

## NOTICE AND AGENDA OF THE ANNUAL MEETING OF STOCKHOLDERS

## TO ALL STOCKHOLDERS:

NOTICE IS HEREBY GIVEN that the Annual Meeting of Stockholders of Alliance Global Group, Inc. will be held on **20 JUNE 2019**, **9:00 a.m.** at the Grand Ballroom, Eastwood Richmonde Hotel, Orchard Road, Eastwood City, Bagumbayan, Quezon City, Philippines, with the following agenda:

- 1. Call to Order
- 2. Certification of Notice and Quorum
- 3. Approval of the Minutes of the Annual Meeting of Stockholders held on 18 September 2018
- 4. Report of Management for Year 2018
- Appointment of Independent Auditors
- Ratification of Acts of the Board of Directors, Board Committees, and Officers
- 7. Election of Directors
- 8. Other matters
- 9. Adjournment

Stockholders of record as of 30 April 2019 will be entitled to notice of, and to vote at, the Annual Meeting.

Taguig City, Metro Manila, Philippines, 02 May 2019.

ALAN B. QUINTANA Corporate Secretary

## SECURITIES AND EXCHANGE COMMISSION **SEC FORM 20-IS INFORMATION STATEMENT PURSUANT TO SECTION 20** OF THE SECURITIES REGULATION CODE

- 1. Check the appropriate box:
  - [ ] Preliminary Information Statement
  - [/] Definitive Information Statement
- 2. Name of Registrant as specified in its charter: ALLIANCE GLOBAL GROUP, INC.
- 3. Province, country or other jurisdiction of incorporation or organization:

**METRO MANILA, PHILIPPINES** 

- 4. SEC Identification Number: ASO93-7946
- 5. BIR Tax Identification Code: 003-831-302-000
- 6. Address of Principal Office:

7th Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, E. Rodriguez Jr. Avenue, Bagumbayan, Quezon City, Metro Manila, Philippines

- 7. Registrant's telephone number, including area code: (632) 709-2038 to 41
- 8. Date, time and place of the meeting of security holders:

20 June 2019, 9:00 AM Grand Ballroom, Eastwood Richmonde Hotel, 17 Orchard Road Eastwood City Bagumbayan, Quezon City, Philippines

- 9. Approximate date on which the Information Statement is first to be sent or given to security holders: 24 May 2019
- 10. Securities registered pursuant to Sections 8 and 12 of the Code or Sections 4 and 8 of the RSA (information on number of shares and amount of debt is applicable only to corporate registrants):

Title of Each Class Number of Shares of Common Stock Outstanding

(as of 30 April 2019) 9,984,479,539

Common **Treasury** 

285,348,440

11. Are any or all of registrant's securities listed in a Stock Exchange? Yes

Disclose the name of such Stock Exchange: Philippine Stock Exchange

WE ARE NOT ASKING YOU FOR A PROXY AND YOU ARE NOT REQUESTED TO SEND US A PROXY

#### SAMPLE ONLY

#### **PROXY**

The undersigned shareholder(s) of ALLIANCE GLOBAL	GROUP, INC. (the "Company") hereby
appoint/s	or in his absence, the Chairman of the
Annual Shareholders' Meeting, as proxy of the undersigned	shareholder(s) at the Annual Meeting of
Shareholders scheduled on 20 June 2019 at 9:00 in the m	orning at the Grand Ballroom, Eastwood
Richmonde Hotel, Orchard Road, Eastwood City, Bagu	ımbayan, Quezon City and/or at any
postponement or adjournment thereof, and/or any annual shall	reholders' meeting of the Company, which
appointment shall not exceed five (5) years from date hereof.	

The undersigned shareholder(s) hereby direct/s the said proxy to vote all shares on the agenda items set forth below as expressly indicated by marking the same with  $\lceil \sqrt{\rceil}$  or  $\lceil X \rceil$ :

ITEM NO.	SUBJECT	ACTION		
NO.		FOR	AGAINST	ABSTAIN
3	Approval of the Minutes of the Annual Meeting of Stockholders held on 18 September 2018			
5	Appointment of Independent Auditors			
6	Ratification of Acts of the Board of Directors, Board Committees and Officers			
7	Election of Directors			
	Andrew L. Tan			
	Kevin Andrew L. Tan			
	Kingson U. Sian			
	Katherine L. Tan			
	Winston S. Co			
	Sergio R. Ortiz-Luis, Jr Independent Director			
	Alejo L. Villanueva, Jr Independent Director			

PRINTED NAME OF SHAREHOLDER

SIGNATURE OF SHAREHOLDER/

NUMBER OF SHARES DATE

TO BE

AUTHORIZED SIGNATORY REPRESENTED

This proxy should be received by the Corporate Secretary not later than 17 June 2019.

This proxy when properly executed will be voted in the manner as directed herein by the shareholder. If no direction is made, the proxy will be voted for the election of all nominees and for the approval of all matters stated above and for such other matters as may properly come before the meeting in the manner described in the information statement.

A shareholder giving a proxy has the power to revoke it at any time before the right granted is exercised. A proxy is also considered revoked if the shareholder attends the meeting in person and expressed his intention to vote in person.

This proxy does not need to be notarized. (Partnerships, Corporations and Associations must attach certified resolutions thereof designating Proxy/Representative and Authorized Signatories.)

WE ARE NOT ASKING YOU FOR A PROXY AND YOU ARE NOT REQUESTED TO SEND US A PROXY

#### INFORMATION REQUIRED IN INFORMATION STATEMENT

#### A. GENERAL INFORMATION

## Item 1. Date, time and place of annual meeting of security holders.

Date & time: 20 June 2019, 9:00 AM

Place: Grand Ballroom, Eastwood Richmonde Hotel, 17 Orchard Road,

Eastwood City, Bagumbayan, Quezon City, Philippines

Principal office: 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, E. Rodriguez

Jr. Avenue, Bagumbayan, Quezon City, Metro Manila, Philippines 1110

Approximate date on which the Information Statement is first to be sent or given: 24 May 2019

# The Company is not soliciting proxies. We are not asking for a proxy. Neither are you required to send us a proxy.

Item 2. Dissenter's Right of Appraisal

There are no matters to be acted upon or proposed corporate action in the agenda for the annual meeting of stockholders that may give rise to possible exercise by a dissenting stockholder of its appraisal rights under Title X of the Revised Corporation Code of the Philippines.

Any stockholder of the Company shall have the right to dissent and demand payment of the fair value of his shares in the following instances: (1) in case any amendment to the articles of incorporation has the effect of changing or restricting the rights of any stockholders or class of shares, or of authorizing preferences in any respect superior to those of outstanding shares of any class, or of extending or shortening the term of corporate existence; (2) in case of sale, lease, exchange, transfer, mortgage, pledge or other disposition of all or substantially all of the corporate property and assets as provided in the Code; (3) in case of merger or consolidation, and (4) in case of investment of corporate funds for any purpose other than the primary purpose of the Company.

The dissenting stockholder who votes against a proposed corporate action may exercise the right of appraisal by making a written demand on the Company for the payment of the fair value of shares held within thirty (30) days from the date on which the vote was taken, provided, that failure to make the demand within the 30-day period shall be deemed a waiver of the appraisal right. From the time of the demand for payment of the fair value of a stockholder's shares until either the abandonment of the corporate action involved or the purchase of the dissenting shares by the Company, all rights accruing to such shares shall be suspended in accordance with the provisions of the Code, except the right of such stockholder to receive payment of the fair value thereof, provided that if the dissenting stockholder is not paid the value of his shares within 30 days after the award, the voting and dividend rights shall immediately be restored. If the proposed corporate action is implemented or effected, the Company shall pay to such stockholder, upon surrender of the stock certificate(s) representing his shares, the fair value thereof as of the day before the vote was taken, excluding any appreciation or depreciation in anticipation of such corporate action.

If the fair value is not determined within sixty (60) days from the date the corporate action was approved by the stockholders, it will be determined and appraised by three (3) disinterested persons (one chosen by the Company, another chosen by the dissenting stockholder and the third by the two thus chosen). The findings of the majority of the appraisers shall be final, and their award shall be paid by the Company within thirty (30) days after such award is made. *Provided,* that no payment shall be made to any dissenting stockholder unless the Company has unrestricted retained earnings in its books to cover such payment: *Provided,* further, that upon payment by the Company of the agreed or awarded price, the dissenting stockholder shall forthwith transfer his shares to the Company.

## Item 3. Interest of Certain Persons in or Opposition to Matters to be Acted Upon

(a) No officer or director at any time since the beginning of last fiscal year, or nominee for election as director, or associate of any of these persons, has any substantial interest, direct or indirect, by security holdings or otherwise, in any matter to be acted upon, other than election to office.

(b) No director has informed the Company in writing of his/her intention to oppose any matter to be acted upon at the Annual Stockholders' Meeting ("Meeting").

## **B. CONTROL AND COMPENSATION INFORMATION**

## Item 4. Voting Securities and Principal Holders Thereof

- (a) Each of the 9,984,479,539 common shares outstanding as of 30 April 2019 shall be entitled to one vote with respect to all matters to be taken up during the Meeting.
- (b) All stockholders of record as of 30 April 2019 are entitled to notice of, and to vote at, the Meeting either in person or by proxy. The Company is not soliciting your proxy.
- (c) All stockholders shall have cumulative voting rights with respect to the election of the members of the board of directors of the Company. Cumulative voting entitles each stockholder to cumulate his shares and give one nominee as many votes as the number of directors to be elected multiplied by the number of his shares shall equal, or distribute them on the same principle among as many nominees as he shall see fit; provided that the total number of votes cast by him shall not exceed the number of shares owned by him multiplied by the number of directors to be elected.
- (d) Security Ownership of Certain Record and Beneficial Owners and Management:

Security Ownership of Holders of more than 5% of the Company's Voting Securities as of 30 April 2019:

Title Of Class	Name and Address of Record Owner & Relationship w/ Issuer	Beneficial Owner & Relationship w/ Record Owner	<u>Citizenshi</u> p	No. of Shares	Percent <u>Owned</u>
Common	THE ANDRESONS GROUP, INC. 6th Floor The World Centre Building, 330 Sen. Gil Puyat Ave., Makati City It is solely a stockholder of issuer.	Andrew L. Tan, Chairman of the Board, is authorized to appoint proxy to vote for the shares	Filipino	4,081,664,094	40.880%
Common	THE HONGKONG AND SHANGHAI BANKING CORP LTD. 30/F Discovery Suites, ADB Avenue, Ortigas Center, Pasig City No relationship with issuer.	Rose Tantoco, SVP, or Nilo Dicen, VP, of Securities Services is authorized to appoint proxy to vote for the shares	Non-Filipino	1,623,904,607	16.11%
Common	YORKSHIRE HOLDINGS, INC. 18F Alliance Global Tower, 36 <sup>th</sup> Street cor. 11 <sup>th</sup> Avenue, Uptown Bonifacio, Taguig City It is solely a stockholder of issuer.	Andrew L. Tan, Chairman of the Board, is authorized to appoint proxy to vote for the shares	Filipino	1,583,459,8421	15.859%
Common	DEUTSCHE BANK AG MANILA BRANCH – Clients A/C 26/F Ayala Tower One, Ayala Ave., Makati City No relationship with issuer.	Soledad Velasco, Head – Securities and Custody Operations, or Carlos Dela Torre, Deputy Head, is authorized to appoint proxy to vote for the shares.	Non-Filipino	839,834,890	8.33%
Common	CITIBANK N.A.	The Board of Directors of CITIBANK N.A. has the	•	586,890,471	5.82%

<sup>&</sup>lt;sup>1</sup> Total shares of Yorkshire Holdings, Inc. include direct and indirect beneficial ownership through Altavision Resources, Inc., Asiagroup Holdings, Inc., Globaland Holdings, Inc., Grand Belair Holdings, Inc., and Le Bristol Holdings, Inc.

