property Development Costs account when the development of the property starts. Related property development costs are then accumulated in this account. Borrowing costs on certain loans, if any, incurred during the development of the real estate properties are also capitalized by the Group as part of Property Development Costs (see Note 2.16). Once a revenue transaction occurs on a per project basis, up to the stage the unit is sold, the related property development costs are reclassified to Real Estate for Sale classified under Inventories account (see Note 2.5) in the consolidated statement of financial position.

The cost of real estate property sold before completion of the development, if any, is determined based on the actual costs incurred to date plus estimated costs to complete the development of the property. The estimated expenditures for the development of sold real estate property, as determined by the project engineers, are presented as part of Cost of Goods Sold in the consolidated statement of comprehensive income with a corresponding credit to the liability account, Reserve for Property Development account (see Note 20).

Costs of properties and projects accounted for as Land for Future Development Costs, Property Development Costs and Real Estate for Sale are assigned using specific identification of their individual costs. These properties and projects are valued at the lower of cost and NRV. NRV is the estimated selling price in the ordinary course of business, less estimated costs to complete and the estimated costs necessary to make the sale.

The Group recognizes the effect of revisions in the total project cost estimates in the year in which these changes become known. Any impairment loss from a real estate project is charged to operations during the period in which the loss is determined.

## 2.7 Other Assets

Other assets presented either under current or non-current assets classification in the consolidated statement of financial position pertain to other resources controlled by the Group as a result of past events. They are recognized in the consolidated financial statements when it is probable that the future economic benefits will flow to the entity and the asset has a cost or value that can be measured reliably.

Where future economic benefits are expected to flow to the Group beyond one year after the end of the reporting period (or in the normal operating cycle of the business, if longer), such assets are classified as non-current assets.

## 2.8 Property, Plant and Equipment

Property, plant and equipment, except land, are stated at cost less accumulated depreciation, amortization and any impairment in value. As no finite useful life for land can be determined, the related carrying amount is not depreciated. Land held for use in production or administration is stated at cost less any impairment in value.

The cost of an asset comprises its purchase price and directly attributable costs of bringing the asset to working condition for its intended use, including borrowing costs (see Note 2.16) and asset retirement obligation (ARO) relating to property and equipment installed/constructed on leased properties [see Note 3.2 (k)]. GADC is legally required under various lease agreements to dismantle the installations and restore the leased sites at the end of the lease term. It is also a Group's policy to remove permanent improvements or additions which contain designs and configurations inherent to GADC's business signs, trademarks, trade names, patent and other similar intellectual property rights belonging to McDonald's Corporation upon the termination or expiration of lease contract. The present value of ARO is recognized as part of the balance of the related property, plant and equipment accounts, which are being depreciated on a straight-line basis over the shorter of the useful life of the related asset or the lease term. The outstanding ARO as at the end of the reporting period is presented as part of Other Non-current Liabilities in the consolidated statement of financial position. Expenditures for additions, major improvements and renewals are capitalized; expenditures for repairs and maintenance are charged to expense as incurred.

Depreciation is computed on the straight-line basis over the estimated useful lives of the assets as follows:

Buildings and land improvements	5 to 40 years
Condominium units	10 to 25 years
Machinery and equipment	2 to 12 years
Fixtures and other equipment	3 to 10 years
Transportation equipment	3 to 10 years

Leasehold improvements are amortized over the life of the assets of 5 to 40 years or the term of the lease, whichever is shorter.

Construction in progress represents properties under construction and is stated at cost. This includes cost of construction, applicable borrowing costs (see Note 2.16) and other direct costs. The account is not depreciated until such time that the assets are completed and available for use.

An asset's carrying amount is written-down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2.19).

Fully depreciated and amortized assets are retained in the accounts until they are no longer in use and no further charge for depreciation and amortization is made in respect of those assets.

The residual values, estimated useful lives and method of depreciation of property, plant and equipment are reviewed, and adjusted if appropriate, at each reporting period.

An item of property, plant and equipment, including the related accumulated depreciation, amortization and impairment losses, is derecognized upon sale disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in consolidated profit or loss in the year the item is derecognized.

## 2.9 Investment Property

Properties held for lease under operating lease agreements, which comprise mainly of land, buildings and condominium units, are classified as Investment Property and are carried at cost less accumulated depreciation and any impairment in value (see Note 2.19).

Cost capitalization, depreciation, impairment loss and asset derecognition are recorded in the same manner as in Property, Plant and Equipment (see Note 2.8). Depreciation of investment property (excluding land) is computed using the straight-line method over the estimated useful lives of the assets ranging from 5 to 50 years.

#### 2.10 Business Combinations

Business acquisitions are accounted for using the acquisition method of accounting. The cost of an acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree. Acquisition-related costs are recognized in profit or loss in the consolidated statement of comprehensive income as incurred.

Where appropriate, the cost of acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its fair value at the date of acquisition.

Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognized in accordance with PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, either in consolidated profit or loss or as a change to consolidated other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed as of the date of acquisition that if known, would have affected the amounts recognized as of that date. The measurement period is the period from the date of acquisition to the date the Group receives complete information about facts and circumstances that existed as of the acquisition date and is subject to a maximum of one year.

If the business combination is achieved in stages, the acquirer is required to remeasure its previously held equity interest in the acquiree at its fair value at the date of acquisition (the date the Group attains control) and recognize the resulting gain or loss, if any, in the consolidated profit or loss or consolidated other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the date of acquisition that have previously been recognized in other comprehensive income are reclassified to profit or loss in the consolidated statement of comprehensive income, where such treatment would be appropriate if that interest were disposed of.

Gains and losses on the disposal of an interest in a subsidiary include the carrying amount of the related goodwill (see Note 2.11).

## 2.11 Intangible Assets

Intangible Assets include goodwill, trademarks, leasehold rights and computer software. Except goodwill, all other intangible assets have finite lives and are carried at cost less accumulated amortization and any impairment in value. Goodwill is not amortized, but is reviewed for impairment at least annually.

Goodwill represents the excess of the cost of investment in shares of stocks over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less any accumulated impairment losses. Any impairment loss is recognized immediately in consolidated profit or loss and is not subsequently reversed (see Note 2.19).

For the purpose of impairment testing, goodwill is allocated to cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The cash-generating units or groups of cash-generating units are identified according to operating segment.

Negative goodwill which is the excess of the Group's interest in the net fair value of net identifiable assets acquired over acquisition cost is charged directly to income.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the consolidated profit or loss on disposal.

The cost of trademarks, leasehold rights and computer software includes the acquisition price and other direct costs. Capitalized costs are amortized on a straight-line basis over the estimated useful life of 10 and 3 years, for trademarks and computer software, respectively, and over the term of the lease for leasehold rights. In addition, these assets are subject to impairment testing as described in Note 2.19. When these assets are retired or otherwise disposed of, the cost and the related accumulated amortization and any impairment in value are removed from the accounts. Any resulting gain or loss is credited to or charged against current operations.

Costs associated with maintaining computer software and any costs associated with research activities are recognized as expense in consolidated profit or loss as incurred.

#### 2.12 Financial Liabilities

The categories of financial liabilities relevant to the Group are more fully described below.

## (a) Financial Liabilities at FVTPL

Financial liabilities are classified in this category if they are held-for-trading or derivative transactions that are not accounted for as accounting hedges, or when the Group elects to designate a financial liability under this category.

The Group occasionally uses derivative financial instruments, such as foreign exchange forward contracts and interest rate swaps. Such derivative financial instruments are initially recognized at fair value on the date on which the derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative, which are presented under the Other Assets or Other Liabilities (current and non-current) account in the consolidated statements of financial position.

The Group's derivative instruments provide economic hedges under the Group's policies but are not designated as accounting hedges. Consequently, any gains or losses arising from changes in fair value are taken directly to net profit or loss for the period.

#### (b) Financial Liabilities at Amortized Costs

This category pertains to financial liabilities that are not held-for-trading or not designated as FVTPL upon inception of the liability. These include liabilities arising from operations or borrowings.

Financial liabilities, which include Interest-bearing Loans, Bonds Payable, Trade and Other Payables (except tax related payables), Advances from Related Parties, Redeemable Preferred Shares, Security Deposits and Payable to MRO under Stock Option Plan are recognized when the Group becomes a party to the contractual agreements of the instrument.

All interest-related charges incurred on financial liability are recognized as an expense in profit or loss under the caption Finance Costs and Other Charges in the consolidated statement of comprehensive income.

Interest-bearing Loans and Bonds Payable are raised for support of long-term funding of operations. These are recognized at proceeds received, net of direct issue costs. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are charged to consolidated profit or loss on an accrual basis using the effective interest method and are added to the carrying amount of the instrument to the extent that these are not settled in the period in which they arise.

Trade and Other Payables, Advances from Related Parties, Security Deposits and Payable to MRO under Stock Option Plan are recognized initially at their fair values and subsequently measured at amortized cost, using effective interest method for maturities beyond one year, less settlement payments.

Redeemable Preferred Shares, which are mandatorily redeemable at the option of the holder, are recognized at fair value, net of transaction costs, on inception date and presented as liability in the consolidated statement of financial position; the liability is subsequently measured at amortized cost. The corresponding accretion of the liability and the dividends paid on those shares are charged as part of Interest Expense under Finance Costs and Other Charges account in the consolidated statement of comprehensive income.

Dividend distributions to shareholders are recognized as financial liabilities when the dividends are declared by the BOD.

Financial liabilities are classified as current liabilities if payment is due to be settled within one year or less after the end of the reporting period (or in the normal operating cycle of the business, if longer), or the Group does not have an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period. Otherwise, these are presented as non-current liabilities.

Financial liabilities are derecognized from the consolidated statement of financial position only when the obligations are extinguished either through discharge, cancellation or expiration.

#### 2.13 Provisions and Contingencies

Provisions are recognized when present obligations will probably lead to an outflow of economic resources and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. A present obligation arises from the presence of a legal or constructive commitment that has resulted from past events.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the end of the reporting period, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. When time value of money is material, long-term provisions are discounted to their present values using a pretax rate that reflects market assessments and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

In those cases where the possible outflow of economic resource as a result of present obligations is considered improbable or remote, or the amount to be provided for cannot be measured reliably, no liability is recognized in the consolidated financial statements. Similarly, possible inflows of economic benefits to the Group that do not yet meet the recognition criteria of an asset are considered contingent assets, hence, are not recognized in the consolidated financial statements. On the other hand, any reimbursement that the Group can be virtually certain to collect from a third party with respect to the obligation is recognized as a separate asset not exceeding the amount of the related provision.

## 2.14 Equity

Capital stock represents the nominal value of shares that have been issued.

Additional paid-in capital (APIC) includes any premiums received on the initial issuance or reissuance of capital stock. Any transaction costs associated with such issuances of shares are deducted from APIC, net of any related income tax benefits. Excess of proceeds over acquisition cost of treasury shares is also added to APIC.

Treasury shares are AGI shares reacquired by the Company but not cancelled or AGI shares held by subsidiaries for investment purposes. These are carried at cost of reacquiring such shares (see also Note 2.2).

Revaluation reserves represent unrealized fair value gains or losses on AFS financial assets pertaining to cumulative mark-to-market valuations [see Note 2.4(c)] and share in other comprehensive income of associates and joint ventures attributable to the Group.

Accumulated translation adjustments represent the translation adjustments resulting from the conversion of foreign currency denominated financial statements of certain subsidiaries into the Group's presentation currency (see Note 2.18).

Dilution gain or loss arises when an investor exercises its pre-emptive rights to maintain its ownership interest in an investee. This represents the difference between the book value per share in an investee versus the investee's offer price at the time the rights are exercised. This also includes the Company's share in previous period's profit (loss) as a result of the current increase (decrease) in equity ownership over its subsidiaries. Dilution gain or loss is recognized on investments of which the Company continues to exercise control.

Share options represent the value of share options during vesting period upon recognition of share-based remuneration expense in profit or loss [see Note 2.20(d)].

Retained earnings, the appropriated portion of which is not available for dividend declaration, represent all current and prior period results of operations as reported in the profit and loss section of the consolidated statement of comprehensive income, reduced by the amount of dividends declared.

## 2.15 Revenue and Expense Recognition

Revenue is recognized to the extent that the revenue can be reliably measured by reference to the fair value of consideration received or receivable by the Group; it is probable that future economic benefits will flow to the Group; and the costs incurred or to be incurred can be measured reliably. In addition, the following specific recognition criteria must also be met before revenue is recognized:

- (a) Sale of goods Revenue, net of rebates and trade discounts, is recognized when the risks and rewards of ownership of the goods have passed to the buyer. This is generally when the customer acknowledged delivery of goods.
- (b) Sale of residential and condominium units [included as part of Sale of Goods Real Estate (RE) Sales] For financial reporting purposes, revenues from transactions covering sales of residential and condominium units are recognized under the percentage-of-completion method. Under this method, realization of gross profit is recognized by reference to the stage of development of the properties (i.e., revenue is recognized in the period in which the work is performed). The unrealized gross profit on a year's sales is presented as Deferred Gross Profit on Real Estate Sales (under Cost of Goods Sold) in the consolidated statement of comprehensive income; the cumulative unrealized gross profit as of the end of the year is shown as Deferred Income on Real Estate Sales (under Other Current and Non-current Liabilities) in the consolidated statement of financial position.

The sale is recognized when a certain percentage of the total contract price has already been collected. If the transaction does not yet qualify as sale, the deposit method is applied until all conditions for recording the sale are met. Pending the recognition of sale, payments received from buyer are initially recorded Customers' Deposits and presented as part of Other Liabilities (current and non-current) in the consolidated statement of financial position.

Any adjustments relative to previous years' sales are recorded in the current year as they occur.

For tax reporting purposes, a modified basis of computing the taxable income for the year based on collections from real estate sales is used by the Group.

(c) Interest income on real estate sales (included as part of Revenue from RE Sales) - are considered in the determination of total revenue for real estate sales (see Note 23). It is recognized when interest accrues taking into account the underlying sale of real estate under installment method through in-house financing (not through externally financed home loans obtained by customers).

- (d) Sale of undeveloped land and golf and resort shares (included as part of Sale of goods RE Sale) Revenues on sale of undeveloped land and golf and resort shares for sale are recognized using the full accrual method. Under the full accrual method, revenue is recognized when the risks and rewards of ownership have passed to the buyer and the amount of revenue can be measured reliably.
- (e) Gaming Revenues Revenue is recognized from net wins from gaming activities which represent the difference between coins and currencies deposited into the gaming machines and the payments to customers and, for other games, the difference between gaming wins and losses.
- (f) Revenue from Hotel Operations Revenue from hotel operations is recognized when services are rendered.
- (g) Sales from Company-operated quick-service restaurants Revenue from restaurant sales operations are recognized when the services are rendered, that is, food and beverage products or promotional items purchased by customers have been delivered and accepted by the customers.
- (h) Franchise revenues Revenue from franchised McDonald's restaurants (including the restaurant operated by a joint venture) includes continuing rental, royalty and management fees. These are recognized in the period earned.
- (i) Rentals Rental income is recognized on a straight-line basis over the duration of the lease terms. For tax purposes, rental income is recognized based on the contractual terms of the lease. Advance rentals and refundable rental deposits, if any, are recorded as deferred rental. Deferred rental, specifically the refundable rental deposit, is measured at amortized cost using the effective interest rate method.
- (j) Interest Revenue is recognized as the interest accrues taking into account the effective yield on the asset.
- (k) Dividends Revenue is recognized when the right to receive the payment is established.

Revenue and expenses are recognized excluding the amount of value-added tax.

The Group provides a membership card for its gaming patrons (i.e., of Travellers). Members earn points on gaming activity and such points are redeemable for complimentary goods and services such as rooms, food, beverages and others. Members may also earn special coupons or awards as determined during marketing promotions. The Group records revenue for the original transaction and a provision (and a corresponding recognition of promotional allowances in profit or loss) for the value of the points earned by members by reference to the relative fair values of the complimentary goods or services.

Cost and expenses (other than cost of real estate sales) are recognized in profit or loss upon utilization of the services or receipt of the goods or at the date they are incurred. All finance costs are reported in consolidated profit or loss on an accrual basis, except capitalized borrowing costs which are included as part of the cost of the related qualifying asset (see Note 2.16).

Costs of residential and condominium units sold before completion of the projects include the acquisition cost of the land, development costs incurred to date, applicable borrowing costs (see Note 2.16) and estimated costs to complete the project, determined based on estimates made by the project engineers (see Note 2.6).

## 2.16 Borrowing Costs

Borrowing costs are recognized as expenses in the period in which they are incurred, except to the extent that they are capitalized. Borrowing costs that are attributable to the acquisition, construction or production of a qualifying asset (i.e., an asset that takes a substantial period of time to get ready for its intended use or sale) are capitalized as part of the cost of such asset. The capitalization of borrowing costs commences when expenditures for the asset are being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization ceases when substantially all such activities are complete.

#### 2.17 Leases

The Group accounts for its leases as follows:

## (a) Group as Lessee

Leases which transfer to the Group substantially all risks and benefits incidental to ownership of the leased item are classified as finance leases and are recognized as assets and liabilities in the consolidated statement of financial position at amounts equal to the fair value of the leased property at the inception of the lease or, if lower, at the present value of minimum lease payments. Lease payments are apportioned between the finance costs and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance costs are recognized in consolidated profit or loss. Capitalized leased assets are depreciated over the shorter of the estimated useful life of the asset or the lease term.

Leases which do not transfer to the Group substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments (net of any incentive received from the lessor) are recognized as expense in consolidated profit or loss on a straight-line basis over the lease term. Associated costs, such as repairs and maintenance and insurance, are expensed as incurred.

## (b) Group as Lessor

Leases wherein the Company substantially transfers to the lessee all risks and benefits incidental to ownership of the leased item are classified as finance leases and are presented as receivable at an amount equal to the Company's net investment in the lease.

Leases which do not transfer to the lessee substantially all the risks and benefits of ownership of the asset are classified as operating leases. Lease income from operating leases is recognized in consolidated profit or loss on a straight-line basis over the lease term.

The Group determines whether an arrangement is, or contains, a lease based on the substance of the arrangement. It makes an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

## 2.18 Foreign Currency Transactions and Translation

#### (a) Transactions and Balances

Foreign currency transactions during the period are translated into the functional currency at exchange rates which approximate those prevailing on transaction dates.

Foreign currency gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the consolidated statement of comprehensive income.

## (b) Translation of Financial Statements of Foreign Subsidiaries

The operating results and financial position of foreign subsidiaries (see Note 1) which are measured using the United States (U.S.) dollars, their functional currency, are translated to Philippine pesos, the Group's functional currency as follows:

- (i) Monetary assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of the reporting period;
- (ii) Non-monetary assets and liabilities for each statement of financial position presented, which are measured in terms of historical cost, are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities which are measured at fair value are translated using the exchange rates at the date when the fair value was determined;
- (iii) Income and expenses for each profit or loss account are translated at the average exchange rates over the reporting period (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and,

(iv) All resulting exchange differences are recognized in consolidated other comprehensive income and in a separate component of consolidated equity under Accumulated Translation Adjustments.

When a foreign operation is partially disposed of or sold, such exchange differences are recognized in the consolidated statement of comprehensive income as part of the gain or loss on sale.

The translation of the financial statements into Philippine peso should not be construed as a representation that the U.S. dollar amounts could be converted into Philippine peso amounts at the translation rates or at any other rates of exchange.

## 2.19 Impairment of Non-financial Assets

The Group's Investments in Associates and Joint Ventures, Intangible Assets, Investment Property, Property, Plant and Equipment and Other Non-financial assets are subject to impairment testing. Intangible assets with an indefinite useful life or those not yet available for use are tested for impairment at least annually. All other individual assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

For purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, assets are tested for impairment either individually or at the cash-generating unit level.

Impairment loss is recognized for the amount by which the asset's or cashgenerating unit's carrying amount exceeds its recoverable amounts which is the higher of its fair value less costs to sell and its value in use. In determining value in use, management estimates the expected future cash flows from each cashgenerating unit and determines the suitable interest rate in order to calculate the present value of those cash flows.

All assets are subsequently reassessed for indications that an impairment loss previously recognized may no longer exist and the carrying amount of the asset is adjusted to the recoverable amount resulting in the reversal of the impairment loss.

## 2.20 Employee Benefits

The Group provides post-employment benefits to employees through a defined benefit plan, as well as a defined contribution plan.

## (a) Defined Benefit Plan

Retirement benefit cost is actuarially determined using the projected unit credit method as computed by actuaries covering all regular full-time employees of each of the respective entities within the Group as applicable. A defined benefit plan is a post-employment plan that defines an amount of post-employment benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and salary. The legal obligation for any benefits from this kind of post-employment plan remains with the Group, even if plan assets for funding the defined benefit plan have been acquired.

The liability recognized in the consolidated statement of financial position for a defined benefit plan is the present value of the defined benefit obligation (DBO) at the end of the reporting period less the fair value of plan assets, together with adjustments for unrecognized actuarial gains or losses and past service costs. The DBO is calculated annually by independent actuaries using the projected unit credit method. The present value of the DBO is determined by discounting the estimated future cash outflows using a discount rate derived from the interest rates of a zero coupon government bonds as published by Philippine Dealing and Exchange Corporation, that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating to the terms of the related post-employment liability.

Actuarial gains and losses are not recognized as an income or expense unless the total unrecognized gain or loss exceeds 10% of the greater of the obligation and related plan assets. The amount exceeding this 10% corridor is charged or credited to consolidated profit or loss over the employees' expected average remaining working lives. Actuarial gains and losses within the 10% corridor are disclosed separately. Past-service costs are recognized immediately in consolidated profit or loss, unless the changes to the post-employment plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, the past-service costs are amortized on a straight-line basis over the vesting period.

## (b) Defined Contribution Plan

A defined contribution plan is a post-employment plan under which the Group pays fixed contributions into an independent entity (i.e., Social Security System). The Group has no legal or constructive obligations to pay further contributions after payment of the fixed contribution. The contributions recognized in respect of defined contribution plans are expensed as they fall due. Liabilities and assets may be recognized if underpayment or prepayment has occurred and are included in current liabilities or current assets as they are normally of a short term nature.