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	% 37th Floor, Tower 1, The	right to appoint its proxy to		
	Enterprise Center, 6766 Ayala	vote for the shares.		
ı	Avenue, corner, Paseo de			
	Roxas, Legazpi Village, Makati,			
	1226 Metro Manila			
l	No relationship with issuer.			

# Security Ownership of Directors and Management as of 30 April 2019:

Title of Class	Name of Beneficial Owner	Citizenship	Nature o	f Amount of Be	eneficial Percent
			Beneficial	Ownership	Owned
			Ownership		
Common	Andrew L. Tan	Filipino	Direct	63,684,350	0.64%
Common	Kevin Andrew L. Tan	Filipino	Direct	1	0.00%
Common	Kingson U. Sian	Filipino	Direct	5,001,100	0.05%
Common	Winston S. Co	Filipino	Direct	2,728	0.00%
Common	Katherine L. Tan	Filipino	Direct	1	0.00%
Common	Alejo L. Villanueva, Jr.	Filipino	Direct	1	0.00%
Common	Sergio R. Ortiz-Luis, Jr.	Filipino	Direct	1	0.00%
Common	Dina D. Inting	Filipino	Direct	1,100	0.00%
	_	-	Indirect	1,658	0.00%
Common	Alan B. Quintana	Filipino	Direct	0	0.00%
Common	Rolando D. Siatela	Filipino	Direct	0	0.00%
Directors and	Executive Officers as a Group			68,690,940	0.69%

There are no indirect beneficial ownership of the named Directors and Officers, except for Ms. Dina D. Inting as indicated above.

## Voting Trust Holders of 5% or More

The Company has no knowledge of persons holding more than 5% of its voting securities under a voting trust or similar agreement.

## Change in Control

The Company has no knowledge of any arrangements among stockholders that may result in a change in control of the Company.

## Item 5. Directors and Executive Officers

## Incumbent

The following are the incumbent directors and executive officers of the Company:

Name	Age	Citizenship	Present Position
Andrew L. Tan	69	Filipino	Chairman of the Board
Kevin Andrew L. Tan	39	Filipino	Vice Chairman and Chief Executive Officer
Kingson U. Sian	58	Filipino	President and Chief Operating Officer
Katherine L. Tan	67	Filipino	Director and Treasurer
Winston S. Co	61	Filipino	Director
Alejo L. Villanueva, Jr.	77	Filipino	Independent Director
Sergio R. Ortiz-Luis, Jr.	75	Filipino	Independent Director
Dina D. Inting	59	Filipino	Chief Financial Officer, Compliance Officer and
_			Corporate Information Officer
Alan B. Quintana <sup>2</sup>	50	Filipino	Corporate Secretary
Rolando D. Siatela	58	Filipino	Asst. Corporate Secretary

There are seven (7) members of the Company's Board of Directors, two (2) of whom are independent directors. All incumbent directors were elected during the annual meeting of stockholders held on 18

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<sup>&</sup>lt;sup>2</sup> Atty. Alan B. Quintana has been appointed as Corporate Secretary on April 16, 2019 following the Board's acceptance of the resignation of Atty. Dominic V. Isberto as such.

September 2018 and will hold office for one (1) year and/or until their successors are elected and qualified.

## Background

#### Andrew L. Tan

Mr. Tan, 69 years old, Filipino, has served as *Director* since 2003 and *Chairman of the Board* since September 2006. Previously, he was *CEO* from September 2006 to June 2018 and *Vice-Chairman of the Board* from August 2003 to September 2006. He pioneered the live-work-play-learn model in the real estate development through the Company's integrated township communities, fueling the growth of the business process outsourcing (BPO) industry, food and beverage, and quick service restaurants industries. He also holds positions in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Term/ Years
Emperador Inc.	Chairman	Aug 2013	May 21, 2018	5
Megaworld Corporation	Chairman, President and CEO	Aug 1989	June 15, 2018	29
Travellers International Hotel Group, Inc.	Director	July 2008	June 10, 2016	10
Global-Estate Resorts, Inc. (subsidiary of Megaworld)	Chairman	January 2011	June 28, 2018	7
Empire East Land Holdings, Inc. (subsidiary of Megaworld)	Chairman	July 1994	June 13, 2018	24

Mr. Tan is concurrently the Chairman of the Board and President of Megaworld Land, Inc., Megaworld Globus Asia, Inc., Megaworld Newport Property Holdings, Inc., Mactan Oceanview Properties and Holdings, Inc., Richmonde Hotel Group International Limited, The Bar Beverage, Inc. and Yorkshire Holdings, Inc. He is also the Chairman of Alliance Global Group Cayman Islands, Inc., Alliance Global Brands, Inc., Emperador Distillers, Inc., Suntrust Properties, Inc., Adams Properties, Inc., Consolidated Distillers of the Far East, Inc., and Townsquare Development, Inc. He is the Chairman and Treasurer of The Andresons Group, Inc. and sits in the boards of Eastwood Cyber One Corporation, Megaworld Cayman Islands, Inc., Gilmore Property Marketing Associates, Inc., Megaworld Central Properties, Inc. and Raffles & Company, Inc. He is also the Vice-Chairman and Treasurer of Golden Arches Development Corporation and Golden Arches Realty Corporation and a Director and Treasurer of Andresons Global, Inc. Mr. Tan graduated Magna Cum Laude from the University of the East with a degree of Bachelor of Science in Business Administration.

## Kevin Andrew L. Tan

Mr. Tan, 39 years old, Filipino, is currently the Chief Executive Officer of the Company since 04 June 2018 and a director since 20 April 2012. He was Executive Director since September 2016 to June 2018. He holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Term/Years
Global-Estate Resorts, Inc.	Director	June 24, 2014	June 28, 2018	4
Empire East Land Holdings, Inc.	Director	June 09, 2015	June 13, 2018	3
Emperador Inc.	Director	October 04, 2017	May 21, 2018	0.7

Mr. Tan has over 11 years of experience in retail leasing, marketing and operations. He is currently Senior Vice President and head of the Commercial Division of Megaworld Corporation, which markets and operates the Megaworld Lifestyle Malls, including Eastwood Mall and The Clubhouse at Corinthian Hills in Quezon City, Venice Piazza at McKinley Hill, Burgos Circle at Forbestown Center, and Uptown Mall, all in Fort Bonifacio, California Garden Square in Mandaluyong City, Newport Mall at Resorts World Manila in Pasay City, Lucky Chinatown Mall in Binondo, Manila, and Southwoods Mall in Laguna. He is the Chairman of Infracorp Development, Inc., Director and Corporate Secretary of Alliance Global

Brands, Inc., and Director of Emperador Distillers, Inc., Anglo Watsons Glass, Inc., Yorkshire Holdings, Inc., The Bar Beverage, Inc., Emperador Brandy, Inc., New Town Land Partners, Inc., and Consolidated Distillers of the Far East, Inc. He holds a degree in Business Administration major in Management from the University of Asia and the Pacific.

# Kingson U. Sian

Mr. Sian, 58 years old, Filipino, has served as President and Chief Operating Officer of the Company since February 2007. He also holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Terms/ Years
Megaworld Corporation	Director/	Apr 2007	June 15, 2018	11
	Executive Director			
Travellers International Hotel	Director and President	June 2008	June 9, 2016	8
Group, Inc.	Chief Executive Officer	Oct 2014	Oct 2014	1

He is concurrently President and Director of Forbestown Properties Holdings, Inc., and Eastwood Cyber One Corporation and a Director of Alliance Global Group Cayman Islands, Inc. He is also Chairman and President of Prestige Hotels & Resorts, Inc. and is the Senior Vice President of Megaworld Land, Inc. Mr. Sian was formerly a Vice President of FBP Asia Ltd/First Pacific Bank in Hongkong from 1990 to 1995 and, prior to that, was connected with Citicorp Real Estate, Inc. in the United States from 1988 to 1990. He graduated from the University of the Philippines with the degree of Bachelor of Science in Business Economics. He obtained his Master's Degree in Business Administration for Finance and Business Policy from the University of Chicago.

#### Winston S. Co

Mr. Co, 61 years old, Filipino, has served as Director since 1998. He previously served as Vice Chairman of the Board from November 1999 to August 2003 and Chairman from June 1998 to October 1999. He holds position in the following other listed company:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Term/ Years
Emperador Inc.	President and CEO	August 2013	May 21, 2018	5

He is concurrently Chairman and President of New Town Land Partners, Inc. and Chairman of Anglo Watsons Glass, Inc. He is also a Director and President of Emperador Distillers, Inc., and a Director of Alliance Global Brands, Inc., Forbes Town Properties & Holdings, Inc., McKester Pik-Nik International Limited, Raffles & Company, Incorporated, and The Bar Beverage, Inc. and Senior Vice President of The Andresons Group, Inc. Mr. Co is a Magna Cum Laude graduate of Jose Rizal College with a Bachelor of Science in Commerce.

## Katherine L. Tan

Ms. Tan, 67 years old, Filipino has served as Director and Treasurer since February 2007. She also holds positions in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Term/Years
Emperador Inc.	Director and Treasurer	Aug 2013	May 21, 2018	5
Megaworld Corporation	Director	Aug 1989	June 15, 2018	29
	Treasurer	Aug 1989	June 1995	6

She is concurrently Chairman and President of Andresons Global, Inc. and Choice Gourmet Banquet, Inc., Director and President of The Andresons Group, Inc., Consolidated Distillers of the Far East, Inc.,

and Raffles & Company, Inc.; Director and Treasurer of Alliance Global Brands, Inc., Yorkshire Holdings, Inc., New Town Land Partners, Inc., and Emperador Distillers, Inc.; and Director and Corporate Secretary of The Bar Beverage, Inc. She is also director of Golden Arches Development Corporation. Ms. Tan graduated from St. Scholastica's College with a degree in Nutrition.

## Alejo L. Villanueva, Jr.

Mr. Villanueva, 77 years old, Filipino, has served as an Independent Director since August 2001. He also holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Terms/ Years
Emperador Inc.	Independent Director	Aug 2013	May 21, 2018	5
Empire East Land Holdings, Inc.	Independent Director	June 2007	June 13, 2018	11
Suntrust Home Developers, Inc.	Independent Director	Oct 2012	Oct 30, 2018	6

He is concurrently Director of First Capital Condominium Corporation, a non-stock non-profit corporation. He is also the Chairman of Ruru Courier Systems, Inc. and Vice Chairman of Public Relations Counselors Foundations of the Philippines, Inc. He is a professional consultant who has more than twenty years of experience in the fields of training and development, public relations, community relations, institutional communication, and policy advocacy, among others. He has done consulting work with the Office of the Vice President, the Office of the Senate President, the Commission on Appointments, the Securities and Exchange Commission, the Home Development Mutual Fund, the Home Insurance Guaranty Corporation, Department of Agriculture, Philippine National Railways, International Rice Research Institute, Rustan's Supermarkets, Louis Berger International (USAIDfunded projects on Mindanao growth). World Bank (Subic Conversion Program). Ernst & Young (an agricultural productivity project), Chemonics (an agribusiness project of USAID), Price Waterhouse (BOT program, a USAID project), Andersen Consulting (Mindanao 2000, a USAID project), Renardet S.A. (a project on the Privatization of MWSS, with World Bank funding support), Western Mining Corporation, Phelps Dodge Exploration, and Marubeni Corporation. Mr. Villanueva obtained his bachelor's degree in Philosophy from San Beda College, summa cum laude. He has a master's degree in Philosophy from the University of Hawaii under an East-West Center Fellowship. He also took up special studies in the Humanities at Harvard University. He studied Organizational Behavior at INSEAD in Fontainebleau, France. He taught at the Ateneo Graduate School of Business, the UST Graduate School, and the Asian Institute of Journalism.

#### Sergio R. Ortiz-Luis, Jr.

Mr. Ortiz-Luis, Jr., 76 years old, Filipino, has served as Vice Chairman from 2007 until 2018 and Independent Director since September 2007. He is the President of the Philippine Exporters Confederation, Inc. (PHILEXPORT) and Honorary Chairman and Treasurer of the Philippine Chamber of Commerce & Industry. He is also Honorary Chairman of Integrated Concepts & Solutions, Inc. and Vice Chairman of Export Development Council. He is a Director of Waterfront Philippines, Inc., Philippine Estate Corporation, B.A. Securities, Manila Exposition Complex, Inc., and Jolliville Holdings. He is also an Independent Director of Forum Pacific, Inc. Corporation and Calapan Ventures, Inc. He was a past President of the Rotary Club of Greenmeadows, Quezon City, a Senator of the Philippine Jaycee Senate, and a member of the League of Corporate Foundation and the Council of Advisers of the Philippine National Police. Mr. Ortiz-Luis, Jr. has broad experience in business management/administration and in the export sector. He obtained his Bachelor of Arts and Bachelor of Science in Business Administration and Masters of Business Administration from the De La Salle College and was awarded Honorary Doctorates in Humanities and Business Technology by the Central Luzon State University and Eulogio Rodriguez Institute of Science and Technology, respectively.

## Dina D. Inting

Ms. Inting, 59 years old, Filipino, has served as Chief Financial Officer since January 1995 and at present its Compliance Officer and Corporate Information Officer. She holds position in the following other listed company:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Terms/ Years
Emperador Inc.	Chief Financial Officer,	Aug 2013	May 21, 2018	5
	Compliance Officer and Corporate Information Officer			

She is currently director of Progreen Agricorp, Inc. She has extensive experience in the fields of audit, comptrollership, treasury, finance, branch operations and personnel management from her previous employments. She is a Cum Laude graduate of Bachelor of Science in Commerce major in Accounting, Honors Program, at the Philippine College of Commerce (Polytechnic University of the Philippines), holds a certificate in Organizational Development from the Ateneo de Manila University, and is a Certified Public Accountant.

#### Alan. B. Quintana

Mr. Quintana, 50, was appointed as Corporate Secretary on 16 April 2019 to serve the unexpired term of the former Corporate Secretary, Dominic V. Isberto. He is currently First Vice President for Legal – Landbank Management and Titling Department of Global-Estate Resorts, Inc. ("GERI") since May 2018 and has been with GERI since 2011. He is also a Director of Boracay Newcoast Federation, Inc., Sherwood Hills Development, Inc., Global Shelter, Inc., La Compaña de Sta. Barbara, Inc., Pioneer L-5 Realty Corporation, and Golden Sun Airways, Inc. Prior to GERI, he worked as Corporate Legal Counsel of Fil-Estate Properties, Inc. from 1995-2011. He has a degree in Bachelor of Science in Commerce Major in Accounting from the University of San Carlos and obtained his Bachelor of Laws degree from the San Beda College of Law.

## Rolando D. Siatela

Mr. Siatela, 58 years old, Filipino, has served as Assistant Corporate Secretary since August 2002. He also holds position in the following other listed companies:

Listed Company	Position	Date First Elected	Date Last Elected	No. of Terms/ Years
Suntrust Home Developers, Inc.	Corporate Secretary and Corporate Information Officer	May 2006	Oct 30, 2018	12
Megaworld Corporation	Asst. Corporate Secretary	Oct 2006	June 15, 2018	12
Global-Estate Resorts, Inc.	Asst. Corporate Secretary	Jan 2011	June 28, 2018	17
Emperador Inc.	Asst. Corporate Secretary	Aug 2013	May 21, 2018	5

He is a member of the board of Asia Finest Cuisine, Inc. and also serves as Corporate Secretary of Oceanic Realty Group International, Inc., ERA Real Estate, Inc. and ERA Real Estate Exchange, Inc., and as Documentation Officer of Megaworld Foundation, Inc. He is at present an Assistant Vice President in Megaworld Corporation. He was employed as Administrative and Personnel Officer with Batarasa Consolidated, Inc. and served as Assistant Corporate Secretary and Chief Administrative Officer of The Andresons Group, Inc. He holds Bachelor's degrees in law and political science conferred by the Lyceum of the Philippines.

## Procedure for Nomination and Election of Independent Directors

Pursuant to Article II, Section 2 of the Company's By-Laws (amended as of July 27, 2018 by the Board of Directors and as of September 18, 2018 by the Stockholders) and the Manual on Corporate Governance revised as of May 30, 2017, the nomination and election of independent directors shall be conducted in accordance with SRC Rule 38.

SRC Rule 38 provides that the nomination and election of independent directors shall be conducted in accordance with the following rules:

- 1. Nomination of independent directors shall be conducted by the Corporate Governance Committee prior to a stockholders' meeting. All recommendations shall be signed by nominating stockholders and shall bear the conformity of the nominees.
- 2. The Corporate Governance Committee shall pre-screen the nominees and prepare a final list of candidates.
- 3. The final list of candidates shall contain the business and/or professional experience of the nominees for independent directors, which list shall be made available to the Commission and to all stockholders through the filing and distribution of the Information Statement, in accordance with SRC Rule 20, or in such other reports the Company is required to submit to the Commission. The name of the person or group of persons who recommended the nominees for independent directors shall be identified in such report including any relationship to the nominees.
- 4. Only nominees whose names appear in the final list of candidates shall be eligible for election as independent directors. No other nominations shall be entertained after the final list of candidates shall have been prepared. No further nominations shall be entertained or allowed on the floor during the actual annual stockholders' meeting.
- 5. The conduct of the election of independent directors shall be made in accordance with the standard election procedures of the Company in its By-laws, subject to pertinent laws, rules and regulations of the Commission.
- 6. It shall be the responsibility of the Chairman of the Meeting to inform all stockholders in attendance of the mandatory requirement of electing independent directors. He shall ensure those independent directors are elected during the stockholders' meeting.
- 7. In case of failure of election for independent directors, the Chairman of the Meeting shall call a separate election during the same meeting to fill up the vacancy.

The Company is required to have at least two (2) independent directors in its Board of Directors, who are each independent of management and free from any business or other relationship which could, or could reasonably be perceived to, materially interfere with his exercise of independent judgment in carrying out his responsibilities as a director in the Company. An independent director should have at least one (1) share of the Company's common stock, a college graduate or has been engaged or exposed to the business for at least five (5) years, and possesses integrity/probity and assiduousness. Pursuant to SEC Memorandum Circular No. 19, Series of 2016, the independent directors shall serve for a maximum cumulative term of nine (9) years, reckoned from 2012. After which, the independent director should be perpetually barred from reelection as such in the Corporation but may continue to qualify for nomination and election as a non-qua. If the Corporation wants to retain an independent director who has served for nine years, the Board should provide meritorious justification/s and seek shareholders' approval during the annual shareholders' meeting.

There shall be no limit in the number of covered companies that a person may be elected as Independent Director, except in business conglomerates where he can be elected to only five (5) companies of the conglomerate, i.e., parent company, subsidiary or affiliate.

#### **Nominees**

Directors are elected annually by the stockholders at the annual stockholders' meeting to serve until the election and qualification of their successors. The Corporate Governance Committee composed of Alejo L. Villanueva, Jr. as Chairman and Sergio R. Ortiz-Luis, Jr. and Kevin Andrew L. Tan as members accept nominees to the Board of Directors, including nominees for independent directors. The Committee is responsible for screening and qualifying the list of nominees. The following is the complete and final list of nominees for members of the Board of Directors:

- 1. Andrew L. Tan
- 2. Kevin Andrew L. Tan
- 3. Kingson U. Sian
- 4. Katherine L. Tan
- 5. Winston S. Co
- 6. Alejo L. Villanueva, Jr. Independent Director
- 7. Sergio R. Ortiz-Luis, Jr. Independent Director

This year's nominees for directors include two persons who qualify as independent directors. The President, Mr. Kingson U. Sian, nominated the incumbent Independent Director, Mr. Sergio R. Ortiz-Luis, Jr., for another term, while Mr. Winston S. Co nominated the other incumbent Independent Director, Mr. Alejo L. Villanueva, Jr., for another term. Messrs. Sian and Ortiz-Luis, Jr. and Co and Villanueva, Jr. are not related by consanguinity or affinity up to the fourth civil degree. The Corporate Governance Committee reviewed the qualifications of Messrs. Ortiz-Luis, Jr. and Villanueva, Jr. and they do not possess any of the disqualifications enumerated under the law and in the Code of Corporate Governance (Their respective profiles are presented on the preceding pages). Having found them duly qualified, the Corporate Governance Committee endorsed the nomination of Messrs. Sergio R. Ortiz-Luis, Jr. and Alejo L. Villanueva, Jr. as candidates for Independent Directors for the ensuing year.

## Disagreements with the Company

No director has resigned or declined to stand for re-election to the Board of Directors since the date of the last annual stockholders' meeting because of a disagreement with the Company on any matter relating to the Company's operations, policies or practices.

## Significant Employees

The Company does not have significant employees, *i.e.*, persons who are not executive officers but expected to make significant contribution to the business.

## Family Relationships

Chairman Andrew L. Tan is married to Director/Treasurer Katherine L. Tan while Vice-Chairman and CEO Kevin Andrew L. Tan is their son.