## (c) Termination Benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognizes termination benefits when it is demonstrably committed to either: (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal; or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

## (d) Share-based Employee Remuneration

Certain employees of GADC received remuneration in the form of stock options on the shares of McDonald's Corporation (McDonald's). The cost of the stock options was measured by reference to the fair value of the stock options, which was the compensation charged by McDonald's for participating in the plan on the date of grant.

The cost of the stock options is recognized as employee benefits in profit or loss, with a corresponding increase in liability, over a period beginning on the date of grant and ending on the date on which the qualified employees become fully entitled to the award (vesting date). The cumulative expense recognized for the stock options at each reporting date until the vesting date reflects the extent to which the vesting period has expired, without regard to the number of awards that will ultimately vest.

In addition, the Company, Megaworld and GERI also grant share options to key executive officers and employees eligible under each stock option plan. The services received in exchange for the grant, and the corresponding share options, are valued by reference to the fair value of the equity instruments granted at grant date. This fair value excludes the impact of non-market vesting conditions (for example profitability and sales growth targets and performance conditions), if any. The share-based remuneration is recognized as an expense in profit or loss and the corresponding share option is presented as Share Options account in the equity section of the consolidated statement of financial position.

The expense is recognized during the vesting period based on the best available estimate of the number of share options expected to vest. The estimate is subsequently revised, if necessary, such that it equals the number that ultimately vested on vesting date. No subsequent adjustment is made to expense after vesting date, even if share options are ultimately not exercised.

Upon exercise of share option, the proceeds received net of any directly attributable transaction costs up to the nominal value of the shares issued are allocated to capital stock with any excess being recorded as APIC, and the cost of the stock option under Share Options account is reclassified to APIC.

## (e) Compensated Absences

Compensated absences are recognized for the number of paid leave days (including holiday entitlement) remaining at the end of the reporting period. They are included in Trade and Other Payables account in the statement of financial position at the undiscounted amount that the Company expects to pay as a result of the unused entitlement.

#### 2.21 Income Taxes

Tax expense recognized in consolidated profit or loss comprises the sum of deferred tax and current tax not recognized in consolidated other comprehensive income or directly in equity, if any.

Current tax assets or liabilities comprise those claims from, or obligations to, fiscal authorities relating to the current or prior reporting period, that are uncollected or unpaid at the end of the reporting period. They are calculated using the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognized as a component of tax expense in consolidated profit or loss.

Deferred tax is accounted for using the liability method, on temporary differences at the end of the reporting period between the tax base of assets and liabilities and their carrying amounts for financial reporting purposes. Under the liability method, with certain exceptions, deferred tax liabilities are recognized for all taxable temporary differences and deferred tax assets are recognized for all deductible temporary differences and the carryforward of unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilized. Unrecognized deferred tax assets are reassessed at the end of each reporting period and are recognized to the extent that it has become probable that future taxable profit will be available to allow such deferred tax assets to be recovered.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled provided such tax rates have been enacted or substantively enacted at the end of the reporting period.

Most changes in deferred tax assets or liabilities are recognized as a component of tax expense in consolidated profit or loss. Only changes in deferred tax assets or liabilities that relate to items recognized in other comprehensive income or directly in equity are recognized in consolidated other comprehensive income or directly in consolidated equity, respectively.

## 2.22 Earnings Per Share

Basic earnings per share (EPS) is computed by dividing net profit attributable to equity holders of the parent company by the weighted average number of shares issued and outstanding, adjusted retroactively for any stock dividend, stock split or reverse stock split declared during the current period.

Diluted EPS is computed by adjusting the weighted average number of ordinary shares outstanding to assume conversion of dilutive potential shares (e.g. vested share options – see Note 21.6)

## 2.23 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Group's strategic steering committee; its chief operating decision-maker. The strategic steering committee is responsible for allocating resources and assessing performance of the operating segments.

In identifying its operating segments, management generally follows the Group's products and service lines as disclosed in Note 4, which represent the main products and services provided by the Group.

Each of these operating segments is managed separately as each of these service lines requires different technologies and other resources as well as marketing approaches. All inter-segment transfers are carried out at arm's length prices.

The measurement policies the Group uses for segment reporting under PFRS 8, *Operating Segments*, are the same as those used in its financial statements. However, corporate assets which are not directly attributable to the business activities of any operating segment are not allocated to any segment.

There have been no changes from prior periods in the measurement methods used to determine reported segment profit or loss.

## 2.24 Related Party Transactions and Relationships

Related party transactions are transfers of resources, services or obligations between the Group and its related parties, regardless whether a price is charged.

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. These parties include: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Company; (b) associates; (c) individuals owning, directly or indirectly, an interest in the voting power of the Company that gives them significant influence over the Group and close members of the family of any such individual, and (d) certain funded retirement plans, administered by trustee banks, of two significant subsidiaries.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

## 2.25 Events After the End of the Reporting Period

Any post-year-end event that provides additional information about the Group's consolidated financial position at the end of the reporting period (adjusting event) is reflected in the consolidated financial statements. Post-year-end events that are not adjusting events, if any, are disclosed when material to the consolidated financial statements.

## 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The Group's consolidated financial statements prepared in accordance with PFRS require management to make judgments and estimates that affect amounts reported in the consolidated financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately vary from these estimates.

## 3.1 Critical Management Judgments in Applying Accounting Policies

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the consolidated financial statements:

## (a) Impairment of AFS Financial Assets

In determining when an investment is other-than-temporarily impaired, the Group evaluates, among other factors, the duration and extent to which the fair value of an investment is less than its cost, the financial health of and near-term business outlook for the investee, including factors such as industry and sector performance, changes in technology and operational and financing cash flows.

Based on its recent evaluation, management concluded that a certain unquoted equity security is impaired, and accordingly, impairment loss has been recognized during the year (see Note 11).

# (b) Distinction Between Investment Property, Owner-Occupied Properties and Land for Future Development

In determining whether a property qualifies as investment property, the Group considers whether the property generates cash flows largely independent of the other assets held by an entity. Investment property comprise of properties held to earn rental or for capital appreciation. Owner-occupied properties generate cash flows that are attributable not only to the property but also to other assets used in the production or supply process while Land for future Development are properties intended solely for future development. The Group considers each property separately in making its judgment.

Some properties comprise a portion that is held to earn rental or for capital appreciation and another portion that is held for use in the Group's main line of business or for administrative purposes. If these portions can be sold separately (or leased out separately under finance lease), the Group accounts for the portions separately. If the portions cannot be sold separately, the property is accounted for as investment property only if an insignificant portion is held for use in the Group's main line of business or for administrative purposes. Judgment is applied in determining whether ancillary services are so significant that a property does not qualify as investment property. The Group considers each property separately in making its judgment.

## (c) Distinction between Operating and Finance Leases

The Group has entered into various lease agreements as either a lessor or lessee. In distinguishing each lease agreement as either an operating or finance lease, management looks at the transfer or retention of significant risk and rewards of ownership of the properties covered by the agreements. Failure to make the right judgment will result in either overstatement or understatement of assets and liabilities.

## (d) Classification of Preferred Shares as Financial Liability

The Group determines the classification of preferred shares based on the substance of the contractual agreement and the definitions of a financial liability or an equity instrument (see Note 19).

## (e) Recognition of Provisions and Contingencies

Judgment is exercised by management to distinguish between provisions and contingencies. Policies on recognition of provisions and contingencies are discussed in Note 2.13 and relevant disclosures are presented in Note 30.

## 3.2 Key Sources of Estimation Uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

#### (a) Revenue Recognition Using the Percentage-of-Completion Method

The Group uses the percentage-of-completion method in accounting for its realized gross profit on real estate sales. The use of the percentage-of-completion method requires the Group to estimate the portion completed using relevant information such as costs incurred to date as a proportion of the total budgeted cost of the project and estimates by engineers and other experts [see Note 2.15 (b)]. Should the proportion of the percentage of completed projects differ by 5% from management's estimates, the effect on the amount of revenue recognized is not significant.

There were no changes in the assumptions or basis for estimation during the year. The realized gross profit on real estate sales recognized in 2012, 2011 and 2010 is disclosed in Note 23.

## (b) Impairment of Trade and Other Receivables

The Group maintains an adequate amount of allowance for impairment of receivables, where objective evidence of impairment exists. The Group evaluates the amount of allowance based on available facts and circumstances affecting the collectability of the accounts, including, but not limited to, the length of the Group's relationship with the customers, the customers' payment behaviour, average age of accounts, and historical loss experience.

The carrying value of trade and other receivables and an analysis of allowance for impairment on such receivables are presented in Note 6.

## (c) Net Realizable Values of Inventories and Real Estate Properties

In determining the net realizable values of inventories and real estate properties, management takes into account the most reliable evidence available at the times the estimates are made. Net realizable value is one of the key variables used in analyzing property development costs, residential and condominium units for sale, golf and resort shares for sale and land for future development for possible impairment. The Group's core business is subject to changes in market factors that directly affect the demand for inventories and real estate properties such as purchasing power of consumers, degree of competition, and other market-related factors. Future realization of the carrying amounts of these assets is also affected by price changes in the costs incurred necessary to make a sale. Changes in the sources of estimation may cause significant adjustments to the Group's inventories and real estate properties within the next financial year.

The amounts of allowance for inventory obsolescence made by management are based on, among others, age and status of inventories and the Group's past experience. The net realizable value of inventories and an analysis of allowance for inventory write-down are presented in Note 8.

Considering the Group's pricing policy, the net realizable values of certain real estate properties are higher than their related costs.

#### (d) Fair Value of Financial Assets Other than Loans and Receivables

The Group carries certain financial assets at fair value, which requires the extensive use of accounting estimates and judgment. Significant components of fair value measurement are determined using verifiable objective evidence such as foreign exchange rates, interest rates and volatility rates. However, the amount of changes in fair value would differ if the Group utilized different valuation methods and assumptions. Any change in fair value of these financial assets and liabilities would affect profit and loss and other comprehensive income.

Management estimates the fair value of financial instruments where active market quotes are not available based on market inputs, using observable data that market participants would use in pricing the instrument. Where such data is not observable, management uses its best estimate. Estimated fair values of financial instruments may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

The carrying amounts of financial assets at FVTPL and AFS financial assets are disclosed in Notes 7 and 11, respectively.

## (e) Fair Value of Investment Property

Investment property is measured using the cost model. The fair value disclosed in Note 14 to the consolidated financial statements were estimated either by:

(i) using the fair value of similar properties in the same location and condition; or, (ii) using the discounted cash flows valuation technique since the information on current or recent prices of certain investment property is not available. The Group uses assumptions that are mainly based on market conditions existing at each reporting period, such as: the receipt of contractual rentals; expected future market rentals; void periods; maintenance requirements; and appropriate discount rates. These valuations are regularly compared to actual market yield data and actual transactions by the Group and those reported by the market. The expected future market rentals are determined on the basis of current market rentals for similar properties in the same location and condition.

## (f) Fair Value of Stock Options

The Group estimates the fair value of the Executive Stock Option (ESOP) by applying an option valuation model, considering the terms and conditions on which the executive stock option were granted. The estimates and assumptions used are presented in Note 21.6 which include, among other things, the option's time of expiration, applicable risk-free interest rate, expected dividend yield, volatility of the share price (i.e., the Company's, Megaworld, GERI and McDonalds) and fair value of the specific common shares. Changes in these factors can affect the fair value of stock options at grant date.

The fair value of the ESOP recognized as part of Salaries and Employee Benefits is shown under Operating Expenses in the 2012 consolidated statement of comprehensive income (see Note 25). A corresponding credit to Share Options Outstanding for options related to the Group is presented in the equity portion of the 2012 consolidated statement of financial position (see Note 21).

(g) Useful Lives of Property, Plant and Equipment, Investment Property and Intangible Assets with Finite Lives

The Group estimates the useful lives of property, plant and equipment, investment property and intangible assets with finite lives based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment, investment property and intangible assets are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

The carrying amounts of property, plant equipment, investment property and intangible assets are analyzed in Notes 13, 14 and 15, respectively. Actual results, however, may vary due to changes in factors mentioned above.

Based on management assessment, no change in the estimated useful lives of property, plant and equipment, investment property and intangible assets is necessary in 2012 and 2011.

## (h) Impairment of Non-financial Assets

Goodwill is reviewed annually for impairment. An impairment review on all other non-financial assets is performed when certain impairment indicators are present. The Group's policy on estimating the impairment of non-financial assets is discussed in detail in Note 2.19. Though management believes that the assumptions used in the estimation of fair values reflected in the consolidated financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

Impairment loss recognized on Property, Plant and Equipment is discussed in Note 13. There is no impairment loss recognized on the Group's intangible assets and other non-financial assets based on management evaluation for the years ended December 31, 2012, 2011 and 2010.

## (i) Realizable Amount of Deferred Tax Assets

The Group reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. An analysis of the carrying amount of deferred tax assets, which management assessed to be fully utilizable in the coming years, is presented in Note 28.1.

#### (j) Post-employment Defined Benefit

The determination of the Group's obligation and cost of post-employment defined benefit is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions include, among others, discount rates, expected rate of return on plan assets and salary rate increase. In accordance with PFRS, actual results that differ from the assumptions are accumulated and amortized over future periods and therefore, generally affect the recognized expense and recorded obligation in such future periods.

The amounts of retirement benefit obligation and expense and an analysis of the movements in the estimated present value of retirement benefit obligation are presented in Note 27.2.

## (k) Provision for Restoration of Leased Property

Property, plant and equipment includes the estimated cost of dismantling and restoring leased properties (building and leasehold improvements) to their original condition for which GADC is liable, or asset retirement obligation (ARO) (see Note 2.8). The estimated cost was initially based on a recent cost to dismantle facilities. This was adjusted to consider estimated incremental annual cost up to the end of the lease term. The estimated dismantling cost was discounted using the prevailing market rate at the inception of the lease for an instrument with maturity similar to the term of the lease.

The carrying amount of ARO is presented in Note 20.

## (l) Business Combinations

On initial recognition, the assets and liabilities of the acquired business and the consideration paid for them are included in the consolidated financial statements at their fair values. In measuring fair value, management uses estimates of future cash flows and discount rates. Any subsequent change in these estimates would affect the amount of goodwill if the change qualifies as a measurement period adjustment. Any other change would be recognized in consolidated profit or loss in the subsequent period.

#### 4. SEGMENT INFORMATION

## 4.1 Business Segments

The Group is organized into four major business segments, namely real estate, tourism – entertainment and gaming, food and beverage and quick service restaurant. Presented below is the basis of the Group in reporting its primary segment information.

- (a) The Real Estate segment is engaged in the development of real estate, integrated resorts, leasing of properties and hotel operations businesses.
- (b) The Tourism Entertainment and Gaming segment relates to tourism-oriented business that integrates entertainment, hospitality and leisure, including gaming, as that of Resorts World Manila.
- (c) The Food and Beverage segment refers to the manufacture and distribution of distilled spirits, glass containers and potato snacks products.
- (d) The Quick Service Restaurant refers to operations of McDonald's restaurants in the Philippines in accordance with the franchise agreement with McDonald's Corporation, USA.

## 4.2 Segment Assets and Liabilities

Segment assets are allocated based on their physical location and use or direct association with a specific segment and they include all operating assets used by a segment and consist principally of operating cash and cash equivalents, trade and other receivables, inventories, property, plant and equipment, intangible assets and investment property. Segment liabilities include all operating liabilities and consist principally of trade and other payables, interest-bearing loans and bonds payable.

#### 4.3 Intersegment Transactions

Segment revenues, expenses and performance include sales and purchases between business segments. Such sales and purchases are eliminated in consolidation.

## 4.4 Analysis of Segment Information

Segment information can be analyzed as follows for the years ended December 31, 2012, 2011 and 2010:

	Real Estate			Food and Beverage			Quick-Service Restaurant			Tourism - Entertainment - Gaming			Total		
	2012	2011	2010	2012	2011	2010	2012	2011	2010	2012	2011	2010	2012	2011	2010
REVENUES															
Sales to external customers	P 26,039,503	P 23,907,867	P 18,457,337	P23,702,847	P 18,135,255	P 8,765,973	P13,655,826	P11,607,354	P10,593,205	P 31,697,157	Р -	Р -	P 95,095,333	P 53,650,476	P 37,816,515
Intersegment sales	2,116,116	-	1,637	4,987	625,646	518,064	-	-	-	-	-	-	2,121,103	625,646	519,701
Finance and other income	3,092,752	3,216,353	1,680,260	778,704	357,884	458,184	272,121	298,506	428,649	778,556			4,922,133	3,872,743	2,567,093
Segment revenues	31,248,371	27,124,220	20,139,234	24,486,538	19,118,785	9,742,221	13,927,947	11,905,860	11,021,854	32,475,713	-	-	102,138,569	58,148,865	40,903,309
Cost of sales, services and expenses excluding depreciation and amortization  Depreciation and amortization  Finance costs and other charges  Profit before tax  Tax expense	(17,923,328) 13,325,043 (794,322) (1,147,436) 11,383,285 (2,305,987)	( <u>1,007,385</u> ) 7,873,663	(_12,983,060) 7,156,174 (_447,861) (_544,401) 6,163,912 (_1,612,942)	(_17,153,296) 7,333,242 (_374,012)  6,959,230 (_1,873,478)	4,277,292	3,003,180	(_12,125,182) 1,802,765 (_658,985) (124,448) 1,019,332 (30,375)	(_10,275,152) 1,630,708 (_537,716) (_110,075) 982,917 (_334,176)	(_9,317,671) 1,704,183 (_443,183) (_126,365) 1,134,635 (_378,065)	(_22,488,813) 9,986,900 (_1,709,968) (_1,365,300) 6,911,632 (68,154)	- - - -		( <u>69,690,619</u> ) 32,447,950 ( <u>3,537,287</u> ) ( <u>2,637,184</u> ) 26,273,479 ( <u>4,577,994</u> )	(_42,766,575) 15,382,290 (_1,418,389) (1,174,696) 12,789,205 (3,296,523)	(29,039,772) 11,863,537 (1,208,376) (641,550) 10,013,611 (2,546,938)
SEGMENT PROFIT	P 9,077,298	P 5,823,820	<u>P 4,550,970</u>	<u>P 5,085,752</u>	P 3,020,121	P 2,159,133	P 688,957	<u>P 648,741</u>	P 756,570	P 6,843,478	<u>P - </u>	<u>P - </u>	<u>P 21,695,485</u>	P 9,492,682	P 7,466,673
SEGMENT ASSETS AND LIABILITIES Segment assets	P170,099,831	P156,609,976		P 11,834,107	P 8,370,490		P10,681,280	P 8,535,424		P 47,669,993	Р -		P240,285,211	P173,515,890	
Segment liabilities	P 68,851,922	P 61,042,071		P 3,468,531	P 2,613,633		P 6,151,167	P 4,709,764		P 25,542,988	Р -		P104,014,608	P 68,365,468	

## 4.5 Reconciliations

Presented below is a reconciliation of the Group's segment information to the key financial information presented in its consolidated financial statements.

	2012	2011	2010
Revenues			
Total segment revenues	P102,138,569	P 58,148,865	P 40,903,309
Unallocated corporate	2 504 002	( 022 705	2 277 505
revenue Share in the net profits of	2,581,803	6,033,785	2,377,595
associates and joint ventures	118,461	2,540,047	1,733,994
Elimination of intersegment revenues	(2,121,103)	(625,646)	(519,701)
Darrage as managed			
Revenues as reported in consolidated profit or loss	<u>P102,717,730</u>	<u>P 66,097,051</u>	<u>P 44,495,197</u>
Profit or loss			
Segment operating profit Unallocated corporate	P 21,695,485	P 9,492,682	P 7,466,673
profit	795,115	3,336,657	815,592
Share in the net profits of			
associates and joint ventures Elimination of intersegment	118,461	2,540,047	1,733,994
revenues	(_2,121,103)	(625,646 )(	519,701 )
Profit as reported in consolidated profit or loss	<u>P 20,487,958</u>	<u>P 14,743,740</u>	<u>P 9,496,558</u>
Assets			
Segment assets	P240,285,211	P 173,515,890	
Unallocated corporate assets	32,250,194	47,016,396	
Total assets reported in the consolidated statements of financial position	P272,535,405	<u>P 220,532,286</u>	
Liabilities			
Segment liabilities	P 104,014,608	P 68,365,468	
Unallocated corporate liabilities	24,508,242	26,161,714	
Total liabilities reported in the			
consolidated statements of financial position	P128,522,850	P 94,527,182	

Concentration of revenue is considered when at least 10% of total segment revenue is generated from a single customer. There is no concentration of the Group's revenue in a single customer as the 10% threshold has not been met in any of the years presented.

# 5. CASH AND CASH EQUIVALENTS

Cash and cash equivalents are broken down as follows:

	Note	_	2012		2011
Cash on hand and in banks Short-term placements	30	P 	17,541,833 50,759,503	P	6,174,960 42,972,898
		<u>P</u>	68,301,336	<u>P</u>	49,147,858

Cash in banks generally earn interest at rates based on daily bank deposit rates (see Note 26).

Short-term placements are made for varying periods between 15 to 90 days and earn effective interest per annum ranging from 3.00% to 5.00% in 2012 and 3.50% to 4.90% in 2011. Placements amounting to P108.4 million and earning effective interest of 3.5%, which have a longer term of 360 days, are shown under Other Current Assets account in the 2012 consolidated statement of financial position (see Note 9).