## Involvement in Legal Proceedings

The Company has no knowledge of any of the following events that occurred during the past five (5) years up the date of this report that are material to an evaluation of the ability or integrity of any director, nominee for election as director, or executive officer:

- Any bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of the bankruptcy or within two years prior to that time;
- Any conviction by final judgment in a criminal proceeding, domestic or foreign, or being subject to a pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses:
- Being subject to any order, judgment, or decree, not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities, commodities or banking activities; and
- Being found by a domestic or foreign court of competent jurisdiction (in a civil action), the Commission or comparable foreign body, or a domestic or foreign Exchange or other organized trading market or self-regulatory organization, to have violated a securities or commodities law or regulation, and the judgment has not been reversed, suspended, or vacated.

## Certain Relationships and Related Transactions

The Company and its subsidiaries, in the ordinary course of business, engage in transactions with affiliates. The Company's policy with respect to related party transactions is to ensure that these are entered on terms comparable to those available from unrelated third parties. Inter-company transactions between and among the Company and its subsidiaries are eliminated in consolidation and thus are no longer reflected in the consolidated financial statements. These primarily consisted of the following:

- Cash advances for financial requirements. Entities within the Group obtain advances from the parent and/or other entities and associates for working capital or investment purposes. There are also certain expenses that are paid in behalf of other entities.
- Lease of manufacturing facilities. AGI leases the glass manufacturing plant property to AWGI, and TEI leases the brandy manufacturing plant property to EDI.
- Lease of parcels of land. GARC leases out these lots to GADC.
- Lease of office spaces. MEG leases out office and parking spaces to AGI, subsidiaries, and affiliates.
- Purchase and sale of real estate, services and rentals. Real estate properties are bought or sold based on price lists in force with non-related parties. Services are usually on a cost-plus basis allowing a margin ranging 20%-30%. Commissions for marketing services are based on prevailing market rates.
- Supply of glass bottles. AWGI supplies the new bottle requirements of EDI.
- Receivables from subsidiaries/franchisees. GADC supplies restaurant equipment, food, paper and promotional items to all franchisees, including affiliated restaurants, at normal market prices through a third party service provider.

Major related party transactions have been disclosed in Note 29 to the consolidated financial statements appearing elsewhere in this report.

Except for the material related party transactions described therein, there has been no material transaction during the last two years, nor is there any material transaction currently proposed, to which the Company was or is to be a party, in which any director or executive officer, any nominee for election as director, stockholder of more than ten percent (10%) of the Company's voting shares, and any member of the immediate family (including spouse, parents, children, siblings, and in-laws) of any such director or officer or stockholder of more than ten percent (10%) of the Company's voting shares had or is to have a direct or indirect material interest.

## Item 6. Compensation of Directors and Executive Officers

Name and Principal Position
Andrew L. Tan, Chairman
Kevin Andrew L. Tan, Vice Chairman and Chief Executive Officer
Kingson U. Sian, President and Chief Operating Officer
Katherine L. Tan, Director and Treasurer
Winston S. Co, Director
Alejo L. Villanueva, Jr., Independent Director
Sergio R. Ortiz-Luis, Jr., Independent Director

Dina D. Inting, Chief Financial Officer, Compliance Officer, and Corporate Information Officer

Alan B. Quintana, Corporate Secretary

Rolando T. Siatela, Asst. Corporate Secretary

The officers receive fixed salary on a monthly basis from the respective subsidiaries or businesses they principally handle. Hence, for years 2018, 2017, and 2016, no compensation was received from AGI, the holding company, and neither will there be for 2019, except for an allowance for Mr. Kingson Sian which started in February 2007.

In 2017 and 2018, directors received a total of Php525,000 each year as per diem, and for 2019 the same amount is expected to be paid.

The Company has an Executive Stock Option Plan (the "Plan") approved by the Board of Directors of the Company and by stockholders (holding at least 2/3 of the outstanding capital stock) on July 27, 2011 and September 20, 2011, respectively. The purpose of the Plan is to enable the key Company executives and senior officers who are largely responsible for its further growth and development to obtain an ownership interest in the Company, thereby encouraging long-term commitment to the Company. The Plan is being administered by the Corporate Governance Committee (previously, Compensation and Remuneration Committee) (the "Committee") of the Board., composed of the following: Alejo L. Villanueva, Jr., Independent Director, as Chairman, and Sergio R. Ortiz-Luis, Jr. and Kevin Andrew L. Tan as members.

Under the Plan, the Company shall initially reserve for exercise of stock options up to approximately three percent (3%) of the Company's outstanding shares to be issued, in whole or in part, out of the authorized but unissued shares. Stock options may be granted within ten (10) years from the adoption of the Plan and may be exercised within seven (7) years from date of grant. The exercise price shall be at a 15% discount from the volume weighted average closing price of the Company's shares for nine (9) months immediately preceding the date of grant. The options shall vest within three (3) years from date of grant and the holder of an option may exercise only a third of the option at the end of each year of the three (3) year period. The Company shall receive cash for the stock options.

An Option Holder may exercise in whole or in part his vested Option provided, that, an Option exercisable but not actually exercised within a given year shall accrue and may be exercised at any time thereafter but prior to the expiration of said Option's Life Cycle. As of this time, the Company cannot determine if options can be exercised with less than forty percent (40%) of the total price of the shares so purchased. The Company does not provide or arrange for loans to enable to qualified participant to exercise their options.

Based on the following list of Options granted, all of the 2011 Options have vested as of December 2014 and all of the 2013 Options has vested as of March 2016 but, as of today, no vested options have been exercised.

Name	Number of Outstanding Options	Date Granted	Exercise Price
Andrew L. Tan	21,000,000	19 December 2011	Php9.175
	48,000,000	14 March 2013	Php12.9997
Kingson U. Sian	15,000,000	19 December 2011	Php9.175
Winston S. Co	10,500,000	19 December 2011	Php9.175
	3,000,000	14 March 2013	Php12.9997
Kevin Andrew L. Tan	6,000,000	14 March 2013	Php12.9997
All above-named officers	103,500,000		
All other grantees as a	2,100,000	14 March 2013	Php12.9997
group unnamed			
TOTAL	105,600,000		

## **Item 7. Independent Public Accountants**

Punongbayan & Araullo (P&A), upon recommendation by the Audit Committee of the Board of Directors composed of Alejo L. Villanueva as Chairman and Sergio R. Ortiz-Luis, Jr. and Andrew L. Tan as members, was re-appointed by the stockholders as the principal external auditors for the years 2016-2018, and is again being recommended to the stockholders for re-election as the Company's principal external auditors for the year 2019. The selection of external auditors is made on the basis of credibility, professional reputation, accreditation with the Securities and Exchange Commission, and affiliation with a reputable foreign partner. The professional fees of the external auditors are approved by the Company after approval by the stockholders of the engagement and prior to the commencement of each audit season.

In compliance with SRC Rule 68 paragraph 3 (b) (iv) (Rotation of External Auditors), and as adopted by the Company, external auditors or engagement partners are rotated or changed every five years or less. Ms. Mailene Sigue-Bisnar was the lead engagement partner for 2012-2016. For the years 2017 and 2018, the lead engagement partner is Mr. Romualdo V. Murcia III.

Representatives of Punongbayan & Araullo are expected to be present at the Meeting. They will have the opportunity to make a statement if they desire to do so and are expected to be available to respond to appropriate questions.

## External audit fees and services

The respective fees billed by P&A for each of the last two fiscal years totaled P2.48 and P2.36 million for the audit of 2018 and 2017 annual financial statements or services that are normally provided in connection with statutory and regulatory filings or engagements.

#### Tax fees and all other fees

Other than the foregoing, there were no separate tax fees billed and no other products and services provided by P&A for the last two fiscal years.

All the above services have been approved by the Company, upon recommendation of the Audit Committee composed of Alejo L. Villanueva as Chairman and Sergio R. Ortiz-Luis, Jr. and Andrew L. Tan as members. The selection of external auditors and approval of external audit fees and services is made on the basis of credibility, professional reputation, accreditation with the Securities and Exchange Commission, and affiliation with a reputable foreign partner. The fees of the external auditors are approved by the Company after approval by the stockholders of the engagement and prior to the commencement of each audit season.

## Changes in and disagreements with accountants on accounting and financial disclosure

P&A, as principal auditors, issued an unqualified opinion on the consolidated financial statements. As such, there had been no disagreements with them on any accounting principles or practices, financial disclosures, and auditing scope or procedure.

## Information Incorporated by Reference

Financial Statements of the Company and its subsidiaries as of 31 December 2018 and 2017, as well as the Management's Discussion and Analysis of Operations and Financial Condition for the corresponding periods are included in the Company's Management Report and are incorporated herein by reference.

## **C. OTHER MATTERS**

## Item 8. Action with Respect to Reports

The minutes of the annual meeting of stockholders held on 18 September 2018 will be submitted to the stockholders for approval. The Minutes will refer to the adoption of stockholder's resolutions pertaining to the following matters:

- 1. Approval of Minutes of the Previous Annual Meeting
- 2. Amendment of By-Laws to change the date of annual meeting of stockholders
- 3. Appointment of Independent Auditors
- 4. Ratification of Acts and Resolutions of the Board of Directors, Board Committees and Management
- 5. Election of Directors

The approval or disapproval of the Minutes will constitute merely an approval or disapproval of the correctness of the minutes but will not constitute an approval or disapproval of the matters referred to in the Minutes.

## Item 9. Other Proposed Action

The stockholders will be asked to ratify all resolutions of the Board of Directors, Board Committees, and acts of Management adopted during the period covering 01 January 2018 up to the date of this meeting. These include, among others, the appointment of officers in the corporation, amendment to By-Laws, opening and maintenance of bank accounts and other bank transactions, approval and issuance of financial statements, declaration of cash dividend, appointment of proxies and nominees, designation of authorized contract signatories and representatives, appointment of attorneys-in-fact, and other similar activities of the Company.

## Item 10. Voting Procedures

#### Vote Required

In the election of directors, the seven (7) nominees garnering the highest number of votes will be elected as members of the board of directors, provided that there shall always be elected at least two (2) independent directors in the Company's board of directors.

For all other matters proposed to be acted upon, the vote of a majority of the outstanding capital stock will be required for approval.

## **Method of Counting of Votes**

Each holder of common share will be entitled to one (1) vote with respect to all matters to be taken up during the Meeting; provided, that in the election of directors, each stockholder may vote such number of shares for as many persons as there are directors to be elected or may cumulate said shares and give one nominee as many votes as the number of directors to be elected multiplied by the number of his shares shall equal, or he may distribute them on the same principle among as many nominees as he shall see fit; provided further, that the total number of votes cast by him shall not exceed the number of shares owned by him multiplied by the number of directors to be elected.

There will be seven (7) persons to be elected to the Company's board of directors, including at least two (2) independent directors. In the event that the number of nominees to the board of directors exceeds the number of board seats, voting shall be done by ballot. However, if the number of nominees to the board of directors does not exceed the number of board seats, voting will be done by a show of hands. Election inspectors duly appointed during the meeting shall be responsible for counting the number of votes, subject to validation by representatives of Punongbayan & Araullo, the Company's external auditors.

#### **UNDERTAKING**

The Company undertakes to provide without charge to a stockholder a copy of the Annual Report on SEC Form 17-A upon written request addressed to Ms. Dina Inting, Chief Financial Officer, Compliance Officer, and Corporate Information Officer, at 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, E. Rodriguez Jr. Avenue, Bagumbayan, Quezon City, Metro Manila, Philippines.

## **SIGNATURE**

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this report is true, complete and correct. This report is signed in Quezon City on 21 May 2019.

ALLIANCE GLOBAL GROUP, INC.

Ву:

DINA D. INTING

Chief Financial Officer, Corporate Information Officer

and Compliance Officer

## MANAGEMENT REPORT AS REQUIRED BY SRC RULE 20

## a.1. General Nature and Scope of Business

Alliance Global Group, Inc. ("AGI" or "the Company") is one of the leading conglomerates in the Philippines, with interests in property development, food and beverage manufacture and distribution, quick-service restaurants and integrated tourism development businesses. The Company and its subsidiaries, associates and jointly-controlled entities operate a diversified range of businesses that focus on developing products and services that generally cater to the target markets.

Incorporated on October 12, 1993, AGI began operations in 1994 as a glass-container manufacturer after it acquired a glass manufacturing plant in Canlubang, Laguna. AGI initially listed its shares in the Philippine Stock Exchange ("PSE") in 1999; after which in the same year, it broadened its primary business and become a holding company. Immediately, the Company began its diversification into the food and beverage and real estate industries, and, in 2005, into the guick-service restaurant business. In 2007, it reorganized to consolidate businesses controlled by Dr. Andrew L. Tan and family ("Tan family"), specifically in the distilled spirit manufacturing and property development. In 2008, the Company entered into integrated tourism development, with gaming activities, by partnering with a leading multinational leisure, entertainment and hospitality group. In 2011, AGI expanded its integrated tourism estate development outside of Metro Manila, particularly in the Calabarzon and Visayan regions, and in 2014, in Mindanao. From 2013 to 2017, the Group expanded its spirits manufacturing business abroad through acquisitions of rich heritage in Spain, United Kingdom and Mexico. The Group started acquiring vineyard lands, aged liquids and assets in Spain in early parts of 2013 and 2014, and brandy and sherry wine assets in 2016 and 2017, which include the oldest bodegas in Spain, the first brandy in Jerez and Mexico and other well-known brands which the Group now owns. The Group owns the 5th largest Scotch Whisky manufacturer in the world with a history of more than 170 years, which was acquired in 2014; thus fortifying the distilled spirits business segment. The Group did realignments and acquisitions also in the real estate segment from 2013 to 2017 where it continues to introduce innovative concepts such as 'integrated lifestyle community' and 'transit-oriented developments' in addition to its 'live-work-learn-play' township while the expansion of non-gaming facilities and offerings and quick-service restaurants is ongoing. AGI began diversifying into infrastructure in 2017 and, in 2018, received an original proponent status for its Skytrain monorail project and its consortium airport project.

The Tan family beneficially owns a majority interest in AGI.

## a.2. Subsidiaries

#### Emperador Inc.

**EMPERADOR INC.** ("EMP" or "Emperador") is a publicly-listed domestic holding company that operates an integrated business of manufacturing, bottling and distributing distilled spirits and other alcoholic beverages from the Philippines, United Kingdom, Spain, and Mexico, through its wholly-owned subsidiaries. EMP and its subsidiaries (collectively referred to as "EMP Group") has as wide range of products in its portfolio – from value to super premium – and an international reach to at least 102 countries. EMP Group has acclaimed renown as the world's largest brandy producer, leading the brandy segment in the Philippines and Spain, and the world's fifth largest Scotch whisky producer. Emperador has established its identity in the Philippine alcoholic beverages business as producer of high-quality liquor and innovative products – predominated by 'Emperador Brandy' which was introduced in 1990 through Emperador Distillers, Inc. ("EDI"), the Philippines' largest liquor company and the world's largest brandy producer. EMP fortified this rich heritage with the acquisition of century old businesses in Jerez, Spain, known as the world capital of sherry wine and home of the Brandy De Jerez, and in Scotland, United Kingdom, home of Scotch whisky, which themselves were acclaimed as being the first and oldest facility in Spain and the fifth largest Scotch whisky manufacturer in the world.

Emperador has established its identity in the Philippine alcoholic beverages business as producer of high quality liquor and innovative products through **Emperador Distillers, Inc.** ("EDI"), the Philippines' largest liquor company and the world's largest brandy producer. EDI, a wholly owned subsidiary of EMP, has a product portfolio that consists of its own brands, the Group's brands as well as licensed

products. The offshore operations of Emperador fall under the wings of Emperador International Limited ("EIL"), a wholly-owned subsidiary of EMP, whose subsidiaries handle the Scotch whisky, Jerez and Mexican brandies and sherry wine operations. Through Emperador UK Limited ("EUK"), EMP acquired a rich heritage of a Scottish spirits company in Whyte and Mackay Group Limited ("WMG" or "Whyte and Mackay") of United Kingdom, the fifth largest Scotch whisky manufacturer in the world with products being distributed in over 102 countries. Through Grupo Emperador Spain S.A.U. ("GES"), EMP has expanded its rich heritage to brandy de Jerez and sherry wine and assets, including trademarks, vineyards, and well-matured inventory, in Spain with the acquisition of Bodega San Bruno; Bodegas Fundador, the largest and oldest in Jerez; and Bodegas Garvey, with origins dating back to 1780. GES further enhanced its brandy and wine business in North and South Americas with the acquisition of assets related to Domecq brandy and wines. At present, EMP has a wider range of products in its portfolio - from value to super premium – and an international reach to at least 102 countries.

EMP was incorporated on November 26, 2001 under its former name Touch Solutions, Inc., which listed its shares on the PSE on December 19, 2011. From August to September 2013, AGI, EDI and EMP, which was substantially a shell company at the time, entered into a reverse acquisition in a series of transactions whereby AGI acquired majority control over EMP and EMP acquired full ownership of EDI. EMP has P20.0 billion authorized capital stock, P16.2 billion of which are outstanding as of December 31, 2018. Its consolidated total assets amounted to P117.8 billion as at December 31, 2018.

**EDI**, a wholly-owned subsidiary of EMP, is the leading brandy manufacturer and distributor of distilled spirits in the Philippines and acknowledged as the largest brandy producer in the world. It produces own label brands, namely, 'Emperador Brandy', 'Andy Player Whisky', 'The BaR' flavored alcoholic beverage (gin, vodka, tequila) and 'Raffa' Sparkling white wine; manufactures 'Smirnoff Mule Vodka' under license from Diageo North America, Inc.; and distributes Ernest & Julio Gallo wines, Whyte and Mackay Scotch whisky products, Fundador brandy products and Pik-Nik shoestring-shaped potato snacks in the Philippines. Emperador Brandy has established its distribution footprint to 55 countries by end-2018. EDI was incorporated on June 6, 2003 and was sold to AGI by **The Andresons Group, Inc.** ("TAGI") and the Tan Family on February 16, 2007. EDI has an authorized capital stock of 22 billion, of which 12.5 billion shares are outstanding and held by EMP as of to-date.

EDI operates two manufacturing plants in Laguna. The main plant is being leased from its wholly-owned subsidiary *Tradewind Estates, Inc.* ("TEI") while the annex plant was acquired from Diageo Philippines in May 2012. TEI was incorporated on September 22, 2000 and was acquired by EDI from its previous owner, Alliance Global Brands, Inc. (a wholly-owned subsidiary of AGI), in March 2016. EDI has its own distillery plant which was acquired in February 2013 from **The Consolidated Distillers of the Far East, Inc.** ("Condis"), which is owned by the Tan family. Another distillery plant was built and became operational in 2018. Both plants are being leased out to a wholly-owned domestic subsidiary *Progreen Agricorp, Inc.*, which handles the distillery operations. EDI procures its new bottles from *Anglo Watsons Glass, Inc.* ("AWG" or "AWGI"), a wholly-owned domestic subsidiary of EDI, which caters principally to EDI's requirements. AWG operates a flint glass container manufacturing plant in Laguna on a 24-hour shift which it leases from AGI.

# International Operations

**EIL**, a wholly owned subsidiary of EMP, is a business company incorporated in the British Virgin Islands on December 13, 2006, which is involved in the international sales, marketing and merchandising of EMP products. EIL and its subsidiaries are responsible for the investments and properties in Spain, United Kingdom, and recently in Mexico.

Emperador Asia Pte Ltd. ("EAsia"), a wholly-owned subsidiary of EIL, was incorporated in Singapore. It wholly owns *GES*, a public liability company in Spain, incorporated on September 28, 2011. GES main activities are the production of wines, fortified wines, brandies and all types of alcoholic drinks, as well as the purchase and operation of any type of land and, in particular, vineyards. In 2013, it acquired *Bodega San Bruno*, *S.L.* ("BSB"), a wholly-owned subsidiary incorporated on January 10, 2013, whose business activities involved the plantation, growing and operation of vineyards. The acquisition included Bodega San Bruno, the San Bruno trademark, vineyards, and sizable inventory of high-quality well-matured brandy from **Gonzalez Byass S.A.** ("GBS"), one of the largest and oldest liquor and wine conglomerate in Spain. The Spain group acquired vineyard estates in 2013-14. In 2014, Gonzalez

Byass agreed to give Emperador 50% participation in Bodega Las Copas ("BLC"), a fully integrated brandy production company that it owns. On February 29, 2016, Bodegas Fundador SLU ("Bodegas Fundador'), a wholly-owned subsidiary of GES incorporated on September 28, 2011 under its former name Brandy Emperador Spain, completed the purchase in a deal signed on November 27, 2015, of the Spanish brandy and sherry business in Jerez de la Frontera, from Beam Suntory Inc. The purchase includes Spain's largest and oldest brandy cellars with sizeable brandy inventory aged more than 50 years; four iconic brands including 'Fundador Brandy de Jerez', the first Brandy de Jerez, and 'Harveys', the leading sherry wine in UK; production and bottling facilities, vineyards, distillery and winery facilities. Bodegas Fundador was consolidated starting March 2016. On January 19, 2017, Complejo Bodeguero San Patricio SLU ("CBSP"), a wholly-owned subsidiary of GES incorporated on October 11, 2016, acquired well-known brands and associated inventories and casks and real estate properties, including the **Bodegas Garvey**, one of the ancient brandy and sherry winery in Jerez founded in 1780. On March 30, 2017, BLC and its two subsidiaries, Pedro Domecq S.A. de C.V. and Bodega Domecq S.A. de C.V., completed the acquisition of the 'Domeca' brandies and sherry wine portfolio and related assets from Pernod Ricard SA, from a deal signed on December 1, 2016. In a restructuring that followed, BLC transferred the acquired assets, which include the trademark to the first Mexican brandy 'Presidente' and winery in Ensanada, and three Mexican subsidiaries to *Domecq Bodega Las Copas* SL ("Domecq BLC" or "DBLC") effective September 1, 2017. DBLC is a newly-incorporated subsidiary of GES with 50% equity owned by GB. Its wholly-owned subsidiaries in Mexico, Pedro Domecq SA de CV and Bodega Domecq SA de CV were incorporated on March 15, 2017 while Gonzales Byass de Mexico SA de CV was incorporated on October 2, 2001. The first is involved in the manufacturing, bottling and selling of spirits, the second is involved in business management while the latter is the distribution and sale of foods and beverages, which currently is mainly for the former two subsidiaries.