# 6. TRADE AND OTHER RECEIVABLES

Trade and other receivables consist of:

	Notes	_	2012		2011
Current:					
Trade receivables	17(g), 29.5	P	17,834,692	P	22,150,404
Advances to contractors and suppliers  Due from employees			3,016,608		1,640,582
and related parties	29.7		1,195,325		1,017,268
Accrued interest receivable			185,034		422,649
Others			1,060,014		876 <b>,</b> 375
			23,291,673		26,107,278
Allowance for impairment		(	<u>651,618</u> )	(	<u>615,158</u> )
			22,640,055		25,492,120
Non-current:					
Trade receivables	29.5		24,254,081		20,574,671
Others			3,826		14,065
			24,257,907		20,588,736
Allowance for impairment		(	12,225)	(	<u>12,225</u> )
			24,245,682		20,576,511
		<u>P</u>	46,885,737	<u>P</u>	46,068,631

Most receivables from trade customers, particularly those relating to real estate sales, are covered by postdated checks. Certain trade receivables amounting to P332.7 million have been discounted with recourse basis to a local bank [see Note 17(g)].

The installment period of real estate sales contracts averages from one to five years. These trade receivables are noninterest-bearing and are carried at amortized cost using the effective interest method based on the interest rate of comparable financial instruments in the market. Interest income from amortization amounted to P1,327.5 million, P1,218.8 million and P933.4 million for the years ended December 31, 2012, 2011 and 2010, respectively. These amounts are presented as Interest Income on Real Estate Sales under Revenue from Sale of Goods account in the consolidated statements of comprehensive income (see Note 23).

Advances to contractors and suppliers pertain to noninterest-bearing and unsecured advances to the Group's contractors and suppliers as initial payment or mobilization funds for services to be rendered and goods to be delivered to the Group. These are reduced proportionately upon receipt of progress billings from said suppliers.

Due from employees and related parties pertain to noninterest-bearing, unsecured and immediately demandable advances, settlement of which is generally made in cash, or through deduction from employees' salary or employees' liquidation of business related expenses (see Note 29.7).

All of the Group's trade and other receivables have been reviewed for indications of impairment. Certain receivables were found to be impaired; hence, adequate amounts of allowance for impairment have been recognized. Certain past due accounts are not provided with allowance for impairment to the extent of the expected market value of the property sold to the customer as the titles to the real estate properties remain with the Group until the receivables are fully collected.

A reconciliation of the allowance for impairment at the beginning and end of the reporting periods is shown below.

	Notes		2012		2011
Balance at beginning of year		P	627,383	P	92,680
Impairment losses during the year	25		36,627		23,247
Write-off of trade receivables previously provided with					
allowance		(	167)	(	21,544)
Allowance carried from new subsidiaries			-		541,492
Reversals due to recovery and collection of accounts	26			(	8,492)
Balance at end of year		<u>P</u>	663,843	<u>P</u>	627,383

Impairment losses are presented as part of Other Operating Expenses (see Note 25). Reversals of previously impaired receivables due to subsequent recovery and collection in the reporting period are shown as part of Miscellaneous under Finance and Other Income (see Note 26).

All trade receivables are subject to credit risk exposure. However, the Group does not identify specific concentrations of credit risk with regard to Trade and Other Receivables as the amounts recognized consist of a large number of receivables from various customers.

#### 7. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

This account consists of foreign investments, held for trading, as follows:

		2012		2011
Marketable debt securities Equity securities - quoted	P	5,286,575 610,247	P	11,313,947
Derivative assets		665,131		
	<u>P</u>	6,561,953	<u>P</u>	11,313,947

Marketable debt securities, which bear interest ranging from 4.63% to 8.88% per annum, are measured at their fair values determined directly by reference to published prices quoted in an active market as of December 31, 2012 and 2011. The net changes in fair values of these financial assets are presented as part of either Fair Value Gains – Net or Fair Value Losses – Net under Finance and Other Income or Finance Cost and Other Charges, respectively, in the consolidated statements of comprehensive income (see Note 26). The amount of interest income amounts to P808.5 million and P1,064.9 million for 2012 and 2011, respectively and is shown as part of Finance and Other Income in the consolidated statements of comprehensive income (see Note 26).

A portion of marketable debt securities placed with certain foreign banks is covered by a set-off provision. The loans set-off against marketable debt securities amounted to U.S.\$116.9 million (P4,814.7 million) as of December 31, 2012 and U.S.\$132.4 million (P5,818.8 million) as of December 31, 2011.

Derivative assets represent the fair market value gain of foreign currency forward option contract with certain banks maturing with certain currencies against the U.S. dollar in 2012. The derivative asset is valued at U.S.\$16.1 million (P665.1 million) as of December 31, 2012. Changes in foreign currency value arising from such investments are taken up in profit or loss and are recorded as part of Fair Value Gains – Net under Finance and Other Income in the 2012 consolidated statement of comprehensive income.

#### 8. INVENTORIES

The details of inventories are shown below.

	2012	2011
At cost: Real estate for sale Finished goods Raw materials	P 34,623,677 481,706 2,624,057	P 24,681,989 654,186 858,341
	37,729,440	26,194,516
At net realizable value: Golf and resort shares for sale Food, supplies and other consumables	2,083,085 	2,065,799 692,359
	3,177,138	2,758,158
	P 40,906,578	P 28,952,674

Real estate for sale mainly pertain to residential houses, lots and condominium units for sale. No borrowing costs were capitalized for the periods ended December 31, 2012 and 2011.

Golf and resort shares for sale comprise of proprietary or membership shares (landowner shares and founders' shares) that are of various types and costs. The cost of the landowner resort shares is based on the acquisition and development costs of the land and the project. The cost of the founders' shares is based on the par value of the resort shares which is P100.

Food, supplies and other consumables include paper and packaging, promotional materials, membership program items, operating supplies, spare parts, fuel and lubricants. These are stated at NRV which is equal or lower than their cost.

The carrying amounts of golf and resort shares for sale and food, supplies and other consumables are net of allowance for inventory write-down of P140.4 million and P119.6 million as of December 31, 2012 and 2011. A reconciliation of this allowance for inventory write-down at the beginning and end of the reporting periods is shown below.

-	Notes		2012		2011
Balance at beginning of year		P	119,598	P	26,354
Additional losses during the year	25		28,008		24,432
Reversals of write-down	26	(	7,249)	(	9,396)
Allowance carried from					
new subsidiaries					78 <b>,</b> 208
Balance at end of year		P	140,357	Р	119,598

The additional losses on inventories of P28.0 million, P24.4 million and P2.4 million for the years ended December 31, 2012, 2011 and 2010, respectively, were recognized to reduce the golf and resort shares for sale and promotional materials and supplies to their net realizable values. The reversals of inventory write-down amounting to P7.2 million, P9.4 million and P14.1 million for the years ended December 31, 2012, 2011 and 2010, respectively, were recognized from disposal to third parties of previously written down items. The additional losses are shown as Write-down of Inventories under Other Operating Expenses account (see Note 25) while the reversals are shown as part of Miscellaneous under Finance and Other Income account in the consolidated statements of comprehensive income (see Note 26).

# 9. OTHER ASSETS

The composition of this account is shown below.

	Note		2012		2011
Current: Input VAT Prepayments Creditable withholding tax Advances to suppliers Time deposits Others	5	P	1,640,656 476,293 434,862 328,237 108,404 709,335	P	1,498,285 432,296 262,085 528,460 - 304,033 3,025,159
Non-current: Refundable deposits Deferred input VAT Claims for tax refund Deposit on asset purchased Rental receivable Accumulated jackpot seed mo Others	ney		682,308 186,541 112,282 118,797 41,602 43,890 745,345		564,549 108,937 112,282 33,368 48,184 - 203,253
		<u> </u>	1,930,765 5,628,552	<u>Р</u>	1,070,573 4,095,732

# 10. ADVANCES TO LANDOWNERS AND JOINT VENTURES

The Group enters into numerous joint venture agreements for the joint development of various projects. The joint venture (JV) agreements stipulate that the Group's joint venturer shall contribute parcels of land and the Group shall be responsible for the planning, conceptualization, design, demolition of existing improvements, construction, financing and marketing of condominium to be constructed on the properties. Costs incurred for these projects are recorded under the Property Development Costs account in the consolidated statements of financial position (see Note 2.6).

The Group also grants noninterest-bearing, secured cash advances to a number of landowners and joint ventures under the JV agreements they entered into with landowners covering the development of certain parcels of land. Under the terms of the JV agreements, the Group, in addition to providing specified portion of total project development costs, also commits to advance mutually agreed-upon amounts to the landowners to be used for pre-development expenses such as the relocation of existing occupants.

Repayments of these advances shall be made upon completion of the project development either in the form of the developed lots corresponding to the owner's share in saleable lots or in the form of cash to be derived from the sales of the landowner's share in the saleable lots and residential and condominium units.

The total amount of advances made by the Group, less repayments and unearned discount and interest, is presented as part of the Advances to Landowners and Joint Ventures account in the consolidated statements of financial position.

The net commitment for construction expenditures of the Group amounts to:

	2012			2011
Total commitment for				
construction expenditures	P	13,307,544	P	11,638,217
Total expenditures incurred	(	10,167,480)	(	8,946,331)
Net commitment	<u>P</u>	3,140,064	P	2,691,886

The Group's interests in jointly-controlled operations and projects, ranging from 55% to 95% in both 2012 and 2011, are as follows:

#### Megaworld:

- Forbeswood Heights
- Forbeswood Parklane 1 & 2
- Greenbelt Excelsion
- Manhattan Parkway Residences
- McKinley Hills
- Newport City
- The Noble Place

#### SPI:

- Adriatico Gardens
- Capitol Plaza
- Governor's Hill
- Mandara
- Sta. Rosa Heights
- Sta. Rosa Hills
- Sentosa

#### **EELHI:**

- Pioneer Woodlands
- San Lorenzo Place
- Various Metro Manila and Calabarzon projects

#### **GERI:**

- Calirava Spring
- Forest Hills
- Kingsborough
- Monte Cielo De Penafrancia
- Mountain Meadows
- Newport Hills
- Parklane Square
- Southwoods Peak

The aggregate amounts of current assets, long-term assets, current liabilities, long-term liabilities, income and expenses as of December 31, 2012 and 2011 and for each of the three years in the period ended December 31, 2012 related to the Group's interest in joint ventures, presented above, are not presented or disclosed as the joint ventures in which the Group is involved are not jointly-controlled entities (see Note 2.2).

As of December 31, 2012 and 2011, the Group has no other contingent liabilities with regard to these joint ventures or has assessed that the probability of loss that may arise from contingent liabilities is remote.

All of the Group's advances have been reviewed for indications of impairment. Based on management's evaluation, no impairment loss is required to be recognized for the years ended December 31, 2012 and 2011.

2012

2011

# 11. AVAILABLE-FOR-SALE FINANCIAL ASSETS

This account comprises the following:

	2012	2011
Marketable debt securities - quoted	P 5,015,804	<u>P</u> 4,327,804
Equity securities: Quoted Unquoted Allowance for impairment	67,984 200,916 (3,258) 197,658	1,116,520 - - - -
	<u>265,642</u>	1,116,520
	<u>P 5,281,446</u>	<u>P 5,444,324</u>
The securities can be further analyzed as follow	s:	
	2012	2011
Local Allowance for impairment Foreign	P 268,900 ( 3,258) 265,642 5,015,804	P 1,116,520
	<u>P 5,281,446</u>	<u>P 5,444,324</u>

The reconciliation of the carrying amounts of AFS securities are as follows:

		2012		2011
Balance at the beginning of year	P	5,444,324	P	1,609,031
Additions		28,180		5,259,327
Disposals	(	560,293)	(	1,090,785)
Gains (losses)- net		369,235	(	333,249)
Balance at end of year	<u>P</u>	5,281,446	<u>P</u>	5,444,324

In 2012 and 2011, marketable debt securities bear interests ranging from 5.4% to 11.0% per annum. As of December 31, 2012 and 2011, there were no permanent decline in value on these securities; therefore, no losses are transferred from equity to profit or loss.

Equity securities consist of local shares of stock and various club shares which are denominated in Philippine pesos. Golf club shares are proprietary membership shares. In 2012, the management determined that there is objective evidence that the decline in value of an investment in unquoted equity shares is permanent for which P3.23 million is provided.

The fair values of quoted AFS financial assets have been determined by reference to published prices in an active market. The changes in the fair value arising from these AFS financial assets amounted to P609.4 million gain in 2012, P763.8 million loss in 2011 and P253.2 million gain in 2010 and are presented as Net Unrealized Fair Value Gains (Losses) on AFS Financial Assets in the consolidated statements of comprehensive income.

Upon disposal of various AFS investments, the Group realized gains amounting to P272.1 million, P295.7 million and 629.2 million for the years 2012, 2011 and 2010, respectively, and is presented as Gain on Sale of Investment in AFS Financial Assets under Finance and Other Income and Finance Cost and Other Charges in the consolidated statements of comprehensive income (see Note 26).

# 12. INVESTMENTS IN AND ADVANCES TO ASSOCIATES AND OTHER RELATED PARTIES

# 12.1 Breakdown of Carrying Values

The details of investments in and advances to associates and other related parties and interest in joint ventures, which are carried at equity, are as follows:

	2012			2011		
Investments of Megaworld in associates -						
Acquisition costs:						
AGPL	P	2,463,056	P	2,463,056		
SHDI		875,445		875,445		
PTHDC		64,665		64,665		
GPMAI		86,830				
	·	3,489,996		3,403,166		
Accumulated share in net profits (loss):	·			, , ,		
Balance at beginning of year	(	516,168)		1,586,157		
Reversal resulting from consolidation	`	, ,		, ,		
of GPMAI		_	(	2,216,306)		
Share in net profits for the year		121,280	(	113,981		
Balance at end of year	(	394,888)	(	516,168)		
= <del></del>	\	<u> </u>	(			
Share in other comprehensive income		1,093		_		
1						
Balance carried forward		3,096,201		2,886,998		
$\mathcal{J}$		<del></del>		<del></del>		

		2012		2011
Balance brought forward	P	3,096,201	P	2,886,998
Investments of GERI in associates -				
Acquisition costs:				
NPI		734,397		734,39
FERC		28,000		28,00
FENI		10,000		10,00
FESI		7,808		7,80
FERSAI		4,000		4,00
OPI				3,12
		784,205		787,33
Accumulated share in net losses:		<del></del>		
Balance beginning of year		37,643		28,50
Share in net losses for the year		5,891		9,13
Reversal due to consolidation of OPI	(	182)		-
Balance at end of year		43,352		37,64
		740,853		749,68
Investment of AG Cayman in AGPL				
Acquisition cost Accumulated share in net profits:		<u>285,461</u>		285,46
Balance at beginning of year		16,208		2,38
Share in net profits for the year		-		13,82
Balance at end of year		16,208		16,20
		301,669		301,66
Investment in Travellers				
Acquisition cost				
Balance at beginning of year				9,309,85
Accumulated share in net profits:				
Balance at beginning of year		3,578,626		1,159,35
Share in net profits for the year		-		2,419,20
Reversal due to consolidation				
of Travellers	(	3,578,626)		-
Balance at end of year		<u> </u>		3,578,62
Accumulated share in other				
comprehensive income:				
Balance at beginning of year		1,763		2,50
Share in other comprehensive				
loss for the year		-	(	73
Reversal due to consolidation			`	
of Travellers	(	1,763)		-
Balance at end of year				1,76
				12,890,24

	2012	2011
Balance brough forward	4,138,723	16,828,599
Investment of GADC in GCFII, a joint venture – acquisition cost Accumulated share in net profits:	10,000	10,000
Balance at beginning of year	7,846	5,736
Share in net profits	3,072	2,110
Balance at end of year	<u> </u>	7,846
Advances to associates and other	20,918	17,846
related parties (see Note 29.6)	1,869,120	2,147,830
	P 6,028,761	<u>P 18,994,275</u>

The total share in net profits of P118.5 million, P2,540.0 million and P1,734.0 million for the years ended December 31, 2012, 2011 and 2010, respectively, is shown as Share in Net Profits of Associates and Joint Ventures – Net in the consolidated statements of comprehensive income.

The carrying costs of Investments in Associates is lower than the book values of such investments, hence, the management has assessed that the recognition of impairment losses in 2012 and 2011 is not necessary.

#### 12.2 EELHI, SPI and GPMAI

EELHI and GPMAI became subsidiaries in 2011, through Megaworld's increase in ownership in EELHI, and they were consolidated beginning that year. In 2012, EELHI decreased its ownership interest and lost control in GPMAI so the latter ceased to be a subsidiary of neither Megaworld nor EELHI. GPMAI is considered as an associate because EELHI has retained significant influence over it.

SPI, previously an associate of FCI, was also consolidated starting in 2011 because of the increase in ownership by the Group through EELHI.

#### 12.3 SHDI

The shares of stock of SHDI are listed in the PSE. The total quoted or market value of investments in this associate amounted to P516.1 million and P498.0 million as of December 31, 2012 and 2011, respectively.

# 12.4 Summarized Financial Information

The aggregated amounts of assets, liabilities, revenues and net profit (loss) of the associates and jointly controlled entities are as follows as of December 31, 2012 and December 31, 2011:

		Assets	<u>_I</u>	<u> iabilities</u>	_]	Revenues		Net Profit (Loss)
<u>2012</u> :								
AGPL	P	6,380,453	P	6,848	Р	431,546	P	404,976
NPI		1,329,026		1,319,026		-		-
PTHDC		1,136,627		1,004,829		71	(	327)
SHDI		348,748		226,010		209,038		5,371
FERC		341,189		285,550		4,043	(	8,470)
FERSAI		155,071		162,621		<b>4,4</b> 60	(	8,858)
FESI		131,507		32,824		24,693	(	2,548)
FENI		100,223		108,258		6,887	(	9,580)
GCFII	_	51,001		<u>11,641</u>	_	79,906		6,143
	<u>P</u>	9,973,845	<u>P</u>	3,157,607	<u>P</u>	760,644	<u>P</u>	386,707
<u>2011</u> :								
Travellers	Р	45,595,379	P	26,801,262	Р	26,348,582	P	4,838,534
AGPL		6,043,588		8,264		295,614		282,114
NPI		1,325,050		1,315,150		-		-
PTHDC		1,137,403		1,005,277		115	(	157)
OPI		614,462		607,854		794		563
FERC		337,533		258,944		4,793	(	11,312)
SHDI		334,478		217,111		176,784		6,438
FERSAI		149,518		154,299		8,897	(	25,489)
FESI		141,823		40,590		21,235	(	4,118)
FENI		102,515		100,908		12,423	(	8,535)
GCFII		40,235		<b>4,</b> 599		74,718		4,219
	<u>P</u>	55,821,984	<u>P</u>	30,514,258	<u>P</u>	26,943,955	<u>P</u>	5,082,257

# 13. PROPERTY, PLANT AND EQUIPMENT

The gross carrying amounts and accumulated depreciation, amortization and impairment of property, plant and equipment at the beginning and end of the reporting periods are shown below.

		Land and Land provements		Buildings and Leasehold Improvements		Machinery d and		ansportation quipment	Condominium Units, Fixtures and Other Equipment			onstruction in Progress	Total		
December 31, 2012															
Cost	P	7,676,126	P	22,161,585	P	7,870,986	P	2,010,381	P	4,023,149	P	1,218,336	P	44,960,563	
Accumulated depreciation,															
amortization and															
impairment	(	97,063)	(	3,649,629)	(	3,296,605)	(	787,489)	(	2,241,506)		-	(	10,072,292)	
Net carrying amount	P	7,579,063	P	18,511,956	P	4,574,381	P	1,222,892	P	1,781,643	P	1,218,336	P	34,888,271	

		and and Land rovements	I	Leasehold				nsportation uipment	Condominium Units, Fixtures and Other Equipment		Construction in Progress			<u>Total</u>
December 31, 2011														
Cost	P	975,882	P	5,205,439	P	4,107,451	P	426,268	P	1,228,114	P	59,386	P	12,002,540
Accumulated depreciation,														
amortization and	,	02.251)	,	2 247 210)	,	2.063.131)	,	220.050.)	,	020.040.)			,	E 441 010 )
impairment	(	82,351)	(	2,247,310)	(	2,003,131)	(	228,950)	(	820,068)	_		(	5,441,810)
Net carrying amount	<u>P</u>	893,531	<u>P</u>	2,958,129	<u>P</u>	2,044,320	<u>P</u>	197,318	<u>P</u>	408,046	<u>P</u>	59,386	<u>P</u>	6,560,730
January 1, 2011														
Cost	P	726,872	P	3,931,521	P	3,316,556	P	343,850	P	1,038,563	P	107,264	P	9,464,626
Accumulated depreciation,														
amortization and														
impairment	(	33,648)	(	1,808,820)	(	1,643,372)	(	139,160)	(	711,103)		-	(	4,336,103)
Net carrying amount	Р	693,224	P	2,122,701	P	1,673,184	P	204,690	P	327,460	P	107,264	P	5,128,523

A reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the reporting periods is shown below.

		and and Land provements	L	Buildings and æasehold provements		Machinery and Equipment		ansportation Equipment	a	ndominium Units, Fixtures nd Other quipment	Co	onstruction in Progress		Total
Balance at January 1, 2012,														
net of accumulated depreciation,														
amortization and impairment	P	893,531	P	2,958,129	P	2,044,320	P	197,318	P	408,046	P	59,386	P	6,560,730
Property, plant and equipment of														
newly acquired subsidiaries		4,504,494		13,167,651		1,128,039		1,173,883		1,255,293		1,567,670		22,797,030
Additions		2,195,929		1,735,095		2,289,597		130,105		838,150		1,197,007		8,385,883
Disposals – net	(	150)	(	34,113)	(	38,494)	(	11,649)	(	113)		-	(	84,519)
Reclassifications - net	(	29)		1,580,118		19,862		839		4,937	(	1,605,727)		-
Impairment loss		-	(	30,593)		-		-		-		-	(	30,593)
Depreciation and amortization														
charges for the year	(	14,712)	(	864,331)	(	868,943)	(	267,604)	(	724,670)	_	-	(	2,740,260)
Balance at December 31, 2012,														
net of accumulated depreciation														
amortization and impairment	P	7,579,063	P	18,511,956	P	4,574,381	P	1,222,892	P	1,781,643	P	1,218,336	P	34,888,271
Balance at January 1, 2011,														
net of accumulated depreciation,														
amortization and impairment	P	693,224	P	2,122,701	P	1,673,184	P	204,690	P	327,460	P	107,264	P	5,128,523
Property, plant and equipment of														
Newly acquired subsidiaries		98,219		384,752		2,471		24,038		97,969		-		607,449
Additions		117,017		553,008		719,491		51,479		91,282		53,837		1,586,114
Reclassifications - net		1,600		187,923		49,932		-		3,913	(	101,715)		141,653
Disposals - net	(	3,026)	(	5,051)	(	27,995)	(	27,025)	(	5,425)		-	(	68,522)
Depreciation and amortization														
charges for the year	(	13,503)	(	285,204)	(	372,763)	(	55,864)	(	107,153)	_	-	(	834,487)
Balance at December 31, 2011,														
net of accumulated depreciation														
amortization and impairment	P	893,531	P	2,958,129	P	2,044,320	P	197,318	<u>P</u>	408,046	P	59,386	P	6,560,730

Construction in progress includes accumulated costs incurred on the casino and hotel sites and entertainment commercial center being constructed as part of Travellers' investment commitment in accordance with its Provisional License Agreement with PAGCOR (see Note 30.3), including capitalized borrowing costs amounting to P282.7 million in 2012, representing the actual borrowing costs, net of related investment income, incurred on loans obtained to fund the construction project [see Note 17(a)].

In 2012, the Group recognized impairment loss of P30.6 million to write down to recoverable amount certain property and equipment. In 2011 and 2010, the Group recognized gain on reversal of impairment losses amounting to P43.9 million and P16.4 million. Impairment loss is presented as Impairment Loss on Property, Plant and Equipment under Other Operating Expenses in the 2012 consolidated statement of comprehensive income (see Note 25), while the gain on reversal of the impairment losses are presented as part of Miscellaneous under Finance and Other Income account in the 2011 and 2010 consolidated statements of comprehensive income (see Note 26).

The recoverable amount was based on value in use computed through the discounted cash flows method at the current prevailing interest rate.

The Group recognized a net gain on disposal of various property, plant and equipment totaling P0.2 million in 2012, which is presented as part of Miscellaneous under Finance and Other Income account in the 2012 consolidated statement of comprehensive income (see Note 26).

The amount of depreciation is allocated as follows (see Notes 24 and 25):

	2012	2011	2010
Cost of goods sold Cost of services Other operating expenses	P 167,703 591,277 1,981,280	P 103,467 47,360 683,660	P 50,270 11,549 591,266
	P2,740,260	P 834,487	P 653,085

The Group's aircraft, held by Travellers, with carrying amounts of P970.1 million as of December 31, 2012 and presented as part of Transportation Equipment is used as a collateral for Travellers' interest-bearing loan [see Note 17 (b)].

The purchase of land and building amounting to P120.0 million, by GADC from a certain local bank, was made through availment of an interest-bearing loan. The purchased land and building served as collateral to the loan. As of December 31, 2012, the carrying values of the land and building amounted to P112.1 million and P19.2 million, respectively [see Note 17(k)].

The carrying amounts of property, plant and equipment also increased in 2012 due to the consolidation of property, plant and equipment of newly acquired subsidiaries (see Note 12).

# 14. INVESTMENT PROPERTY

The Group's investment property includes several parcels of land, building and improvements which are held for investment purposes only, either to earn rental income or for capital appreciation or both. The gross carrying amounts and accumulated depreciation of investment property at the beginning and end of the reporting periods are shown in the succeeding page.

	Land and Land Improvements			ldings and provements	Co	ondominium Units	Total	
December 31, 2012								
Cost	P	1,942,749	P	10,338,981	P	9,694,516	P	21,976,246
Accumulated depreciation	(	132,481)		2,020,519)	(	1,071,910)	(	3,224,910)
Net carrying amount	<u>P</u>	1,810,268	<u>P</u>	8,318,462	<u>P</u>	8,622,606	<u>P</u>	18,751,336
December 31, 2011								
Cost	P	1,895,937	P	8,619,932	P	4,977,715	P	15,493,584
Accumulated depreciation	(	130,551)	(	1,541,524)	(	787,738)	(	2,459,813)
Net carrying amount	<u>P</u>	1,765,386	<u>P</u>	7,078,408	<u>P</u>	4,189,977	<u>P</u>	13,033,771
January 1, 2011								
Cost	P	1,556,549	P	6,115,342	P	3,958,470	P	11,630,361
Accumulated depreciation			(	1,050,190)	(	603,193)	(	1,653,383)
Net carrying amount	P	1,556,549	P	5,065,152	P	3,355,277	P	9,976,978

A reconciliation of the carrying amounts of investment property at the beginning and end of the reporting periods is shown below.

		and Land		ldings and provements	Con	dominium Units		Total
Balance at January 1, 2012, net of								
accumulated depreciation	P	1,765,386	P	7,078,408	P	4,189,977	P	13,033,771
Investment property of								
newly acquired subsidiaries		-		1,446,112		-		1,446,112
Additions		95,068		201,613		4,716,801		5,013,482
Disposals		-	(	10,138)		-	(	10,138)
Reclassifications – net	(	48,257)		-		-	(	48,257)
Depreciation charges for the year	(	1,929)	(	397,533)	(	284,172)	(	683,634)
Balance at December 31, 2012,								
net of accumulated depreciation	<u>P</u>	1,810,268	<u>P</u>	8,318,462	<u>P</u>	8,622,606	<u>P</u>	18,751,336
Balance at January 1, 2011, net of								
accumulated depreciation	P	1,556,549	P	5,065,152	P	3,355,277	P	9,976,978
Investment property of								
newly acquired subsidiaries		166,578		337,766		-		504,344
Additions		91,939		1,960,089		1,042,664		3,094,692
Disposals	(	3,200)	(	5,205)	(	19,012)	(	27,417)
Reclassifications – net	(	44,547)		-		-	(	44,547)
Depreciation charges for the year	(	1,933)	(	279,394)	(	188,952)	(	470,279)
Balance at December 31, 2011,								
net of accumulated depreciation	<u>P</u>	1,765,386	P	7,078,408	<u>P</u>	4,189,977	<u>P</u>	13,033,771

Rental income earned from the investment property amounted to P5.4 billion, P3.9 billion and P2.9 billion for the years ended December 31, 2012, 2011 and 2010, respectively, and shown as Rental Income under Rendering of Services in the consolidated statements of comprehensive income (see Note 23). The direct operating costs, exclusive of depreciation, incurred by the Group relating to the investment property amounted to P186.4 million, P150.4 million and P103.4 million in 2012, 2011 and 2010, respectively, are presented as part of Cost of Goods Sold and Services in the consolidated statements of comprehensive income (see Note 24). The operating lease commitments of the Group as a lessor are fully disclosed in Note 30.1.

Depreciation charges are presented as part of Depreciation and Amortization under Cost of Services account in the consolidated statements of comprehensive income.

A Portion of investment property held for lease is used as collateral for various interest-bearing loans as of December 31, 2012 and 2011 [see Note 17(g),(j) and (o)].

The fair values of these properties amounted to P88.0 billion and P74.5 billion as of December 31, 2012 and December 31, 2011, respectively. These are estimated either by reference to current prices for similar properties or by calculation of the present value of the estimated cash inflows anticipated until the end of the life of the investment property.

# 15. INTANGIBLE ASSETS

The gross carrying amounts and accumulated amortization of intangible assets at the beginning and end of the reporting periods are shown below (see Note 2.11).

	Goodwill	Trademarks	Leasehold Rights	Computer Software	Total
December 31, 2012					
Cost	P 10,700,040	P 1,012,573	P 61,470	P 23,247	P 11,797,330
Accumulated amortization		(597,334)	(37,636)	(20,664)	(655,634)
Net carrying amount	P 10,700,040	P 415,239	P 23,834	P 2,583	P 11,141,696
December 31, 2011					
Cost	P 10,701,998	P 1,012,573	P 63,610	P 23,247	P 11,801,428
Accumulated amortization	<del>_</del>	(496,077)	(35,287)	(12,915)	(544,279)
Net carrying amount	P 10,701,998	<u>P 516,496</u>	<u>P 28,323</u>	<u>P 10,332</u>	P 11,257,149
January 1, 2011					
Cost	P 10,621,713	P 1,012,573	P 63,610	P 23,247	P 11,721,143
Accumulated amortization	<u> </u>	(394,820)	(30,670)	(5,166)	(430,656)
Net carrying amount	P 10,621,713	<u>P</u> 617,753	<u>P 32,940</u>	<u>P 18,081</u>	P 11,290,487

A reconciliation of the carrying amounts at the beginning and end of the reporting periods of intangible assets is shown below.

		Goodwill	_	Trademarks	_	Leasehold Rights		Computer Software		Total
Balance at January 1, 2012, net of accumulated amortization	P	10,701,998	P	516,496	P	28,323	P	10,332	P	11,257,149
Reduction due to										
deconsolidation	(	1,958)		-		-		-	(	1,958)
Disposals		-		-	(	102)		-	(	102)
Amortization for the year			(	101,257)	(	4,387)	(	7,749)	(	113,393)
Balance at December 31, 2012, net of accumulated amortization	<u>P</u>	10,700,040	<u>P</u>	415,239	<u>P</u>	23,834	<u>P</u>	2,583	<u>P</u>	11,141,696
Balance at January 1, 2011, net of accumulated										
amortization	P	10,621,713	P	617,753	P	32,940	P	18,081	P	11,290,487
Addition due to consolidation		80,285		-		-		-		80,285
Amortization for the year			(	101,257)	(	4,617)	(	7,749)	(	113,623)
Balance at December 31, 2011,										
net of accumulated										
amortization	P	10,701,998	P	516,496	P	28,323	P	10,332	P	11,257,149

Trademarks include brand names "Emperador Brandy", "Generoso Brandy" and "The Bar" which were acquired up to 2008. The amortization of these trademarks amounted to P101.3 million for each of the three years ended December 31, 2012 and are shown as part of Depreciation and Amortization under Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25).

The remaining useful lives, as of December 31, of the trademarks are as follows:

	2012	2011
Emperador brandy	4 years	5 years
Generoso brandy	4 years	5 years
The Bar	5.5 years	6.5 years

Based on the Group's assessment, no impairment loss is required to be recognized on the carrying value of the Group's trademarks as the products that carry such brands are fast moving consumer products that registered topline sales in 2012 for the Group of approximately P22.0 billion, a 34% growth from the previous year. Further, no impairment loss is required to be recognized on the carrying value of the other intangible assets (goodwill, leasehold rights and computer software) as of December 31, 2012, 2011 and 2010.

As of December 31, 2012, the Group has no contractual commitments for the acquisition of any additional trademarks, leasehold rights and computer software.

#### 16. TRADE AND OTHER PAYABLES

The breakdown of this account follows:

	Notes		2012		2011
Trade payables	29.4, 29.1	P	13,387,859	P	11,562,673
Accrued expenses	18, 29.2, 29.9		3,539,928		2,261,956
Retention payable			2,316,658		1,349,445
Due to related parties	25, 29.7		887,770		697,049
Liabilities for land acquisi	ition		575,301		375,326
Gaming license fee payab	le		492,995		-
Unredeemed gaming poin			390,747		_
Output VAT payable			89,880		4,382
Others			1,458,657	-	842,477
		<u>P</u>	23,139,795	<u>P</u>	17,093,308

Trade payables represent obligations to subcontractors and suppliers of construction materials for the Group's projects and suppliers of inventories. It also includes unredeemed gaming chips determined as the difference between total gaming chips placed in service and the actual inventory of gaming chips under control and custody.

The unredeemed gaming points liability represents the estimated costs of unredeemed casino gaming points issued, which are redeemable for complimentary goods or services of the Group (see Note 2.15).

Accrued expenses include accruals for interest, salaries and wages, utilities, local and overseas travel, training and recruitment, advertising, interest, rentals and other operating expenses of the Group.

Retention payable pertains to amount withheld from payments made to contractors for construction works performed to ensure compliance and completion of contracted projects. Upon completion of the contracted projects, the retained amounts are returned to the contractors.

Liabilities for land acquisition represent the unpaid portion of land for future development acquired by the Group.

# 17. INTEREST-BEARING LOANS

The composition of the Group's outstanding bank loans is shown below.

		2012		2011	
Current: Local Foreign	P	4,111,301 529,655	P	1,847,171 1,059,702	
		4,640,956		2,906,873	

	2012	2011
Non-current: Local Foreign	12,825,378 624,415	5,434,440 526,080
	13,449,793	5,960,520
	P 18,090,749	<u>P 8,867,393</u>

The summarized terms and conditions of each availed loan as of December 31, 2012 and 2011 are as follows:

	Outstan Principal I (in Million	Balance	Explanatory Notes	Interest Rate	Security	Maturity date
_	2012	2011	110100	THE TOTAL TRANS	Country	industry dute
P	4,392.7	Р -	(a)	Variable at 2% + benchmark	Unsecured	2016
	263.6	-	(b)	Variable at a minimum of 3.0%	Secured	2014
	2,619.0	3,570.0	(c)	Variable based on PDSTF-R plus spread	Unsecured	2016
	1,351.0	1,370.0	(d)	Fixed at 9.0%	Unsecured	2016
	482.5	487.5	(e)	Variable based on PDSTF-R plus spread	Unsecured	2016
	418.7	650.7	(f)	Variable based on 91-day treasury bills	Secured	2013
	389.9	639.2	(g)	Fixed at range of 7.8% to 10.5%	Secured and unsecured	2014
	330.0	400.0	(h)	Fixed at 5.5%	Unsecured	2016
	907.1	-	(i)	Variable prevailing market rate	Secured	Upon collection of related assigned trade receivables
	25.4	47.0	(j)	Fixed at 8%	Secured	2014
	120.0	120.0	(k)	Fixed at 7%	Secured	2021
	0.4	0.8	(1)	Fixed at 15%	Unsecured	2014
	400.0	-	(m)	Fixed at 5.15%	Unsecured	2019
	492.6	526.1	(n)	Fixed at 10.0%	Unsecured	2025
	-	54.0	(0)	Variable at LIBOR plus spread	Secured	2014
	397.8	1,005.8	(p)	Fixed at 0.85%	Unsecured	28 days
	3,000.0	-	(q)	Variable based on PDST-F plus spread	Secured	2017
	2,500.0		(r)	Fixed at 5.8%	Unsecured	30-180 days
P	18,091.0	<u>P 8,867</u>				

- (a) The loan was drawn by Travellers in 2012 from an P11.0 billion loan facility with a local bank, to settle Traveller's secured loans from the same bank.
- (b) This is the amount outstanding from a US\$9.6 million loan obtained by APEC from a universal bank to repay its liability to Travellers in relation to its acquisition of an aircraft. The aircraft serves as part of the security over the loan and is presented as part of Transportation equipment under Property, Plant and Equipment account in the 2012 consolidated statement of financial position (see Note 13).
- (c) This is the unpaid balance from a P5.0 billion loan availed by Megaworld from a local bank in 2008 and 2009 to fund the development of its various real estate projects. The loan is payable in seven years with a grace period of two years, divided into 21 consecutive equal quarterly payments.
- (d) This is the amount outstanding from the seven-year corporate notes issued by Megaworld to several financial institutions in February 2009; principal amortization and interest are payable semi-annually.
- (e) This is the amount outstanding from a seven-year loan obtained by Megaworld from a local bank in May 2009; interest is payable semi-annually.
- (f) These are the outstanding portions of ten-year loans obtained by Megaworld from a local bank in 2003, 2005 and 2006, with a three-year grace period on principal payments, payable quarterly thereafter. The loans are collateralized by certain investment property of Megaworld with carrying value of P43.5 million and P46.7 million as of December 31, 2012 and 2011, respective (see Note 14).
- (g) The balance includes local bank loans arising from trade receivable discounted on a with-recourse basis amounting to P332.7 million (see Note 6) and balance of a P400.0 million seven-year loan obtained by EELHI in 2006. Certain investment property with carrying value of P861.1 million and P1.6 billion as of December 31, 2012 and 2011, respectively, are used as collateral for these bank loans (see Note 14).
- (h) Short-term loans availed by SPI from a local bank for working capital requirements. The balance outstanding will mature in 2016 (see Note 6).
- (i) Loan balance of SPI arising from discounting its trade receivables on a withrecourse basis with local banks.
- (j) Balance from loan obtained by GADC in January 2011 from Goldpath Properties Development Corporation relating to the acquisition of parcels of land amounting to P87.1 million from the latter. Amortization of principal plus interest is payable monthly.

- (k) Loan granted to GADC in December 2011 by Planters Development Bank for the purchase of land and building amounting to P130.0 million from the latter. Initial cash payment amounted to P10.0 million and the remaining balance is payable monthly, commencing on the third year of the term of the loan. The purchased land and building with respective carrying values of P112.1 million and P19.2 million as of December 31, 2012 served as collateral to the loan (see Note 13).
- (l) Loan balance arising from the purchase of property and equipment by AFCMI from a local financial institution, payable on monthly installments.
- (m) Loan drawn by GADC in December 2012 from a P1.0 billion credit facility approved by a local bank in December 2012. The seven-year loan, with grace period of two years, is payable in 20 equal quarterly installments.
- (n) This is a US\$12.0 million loan from a related party (see Note 29.2).
- (o) The balance of this long-term loan facility, obtained by ECOC in 2002 with original amount of U.S.\$25.0 million from a foreign financial institution, was fully settled in January 2012 and the related mortgage over ECOC's certain investment property amounting to P553.1 million (see Note 14) was released. The proceeds of this loan were used in the construction of several information technology buildings at the Eastwood CyberPark which are operated by ECOC.
- (p) Short-term loan granted by a foreign bank to fund acquisition of financial assets from the same foreign bank as fund manager of a foreign subsidiary.
- (q) Bank loans obtained by AGI and NTLPI to fund the acquisition of Megaworld shares through exercise of their Megaworld warrants. The loan is secured by 2.1 million Megaworld shares owned by NTLPI.
- (r) Short-term loans acquired by Travellers from various financial institutions for working capital purposes.

As of December 31, 2012, the Group complied with related loan covenants, including maintaining certain financial ratios, at the reporting dates.

Total interest expense attributable to these loans amounted to P506.9 million, P320.8 million and P770.0 million for the years ended December 31, 2012, 2011 and 2010, respectively, and are presented as part of Finance Cost and Other Charges account in the consolidated statements of comprehensive income (see Note 26). Interest charges capitalized for the years ended December 31, 2012, 2011 and 2010 amounted to P465.8 million, P355.6 million and P384.1 million, respectively (see Note 13).

#### 18. BONDS PAYABLE

This account consists of bonds payable of the Company's subsidiaries as follows:

		2012		2011
AG Cayman Travellers Megaworld	P	20,335,112 12,098,889 13,556,628	P	21,617,429 - 13,538,914
	P	45,990,629	Р	35,156,343

The significant terms of the bonds are discussed below.

		anding al Balance	Explanator	V		
Face Amount	2012	2011	Notes	Interest Rate	Nature	Term
\$500.0 million	P 20.3 billion	P 21.6 billion	(a)	Fixed at 6.50%	Unsecured	2017
\$300.0 million	12.1 billion	-	(b)	Fixed at 6.90%	Unsecured	2017
P 5.0 billion	5.0 billion	5.0 billion	(c)	Fixed at 8.46%	Unsecured	2015
\$200.0 million	8.6 billion	8.5 billion	(d)	Fixed at 6.75%	Unsecured	2018
	D 46 0 Eiling	D 25.1 Lillian				

P 46.0 billion P 35.1 billion

(a) On August 18, 2010, AG Cayman issued seven-year bonds with interest payable semi-annually in arrears on February 18 and August 18 of every year. The bonds are listed in the Singapore Exchange Securities Trading Limited. The net proceeds of the bonds are used to finance capital and project expenditures, refinance certain existing indebtedness of certain subsidiaries, and for general corporate purposes.

Subject to certain exceptions, the bonds may be redeemed by AG Cayman at their principal amount plus any accrued and unpaid interest. The bonds are unconditionally and irrevocably guaranteed by AGI which, together with certain subsidiaries, is required to comply with certain covenants.

(b) On November 3, 2010, Travellers issued seven-year bonds with interest payable semi-annually in arrears every May 3 and November 3 of each year. The bonds are listed in the Singapore Exchange Securities Trading Limited. The net proceeds of the bonds are intended to finance capital and project expenditures, to refinance certain existing indebtedness, and for general corporate purposes of Travellers.

Subject to certain exceptions, Travellers may, at its option, redeem the bonds: (i) in full at a price of 100.0% of the principal if certain changes in laws, treaties, regulations or rulings affecting taxes would require Travellers to pay certain additional amount; and, (ii) at any time prior to November 3, 2014, up to 35.0% of the principal amount at a price of 106.9% of the principal amount with the net cash proceeds of an equity offering. Also, Travellers is required to make an offer to purchase the bonds at a price of 101.0% of the principal amount following a change in control (e.g., a sale or other disposition of all or substantially all of the properties or assets of Travellers to any person or entity).

- (c) On November 18, 2009, Megaworld issued bonds with a term of five years and six months. The proceeds received were intended to finance Megaworld's capital expenditures related to real estate development projects for the years 2009 up to 2013.
- (d) On April 15, 2011, Megaworld issued seven-year term bonds with interest payable semi-annually in arrears every April 15 and October 15 each year. The proceeds received from this bond are also being used by Megaworld to finance its capital expenditures for its real estate projects.