For its part, BLC keeps its main activities - planting, cultivation and exploitation of vineyards destined to grape for distillation, and manufacture, storage, distribution, sale of wine spirits, liquors, spirits and similar — which are developed throughout its Spanish fully owned subsidiaries **Alcoholera de la Mancha Vinícola, S.A.U.** ("Alcomasa") and **Viñedos del Río Tajo, S.L.U.** ("Viñedos"), and the remaining stakes in the Mexican companies referred to above.

Emperador Holdings (GB) Limited ("EHGB" or "EGB"), the ultimate UK parent undertaking and controlling entity, is a wholly-owned subsidiary of EIL. EGB is a private company incorporated under the laws of England and Wales on June 19, 2014. It operates as an investment and holding company and wholly owns **EUK**, a private limited company incorporated in Scotland on May 6, 2014. On October 31, 2014, Whyte and Mackay Group Limited ("WMG" or "Whyte and Mackay") and subsidiaries were folded into the Emperador group, as a deal signed on May 9, 2014 between EUK and United Spirits (Great Britain) Limited, an indirect wholly-owned subsidiary of **United Spirits Limited** ("USL") of India, was completed for an enterprise value of £430 million. USL (the world's largest spirits company by volume) was forced to put Whyte and Mackay up on sale because of UK anti-trust concerns, when London-based Diageo Plc (the world's leading premium drinks manufacturer) gained controlling interest in USL. Whyte and Mackay is the fifth largest Scotch whisky manufacturer in the world with a history of more than 170 years and ownership of some of the most iconic Scotch brands in the industry, including British luxury brand 'The Dalmore Single Highland Malt', 'Jura Single Malt', and 'Whyte & Mackay Blended Scotch Whisky'. The products are distributed in approximately 102 countries mainly in Europe, North America and now Asia, with strong presence in the global travel retail space. WMG, the immediate parent and smallest consolidating group, was incorporated on August 7, 2001 in Scotland. The main trading entity and a wholly owned subsidiary is Whyte and Mackay Limited ("WML"), incorporated on January 20, 1927 in Scotland, the principal activity of which is the production, marketing and distribution of distilled potable alcoholic drinks which include Scotch whisky, vodka, liqueurs and other alcoholic drinks. The other two active wholly-owned entities are Whyte and Mackay Warehousing Ltd. ("WMW"), incorporated in Scotland, and Whyte and Mackay Americas Ltd, LLC ("WMA"), incorporated in the United States of America. WMW's principal activity is the warehousing and blending of bulk whisky for related and third-party customers while WMA, a direct subsidiary of WML, was formed to handle Whyte and Mackay's business portfolio in US market. There are forty-two dormant companies within WMG Group that have been retained for branding purposes. Whyte and Mackay is headquartered in Glasgow and has significant malt and grain production capability from its four malt distilleries and one large grain distillery. It also has a leased bottling facility.

On December 4, 2014, with the completion of the Whyte and Mackay acquisition as a condition precedent to its entry, Singapore sovereign wealth fund **GIC Private Ltd.** ("GIC"), through its private equity arm, **Arran Investment Pte. Ltd.** ("Arran") initially invested P17.6 billion in the Company split into 70%-equity and 30%-equity-linked securities debt ("ELS"), which is convertible to equity between 2 to 7 years. In 2017, additional new shares were issued to Arran in consideration for the three-year accrued interest on the ELS.

## Megaworld Corporation

MEGAWORLD CORPORATION ("MEG" or "Megaworld"), a publicly-listed domestic company since 1994, is one of the leading property developers in the Philippines and is primarily engaged in the development of large scale, mixed-use master planned communities or townships which are comprised of residential, commercial, and office developments and integrate leisure, entertainment, and educational/training components. Founded in 1989, Megaworld initially established a reputation for building high quality residential condominiums and commercial properties located in convenient urban locations with easy access to offices as well as leisure and entertainment amenities in Metro Manila. Beginning in 1996, in response to demand for the lifestyle convenience of having quality residences in close proximity to office and leisure facilities, Megaworld began to focus on the development of mixed use communities, primarily for the middle-income market by commencing Eastwood City in Quezon City, which is the pioneer project for Meg's "live-work-play-learn" lifestyle township concept and the country's first cyberpark to be designated a Philippine Economic Zone Authority ("PEZA") special economic zone. It has since then grown and diversified its roster of townships to twenty-three: four in Fort Bonifacio, six in Metro Manila, six in Luzon, six in Visayas, and one in Mindanao.

Megaworld and its subsidiaries ("Megaworld group") have real estate portfolio that includes residential condominium units, subdivision lots and townhouses as well as office and retail developments. It has the following three primary business segments: (i) real estate sales of residential developments, (ii) leasing of office and retail space and (iii) management and operation of hotels. As of December 31, 2018, Megaworld owns or has development rights to over 4,400 hectares of land located throughout the Philippines. Since its incorporation, Megaworld and its affiliates have launched more than 696 residential buildings, 63 office towers, 19 lifestyle malls and 21 hotels.

The company founded by Dr. Andrew Tan has won recognition awards over the years. Recently, in 2017, it received 73 awards from both local and international award-giving bodies. It received three best developer awards, three executive awards, 37 project awards, 9 corporate awards, 11 CSR awards and 10 communication awards. Dr. Andrew Tan received the hall of fame award as Property Man of the Year at the Property and Real Estate Awards and was awarded the Special Achievement Award at the Asia Pacific Entrepreneurship Awards.

Through its subsidiaries, MEG also engages in other property related activities such as project design, construction oversight and property management. Through a wholly-owned subsidiary, *Prestige Hotels & Resorts, Inc.*, MEG owns and operates the Richmonde Hotel Ortigas in Pasig City, Eastwood Richmonde Hotel in Quezon City and Richmonde Hotel lloilo in Mandurriao, Iloilo City. MEG has two other homegrown hotel brands – Belmont and Savoy.

Megaworld has P40.2 billion authorized capital stock and P32.43 billion paid-up capital (both common and preferred stock) as at end-2018. Its consolidated total assets amounted to P322.3 billion as at December 31, 2018.

From 46% effective ownership interest in MEG in 2007, the Group increased its effective ownership interest in MEG to 67% by end-2018 through purchases in the market, exercise of stock rights and warrants, and subscription to new shares.

Global-Estate Resorts, Inc. ("GERI"), a publicly listed domestic company incorporated on May 18, 1994, is one of the leading property developers in the country and is engaged primarily in the development of integrated tourism and urban townships with residential, office, retail, hotel and/or golf components. It has vast land bank where key developments include Boracay Newcoast in Malay, Aklan; Twin Lakes in Laurel, Batangas; Sta. Barbara Heights in Iloilo; Southwoods City in Laguna and Cavite; Alabang West in Las Piñas, Metro Manila; Eastland Heights in Antipolo, Rizal; and The Hamptons Caliraya in Lumban-Cavinti, Laguna. GERI undertakes its development business by itself or through

joint venture with landowners. The township developments are marketed by a subsidiary and an inhouse marketing group. Another subsidiary operates Fairways and Bluewater, a resort complex integrated with Boracay Newcoast. GERI has P20 billion authorized capital stock, P10.986 billion of which was subscribed and paid-up as at December 31, 2018. Total assets reported as at end-2018 amounted to P46.0 billion.

AGI acquired 60% interest in GERI in January 2011. With the capital infusion, GERI was able to pay its interest-bearing loans and pursue its development plans. In 2013, GERI doubled its authorized capital stock, of which Megaworld subscribed to 25% of the said increase; this together with indirect holdings translates to Meg's 24.7% beneficial ownership in GERI at end-2013. As at end-2018, Megaworld holds 82.32% of GERI.

**Empire East Landholdings, Inc.** ("Empire East" or "ELI"), a publicly-listed domestic company under the Megaworld group, was incorporated on July 15, 1994. It specializes in multi-cluster condominium projects and multi-phase subdivision developments in key locations in Metro Manila and Laguna. Laguna Bel-Air is ELI's flagship township project while Pioneer Woodlands in Mandaluyong City is its first transit-oriented development. ELI is 81.73% owned by Megaworld. Total assets reported as at end-2018 amounted to P42.2 billion.

**Suntrust Properties, Inc.** ("SPI"), incorporated on November 14, 1997, develops master-planned self-sustaining residential communities and condominiums in Cavite, Laguna, Batangas, Baguio, Davao and Metro Manila that provide affordable homes for the low- to moderate-income families. The developments focus on space-saving and functionality features. In March 2011, MEG acquired 50% majority interest in SPI. In 2013, MEG acquired 100% ownership by buying out the minority interests of Empire East and another related party.

## Travellers International Hotel Group, Inc.

**TRAVELLERS INTERNATIONAL HOTEL GROUP, INC.** ("Travellers"), a publicly-listed domestic company since November 5, 2013, was incorporated on December 17, 2003. It is the developer and operator of **Resorts World Manila** ("RWM"), an integrated tourism resort in the Philippines. RWM is the first integrated leisure and resort property in the Philippines that combines privately-operated gaming facilities with hotel, retail, dining, entertainment and other leisure amenities. Travellers was awarded one of the first licenses issued by the **Philippine Amusement and Gaming Corporation** (PAGCOR) in June 2008 to construct and operate integrated leisure and gaming facilities to an international standard with the goal of enhancing tourism in the Philippines. RWM, which was the first site to be completed, opened in August 2009.

RWM is an approximately 11.5-hectare integrated tourism resort that is strategically located across the Ninoy Aquino International Airport Terminal 3 ("NAIA-3") in Pasay City, Manila and approximately five kilometers away from NAIA Terminal 1 ("NAIA-1") and NAIA Terminal 2 ("NAIA-2") and directly linked to highways leading to Makati. RWM is a 24-hour, one-stop, world-class leisure and entertainment facility within Newport City, a mixed-use community of integrated residential condominiums, hotels, restaurants, shops and offices developed by Megaworld. RWM features a themed shopping and entertainment center, three hotels – Maxims Hotel, an all-suite luxury hotel; the Marriott Hotel Manila, a five-star hotel catering to international business and leisure travelers; and the Holiday Inn Express Manila Newport City (formerly, Remington Hotel), a mid-range hotel, and the Marriott Grand Ballroom, a MICE (meetings, incentives, conventions and exhibitions) venue with over 8,000 square meters of function space.

Construction of RWM commenced in July 2008, and its gaming facilities and casino opened in August 2009, along with non-gaming features, such as the 11,534 sq. m. Newport Mall, which includes a retail mall, a 1,500 seat performing arts theater (the "Newport Performing Arts Theater") and a four-screen cinema. The Marriott Hotel Manila opened in October 2009 and offers 342 rooms and suites plus 228 rooms in the Marriott West Wing which opened in November 2016; Maxims Hotel opened in December 2010 and offers 172 suites and villas, and the Remington Hotel opened in November 2011. The Marriott Grand Ballroom, a world-class events and convention center, formally opened its doors to the public in March 2015. In 2018, RWM opened a portion of its Phase 3 development project dedicated to gaming activities which is called the Grand Wing. Furthermore, the Hilton brand marked its return in the Philippines with the official opening of Hilton Manila in October 2018. Also in 2018, the Company

ventured outside Metro Manila and opened the first international hotel in Iloilo City- the Courtyard by Marriott Iloilo (Courtyard). And in January 2019, Sheraton Manila Hotel officially opened its doors to the public.