Interest expense on the bonds payable, including amortization of capitalized transaction costs, amounted to P3.0 billion in 2012 and P2.0 billion in 2011 and these amounts are presented as part of Interest expense under Finance and Other Charges in the consolidated statements of comprehensive income (see Note 26). Interest charges capitalized for both 2012 and 2011 amounted to P423 million. The amounts of outstanding interest payable as at December 31, 2012 and 2011 amounting to P644.1 million and P686.5 million, respectively, are presented as part of Accrued Expenses under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

#### 19. REDEEMABLE PREFERRED SHARES

The Group's redeemable preferred shares pertain to preferred shares issued by subsidiaries as follows:

# 19.1 GADC's Redeemable Preferred Shares

The shares were issued in March 2005 to McDonald's Restaurant Operations, Inc. (MRO), a company incorporated in the U.S.A. and is a subsidiary of McDonald's. These preferred shares with par value per share of P61,066 each have the following features (in exact amounts):

Class	Voting	No. of Shares Authorized and Issued	Total Par Value (undiscounted)	Additional payment in the event of GADC's liquidation
A	No	778	P 47,509,348	U.S.\$1,086 per share or the total peso equivalent of U.S.\$845,061
В	Yes	25,000	1,526,650,000	U.S.\$1,086 per share or the total peso equivalent of U.S.\$27,154,927

Additional features of the preferred shares are as follows:

(a) Redeemable at the option of the holder after the beginning of the 19<sup>th</sup> year from the date of issuance for a total redemption price equivalent to the peso value on the date that the shares were issued;

- (b) Has preference as to dividend declared by the BOD, but in no event shall the dividend exceed P1 per share; and,
- (c) Further, the holder of preferred shares is entitled to be paid a certain amount of peso equivalent for each class of preferred shares, together with any unpaid dividends, in the event of liquidation, dissolution, receivership, bankruptcy or winding up of GADC.

The redeemable preferred shares are recognized at fair values on the date of issuance which were determined as the sum of all future cash payments, discounted using the prevailing market rates of interest as of the transaction date for similar instruments with similar maturities (18 years). Based on the terms of subscription and in accordance with PAS 39, the difference between the fair values of the redeemable preferred shares on the date of issuance and the subscription amounts were recognized as APIC.

The accretion of the GADC redeemable preferred shares in 2012, 2011 and 2010 amounted to P52.4 million, P45.8 million and P40.9 million, respectively, and is presented as part of Interest Expense under Finance Cost and Other Charges account in the consolidated statements of comprehensive income (see Note 26). As of December 31, 2012 and 2011, the carrying value of the GADC redeemable preferred shares amounted to P470.1 million and P417.7 million, respectively, shown as part of Redeemable Preferred Shares account in the consolidated statements of financial position.

#### 19.2 TLC's Redeemable Preferred Shares

These were issued by TLC in September 2012 consisting of 1,258.0 million shares which are nonvoting, earns dividend at a fixed annual rate of 2.5% and subject to the existence of TLC's unrestricted retained earnings.

The preferred shares have a maturity of 10 years and shall be redeemed every anniversary date beginning on the sixth anniversary date until expiration of the ten-year period. Only 1/5 of the aggregate face value of preferred shares may be redeemed per year during such redemption period, with all remaining shares to be redeemed on the 10<sup>th</sup> anniversary date.

#### 20. OTHER LIABILITIES

The breakdown of this account is as follows:

	2012		2011	
Current:				
Reserve for property development	P	6,281,718	P	5,331,263
Customers' deposits		4,748,506		4,243,036
Deferred income on real estate sales		4,431,528		3,967,374
Unearned income		1,463,820		1,513,745
Deferred rental income		246,308		27,698
Derivative liability		-		413,420
Others		24,219		237,055
		17,196,099		15,733,591

	Note	2012	2011
Non-current:			
Reserve for property developme	ent	4,768,078	4,337,575
Deferred income on real estate	sales	2,864,336	2,160,283
Deferred rental income		2,058,308	1,943,654
Customers' deposit		1,741,952	456,004
Derivative liability		1,246,124	-
Security deposits – net		113,395	87,685
Accrued rent		77,613	100,682
Asset retirement obligation		30,570	24,358
Payable to MRO under			
stock option plan	27.3	82	3,164
Others		791,502	1,219,184
		13,691,960	10,332,589
		P 30,888,059	P 26,066,180

Other payables mainly comprised of commission payable to the Group's real estate agents and SPI's liability on assigned receivables.

The current derivative liability represents the reduction in fair market value as of December 31, 2011 of currency forward options contract entered into with a certain foreign bank. On the other hand, the non-current derivative liability consists of the fair market value of the interest rate swap entered into by Travellers with a certain foreign bank at a notional amount of \$250.0 million. Changes in the fair values of these current derivatives financial liabilities are presented as part of Fair Value Losses while those for non-current financial liability are presented under Unrealized Loss on Interest Rate Swap under Finance Cost Other Charges account in the consolidated statements of comprehensive income (see Note 26).

# 21. EQUITY

# 21.1 Capital Stock

Capital stock consists of:

	Shares			Amount				
	2012	2011	2010		2012		2011	2010
Common shares – P1 par value Authorized	12,950,000,000	12,950,000,000	12,950,000,000	<u>P</u>	12,950,000	<u>P</u>	12,950,000 <u>]</u>	P12,950,000,000
Issued and outstanding: Treasury stock – at cost	10,269,827,979 ( <u>160,317,400</u> )	10,269,827,979 ( <u>163,317,400</u> )	10,269,827,979 ( <u>976,768,100</u> )	P (	10,269,828 984,512)	P (	10,269,828 1 1,018,752)(_	P 10,269,828 3,194,861)
Total outstanding	10,109,510,579	10,106,510,579	9,293,059,879	P	9,285,316	Р	9,251,076	P 7,074,967

On March 12, 1999, the SEC approved the initial public offering of the Company's 336.1 million shares (248.1 million then outstanding and 88.0 million new issues) at P1.27 per share. The shares were initially listed in the PSE on April 19, 1999.

A 10% stock dividend was approved by the SEC and listed in September 1999. Three private placements ensued up to January 2011, of which 1.5 billion shares were listed in 2006. Then, a 10% rights offering of 200.47 million shares and 1:1 stock rights of 2.2 billion shares were approved and listed in 2005 and 2007, respectively. In 2007, there were also a share-swap transaction and a follow-on international offering wherein 4.1 billion and 1.8 billion shares, respectively, were issued and listed.

As of December 31, 2012, the quoted closing price per share was P16.76, and there are 1,207 holders, which include nominees, of the Company's total issued and outstanding shares. The percentage of the Company's shares of stock owned by the public is 40.14%.

# 21.2 Additional Paid-in Capital

APIC consists mainly of P21.9 billion from the stock rights offering, share swap transaction and international offering in 2007. In 2011, the Group reissued treasury shares, resulting to an increase in APIC by P6.3 billion.

#### 21.3 Dilution Gain

The movement in dilution gain is a direct result of dilution in the Company's ownership interest in certain subsidiaries when such subsidiaries offer pre-emptive stock rights, underwent international stock offering, and acquire additional shares, in years prior to 2011.

#### 21.4 Dividends

On June 5, 2012 and August 5, 2011, the BOD approved the declaration of cash dividends of P0.36 per share for both years, while in June 28, 2010, same is approved for P0.06 per share. Total dividends of P3,697.1 million for both 2012 and 2011 were payable to stockholders of record as of June 26, 2012 and August 22, 2011, respectively, and P583.2 million was payable to stockholders of record as of July 15, 2010. The dividends were paid in full on July 20, 2012, September 19, 2011 and August 10, 2010, respectively. The amounts presented in the consolidated statements of changes in equity is net of dividends paid to subsidiaries.

#### 21.5 Share Options

On July 27, 2011, the Company's BOD approved an ESOP for the Company's key executive officers, and on September 20, 2011, the stockholders adopted it. Under the ESOP, the Company shall initially reserve for exercise of stock options up to 300.0 million common shares, or 3% of the outstanding capital stock, which may be issued out of the authorized but unissued shares. Stock options may be granted within 10 years from the adoption of the ESOP and continue to be exercisable in accordance with terms of issue.

The options shall vest within three years from date of grant (offer date) and the holder may exercise only a third of the option at the end of each year of the three-year vesting period. The vested option may be exercised within seven years from date of grant. The exercise price shall be at a 15% discount from the volume weighted average closing price of the Company's shares for nine months immediately preceding the date of grant.

Pursuant to this ESOP, on December 19, 2011, the Company granted stock options to certain key executives to subscribe to 46.5 million common shares of the Company, at an exercise price of P9.175.

The fair value of the option granted was estimated using a variation of the Black-Scholes valuation model that takes into account factors specific to the ESOP. The following principal assumptions were used in the valuation:

Option life	7 years
Share price at grant date	P 10.28
Exercise price at grant date	P 9.175
Average fair value at grant date	P 2.70
Average standard deviation of	
share price returns	37.75%
Average dividend yield	1.70%
Average risk-free investment rate	2.87%

The underlying expected volatility was determined by reference to historical date of the Company's shares over a period of time consistent with the option life.

A total of P105.8 million and P1.9 million share-based executive compensation is recognized and presented as part of Salaries and Employee Benefits under Other Operating Expenses account in the 2012 and 2011 consolidated statements of comprehensive income respectively (see Note 25) with a corresponding credit to Share Options account.

# 21.6 Appropriated Retained Earnings

In December 2012, the BOD of GADC appropriated P1.4 billion for future expansion up to 2014. The BOD of AWGI reversed in full the balance of its appropriation amounting to P300.0 million, since the planned capital expenditure was already completed in 2012.

#### 22. EARNINGS PER SHARE

Earnings per share is computed (full amounts are used and not truncated) as follows:

	2012	2011	2010
Basic: Net profit attributable to owners of the parent company Divided by the weighted average	P13,904,149,802	P11,608,209,438	P 6,908,586,791
number of outstanding common shares	10,109,214,787	9,857,383,542	9,719,727,979
Direct.	<u>P 1.3754</u>	<u>P 1.1776</u>	<u>P 0.7108</u>
Diluted:  Net profit attributable to owners of the parent company Divided by the weighted average number of outstanding common shares	P13,904,149,802	P11,608,209,438	P 6,908,586,791
	10,115,754,423	9,859,676,692	9,719,727,979
	P 1.3745	<u>P 1.1773</u>	<u>P 0.7108</u>

There were no dilutive potential common shares as of December 31, 2010; hence, the EPS was the same as the diluted EPS for the year then ended. As of December 31, 2012 and 2011, there are 20.8 million and 5.24 million potentially dilutive shares, respectively, from the Company's ESOP (see Note 21.6). However, such number of dilutive shares has no significant effect on the weighted average number of outstanding common shares and, consequently, has little effect on the 2012 and 2011 diluted EPS.

## 23. REVENUES

The breakdown of revenues is presented below.

	Notes	2012	2011	2010
Sale of Goods:				
Real estate (RE) sales		P 16,757,140	P 16,360,036	P 13,110,567
Realized gross profit RE sales		2,295,102	1,999,416	1,355,982
Interest income on RE sales	6	<u>1,327,542</u>	1,218,789	933,424
Revenues from RE sales		20,379,784	19,578,241	15,399,973
			, ,	
Sales of consumer goods		23,702,847	18,135,255	<u>8,765,973</u>
		P44,082,631	<u>P 37,713,496</u>	<u>P 24,165,946</u>
Rendering of Services:				
Gaming		P 28,058,258	P -	Р -
Sales by company operated				
quick-service restaurants		12,622,396	10,760,597	9,887,057
Rental income	14, 29.3	5,350,764	3,862,808	2,864,773
Hotel operations		3,355,505	392,171	232,757
Franchise revenues		1,033,430	846,757	660,338
Others		<u>592,350</u>	<u>74,647</u>	<u>5,645</u>
		P 51,012,703	P 15,936,980	P 13,650,570

Individual sublicense arrangements granted to franchisees and joint venturers generally include a lease and a license to use the McDonald's system in the Philippines and, in certain cases, the use of restaurant facility, generally for a period of 3 to 20 years provided, however, that should GADC's license rights from McDonald's be terminated at an earlier date or not renewed for any reason whatsoever, these sublicense agreements shall thereupon also be terminated.

# 24. COST OF GOODS SOLD AND SERVICES

The components of cost of goods sold and services are as follows:

	Notes		2012	_	2011	_	2010
Cost of Goods Sold:							
Cost of consumer goods sold:							
Direct materials used		P	12,509,498	Р	11,172,299	Р	4,019,477
Change in work in process and							
finished goods	8		1,850,912		1,586,754		1,142,897
Indirect materials and other							
consumables			187,538		163,221		132,637
Depreciation and amortization	13, 15		179,839		115,833		85,252
Salaries and employee benefits	27.1		143,858		47,271		65,115
Supplies			68,644		48,772		31,984
Repairs and maintenance			61,571		41,146		28,991
Utilities			61,515		55,951		51,516
Outside services			48,386		39,665		7,767
Taxes and licenses			15,922		2,457		1,456
Other direct and overhead costs			71,302	_	38,565		60,487
			15,198,985		13,311,934		5,627,579
Cost of RE sales			9,654,881		10,315,107		8,606,699
Deferred gross profit on RE sales		_	<u>3,472,095</u>	_	3,091,703	_	2,431,380
		P	28,325,961	Р	26,718,744	Р	16,665,658
Cost of Services:							
Food, supplies and other consumab	100	P	6,249,178	Р	4,262,499	Р	3,852,135
Gaming license fees	108	r	6,185,726	1	4,202,499	1	3,632,133
Salaries and employee benefits	27.1		3,159,650		1,320,211		1,125,849
Rental	2/.1		2,369,692		1,985,758		1,971,995
Promotional allowance			1,687,446		-		-
Depreciation and amortization	13, 14, 15		1,274,911		517,638		487,598
Outside services	15, 11, 15		279,367		270,161		224,645
Entertainment, amusement and recr	eation		279,288		270,101		-
Hotel operations			277,659		223,732		124,464
Other direct and overhead costs			1,367,255		667,342		570,642
and allow and avernous costs			_,007,1=00	_	007,012		010,012
		P	23,130,172	Р	9,247,341	P	8,357,328

#### 25. OTHER OPERATING EXPENSES

The details of operating expenses are shown below.

	Notes		2012		2011		2010
Advertising and promotions		P	8,331,842	P	1,581,033	P	1,030,346
Salaries and employee benefits	21.6, 27.1		2,881,313		1,496,302		1,163,035
Depreciation and amortization	13, 15		2,082,537		784,918		635,526
Utilities			1,131,604		339,379		181,696
Commissions			962,851		934,994		480,121
Freight and handling			784,234		460,233		231,858
Management fees	29.9		685,418		-		-
Royalty			646,450		559,245		500,675
Taxes and licenses			578,275		319,299		157,909
Rental			495,014		261,269		156,496
Professional fees and outside servic	es		471,549		234,303		107,151
Transportation and travel			421,475		259,747		213,916
Repairs and maintenance			244,182		42,083		29,727
Representation and entertainment			171,864		96,993		45,485
Communication and office expense	S		41,763		48,124		29,096
Impairment of receivables	6		36,627		23,247		9,135
Impairment of property, plant							
and equipment	13		30,593		-		-
Write-down of inventories	8		28,008		24,432		2,378
Insurance			7,073		6,631		3,922
Others			1,902,437		767,837		284,011
		P	21,935,109	Р	8,240,069	P	5,262,483

These other operating expenses are classified by function as follows:

	2012	_	2011		2010
General and administrative expenses Selling and marketing expenses	P 10,354,114 11,580,995		4,652,978 3,587,091		3,044,267 2,218,216
	P 21,935,109	Р	8,240,069	P	5,262,483

GADC was granted by McDonald's the nonexclusive right to adopt and use the McDonald's System in its restaurant operations in the Philippines. The license agreement, as renewed in March 2005 for another 20 years, provides for a royalty fee, presented as Royalty, based on a certain percentage of net sales from the operations of all GADC's restaurants, including those operated by the franchisees. The balance of royalty fees and other advances payable to McDonald's as of December 31, 2012 and 2011 amounted to P112.1 million and P93.4 million, respectively, and is shown as part of Due to Related Parties under Trade and Other Payables account in the consolidated statements of financial position (see Notes 16 and 29.5).

# 26. OTHER INCOME AND CHARGES

Other income and charges provide details of Finance and Other Income account and Finance Cost and Other Charges account as presented in the statement of comprehensive income.

	Notes		2012	_	2011		2010
Finance income:							
Interest income on cash and							
cash equivalents and others	5, 7	P	3,918,826	P	3,892,786	P	2,093,764
Other income:							
Fair value gains – net	7		1,433,952		-		-
Foreign currency gains – net			711,154		1,569,197		1,672,680
Gain on sale of investment in AFS							
financial assets			272,103		295,738		629,194
Construction income			130,163		138,492		101,962
Commission income			112,417		73,432		352
Gain on refunds			30,645		-		-
Dividend income			10,516		6,334		60,674
Income from acquisition of a subsidiary	7		-		3,131,994		-
Miscellaneous	6, 8, 13		884,159	_	798,556		386,061
		<u>P</u>	7,503,935	<u>P</u>	9,906,529	<u>P</u>	<b>4,944,687</b>
Finance cost:							
Interest expense	17, 18						
	19, 28	P	3,709,981	P	2,632,864	P	1,341,679
Other charges:							
Unrealized loss on interest rate swap	20		368,646		-		-
Loss on write-off of property							
development costs			61,518		-		-
Fair value losses – net	7, 20		-		1,143,963		745,023
Miscellaneous		_	66,275				41,597
		<u>P</u>	4,206,420	<u>P</u>	3,776,827	<u>P</u>	2,128,299

# 27. SALARIES AND EMPLOYEE BENEFITS

# 27.1 Salaries and Employee Benefits

Expenses recognized for salaries and employee benefits are presented below.

	Notes		2012		2011		2010
Short-term employee benefits		P	5,827,670	P	2,723,550	P	2,317,333
Post-employment defined benefit	27.2		251,388		138,082		32,451
Stock option benefit expense	27.3		105,763		2,152	-	4,215
		<u>P</u>	6,184,821	P	2,863,784	P	2,353,999

These are classified in the consolidated statements of comprehensive income as follows:

	Notes	_	2012	_	2011		2010
Cost of goods sold	24	P	143,858	P	47,271	P	65,115
Cost of services	24		3,159,650		1,320,211		1,125,849
Other operating expenses	25		2,881,313		1,496,302		1,163,035
		P	6,184,821	Р	2,863,784	Р	2,353,999

#### 27.2 Post-employment Defined Benefit

Except for Megaworld, GERI, and GADC, the Company and all other subsidiaries have no established corporate retirement plans. Travellers, EDI, AWGI and TEI computes its retirement obligation based on the provisions of Republic Act (R.A) No. 7641, *The Retirement Law.* The amounts of retirement benefit expense and obligation were actuarially determined using the projected unit credit method for those with corporate retirement plans and those retirement plans following R.A. 7641. Whereas, the Company and the other subsidiaries within the Group have not accrued any retirement benefit obligation as each entity has less than 10 employees, except for Travellers, EDI, AWGI, and TEI. The Group's management believes that the nonaccrual of the estimated retirement benefits will not have any material effect on the Group's consolidated financial statements.

Megaworld maintains a funded, tax-qualified, noncontributory retirement plan that is being administered by a trustee bank covering all regular and full-time employees. GERI has an unfunded, noncontributory defined benefit plan covering all regular employees. GERI's plan provides for a lump-sum benefit equal to 85% to 150% of the employees monthly salary for every year of qualified duration of service. GADC has a funded, defined contribution retirement plan covering all regular and full-time employees, which allows voluntary employee contribution. Actuarial valuations for Megaworld, GERI and GADC are made annually to update the retirement benefit costs and the amount of accruals.

The amounts of retirement benefit obligation as of the end of the reporting periods, presented as non-current liability in the consolidated statements of financial position, are determined as follows:

				2011	
Present value of the obligation	P	1,562,455	P	1,178,851	
Fair value of plan assets	(	348,356)	(	283,320)	
Deficiency of plan assets	·	1,214,099	,	895,531	
Unrecognized actuarial gain	(	349,990)	(	300,531)	
Unrecognized past service cost	(	14,972)	(	3,657)	
	<u>P</u>	849,137	<u>P</u>	<u>591,343</u>	

2012

2011

The movements in the present value of retirement benefit obligation are as follows:

		2012		2011
Balance at beginning of year Current service and interest costs	P	1,178,851 262,526	P	569,197 150,353
Additions due to consolidation of		ŕ		ŕ
new subsidiaries Actuarial loss		79,062 54,247		116,065 355,557
Benefits paid by the plan	(	12,231)	(	12,321)
Balance at end of year	<u>P</u>	1,562,455	<u>P</u>	1,178,851

The movements in the fair value of plan assets of funded retirement plans of Megaworld and GADC are presented below.

	-	2012		2011
Balance at beginning of year Contributions paid into the plan	P	283,320 42,000	P	217,035 48,428
Expected return on plan assets		20,827 13,604		16,423
Actuarial gain Additions due to consolidation of		13,004		9,601
new subsidiaries Benefits paid by the plan	(	- 11,395)	(	3,105 11,272)
Balance at end of year	P	348,356	<u>P</u>	283,320

The Group expects to contribute in 2013, P12.0 million and P40.0 million to the retirement plan maintained for Megaworld and GADC, respectively. GERI has yet to decide the amount of future contributions to its existing unfunded retirement plan.

The plan assets of Megaworld (pertaining only to cash and equivalents amounted to P89.8 million) and GADC consist of the following:

		2012	2011		
Cash and cash equivalents	P	94,729	P	92,425	
Loans and receivables		853		6,011	
Investments in:					
Unit investment trust fund		209,452		106,631	
Other securities and debt instruments		26,443		55,679	
Long-term equity investments		16,879		22,574	
	<u>P</u>	348,356	<u>P</u>	283,320	

Actual returns on GADC plan assets amounts to P31.5 million and P16.8 million in 2012 and 2011, respectively.

The amounts of retirement benefits expense recognized as part of salaries and employee benefits (see Note 27.1) in the consolidated statements of comprehensive income are as follows:

		2012	2011	2010
Current service cost	P	<b>181,239</b> I	91,964	P 28,599
Interest cost		81,287	58,389	27,922
Expected return on plan assets	(	20,827)(	16,423) (	(9,609)
Net actuarial losses (gains) recognized			ŕ	
during the year		<b>9,489</b> (	6,895)(	14,461)
Past service cost		200	199	-
Effects of settlement/curtailment		<u> </u>	10,848	
	P	251,388 I	<u> 138,082</u>	P 32,451

The amounts of retirement benefit expense are allocated as follows:

		2012	_	2011		2010
Cost of goods sold and services Other operating expenses	P 	71,286 180,102	P	38,166 99,916	P	8,753 23,698
	<u>P</u>	251,388	P	138,082	<u>P</u>	32,451

Presented below are the historical information related to the present value of the retirement benefit obligation, fair value of plan assets and deficiency of plan assets of Megaworld and GADC.

	_	2012		2011	_	2010		2009	_	2008
Present value of the obligation Fair value of plan assets	P (	1,360,982 348,357)	P (	1,093,610 283,321)	P (	490,232 217,035)	P (	257,004 174,808)	P (	164,262 119,553)
Deficiency of plan assets	P	1,012,625	P	810,289	P	273,197	P	82,196	P	44,709
Experience adjustments	P	21,577	( <u>P</u>	208,207)	( <u>P</u>	163,366)	P		( <u>P</u>	125,388)

In determining the retirement benefit obligation, the following actuarial assumptions were used:

	2012	2011
Discount rates	5.02%-7.93%	5.80% - 9.30%
Expected rate of return on plan assets	8.00%-11.00%	3.00% - 10.00%
Expected rate of salary increases	3.00%-10.00%	6.00% - 8.00%

Assumptions regarding future mortality are based on published statistics and mortality tables. The discount rates assumed were based on the yields of long-term government bonds, as of the valuation dates. The applicable period used approximate the average years of remaining working lives of the Group's employees.

## 27.3 Stock Option Benefit

The Group's stock option benefit expense includes the amount of compensation recognized by the Company and GERI over the vesting period of the options granted by them. None of the stock options granted by Megaworld has vested as of December 31, 2012 while GADC's stock options already fully vested as of December 31, 2011.

In February 2012 and December 2011, GERI and the Company, respectively, granted stock options to certain key executives to subscribe to a specific number common shares of GERI and the Company, respectively, at an agreed exercise price (see Note 21.6).

Stock option benefits expense, included as part of Salaries and Employee Benefits (see Note 27.1) amounted to P105.8 in 2012, P2.2 million in 2011 and P4.2 million in 2010. The related payable, amounting to P82.0 million and P3,164.0 million as of December 31, 2012 and 2011, respectively, is presented as Payable to MRO Under Stock Option Plan which is part of the Non-current portion of Other Liabilities in the consolidated statements of financial position (see Note 20).

#### **28. TAXES**

#### 28.1 Current and Deferred Taxes

The tax expense reported in the consolidated statements of comprehensive income for the year ended December 31 are as follows:

	2012	2011	2010
Reported in consolidated profit or loss			
Current tax expense:			
RCIT at 30%	P3,536,607	P 2,322,589	P 1,787,997
Final tax at 20% and 7.5%	287,702	270,008	162,006
Minimum corporate income tax			
(MCIT) at 2%	26,568	10,077	1,426
Preferential tax rate at 5%	-	18,803	19,479
Others	74,565	18,327	
	3,925,442	2,639,804	1,970,908
Deferred tax expense relating to origination and reversal of			
temporary differences	706,668	713,200	613,963
	<u>P 4,632,110</u>	<u>P 3,353,004</u>	<u>P 2,584,871</u>
Reported in consolidated other comprehensive a	income -		
Deferred tax expense (income)			
relating to origination and			
reversal of temporary differences	( <u>P 70,795</u> )	<u>P 3,843</u>	<u>P 55,817</u>

The reconciliation of tax on consolidated pretax income computed at the applicable statutory rates to consolidated tax expense is as follows:

		2012	2011	2010
Tax on consolidated pretax income at 30%	P	<b>7,536,020</b> P	5,429,023 P	3,624,429
Adjustment for income subjected to different tax rates	,	845,041) (	(20, 279) (	246 500)
Tax effects of:	(	845,041) (	629,378) (	246,509)
Income not subject to RCIT  Nondeductible expenses	(	9,983,062) ( 7,042,567	2,012,122) ( 528,758	1,671,279) 824,060
Tax benefit arising from unrecognized deferred tax asset		785,145	31,645	71,409
Additional deduction with the use of Optional Standard Deduction (OSD)	(	20,338) (	14,097) (	8,753)
Gross income generated from PEZA-registered activities	(	969) (	1,513) (	2,131)
Others		117,788	20,688 (	6,355)
Tax expense reported in consolidated				
profit or loss	<u> P</u>	<b>4,632,110</b> P	3,353,004 P	2,584,871

The deferred tax assets and liabilities as of December 31 presented in the consolidated statements of financial position relate to the following:

		2012	2011		
Deferred tax assets:					
Retirement benefit obligation	P	285,030	Р	259,292	
Net Operating Loss		,		,	
Carry-over (NOLCO)		185,389		174,154	
Allowance for impairment losses		181,299		157,264	
Accrued rent		48,115		39,397	
Gross profit for tax purposes		17,446		-	
MCIT		15,809		11,004	
Allowance for inventory write-down		15,395		9,207	
Share based employee compensation		11,554		-	
Unrealized income – net		3,304		2,988	
Unrealized foreign currency losses		127		1,903	
Others		<u> 15,804</u>		15,199	
	P	779,272	<u>P</u>	670,408	
Deferred tax liabilities:					
Uncollected gross profit	P	5,072,458	Р	4,184,468	
Capitalized interest		1,135,380		953,498	
Difference between the tax reporting base ar financial reporting base of	nd				
property, plant and equipment		200,167		143,528	
Uncollected rental income		143,688		96,614	
Accrued retirement cost for tax purposes	(	116,695)	(	55,361)	
Translation adjustments	(	102,277)	(	31,482)	
Unrealized foreign currency gains		52,848		39,282	
Others		19,971		259,461	
	<u>P</u>	6,405,540	<u>P</u>	5,590,008	

The deferred tax expense reported in the consolidated statements of comprehensive income is shown below.

		Con	oolida	ated Profit or Lo		Consolidated Other Comprehensive Income					
		2012	isona	2011	2010	2012		2011		2010	
	-	2012	_	2011	2010		2012	_	2011	-	2010
Deferred tax expense (income):											
Uncollected gross profit	P	887,990	P	1,487,034 P	402,504	P	-	P	-	P	-
Capitalized interest		181,882		341,878	221,066		-		-		-
Uncollected rental income		47,074		73,593	- '		-		-		-
Retirement benefit obligation	(	87,072)	(	64,742) (	7,280)		-		_		_
Difference between the tax reporting base and financial reporting base of property,	`	,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,						
plant and equipment		56,636	(	38,378)	53,152		-		-		-
Allowance for impairment losses	(	24,035)		10,241 (	3,289)		-		-		-
Unrealized foreign currency	,	•		,	ŕ						
gains - net		13,566	(	5,171)	-		-		-		-
Accrued rent	(	8,718)		5,131	149,927		-		-		-
NOLCO	į (	11,235)		1,042	1,363		-		-		-
MCIT	ì	4,805)		143 (	6,630)		-		-		-
Translation adjustments	`	- ' '		- `	- ' '	(	70,795)		3,843		55,967
Fair value adjustments on AFS		-		-	-		-		-	(	150)
Others	(	344,615)		55,626 (	47,994)				_	·	
	`	706,668		1,866,395	613,963				3,843		55,817
Effect of Megaworld's consolidation of EELHI, SPI and GPMAI			,	1 120 205)							
		-	(	1,129,385)	=		-		-		-
Effect of consolidation of GERI			(	23,810)		_		_	-	_	
Deferred tax expense (income)	P	706,668	Р	713,200 P	613,963	( <u>P</u>	70,795)	P	3,843	Р	55,817

The details of NOLCO, which can be claimed as deduction from the respective subsidiaries' future taxable income within three years from the year the loss was incurred, are shown below.

<u>Year</u>		Original Amount		Applied Current Year		Expired Balance		emaining Balance	Valid Until
2012	P	1,852,489	P	-	P	-	Р	1,852,489	2015
2011		32,308		-		-		32,308	2014
2010		128,671		-		-		128,671	2013
2009		105,291	(	<u>6,899</u> )	(	98,392)	_	-	
	P	2,118,759	( <u>P</u>	<u>6,899</u> )	( <u>P</u>	98,392)	Р	2,013,468	

The Group is subject to the MCIT which is computed at 2% of gross income, as defined under the tax regulations. The details of MCIT, which can be applied as deduction from the entities' respective future regular income tax payable within three years from the year the MCIT was paid, are shown below.

Year Incurred		riginal mount	Expired				maining alance	Valid Until
2012 2011	P	20,660 11,292	P	-		P	20,660 11,292	2015 2014
2010 2009		1,049 785	(	-	<u>785</u> )		1,049	2013
	P	33,786	( <u>P</u>		785)	P	33,001	

The following summarizes the amount of NOLCO and other deductible temporary differences as of the end of 2012, 2011 and 2010 for which the related deferred tax assets have not been recognized by certain subsidiaries within the Group based on their assessments that the related tax benefits may not be realized within the provided period.:

		201	12			20	2011			2010		
	_	Amount	_T	ax Effect	_	Amount	T2	ıx Effect		Amount	<u></u> T	ax Effect
NOLCO Unrealized loss on	P	3,725,565	P	1,117,669	P	216,828	P	65,049	P	345,813	P	103,744
interest rate swap		1,325,831		397,749		-		-		-		-
Unrealized foreign currency losses – net ( MCIT	,	536,951) 43,808	(	161,085) 43,808		3,023		3,023		- 1,549		- 1,549
Retirement benefit		10,000		10,000		5,025		5,025		1,0 17		1,0 17
obligation Allowance for		32,448		9,734		658		197		615		185
impairment		23,653		7,096		65,176		19,553		30,845		9,254
Share-based compensation	1	20,174		6,052		1,890		567		-		-
Accrued rent Allowance for inventory		2,101		630		7,290		2,187		7,305		2,191
write-down		352		105		459		138		372		112
ARO		323		97	_	547		164		444		133
	P	4,637,304	P	1,421,855	Р	295,871	P	90,878	P	386,943	Р	117,168

#### 28.2 Optional Standard Deduction

Corporate taxpayers have an option to claim itemized deductions or OSD equivalent to 40% of gross sales. Once the option to use OSD is made, it shall be irrevocable for that particular taxable year.

In 2012, 2011 and 2011, the Companies within the Group opted to continue claiming itemized deductions, except for AWGI which opted to use OSD, in computing for its income tax due.

#### 29. RELATED PARTY TRANSACTIONS

The Group's related parties include its stockholders, associates, jointly controlled entities, the Group's key management personnel and retirement fund, and others as described below.

The summary of the Group's transactions with its related parties as of and for the years ended December 31, 2012 and 2011 are as follows:

			20:			2011				
Related Party  Category	Notes		Amount of Transaction		Outstanding Balance		Amount of Transaction		Outstanding Balance	
Stockholders Accounts payable Loans payable Interest expense from loans	29.1 29.2 29.2	(P	1,500,000) 33,480) 50,600	P	- 492,600 18,100	Р	- - 51,900	(P	1,500,000) 526,080 17,600	
Associates: Advances granted Rental income	29.6 29.3	(	278,710) 1,175		1,869,120 800		183,463 5,075		2,147,830 800	

			2012			2011				
Related Party		Α	Amount of		Outstanding		Amount of		Outstanding	
Category	Notes	Tr	ansaction		Balance	_T	ransaction		Balance	
Related Parties Under										
Common Ownership:										
Purchase of goods	29.4	P	7,120,605	P	760,007	Р	6,512,664	Р	570,080	
Other Related Parties										
Receivable from joint venture	29.5	(	1,000)		16,000		10,100		17,000	
Advances granted	29.7	•	178,057		1,195,325		418,078		1,017,268	
Advanced obtained	29.7		190,721	(	887,770)		309,940	(	697,049)	
Advances from related parties	29.8	(	632,225)	(	856,403)	(	224,178)	(	224,178)	
Operations and		•		,		`		`	,	
management fees	29.9		104,202		65,225		25,167		20,558	

#### 29.1 Due to a Stockholder

As of December 31, 2011, the Company has outstanding noninterest-bearing, unsecured and payable on demand, liability to The Andresons Group, Inc. (TAGI) amounting to P1.5 billion which is presented as part of Trade and Other Payables account (see Note 16). The Company fully paid the entire liability in 2012.

#### 29.2 Loan from McDonald's Restaurant Operations, Inc. (MRO)

GADC has a loan agreement with MRO. The principal amount of the loan of U.S.\$12.0 million is payable in full on March 17, 2025 (see Note 17). Accrued interest payable as of December 31, 2012 and 2011 included as part of Accrued Expenses under Trade and Other Payables account in the consolidated statements of financial position amounted to P18.1 million and P17.6 million, respectively (see Note 16).

#### 29.3 Rental Income from Associates

GERI leases its investment property to certain related parties with rental payments mutually agreed before the commencement of the lease. The revenue earned from leases to related parties are included as part of Rental Income under Rendering of Services account in the consolidated statements of comprehensive income (see Note 23). The outstanding receivable is short-term, unsecured, noninterest-bearing, and are generally settled in cash upon demand.

As of December 31, 2012 and 2011, based on management's assessment, the outstanding balance of rental income receivable from associate is not impaired; hence, no impairment losses were recognized.

#### 29.4 Purchase of Goods

EDI sources its raw materials such as alcohol, molasses, flavorings and other supplies from Consolidated Distillers Inc. and Andresons Global Inc. both related parties through common ownership. The outstanding liability related to such purchases is presented as part of Trade Payables under current Trade and Other Payables in the consolidated statements of financial position (see Note 16).

#### 29.5 Receivable from a Joint Venture

Receivables from GCFII are unsecured, interest free and normally settled in cash. These are included in Trade Receivables under the Trade and Other Receivables account in the consolidated statements of financial position (see Note 6).

As of December 31, 2012 and 2011, based on management's assessment, the outstanding balance of the receivable from joint venture is not impaired; hence, no impairment losses were recognized.

#### 29.6 Advances to Associates and Other Related Parties

Entities within the Group grant to or obtain advances from associates and other entities for working capital purposes. These advances to and from associates and other related parties are unsecured, noninterest-bearing and repayable upon demand. Settlement is generally made in cash. The outstanding balances of Advances to Associates and Other Related Parties, which are shown as part of Investments in Associates and Other Related Parties account in the consolidated statements of financial position, are presented as follows(these mainly represent advances granted by Megaworld) (see Note 12.1):

		2012		2011
Advances to: Associates Other related parties	P	1,063,503 805,617	P 	1,023,152 1,124,678
	<u>P</u>	1,869,120	P	2,147,830

The movements of the Advances to Associates and Other Related Parties account are as follows:

		2012		2011
Balance at beginning of year Collections Cash advances granted	P (	2,147,830 284,442) 5,732	Р	1,964,367 - 19,193
Balance from newly consolidated subsidiaries				164,270
Balance at end of year	<u>P</u>	1,869,120	<u>P</u>	2,147,830

As of December 31, 2012 and 2011, based on management's assessment, the outstanding balances of advances to associates and other related parties are not impaired, hence, no impairment losses were recognized.

#### 29.7 Due from/to Related Parties

Transactions with related parties include the following: financing of opening of letters of credit and payment of progress billing, royalty fees, rentals, interest and certain expenses in behalf of the entities within Group or other related parties. The amounts due from and to related parties are unsecured, noninterest-bearing and due and demandable any time. Settlement is generally made in cash. As of December 31, 2012 and 2011, based on management's assessment, the outstanding balances of advances to associates and other related parties are not impaired, hence, no impairment losses were recognized.

The outstanding balances of Due from/to Related Parties are presented under Trade and Other Receivables (see Note 6) and Trade and Other Payables (see Note 16) accounts, respectively, in the consolidated statements of financial position as follows:

	2012	2011
Due from Related Parties Associates Officers and employees Other related parties	P 246,293 230,938 718,094	P 257,666 116,354 643,248
	P 1,195,325	P 1,017,268
Due to Related Parties Stockholder Other related parties	P 195,470 692,300	P 192,000 505,049
	<u>P 887,770</u>	<u>P 697,049</u>
The details of the due from/to related partic	es are as follows:	
	2012	2011
Due from Related Parties  Balance at beginning of year  Balance from newly	P 1,017,268	P 599,189
consolidated subsidiaries	-	904,537
Additions Collections	365,112 ( <u>187,055</u> )	- ( <u>486,458</u> )
Balance at end of year	<u>P 1,195,325</u>	<u>P 1,017,268</u>
Due to Related Parties		
Balance at beginning of year Balance from newly	P 697,049	P 387,109
consolidated subsidiaries	-	345,510
Net additions	190,721	- ( 35 F70)
Repayments	<del>-</del>	(35,570)
Balance at end of year	<u>P 887,770</u>	<u>P 697,049</u>

McDonald's granted GADC the nonexclusive rights to adopt and use the McDonald's System in its restaurant operations in the Philippines. In March 2005, the license agreement was renewed for another 20 years, and provides for a royalty fee based on certain percentage of net sales from the operations of GADC's restaurants, including those operated by the franchisees.

GADC recognized royalty expenses amounting to P646.5 million and P559.2 million for 2012 and 2011, respectively. The outstanding payable to McDonald's relating to royalty expenses amounted to P112.1 million and P93.4 million as of December 31, 2012 and 2011, respectively, and presented as part of Due to Related Parties under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

GADC leases a warehouse and nine restaurant premises from MPRC, a company owned by MRO. The lease terms are for periods which are co-terminus with the lease agreements entered into by GADC with the owners of the land where the warehouse and restaurants are located. Except for the warehouse for which a fixed annual rental of P10.0 million is charged, rentals charged by MPRC to GADC are based on agreed percentages of gross sales of each store.

Rental charged to operations amounted to P42.5 million and P40.8 million in 2012 and 2011, respectively. Outstanding balance pertaining to the said transaction amounted to P3.3 million and P4.0 million as of December 31, 2012 and 2011, respectively.

As of December 31, 2012 and 2011, based on management's assessment, the outstanding balances of Due from Related Parties are not impaired, hence, no impairment losses were recognized.

#### 29.8 Non-current Advances from Related Parties

Certain expenses of unconsolidated entities within the Group are paid by other related parties on behalf of the former. The advances are unsecured, non-interest bearing and generally payable on demand. Due to JV partners pertain to the share of JV partners in the proceeds from the sale in accordance with various JV agreements entered into by GERI. Total outstanding balance of the accounts is presented as Advances from Related Parties account in the consolidated statements of financial position.

Details of Advances from Related Parties are presented as follows:

		2012		2011
Due from related parties Due from joint venture partners	P	642,006 214,397	P	29,627 194,551
Balance at end of year	P	856,403	P	224,178

# 29.9 Operations and Management Agreement with Genting Hongkong Limited (GHL)

Some of Travellers' administrative functions are being handled by certain key officers and employees under the management of GHL as agreed by both parties under the Operations and Management Agreement. Management fees are presented as part of Management fees under the Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25). The outstanding liability arising from this transaction is presented as part of Accrued expenses in the Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

#### 29.10 Key Management Personnel Compensation

The compensation of key management personnel is broken down as follows (see Note 27.1):

		2012	_	2011		2010
Short-term employee benefits Stock-option benefit expense	P	550,815 105,762	P	274,014 1,890	P	204,367
Retirement benefits expense		31,604		20,014		13,566
	<u>P</u>	688,181	P	295,918	<u>P</u>	217,933

#### 29.11 Transactions with the Retirement Plans

The Group has a formal retirement plan established separately for each significant subsidiary, particularly Megaworld, GERI and GADC. These plans are defined benefit post-employment plan maintained for qualified employees, administered and managed by trustee banks (except for GERI which is still an unfunded plan). The carrying amount and the composition of the plan assets as of December 31, 2012 and 2011 are shown in Note 27.2.

Unit investment trust fund and equity and debt securities, which are included as plan assets under the fund consist of investments in corporations listed in the PSE. The retirement fund neither provides any guarantee or surety for any obligation of the Group. The retirement fund also does not have any investments in the Group's shares of stock.

#### 30. COMMITMENTS AND CONTINGENCIES

#### 30.1 Operating Lease Commitments – Group as Lessor

The Group is a lessor under non-cancellable operating lease agreements covering certain office and commercial spaces. The leases have terms ranging from 3 to 33 years, with renewal options, and include annual escalation rate of 5% to 10%.

Future minimum lease receivables under these leases as of December 31 are as follows:

		2012		2011		2010
Within one year After one year but not	P	5,547,717	P	4,336,022	Р	3,313,448
more than five years  More than five years		26,563,815 8,989,365		21,792,982 7,276,834		15,408,125 4,962,942
	<u>P</u>	41,100,897	<u>P</u>	33,405,838	<u>P</u>	23,684,515

#### 30.2 Operating Lease Commitments – Group as Lessee

The Group is a lessee under several operating leases covering condominium units for administrative use. The leases have terms ranging from 1 to 40 years, with renewal options, and include a 5% to 10% annual escalation rate.

The future minimum rental payables under these non-cancellable leases as of the end of the reporting periods are as follows:

		2012		2011		2010
Within one year After one year but not	P	310,188	P	197,468	P	201,135
more than five years  More than five years		581,833 299,994		467,964 249,600		480,027 306,604
	<u>P</u>	1,192,015	<u>P</u>	915,032	<u>P</u>	987,766

#### 30.3 Provisional License Agreement of Travellers with PAGCOR

On June 2, 2008, PAGCOR issued a Provisional License (License) authorizing Travellers to participate in the integrated tourism development project in two sites and to establish and operate casinos, and engage in gaming activities in the two sites. The term of Travellers' License shall be co-terminus with PAGCOR's franchise which will expire on July 11, 2033, and shall be renewed subject to the terms of the PAGCOR Charter.

#### (a) Investment Commitments

Under the terms of the License, Travellers is required to complete its U.S. \$1.32 billion (about P54.4 billion) investment commitment in phases, which amount is divided into Site A and Site B with the minimum investment of U.S. \$1.1 billion (about P45.3 billion) and U.S. \$216.0 million (about P8.9 billion), respectively (collectively, the Project).