Travellers is AGI's first integrated tourism vehicle in Metro Manila through a partnership deal in August 2008 with Malaysia-based Genting Group through Genting Hong Kong Limited ("GHK"), a company with shares listed on The Stock Exchange of Hong Kong Limited and traded on the GlobalQuote of Singapore Exchange Securities Trading Limited. The partnership combines AGI's expertise in the Philippine mixed use township development, food and beverage ("F&B") and quick service restaurants, and GHK's international experience as an owner and operator of casino and gaming businesses, operator of passenger cruise ships and provider of cruise-related leisure, entertainment and hospitality services. GHK is affiliated with Genting Berhad and its subsidiaries and associates (the "Genting Group").

Travellers has P10 billion authorized capital stock (common and preferred shares), of which P1.68 billion is outstanding as at end-2018. AGI's ownership interest is accounted through direct holding of 25.12% and indirect holdings through its subsidiaries Megaworld, First Centro, Inc. and Adams Properties, Inc. ("Adams") which hold 1.84%, 4.49% and 22.47%, respectively, of Travellers' outstanding common shares. Adams holds 83.3% of outstanding preferred shares. Travellers has consolidated total assets of P107.30 billion as at end-2018.

## Golden Arches Development Corporation

**GOLDEN ARCHES DEVELOPMENT CORPORATION** ("GADC") is a domestic corporation engaged in the operations and franchising of quick service restaurant business under the McDonald's brand in the Philippines and in accordance with the master franchise agreement with McDonald's Corporation ("MCD"), a company incorporated in Delaware and with principal offices in Illinois, USA. GADC was incorporated on July 16, 1980. It has P99.44 million authorized and paid up common capital stock, 49% of which is held by AGI and the rest by its founder, Mr. George Yang and his family. Its consolidated total assets amounted to P20.33 billion at end-2018.

AGI acquired its 49% interest in GADC on March 17, 2005 from **McDonald's Restaurant Operations**, **Inc.** ("MRO"), a subsidiary of MCD, both of which are foreign corporations incorporated in the USA. MRO holds all of GADC's preferred shares.

**Golden Arches Realty Corporation** ("GARC") leases solely to GADC parcels of land where McDonald's restaurants and warehouses are situated. It was incorporated on June 25, 2001 and, at present, has P1 million authorized and issued common shares, 49% of which is held by AGI.

#### Infracorp Development, Inc.

**INFRACORP DEVELOPMENT, INC.** ("Infracorp") is a wholly-owned domestic corporation incorporated in 2017 with the primary purpose to bid for, invest in, and/or implement infrastructure-related projects, such as but not limited to monorail, airports, expressways, toll roads, reclaimed land development and, in relation thereto, to acquire, lease out, develop or otherwise engage in income-generating activities involving real property and other rights related to its infrastructure projects. It will handle infrastructure projects, particularly mass transportation to improve connectivity of AGI's properties. The diversification into infrastructure building is aligned with the government's goal to usher in a golden age of infrastructure in the country.

On October 10, 2017, Infracorp submitted an unsolicited proposal to the government to build a 1.87km skytrain connecting Line 3 Guadalupe station to Uptown Bonifacio. The chosen technology for this project would be the first of its kind to be used by adopting an Automated People Mover (APM), with a maximum operating speed of 40 to 50kph. The government granted the Original Proponent Status last May 17, 2018 and now endorsed and undergoing review and evaluation of NEDA.

Infracorp likewise forms part of the NAIA consortium, a P102 billion- project together with six of the largest conglomerates in the country, all of which together submitted an unsolicited proposal to the government last February 12, 2018 which aims to rehabilitate, upgrade, expand, operate and maintain the Ninoy Aquino International Airport for 15 years. The project aims to transform NAIA into a world-

class facility and a regional transport hub and ensure that NAIA would have the capacity to meet the continued growth in passenger traffic. Upon full operations, NAIA is expected to accommodate as many as 65 million passengers per annum. The government has granted this consortium Original Proponent Status last September 10, 2018.

## a.3. Bankruptcy or Similar Proceedings and Significant Assets not in Ordinary Course

The Company and its subsidiaries have not been involved in any bankruptcy, receivership or similar proceedings. Likewise, there were no other material reclassifications, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business.

## b. Business Description

AGI is a holding company with interests in the food and beverage business (manufacturing and trading of consumer products), real estate (investment in and development of real estate, lease of properties, hotel operations and tourism resorts businesses), tourism-entertainment and gaming, and quick service restaurant (McDonald's) business. Through its subsidiaries and associates, the Company focuses on providing and developing products and services that cater to the needs, demands and aspirations of its target markets. The Company believes that it is well positioned to benefit from consumer demand driven by the expected growth of the middle-income sector.

## b.1. Principal Products or Services and their Markets

#### **EMP**



Emperador Brandy, the first brandy label of the Group, was launched in 1990 in the Philippines and is currently the leading local brandy in the country. In 2010, 'Emperador Light' was introduced in response to a growing market for alcoholic beverages with lower alcohol content and targeted at younger alcoholic beverage consumers. In March 2013, EDI introduced 'Emperador Deluxe Spanish Edition', a premium brandy imported from Spain that is created specifically to appeal to the Philippine palate. The sin tax regime on liquor, which started on January 1, 2013, leveled the playing field for imported liquors and provided a prime opportunity to introduce 'Emperador Deluxe' to the Philippine market. In July 2017, a game-changing 'Emperador Hotshot®', a brandy shooter spiced up in a fiery delicious cinnamon flavor delivering a smooth, sweet & spicy kick to start every party hot, was launched targeting the young and daring drinkers. Another innovative product was launched in October 2017,

**Emperador Red®**' which has the rich robust taste and smoothness of Emperador Light Brandy, but with a stronger alcohol kick at an affordable price. Our cellar masters aged this rich and extra smooth spirit to attain full body and aroma with golden dark color. This makes up a perfect drink to reward yourself on your everyday *tagumpay*!

At the 2016 International Review of Spirits, organized by Beverage Testing Institute in Chicago, **Emperador Solera Brandy** won the silver award (highly-recommended), with added special recognition as "Best Buy", by garnering 89 points while Emperador Light received the bronze award (recommended) with 83 points. The "Best Buy" recognition is an added excellence award given only to the spirits or wines that provide uncommon value. Emperador is the only Filipino brandy to be included as one of the best brandies in the world with Solera and Emperador Light.

The premium and imported lines, 'Emperador Deluxe Special Reserve' and 'Emperador Grand Supreme' are sold exclusively at EDI's retail store.

'Andy Player Whisky', a popular drink in the '80s, was revived in October 2015. The new whisky blend has a unique character, rich aroma and complex taste which include orange marmalade and maple syrup. In October 2016, 'Andy Player Whisky and Cola' or Andy Cola, a ready-to-drink blend of refreshing cola and the smooth blend of Andy Player Whisky was launched in the Philippine market.

'The BaR', a flavored vodka and gin beverage was launched in 2009. 'The BaR' is marketed as a ready-to-serve flavored alcoholic beverage with low alcohol content. The gin comes in lemon-and-lime flavor while the vodka comes in orange, apple and strawberry flavors. In 2012, 'The BaR Cocktails Margarita' line was launched. 'The Bar' products are targeted to a younger demographic, specifically, the 18 to 35 year old age bracket. Another gin line was launched in 2018, 'The BaR Premium Gin', infused with botanicals from Spain that gives it a delicious burst of flavor not found in local gin products. This world-class premium gin line comes in three variants: Pink with flavors of mixed berries, Green infused with lime flavors, and Premium Dry infused with imported botanicals. The Bar Premium Gin is not only far better but also different. It is dubbed as 'the gin for the new generation'.

'Smirnoff Mule', a ready-to-drink blend of Smirnoff Vodka, ginger beer, and lime, was launched on April 28, 2015. It is a classic iconic drink that delivers a smooth, full flavored refreshment with a unique ginger taste. It is known as 'Mule' because of its premium vodka, ginger beer and lime, creating a ginger kick effect. The "Stubbornly Refreshing" drink is being manufactured and distributed in the Philippines, under license from Diageo North America, Inc.

'Raffa Sparkling' is a delightful drink that has the elegance of sparkling wine with a fruity and refreshing finish. It only has 4% ABV making it a drink to be enjoyed by everyone. It is meant for leisurely lunches, extended dinners and long get-togethers. Raffa is made from the finest white grapes grown in Bodega San Bruno's very own vineyard along the scenic Tajo River near Toledo. The product was launched in to the Philippine market in December 2016.

**'Zabana Single Barrel Reserve Philippine Rum',** an EDI store exclusive. Since its release, this product was able to garner several awards: Gold Award for the 2016 Cathay Pacific Hong Kong International Wine & Spirit Competition, Gold Award in the 2017 Monde Selection, and Silver recognition in the International Spirits Challenge 2017.

EDI also imports and distributes the Group's products from the distilleries in Spain and Scotland. In 2015, EDI introduced 'The Dalmore', 'Jura' and 'Whyte and Mackay' variants at 700ml bottles in the local market in 2015. It also began distributing 'Fundador Brandy', the Philippine best-selling imported premium brandy, in March 2016 and launched locally 'Tres Cepas Light' in December 2016. EDI also started distributing 'Harveys Bristol Cream' and the newly developed 'Fundador Double Light' in 2017.

EDI also distributes '**Pik-Nik**' brand shoestring potato snacks and Ernest and Julio Gallo wines from California, USA. The 'Pik-Nik' brand is owned by AGI Group.

Scotch whisky is Scotland's leading indigenous product and is now established as the leading international spirit drink, making it one of Britain's most important exports. It is a distilled spirit made (distilled and matured) in Scotland using *only* cereals, water and yeast. Most whiskies mature far longer than the legal minimum of three years, and the maturation period varies for different whiskies. The age

statement on a bottle reflects the amount of time the youngest whisky in that bottle has spent maturing in a cask.

WMG offers Single Malt and Blended Scotch whiskies, liquers and vodkas, under the following key brands:

'The Dalmore Single Malt Scotch Whisky' sits at the apex of the category in which it competes. It is positioned as super premium and luxury brand. The Dalmore's 'To The Brave' proposition is built on a heritage that is rooted in the saving of King Alexander III of Scotland from being gored by a raging stag with a single arrow in 1263 by an ancestor of Mackenzie clan. The grateful king granted him the right to bear a stag's head in his coat of arms and so every bottle of The Dalmore is adorned with this noble emblem: a stag's head with twelve points to its antlers, signifying a 'royalty'. The Mackenzie family ran the Dalmore distillery from the mid 1800's until Whyte and Mackay took over. It is considered the most revered single malt whisky in the world.