As a requirement in developing the aforementioned Project, Travellers transferred U.S. \$100.0 million (about P4.1 billion) to an escrow account with a local bank mutually agreed by PAGCOR and Travellers. At any given time, the escrow account shall have a maintaining balance of not lower than U.S. \$50.0 million (about P2.1 billion)(see Note 5). For failure to comply with such maintaining balance requirement, Travellers shall be charged by PAGCOR an amount equal to P2.5 million for every 15 days until the noncompliance is corrected. Travellers is authorized to withdraw from the escrow deposit for the construction costs and other fees for the development of the investment commitment. The investment amount shall be exhausted for each phase of the Project.

As at December 31, 2012, Travellers has spent P235.5 million and P29.7 billion for Site A and Site B, respectively, which is in accordance with the provision agreed with PAGCOR. Significant portion of the amounts incurred in relation to Site A pertains to costs of architectural and design fees.

#### (b) Taxation of Travellers' Casino Operations

Under the Travellers' License with the PAGCOR, Travellers is subject to the 25% and 15% license fees, in lieu of all taxes, with reference to the income component of the gross gaming revenues. The license fees are directly remitted by Travellers to PAGCOR as required under the License.

The PAGCOR Charter grants PAGCOR an exemption from taxes, income or otherwise, as well as exemption from any form of charges, fees, or levies, except for the 5% franchise tax on gross revenue or earnings derived by PAGCOR on its casino operations. On February 29, 2012, the BIR issued a circular which affirmed the nonexemption from corporate income taxation of PAGCOR by virtue of the amendment of R.A. 9337 of Section 27(c) of the National Internal Revenue Code of 1997.

Considering the provisions of the License, the Group's management believes that no provision for income taxes is necessary to be recognized in the consolidated financial statements.

#### (c) Requirement to Establish a Foundation

Travellers, in compliance with the requirement of PAGCOR, to incorporate and register a foundation for the restoration of cultural heritage, incorporated Manila Bayshore Heritage Foundation, Inc. (or the Foundation) on September 7, 2011 primarily to engage in various activities for charitable, educational, cultural and artistic purposes, and to promote, perpetuate, preserve and encourage Filipino culture.

The Foundation shall be funded by Travellers by setting aside funds on a monthly basis. The funds set aside shall be remitted to the Foundation on or before the 10th day of the succeeding month. Travellers has recognized accrual, based on 2% of total gross gaming revenues from non-junket tables. In 2012, it remitted a total of P706.6 million representing donations for the current and prior years.

As at December 31, 2012, the Foundation has not yet started its operations.

#### 30.4 Commitment of Travellers to Finance a Construction Project

In 2012, Travellers entered into a Memorandum of Agreement (MOA) with PAGCOR and three other parties for a certain construction project. Under the MOA, Travellers, together with the three other parties thereto, will participate in the development of the said project up to a maximum aggregate amount of P6.5 billion. The actual mode of participation of the parties on the development of the construction project has yet to be finalized. As at December 31, 2012, the said construction project has not yet been started.

#### 30.5 Others

There are other commitments, guarantees and contingent liabilities that arise in the normal course of operations of the Group which are not reflected in the accompanying consolidated financial statements. The management of the Group is of the opinion that losses, if any, from these items will not have any material effect on its consolidated financial statements.

#### 31. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group has various financial instruments such as cash and cash equivalents, financial assets at FVTPL, AFS financial assets, interest-bearing loans, bonds payable, trade receivables and payables and derivative asset and liabilities which arise directly from the Group's business operations. The financial debts were issued to raise funds for the Group's capital expenditures.

The Group does not actively engage in the trading of financial assets for speculative purposes.

The Group is exposed to a variety of financial risks in relation to financial instruments. The main types of risks are market risk, credit risk and liquidity risk.

#### 31.1 Market Risk

#### (a) Foreign Currency Sensitivity

Most of the Group's transactions are carried out in Philippine pesos, its functional currency. The currency exchange risk arises from the U.S. dollar-denominated cash and cash equivalents, FVTPL, loans and bonds which have been used to fund new projects.

Foreign currency denominated financial assets and liabilities, translated into Philippine pesos at period-end closing rate are as follows:

	2012	2011
	U.S. Dollars HK Dollars	U.S. Dollars
Financial assets Financial liabilities	P 37,937,643 P 2,461,548 ( <u>44,194,216</u> ) ( <u>875,795</u> )	, ,
	( <u>P 6,256,573</u> ) <u>P 1,585,753</u>	P 5,354,852

The sensitivity of the consolidated income before tax for the period with regard to the Group's financial assets and the US dollar – Philippine peso exchange rate assumes +/-14% and +/- 16% changes of the Philippine peso/U.S. dollar exchange rate for the years ended December 31, 2012 and 2011, respectively. The HK dollar – Philippine peso exchange rate assumes +/-13% change for the year ended December 31, 2012. These percentages have been determined based on the average market volatility in exchange rates in the previous year and 12 months, respectively, estimated at 95% level of confidence. The sensitivity analysis is based on the Group's foreign currency financial instruments held at each reporting periods.

If the Philippine peso had strengthened against the U.S. dollar, with all other variables held constant, consolidated income before tax would have increased by P0.6 billion and decreased P0.9 billion for the years ended December 31, 2012 and 2011, respectively. If in 2012 the Philippine peso had strengthened against the HK dollar, with all other variables held constant, consolidated income before tax would have decreased by P0.2 billion.

However, if the Philippine peso had weakened against the U.S. dollar and the HK dollar by the same percentages; then consolidated income before tax would have changed at the opposite direction by the same amount.

The Group periodically reviews the trend of the foreign exchange rates and, as a practical move, increases its U.S. dollar-denominated time deposits in times when the Philippine peso is depreciating or decreases its U.S. dollar-denominated placements in times when the Philippine peso is appreciating.

Exposures to foreign exchange rates vary during the period depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's currency risk.

#### (b) Interest Rate Sensitivity

The Group interest risk management policy is to minimize interest rate cash flow risk exposures to changes in interest rates. At present, the Group is exposed to changes in market interest rates through bank borrowings and cash and cash equivalents, which are subject to variable interest rates. The Group maintains a debt portfolio unit of both fixed and variable interest rates. All other financial assets are subject to variable interest rates.

The sensitivity of the consolidated income before tax for the period to a reasonably possible change in interest rates of +/-2.43% for Philippine peso and +/-0.56% and U.S. dollar in 2012 and +/-2.72% for Philippine peso and +/-0.66% for US dollar in 2011 with effect from the beginning of the period. These percentages have been determined based on the average market volatility in interest rates, using standard deviation, in the previous year and 12 months, respectively, estimated at 95% level of confidence.

The sensitivity analysis is based on the Group's financial instruments held at December 31, 2012 and 2011, with effect estimated from the beginning of the period. All other variables held constant, the consolidated income before tax would have increased by P1.2 billion and P0.4 billion for the years ended December 31, 2012 and 2011, respectively. Conversely, if the interest rates decreased by the same percentage, consolidated income before tax would have been lower by the same amount.

#### 31.2 Credit Risk

Generally, the Group's credit risk is attributable to trade and other receivable arising mainly from transactions with approved franchisees, installment receivables, rental receivables and other financial assets. The carrying values of these financial assets subject to credit risk are disclosed in Note 32.1.

The Group maintains defined credit policies and continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporate this information into its credit risk controls. Where available at a reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used. Franchisees are subject to stringent financial, credit and legal verification process. In addition, accounts receivable are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant. The Group's policy is to deal only with creditworthy counterparties. In addition, for a significant portion of sales, advance payments are received to mitigate credit risk.

With respect to credit risk arising from the other financial assets of the Group, composed of cash and cash equivalents, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

Trade and other receivables that are past due but not impaired are as follows:

Not more than 30 days		2012	2011		
	P	267,577	P	4,954,379	
31 to 60 days		1,754,101		2,993,354	
Over 60 days		1,229,152		2,674,209	
	<u>P</u>	3,250,830	<u>P</u>	10,621,942	

#### 31.3 Liquidity Risk

The Group manages its liquidity needs by carefully monitoring scheduled debt servicing payments for long-term financial liabilities as well as cash outflows due in a day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 30-day projection. Long-term liquidity needs for a 6-month and one-year period are identified monthly. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of loans, bonds, and preferred shares.

The Group maintains cash to meet its liquidity requirements for up to 60-day periods. Excess cash are invested in time deposits, mutual funds or short-term marketable securities. Funding for long-term liquidity needs is additionally secured by an adequate amount of committed credit facilities and the ability to sell long-term financial assets. In addition, the Group regularly evaluates its projected and actual cash flows. It also continuously assesses conditions in the financial markets for opportunities to pursue fund raising activities, in case any requirements arise. Fund raising activities may include bank loans and capital market issues.

As at December 31, 2012, the Group's financial liabilities have contractual maturities which are presented below.

1	Cu	rrent	Non-o	current
	Within	6 to 12	1 to 5	Later than
	6 Months	Months	Years	5 Years
Trade and other payables	P 12,529,113	P 9,978,368	Р -	P -
Interest-bearing loans	2,849,992	1,390,790	13,584,594	930,621
Bonds payable	1,092,701	1,092,701	46,460,595	8,556,628
Advances from related parties	1,067,406	120,755	856,403	-
Redeemable preferred shares	-	-	1,352,337	1,584,643
Security deposits	-	57,911	26,694	60,577
Payable to MRO stock option		82	-	-
Derivative liability	-	-	1,246,124	-
Other liabilities			665,820	

#### <u>P 17,539,212</u> <u>P 12,640,607</u> <u>P 64,192,567</u> <u>P 11,132,469</u>

As at December 31, 2011, the Group's financial liabilities have contractual maturities which are presented below.

	Cu	ırrent	Non-o	current
	Within 6 Months	6 to 12  Months	1 to 5 Years	Later than 5 Years
Trade and other payables	P 12,386,361	P 4,706,947	Р -	Р -
Interest-bearing loans	1,269,502	1,807,919	5,575,739	1,085,856
Bonds payable	713,863	713,863	10,710,900	31,931,639
Advances from related parties	-	-	224,178	-
Redeemable preferred shares	-	27,196	53,876	30,328
Derivative liability	-	413,420	-	-
Security deposits	-	-	-	1,574,159
Payable to MRO stock option			3,164	
	P 14.369.726	P 7.669.345	P 16.567.857	P 34.621.982

The contractual maturities reflect the gross cash flows, which may differ from the carrying values of the liabilities at the end of the reporting period.

#### 31.4 Other Price Risk Sensitivity

The Group's market price risk arises from its investments carried at fair value (financial assets classified as AFS financial assets). It manages its risk arising from changes in market price by monitoring the changes in the market price of the investments.

For equity securities listed in the Philippines, the observed volatility rates of the fair values of the Group's investments held at fair value and their impact on the equity as of December 31, 2012 and 2011 are summarized as follows:

	Observed V	olatility Rates	Impact o	on Equity
	Increase	Decrease	Increase	Decrease
<u>2012</u>				
Investment in equity securities	+23.34%	-23.34%	P 659,311	( <u>P 659,311</u> )
<u>2011</u>				
Investment in equity securities	+33.63%	-33.63%	<u>P 194,012</u>	( <u>P 194,012</u> )

The maximum additional estimated loss in 2012 and 2011 is to the extent of the carrying value of the securities held as of these reporting dates with all other variables held constant. The estimated change in quoted market price is computed based on volatility of listed companies at the PSE for the past 12 months at 95% confidence level.

The investments in listed equity securities are considered long-term strategic investments. In accordance with the Group's policies, no specific hedging activities are undertaken in relation to these investments. The investments are continuously monitored and voting rights arising from these equity instruments are utilized in the Group's favor.

## 32. CATEGORIES AND FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES

#### 32.1 Comparison of Carrying Amounts and Fair Values

The carrying amounts and fair values of the categories of assets and liabilities presented in the consolidated statements of financial position are shown below.

	Notes	201	2	20	11
		Carrying Values	Fair Values	Carrying Values	Fair Values
Financial assets Loans and receivables:					
Cash and cash equivalents	5	P 68,301,336	P 68,301,336	P 49,147,858	P 49,147,858
Trade and other receivables	6	43,869,129	43,869,129	44,428,049	44,428,049
Other financial assets	9	832,314	832,314	612,733	612,733
		<u>P 113,002,779</u>	<u>P 113,002,779</u>	P 93,575,907	P 93,575,907

	Notes	201	2	20	11
		Carrying Values	Fair Values	Carrying Values	Fair Values
Financial assets at FVTPL: Marketable debt and equity securities Derivative asset	7 7	P 5,896,822 665,131 P 6,561,953	P 5896,822 665,131 P 6,561,953	P 11,313,947 P 11,313,947	P 11,313,947  P 11,313,947
AFS Financial Assets: Debt securities Equity securities	11 11	P 5,015,804 265,642 P 5,281,446	P 5,015,804 265,642 P 5,281,446	P 4,327,804 1,116,520 P 5,444,324	P 4,327,804 1,116,520 P 5,444,324
Financial Liabilities Financial liabilities at FVTPL - Derivative liabilities	20	P 1,246,124	<u>P 1,246,124</u>	<u>P 413,420</u>	<u>P 413,420</u>
Financial liabilities at amortized cost: Trade and other payables Interest-bearing loans Bonds payable Redeemable preferred shares Due to related parties Security deposits	16 17 18 19 29 20	P 22,166,173 18,090,749 45,990,629 1,728,086 856,403 113,395	P 22,166,173 18,090,749 45,990,629 1,728,086 856,403 	P 17,088,926 8,867,393 35,156,343 417,657 224,178 87,685	P 17,088,926 8,867,393 35,156,343 417,657 224,178 87,685
		P 88,945,435	P 88,945,435	P 61,842,182	P 61,842,182

See Notes 2.4 and 2.12 for a description of the accounting policies for each category of financial instrument. A description of the Group's risk management objectives and policies for financial instruments is provided in Note 31.

#### 32.2 Fair Value Hierarchy

The hierarchy groups financial assets and liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and liabilities. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are
  observable for the resource or liability, either directly (i.e., as prices) or indirectly
  (i.e., derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the financial asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement.

The breakdown of the Group's financial assets and liabilities measured at fair value in its consolidated statements of financial position as of December 31, 2012 and 2011 is as follows:

#### December 31, 2012

200011001 01, 2012		Level 1	_I	Level 2	_ <u>L</u>	evel 3	_	Total
Financial assets at FVTPL AFS financial assets Derivative liabilities	P	6,561,953 5,083,788 1,246,124)	P	- 197,658	P	- -	P	6,561,953 5,281,446 1,246,124)
	<u>P</u>	10,399,617	<u>P</u>	197,658	P		<u>P</u>	10,597,275
December 31, 2011		Level 1	I	Level 2	_L	evel 3		Total
Financial assets at FVTPL AFS financial assets Derivative liabilities	P (_	11,313,947 5,444,324 413,420)	P	- - -	P	- - -	P (	11,313,947 5,444,324 413,420)
	<u>P</u>	16,344,851	<u>P</u>		<u>P</u>		P	16,344,851

## 33. CAPITAL MANAGEMENT OBJECTIVES, POLICIES AND PROCEDURES

The Group's capital management objective is to ensure its ability to continue as a going concern; to provide an adequate return to shareholders by pricing products and services commensurately with the level of risk; and to maintain strong and healthy financial position to support its current business operations and drive its expansion and growth in the future.

The Group monitors capital on the basis of the carrying amount of equity as presented on the face of the consolidated statements of financial position. The Group sets the amount of capital in proportion to its overall financing structure, i.e., equity and financial liabilities. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

It monitors capital using the debt to equity ratio as shown below.

		2012		2011
Total liabilities Equity attributable to owners of the	P	128,522,850	P	94,527,182
parent company		84,142,019		73,482,828
Debt-to-equity ratio	<u>P</u>	1.53:1	P	1.29:1

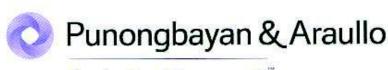
The Group has complied with its covenant obligations, including maintaining the required debt-to-equity ratio for both periods.

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES LIST OF SUPPLEMENTARY INFORMATION DECEMBER 31, 2012

# Independent Auditors' Report on the SEC Supplementary Schedules Filed Separately from the Basic Financial Statements

#### Schedules Required under Annex 68-E of the Securities Regulation Code Rule 68

		Page No.
A.	Financial Assets	1
В.	Amounts Receivable from Directors, Officers, Employees, Related Parties	
	and Principal Stockholders (Other than Affiliates)	2
C.	Amounts Receivable and Payable from Related Parties which were Eliminated	
	During the Consolidation of Financial Statements	3
D.	Intangible Assets - Other Assets	4
E.	Long-term Debt	5
F.	Indebtedness to Related Parties (Long-term Loans	
	from Related Companies)	7
G.	Guarantees of Securities of Other Issuers	N/A
Н.	Capital Stock	8
Others	Required Information	
(SI	EC Circular 11)	
I.	Reconciliation of Parent Company Retained Earnings for Dividend Declaration	9
J.	Financial Soundness Indicators	10
K.	Schedule of Philippine Financial Reporting Standards and Interpretations	
	Adopted by the Securities and Exchange Commission and the Financial	
	Reporting Standards Council as of December 31, 2012	11
L.	Map Showing the Relationship Between and Among the Company	
	and its Related Entities	15



### An instinct for growth

Report of Independent Auditors To Accompany Supplementary Information 19th and 20th Floors, Tower 1 Required by the Securities and Exchange Commission Filed Separately from the **Basic Financial Statements** 

The Enterprise Center 6766 Avala Avenue 1200 Makati City Philippines

T+63 2 886 5511 F+63 2 886 5506 www.punongbayan-araulio.com

The Board of Directors and Stockholders Alliance Global Group, Inc. and Subsidiaries 7th Floor, 1880 Eastwood Avenue Eastwood City CyberPark 188 E. Rodriguez, Jr. Avenue Bagumbayan, Quezon City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Alliance Global Group, Inc. and subsidiaries (the Group) for the year ended December 31, 2012, on which we have rendered our report dated April 3, 2013. Our audit was made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The applicable supplementary information (see List of Supplementary Information) is presented for purposes of additional analysis in compliance with the requirements of the Securities Regulation Code Rule 68, and is not a required part of the basic financial statements prepared in accordance with Philippine Financial Reporting Standards. Such supplementary information is the responsibility of the Group's management. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

PUNONGBAYAN & ARAULLO

By: Mailene Sigue-Bisnar

Partner

CPA Reg. No. 0090230 TIN 120-319-128 PTR No. 3671451, January 2, 2013, Makati City SEC Group A Accreditation Partner - No. 0396-AR-2 (until Aug. 8, 2015) Firm - No. 0002-FR-3 (until Jan. 18, 2015)

BIR AN 08-002511-20-2012 (until May 15, 2015) Firm's BOA/PRC Cert. of Reg. No. 0002 (until Dec. 31, 2015)

#### Alliance Global Group, Inc. and Subsidiaries Schedule A - Financial Assets December 31, 2012

#### Amount shown in statement

Name of Banks	of fi	nancial position	Income re	eceived and accrued
Financial Assets at Fair Value Through Profit or Loss				
Citi Private Bank		2,995,730,060		232,573,357
HSBC Private Bank	P	2,112,900,436	P	342,372,649
Bank of Singapore		1,453,322,350		233,564,344
Others		-		
		6,561,952,846		808,510,350
Available-for-sale Securities				
Bank of Singapore		2,000,617,175		321,520,438
HSBC Private Bank		1,873,840,486		303,635,572
Citi Private Bank		1,141,346,200		88,608,357
Various club shares		40,570,000		-
Various quoted equity instruments		27,414,065		-
Various unquoted equity instruments		197,658,199		
	-	5,281,446,125		713,764,367
Total financial assets	P	11,843,398,971	P	1,522,274,717

Alliance Global Group, Inc. and Subsidiaries
Schedule B - Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties)
December 31, 2012

				Deductions	tions	Enc	Ending Balance			
Name and Designation of Debtor	Balance at the beginning of period	Additions	suc	Amounts collected	Amounts written off	Current	Not current		Balance at the end of period	۵, -
Advances to Officers and Employees:										
Philipps Cando VP for Operations. Megaworld Corporation	P 486,317		( b	, 135,717) P	-	P 350,600		Ь	350,600	0
Garry V. De Guzman	83,147	77	$\cup$	83,147)	ı	ı	1			- 1
VP for Legal Affairs, Megaworld Corporation										
Monica V. Solomon	196,214	4	$\smile$	130,810)	1	65,404			65,404	4
VP for Corporate Management, Megaworld Corporation										
Rolando D. Siatela	,	4	463,210	1	1	463,210			463,210	10
Assistant Corporate Secretary, Megaworld Corporation										
Edgardo Pinga	577,046	9H	$\cup$	114,973)	1	462,073	73 -		462,073	73
VP for Project Development and Property Management, GERI (resigned as of December 31, 2012)										
Catherine Marcelo VD for Human Resource and Corrorate Services GFRI	910,444	-	<u> </u>	189,217)	1	721,227			721,227	72
Abraham Mercado  VP for Sales and Marketing, GERI	1	2,7	2,725,422 (	329,768)	ı	2,395,654			2,395,654	4
Jennifer Romualdez  VP for Contracts, Procurement and Project Management, GERI	1	∞	864,264 (	117,044)	T.	747,220	20		747,220	03
Melody Macaraig-Binag	1	∞	843,676 (	119,389)		724,287	87		724,287	27
Junior Legal Counsel, Titling, Permits and Taxation Department, GERI										
	P 2,253,168	Ъ	4,896,572 ( P	1,220,065)	1	P 5,929,675	75	Ь	5,929,675	75

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES Schedule C - Amounts of Receivable/Payable from/to Related Parties which are Eliminated During the Consolidation of Financial Statements December 31,2012

TERMS & CONDITIONS: All receivables/payables are unsecured, noninterest-bearing, collectible/payable on demand, unimpaired and generally settled in cash.

				Deductions	tions	Ending balance	oalance	
Name and designation of debtor	Affected accounts	Balance at beginning of year	Additions	Amounts collected	Amounts written off	Current	Non current	Balance at the end of the period
H		100 000	202 203 204			200 004 004		100000
New Lown Land Partners, Inc.		4,352,260,29/	(196,091,696)			4,156,168,601	•	4,156,168,601
Tradewind Estates, Inc.		1,365,342,033	•	1	•	1,365,342,033	•	1,365,342,033
Alliance Global Brands, Inc.		1,059,184,719	221,760	•	•	1,059,406,479	•	1,059,406,479
First Centro, Inc.		1,812,827,017	56,590,035	(1,284,133,717)	•	585,283,335	•	585,283,335
Global Estate Resorts, Inc.		401,966,163	607,119,349	(401,966,163)		607,119,349	•	607,119,349
Alliance Global Group Cayman Islands, Inc.		16,246,550			•	16,246,550	•	16,246,550
Emperador Distillers, Inc.		13,751,812	237,396,782		•	251,148,594	•	251,148,594
Megaworld Corporation		509,914,930	55,066,520	(509,914,930)	1	55,066,520	1	55,066,520
Greenspring Investment Holdings Properties Ltd.		6,601,133,707	1	(1,195,826,332)	1	5,405,307,375	1	5,405,307,375
Venezia Universal Ltd.		4,797,136,164	1,767,753	(1,094,723,368)	•	3,704,180,549	•	3,704,180,549
McKester Pik-nik International Limited		15,475,767,234	,	(1,620,696,279)	•	13,855,070,955	,	13,855,070,955
Emperador International Ltd.		4,671,764,732	•	(287,182,073)	•	4,384,582,659	•	4,384,582,659
Anglo Watsons Glass, Inc.		•	405,576	•	•	405,576	•	405,576
Travellers International Hotel Group, Inc.		•	1,167,080,053	•	•	580,734,061	586,345,992	1,167,080,053

Alliance Global Group, Inc. and Subsidiaries Schedule D - Intangible Assets - Other Assets December 31, 2012

								Deduction				
Description	Beginning balance	ance	Additio	Additions at cost	Charge	Charged to cost and expenses	Char ,	Charged to other accounts	Other c.	Other changes additions (deductions)	Enc	Ending balance
Intangible Assets Goodwill Trademarks Leasehold rights Computer Software	P 10,701,5	10,701,998,209 516,495,929 28,322,268 10,332,116	- L		d ) ) )	- 101,257,277) 4,385,653) 7,749,087)	<u>ط</u>		d	1,958,631) P	d d	10,700,039,578 415,238,652 23,833,943 2,583,029
	P 11,257,1	11,257,148,522			<u>Б</u>	113,392,017)	Д		<b>d</b>	2,061,303)	Ъ	11,141,695,202
Other current assets Prepayments Input VAT Creditable withholding tax Others	P 432,2 1,498,2 262,( 832,4	432,296,131 1,498,285,263 262,085,155 832,492,015	d	43,997,286 142,370,277 172,777,325 313,483,662	ď		G.		ď		Ъ	476,293,417 1,640,655,540 434,862,480 1,145,975,677
	P 3,025,1	3,025,158,564	a	672,628,550	Ь		ď	1		1	Ъ	3,697,787,114
Other non-current assets Deposits Deposit on asset purchased Deferred input VAT Caim for tax refund Others	P 564,5 33,3 108,5 112,2 251,4	564,549,464 33,367,718 108,936,636 112,282,175 251,436,755	Ф	117,758,564 85,429,208 77,604,289 - 585,981,347	P O	6,582,517)	d		<u>c</u> .		d.	682,308,028 118,796,926 186,540,925 112,282,175 830,835,585
	P 1,070,5	1,070,572,748	a	866,773,408	<b>.</b>	6,582,517)	Ь		Ъ		Ь	1,930,763,639

#### Alliance Global Group, Inc. and Subsidiaries Schedule E - Long-Term Debt December 31, 2012

Title of issue and type of obligation	Ame	ount authorized by indenture	Amount shown under caption"Current portion of long-term debt" in related statement of financial position	Amount shown under caption"Long-Term Debt" in related statement of financial position	
Loans:					<u>-</u>
Interest bearing loans	P	19,788,000,000	4,111,300,559	12,825,378,188	a, b, c, d, j, l, m
Foreign borrowings	\$	9,600,000	529,655,768	131,814,400	
	\$	9,658,222			e, k
Related party	\$	12,000,000	-	492,600,000	g
			4,640,956,327	13,449,792,588	_
Bonds Payable:					
Issuer:					
Travellers	\$	300,000,000		12,098,888,653	n
Megaworld Corporation	P	5,000,000,000	-	13,556,628,075	h, i
	\$	200,000,000			
AG Cayman	\$	500,000,000	-	20,335,112,081	_f
				45,990,628,809	
			P 4,640,956,327	P 59,440,421,397	

- a Interest-bearing loans also include loans obtained by Megaworld which includes the following:

   Unsecured corporate notes to several financial institutions in the aggregate principal amount of P1.4 billion which will mature in seven years from date of issue. The principal repayments on this loan shall commence on February 2010 and interest shall be paid semi-annually based on a 9.0% annual interest rate.
  - 2.) Unsecured long-term loan from a local bank amounting to P500.0 million
  - 3.) A P5.0 billion unsecured loan, divided into Tranche A (P3.5 billion) and Tranche B (P1.5 billion) where proceeds of loan were used to fund the development of Megaworld's various real estate projects.
  - 4.) Loans obtained from a local bank in 2003 and 2006 amounting to P950.0 million and P403.0 million, respectively payable for a term of 10 years.
- **b** Interest-bearing loans also include loans obtained by EELHI which includes the following:
  - 1.) Secured and unsecured loans obtained by EELHI from local banks. The loans bear annual interest rates ranging from 9.5% to 10.5% in 2011.
  - 2.) Included also in the balance is the outstanding portion of a P400.0 million loan obtained in 2006. This loan bears annual interest of 10.5%.
- Interest-bearing loans also include loans obtained by GADC which includes the following:
   1.) Loan from Goldpath Properties Development Corp. by GADC related to acquisition of parcels of land from the former for P87.1 million in January 2011.
  - 2.) Loan from Planters Development Bank by GADC related to the purchase of land and building from the former for P130.0 million in December 2011.
  - 3.) Loan from a local financial institution by AFCMI for the purchase of property and equipment for P1.0 million in December 2011
- d The loan is payable in 10 years, inclusive of a two-and-a-half year grace period on principal payment. Interest is payable every six months at LIBOR rate plus certain spread. Collateral for the loan consisted of a first ranking mortgage over ECOC's investment property and a full guarantee from Megaworld.
- e Current unsecured short-term loans was obtained by EIL. These are foreign currency denominated loans granted by banks to fund the acquisition of financial assets from the same banks. The loans outstanding amounted to P1.0 billion as of December 31, 2011.
- f These guaranteed notes were issued in 2010 US\$500 million seven-year bonds with interest at a rate of 6.5% per annum payable semi-annually in arrears on February 18 and August 18 of each year commencing February 2011. The bonds are listed in the Singapore Exchange Securities Trading Limited.
- g GADC has a loan agreement with MRO. The principal amount of the loan of U.S.\$12.0 million is payable in full on March 17, 2025, and bears annual interest at 10.0% or U.S.\$1.2 million, payable every six months.

#### Alliance Global Group, Inc. and Subsidiaries Schedule E - Long-Term Debt (continuation) December 31, 2012

- h On November 18, 2009, Megaworld issued a P5.0 billion fixed rate unsecured bonds with a term of five years and six months and which bear an interest of 8.46% per annum.
- i On April 15, 2011, Megaworld issued seven-year term bonds which bear interest at 6.75% per annum payable semi-annually in arrears every April 15 and October 15 each year. The bond will mature on April 15, 2018.
- j A P2.5 billion, hort-term loans, unsecured loan, with interest rate fixed at 5.8%, was acquired by Travellers from various financial institutions for working capital purposes.
- k A \$.6.4 million loan, with annual minimum variable rate of 3%, was obtained to finance the acquisition of Travellers' of an aircraft. The purchased aircraft serve as part of the loan security which also serves as part of the collateral over the loan.
- 1 Bank loan obtained by AGI and NTLPI, secured by 2.1 million Megaworld shares held by NTLPI, and covereed by a Deed of Pledge co-signed by AGI and NTLPI. Principal loan balance obtained by AGI and NTLPI amounts to P2.5 billion and 488.8 million, respectively.
- m On December 2012, GADC entered into a loan facility agreement with BDO for a credit line amounting to P1.0 million. GADC already availed from the facilit amounting to P400.0 million. The loan is payable in 20 quarterly installments, with interest rates of 5.15%.
- n Travellers issued \$300.0 million face value note, with nominal annual interest of 6.9% per, payable semi-annually. The notes bear annual effective intrest of 7.2%.

Alliance Global Group, Inc. and Subsidiaries Schedule F - Indebtedness to Related Parties (Long-term Loans from Related Companies) December 31, 2012

Title of issue and type of obligation	Amount authorized by indenture	are term debt" in related statement  of financial position  Amount shown under  caption"Long-Term Debt" in related statement of financial position	Amount shown under caption"Long-Term Debt" in related statement of financial position
Loans: McDonald's Restaurant Operations, Inc.	\$ 12,000,000	- 000	492,600,000
		•	P 492,600,000

Alliance Global Group, Inc. and Subsidiaries Schedule H - Capital Stock December 31, 2012

	Others			
Number of shares held by	Directors, officers and employees			
N	Related parties			
	Number of shares reserved for options, warrants, conversion and other rights			
	Number of shares issued and outstanding as shown under the related balance sheet caption			
	Number of shares o authorized b			
	Title of Issue			

4,121,798,207

346,690,940

5,801,338,832

10,269,827,979

12,950,000,000

Common shares - P1 par value

#### ALLIANCE GLOBAL GROUP, INC.

7th Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City

# Schedule I - Reconciliation of Retained Earnings Available for Dividend Declaration For the Year Ended December 31, 2012

Unappropriated Retained Earnings at Beginning of Year	P	3,885,070,650
Effect of Prior Period Adjustments		<u> </u>
Unappropriated Retained Earnings Available for		
Dividend Declaration at Beginning of Year, as Adjusted		3,885,070,650
Net Profit Realized during the Year		
Net profit per audited financial statements		4,675,811,503
Other Transactions During the Year		
Dividends declared	(	3,697,138,072)
Retained Earnings Restricted for Treasury Shares		<u>-</u>
Unappropriated Retained Earnings Available for		
Dividend Declaration at End of Year	<u>P</u>	4,863,744,081

# ALLIANCE GLOBAL GROUP, INC. SCHEDULE J - FINANCIAL SOUNDNESS INDICATORS DECEMBER 31, 2012 and 2011

	12/31/12	12/31/11
Current ratio	3.35 : 1.00	3.55 : 1.00
Quick ratio	2.14 : 1.00	2.37:1.00
Debt-to-equity ratio	0.89 : 1.00	0.75 : 1.00
Interest-bearing debt to total capitalization ratio	0.43 : 1.00	0.37:1.00
Asset -to-equity ratio	1.89 : 1.00	1.75 : 1.00
Interest rate coverage ratio	777%	669%
Net profit margin [before acquiition income in 2011]	19.95%	18.44%
Return on assets	8.31%	7.66%
Return on equity/investment	14.23%	11.70%
Return on equity/investment of owners	16.52%	15.80%

LIQUIDITY RATIOS measure the business' ability to pay short-term debt.

Current ratio - computed as current assets divided by current liabilities

Quick ratio - computed a cash, marketable securities, accounts receivable divided by current liabilities.

SOLVENCY RATIOS measure the business' ability to pay all debts, particularly long-term debt.

Debt-to-equity ratio - computed as total liabilities divided by stockholders'equity.

Interest-bearing debt to total capitalization ratio - computed as interest-bearing debt divided by interest-bearing debt + stockholder's equity attributable to controlling interest

ASSET-TO-EQUITY RATIOS measure financial leverage and long-term solvency. It shows how much of the assets are owned by the company. It is computed as total assets divided by stockholders'equity.

INTEREST RATE COVERAGE RATIOS measure the business' ability to meet its interest payments. It is computed as profit before income tax and interest expense ("EBIT") divided by interest. In the computation, non-recurring gain is excluded from EBIT.

#### PROFITABILITY RATIOS

Net margin - computed as net profit divided by revenues

Return on assets - net profit divided by average total assets

Return on investment - net profit divided by total stockholders' equity

Return on investment of equity owners- net profit attributable to owners of the parent divided by equity attributable to ownersof the parent company

#### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES

#### Schedule K - Schedule of Philippine Financial Reporting Standards and Interpretations Adopted by the Securities and Exchange Commission and the Financial Reporting Standards Council as of December 31, 2012

PHILIPPIN	E FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
Framework	for the Preparation and Presentation of Financial Statements	1		
Conceptual F	ramework Phase A: Objectives and Qualitative Characteristics	1		
Practice Stat	ement Management Commentary		✓	
Philippine F	inancial Reporting Standards (PFRS)			
	First-time Adoption of Philippine Financial Reporting Standards	1		
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters	1		
PFRS 1 (Revised)	Amendment to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters	1		
( )	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters			1
	Amendments to PFRS 1: Government Loans* (effective January 1, 2013)			1
	Share-based Payment	1		
PFRS 2	Amendments to PFRS 2: Vesting Conditions and Cancellations	1		
	Amendments to PFRS 2: Group Cash-settled Share-based Payment Transactions	1		
PFRS 3 (Revised)	Business Combinations	1		
DEDC 4	Insurance Contracts			1
PFRS 4	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			1
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations			1
PFRS 6	Exploration for and Evaluation of Mineral Resources			/
	Financial Instruments: Disclosures	1		1
	Amendments to PFRS 7: Transition	1		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	1		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	1		
PFRS 7	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	1		
	Amendments to PFRS 7: Disclosures - Transfers of Financial Assets	1		
	Amendments to PFRS 7: Disclosures – Offsetting Financial Assets and Financial Liabilities* (effective January 1, 2013)			1
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures* (effective January 1, 2015)			1
PFRS 8	Operating Segments	1		
	Financial Instruments (effective January 1, 2015)			1
PFRS 9	Amendments to PFRS 9: Mandatory Effective Date of PFRS 9 and Transition Disclosures* (effective January 1, 2015)			1
PFRS 10	Consolidated Financial Statements* (effective January 1, 2013)			1
	Amendments to PFRS 10: Transition Guidance* (effective January 1, 2013)			1
	Amendments to PFRS 10: Investment Entities* (effective January 1, 2013)			1
PFRS 11	Joint Arrangements* (effective January 1, 2013)			1
	Amendments to PFRS 11: Transition Guidance* (effective January 1, 2013)			1
PFRS 12	Disclosure of Interests in Other Entities* (effective January 1, 2013)			1
	Amendments to PFRS 12: Transition Guidance* (effective January 1, 2013)			/

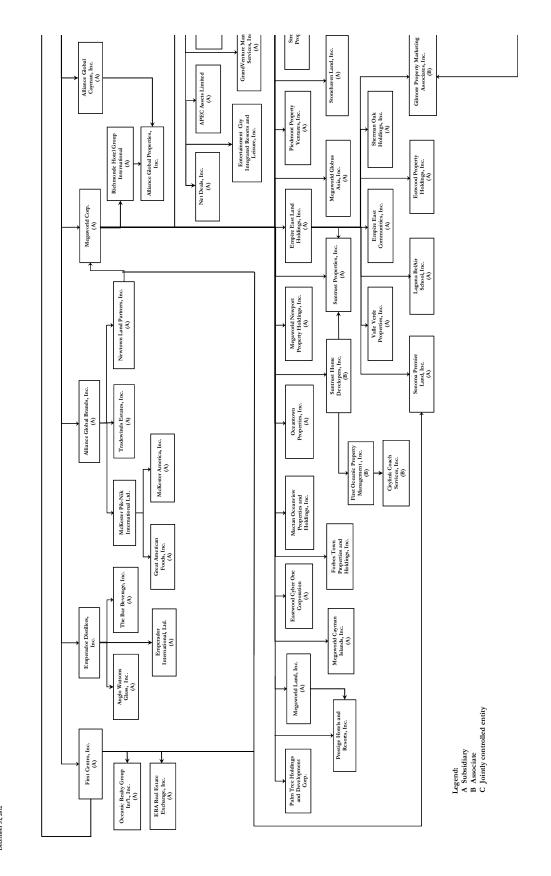
PHILIPPINI	E FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
	Amendments to PFRS 12: Investment Entities* (effective January 1, 2013)			1
PFRS 13	Fair Value Measurement* (effective January 1, 2013)			1
Philippine Ac	ecounting Standards (PAS)			
	Presentation of Financial Statements	<b>✓</b>		
PAS 1 (Revised)	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	<b>✓</b>		
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	✓		
PAS 2	Inventories	✓		
PAS 7	Statement of Cash Flows	✓		
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	<b>√</b>		
PAS 10	Events after the Reporting Period	<b>√</b>		
PAS 11	Construction Contracts	<b>√</b>		
PAS 12	Income Taxes	✓		
FAS 12	Amendment to PAS 12 - Deferred Tax: Recovery of Underlying Assets	✓		
PAS 16	Property, Plant and Equipment	✓		
PAS 17	Leases	✓		
PAS 18	Revenue	✓		
PAS 19	Employee Benefits	✓		
	Amendments to PAS 19: Actuarial Gains and Losses, Group Plans and Disclosures	✓		
PAS 19 (Revised)	Employee Benefits* (effective January 1, 2013)			1
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance			1
DAC 21	The Effects of Changes in Foreign Exchange Rates	✓		
PAS 21	Amendment: Net Investment in a Foreign Operation	<b>√</b>		
PAS 23 (Revised)	Borrowing Costs	1		
PAS 24 (Revised)	Related Party Disclosures	1		
PAS 26	Accounting and Reporting by Retirement Benefit Plans			✓
PAS 27	Consolidated and Separate Financial Statements	✓		
	Amendments to PFRS 1 and PAS 27: Cost of an Investment in Subsidiary, Jointly Controlled Entity or Associate	✓		
PAS 27 (Amended)	Separate Financial Statements* (effective January 1, 2013)			1
	Amendments to PAS 27 (Amended): Investment Entities* (effective January 1, 2013)			✓
PAS 28	Investments in Associates	✓		
PAS 28 (Amended)	Investments in Associates and Joint Ventures* (effective January 1, 2013)			1
PAS 29	Financial Reporting in Hyperinflationary Economies			✓
PAS 31	Interests in Joint Ventures	✓		
	Financial Instruments: Presentation	✓		
PAS 32	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	✓		
1110 32	Amendment to PAS 32: Classification of Rights Issues	✓		
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities* (effective January 1, 2014)			1

PHILIPPIN	IE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
PAS 33	Earnings per Share	<b>√</b>		
PAS 34	Interim Financial Reporting	✓		
PAS 36	Impairment of Assets	1		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	✓		
PAS 38	Intangible Assets	1		
	Financial Instruments: Recognition and Measurement	1		
	Amendments to PAS 39: Transition and Initial Recognition of Financial Assets and Financial Liabilities	1		
PAS 39	Amendments to PAS 39: Cash Flow Hedge Accounting of Forecast Intragroup Transactions	1		
	Amendments to PAS 39: The Fair Value Option	✓		
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets – Effective Date and Transition	1		
	Amendments to Philippine Interpretation IFRIC 9 and PAS 39: Embedded Derivatives	✓		
	Amendment to PAS 39: Eligible Hedged Items	✓		
PAS 40	Investment Property	✓		
PAS 41	Agriculture			✓
	Interpretations - International Financial Reporting Interpretations Committee (IFRIC)		Π	1
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities**	✓		
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			✓
IFRIC 4	Determining Whether an Arrangement Contains a Lease	✓		
IFRIC 5	Rights to Interests Arising from Decommissioning, Restoration and Environmental Rehabilitation Funds**			1
IFRIC 6	Liabilities Arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			1
IFRIC 7	Applying the Restatement Approach under PAS 29, Financial Reporting in Hyperinflationary Economies			1
	Reassessment of Embedded Derivatives**	✓		
IFRIC 9	Amendments to Philippine Interpretation IFRIC-9 and PAS 39: Embedded Derivatives**	1		
IFRIC 10	Interim Financial Reporting and Impairment	✓		
IFRIC 12	Service Concession Arrangements			✓
IFRIC 13	Customer Loyalty Programmes	✓		
IFRIC 14	PAS 19 - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction	1		
	Amendments to Philippine Interpretations IFRIC - 14, Prepayments of a Minimum Funding Requirement and their Interaction	1		
IFRIC 16	Hedges of a Net Investment in a Foreign Operation			✓
IFRIC 17	Distributions of Non-cash Assets to Owners**	1		
IFRIC 18	Transfers of Assets from Customers**	✓		
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments**	✓		
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine* (effective January 1, 2013)			/

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable	
Philippine Interpretations - Standing Interpretations Committee (SIC)					
SIC-7	Introduction of the Euro			<b>✓</b>	
SIC-10	Government Assistance - No Specific Relation to Operating Activities			✓	
SIC-12	Consolidation - Special Purpose Entities	1			
SIC-12	Amendment to SIC - 12: Scope of SIC 12	1			
SIC-13	Jointly Controlled Entities - Non-Monetary Contributions by Venturers	1			
SIC-15	Operating Leases - Incentives	1			
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders**	1			
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease	1			
SIC-29	Service Concession Arrangements: Disclosures			✓	
SIC-31	Revenue - Barter Transactions Involving Advertising Services**	1			
SIC-32	Intangible Assets - Web Site Costs**	1			

<sup>\*</sup> These standards will be effective for periods subsequent to 2012 and are not early adopted by the Company.

<sup>\*\*</sup> These standards have been adopted in the preparation of financial statements but the Company has no significant transactions covered in both years presented.



ALLIANCE GLOBAL GROUP, INC.
Schedule L. Map Showing the Relationship Between and
Among the Company and Its Related Parties
December 31, 2012