'The Dalmore Principal Collection' consists of six expressions positioned as Accessible (The 12, The 15, Cigar Malt Reserve, The 18, King Alexander III) and Aspirational (The 25). Positioned at the apex is 'The Dalmore Constellation Collection' which is a rare ensemble of unique vintage single malts from the Highland distillery. 'The Dalmore' is renowned for rare editions that have sold for industry redefining prices, including the most expensive bottle ever sold in a retail store. The rare and aged collection includes The Dalmore 20 Year Old, The Dalmore 21 Year Old, The Dalmore 30 Year Old, The Dalmore 35 Year Old, The Dalmore 40 Year Old, The Dalmore 45 Year Old, and The Dalmore 50 Year Old, 'The Dalmore Quintessence' is the first and only single malt whisky in the world with five red wine cask finish. Master Distiller Richard Paterson travelled to California to hand select the five different casks in which this exceptional whisky would be matured; Zinfandel, Pinot Noir, Syrah, Merlot and Cabernet Sauvignon, each bringing their individual nuances to create a totally unique single malt.

The Dalmore Port Wood Reserve is released in 2018 as an addition to the Core Range.

'Jura Single Malt Scotch Whisky' is a premium Scotch whisky that is considered an accessible single malt whisky. It is produced at the only distillery on the Isle of Jura, a very remote island off the west coast of Scotland. This brand is built upon a captivating island environment that has two distinct sides, the wild, rugged west and the temperate east. Jura's uncommon nature is reinforced by the split production of both peated and unpeated malt whiskies in the same distillery, reflecting the two sides of the island. The Jura Rare collection offers one or two vintages every year, supported by a story, while the super-premium Milestones offers a new release every few years. Its "A long way from ordinary" banner encapsulates the very special nature of this island single malt.

**Jura 12 Years** is an Asian exclusive. A modern classic aged 12 years. Reassuringly rich with smoky sherry sweetness. Matured in American white oak ex-bourbon barrels for 12 years and finished in Oloroso Sherry casks from Jerez, Spain. This 12-year old has refined succulent tropical aromas of chocolate, walnut, and citrus fruit. The exquisite taste is a medley of coffee, liquorice, salted bananas and brown sugar with a whisper of smoke in the finish.

Tamnavulin Single Malt Scotch whisky' was launched in 2016, initially in the UK. The Tamnavulin Distillery was built in 1966 and was acquired by WMG in 1993. Tamnavulin' is the epitome of a Speyside malt; rich, smooth, elegant and refreshing. Tamnavulin is the Gaelic translation for 'Mill on the Hill,' named in part after the 16th century woollen mill which sits on the site of the distillery. This Speyside is double cask. Matured in American Oak Barrels and finished in Amoroso Oloroso Sherry casks for a rich, full-bodied, sweet and mellow taste. EDI started distributing this product in the Philippines in 2018. Tamnavulin Single Malt Scotch Whisky Vintage Collection rare range with expressions from the years 2000, 1979, 1973 and 1970, together with a new Tempranillo finish was launched in 2018 for Global Travel Retail.

'Fettercairn' comes from Fettercairn distillery which was founded in 1824 and acquired by WMG in 1973. The arch and the unicorn are two symbols that are heavily associated with the long history of the Fettercairn Distillery. Fettercairn Single Malt was relaunched in 2018 with a new packaging with the lead expression 12year old supported by a 28year old, a 40year old, and a 50year old, all four showcasing the iconic unicorn symbol.

'Whyte and Mackay Blended Scotch Whisky' is produced using a unique triple maturation process that ensures a smoother, richer taste.

'Shackleton' is the newest Blended Malt brand launched in 2017. It was inspired by a 1907 whisky which was extracted after 100 years under ice. A conservation team carefully extracted crates of whisky left behind by renowned polar explorer Sir Ernest Shackleton. Whyte and Mackay master blender Richard Paterson carefully selected 20 of the finest highland malts to recreate the antique whisky supplied to the British Antarctic Expedition. It has hints of vanilla, ginger and licorice on the nose, with a taste of demirara sugar, manuka honey and dried pineapples, and a whisper of bonfire smoke in the finish.

'Glayva', a liqueur made from a blend of aged Scotch whiskies, a selected range of spices, Mediterranean tangerines, cinnamon, almonds and honey. It has a deep golden colour and a distinctive flavor.

'Vladivar Vodka' is a brand of vodka distilled in the UK. It is a Pure Grain, triple distilled, charcoal filtered vodka. Originally made in Warrington by the G & J Greenall distillery, the brand was sold in 1990 to Whyte and Mackay and is today bottled in Scotland.

'John Barr', 'Cluny' and 'Claymore' are all blended Scotch whiskies, a combination of malt whiskies and grain whiskies from a number of different distilleries. The packaging of both John Barr and Claymore has recently been redesigned to enhance the consumer offering.

From *Bodegas Fundador*, the following iconic brands manufactured and distributed from Spain are under EMP Group beginning March 1, 2016:

**'Fundador**' is a Brandy de Jerez, the brandy capital of Spain. Fundador means the founder, as it was the first Spanish brandy to be marketed, this happened in 1874 by Pedro Domecq Loustau. It is sold in over 70 countries worldwide, and the no. 1 imported premium brandy in the Philippines. The brand has an excellent range ending with the high premium brand '**Fundador Exclusivo**'.

**'Fundador Double Light'** is an exceptional spirit from sherry casks in our cellars in Jerez, Spain. It guarantees double smoothness and double satisfaction in every bottle. It is the ultimate expression of Fundador Light with a different concept. It has a double ageing profile and character that is an effect of the double casks.

'Terry Centenario' is the largest brandy in Spain. Centenario means centenary, and it evokes the change to the twentieth century when the Terry family started producing brandies in its bodegas in Puerto de Santa María. It is a premium and distinguished brand with the iconic net and the unique logo of the Terry Horse. 'Terry White', a new expression, a new category, a new Classic "White Brandy" was born in 2017 to renew the brandy category in Spain by shaking the market though a modern concept of a white spirit. Through mixology platform, this disruptive concept was launched to a fashionable position for a spirit drink for a future halo of Brandy de Jerez.

'Tres Cepas' is a market leader in Equatorial Guinea. In the beginning Domecq had three brands, Una Cepa (One vine), Dos Cepas (Two vines) and Tres Cepas (Three vines), that were in increasing order of quality and age. It is a premium brand result of a special selection of wines distilled aged in sherry oak casks by the traditional Criadera and Solera system. In 1902 the brand Tres Cepas was launched in the market and starting to be a successful brand. The year 2016 was the renaissance of the brand in the Philippines, and it launched a special expression of Tres Cepas Light, with a different concept and bottle. Tres Cepas Spirit is a delicate selection of wines distilled carefully aged in Bodegas Fundador's wineries in Jerez, smooth with mineral notes and beautiful amber tone. In 2017, 'Tres Cepas VS' was launched. It is an ultimate expression, as the master blended carefully tasted the oldest soleras and selected barrels with special characters and notes to make a unique blend for this Very Special Tres Cepas.

'Harveys' is the number 1 selling Sherry Wine in the world and the leader in the UK. It is a recipient of twenty-four quality awards in 2015. It holds Royal warrant in UK which distinguishes it as the only sherry wine that can be served to the Queen in Buckingham Palace. It is also the unique Spanish Company that supplies to the Royal Household. This brand was registered in Bristol by the Harvey family in 1886

and was the first cream Sherry to be marketed. Harveys Bristol Cream is a unique blend of sherries combining the character and body of aged olorosos with the aroma and finesse of finos and amontillados.

'Harveys Bristol Cream®' is a proprietary blend of three sherry types: Fino, Amontillado and Oloroso, all created from the Palomino grape. It is clean and fresh, with spicy overtones. Crisp and elegant with fruity grape flavors, it is loaded with woody and nutty flavors, but remains mellow with velvety smoothness. "Everyday's A Holiday" with Harveys Bristol Cream®, taken alone or with fruit or used as ingredient to desserts and baking.

Harveys Very Old Amontillado 30-Year Old V.O.R.S was awarded the "The Best Wine in the World" by the International Wine Challenge (IWC), by bagging the Champion of Champions' Trophy 2016, while Harveys V.O.R.S. Palo Cortado was awarded in 2015 by the IWC as the "Best Sherry". Also in 2016, the International Wine & Spirit Competition (IWSC) awarded gold medals to Harveys Pedro Ximenez 30 Year Old V.O.R.S. and Harveys Rich Old Oloroso Sherry 30 Year Old V.O.R.S.

Harveys launched in 2013 an ultimate expression Signature by Harveys which is a 12-Year Old Cream Sherry, this product was awarded the silver medal by the IWSC in 2016.

From the **Domecq brands of brandies and wines** come these Mexican brandies: 'Presidente', the first Mexican brandy, 'Don Pedro', which has been more than 50 years in the market, and 'Azteca De Oro', which has been more than 36 years in the market. These brands are also distributed in USA. In Brazil, 'Domecq Brandy' is a strong brand which covers all market in Brazil.

Vendors may sell the products at higher or lower prices than EDI's suggested retail prices, depending on outlet margin requirements and their operating costs. The Government does not regulate the price of alcoholic beverages in the Philippines. However, manufacturers of alcoholic beverages in the Philippines are required to pay an excise tax on alcohol production based on the percentage of alcohol contained in the beverage and net retail price.

#### MEG

Megaworld's pioneering "live-work-play-learn" concept for integrated mixed-use communities, or commonly known as townships in the Philippines, has enabled it to launch more than 660 residential buildings, 54 office towers, 15 lifestyle malls and 5 hotels. "Townships" integrate lifestyle convenience of having high quality residences in close proximity to office, commercial, educational, and leisure and entertainment facilities. The strategy is to lease all commercial and retail properties and sell all residential units. A description of each of the group's 23 townships follows.



- 1. **Eastwood City** is the first township to implement the Company's "live-work-play-learn" concept. Its 18.50-hectare community property in Libis, Quezon City has 19 completed luxury condominium towers, 10 first-class corporate office buildings, and a modern IT park. The planning of Eastwood City adopts an integrated approach to urban planning, with an emphasis on the development of the Eastwood City Cyberpark to provide offices with infrastructure such as high-speed telecommunications and 24-hour power supply that support BPO and other technology-driven businesses. The township provides education/training, restaurants, leisure and retail facilities and residences. It is currently home to more than 25,000 residents and 55,000 workers. Eastwood city is also home to the four-level Eastwood Mall a shopping and dining destination which has been declared the "Best Shopping Center" by the Philippine Retailers Association. Eastwood City has three malls and around 500 commercial and retail shops. The Eastwood Richmonde Hotel is located adjacent to the Eastwood Mall.
- 2. **Forbes Town Center** is located in a 5-hectare land in Bonifacio Global City, Taguig, Metro Manila adjacent to the Manila Golf Club, Manila Golf and Country Club, the Forbes Park residential subdivision and Dasmariñas Village. Forbes Town Center has 12 residential towers which house more than 3,500 residential units. Upon completion, Forbes Town Center is expected to consist of residential, retail and entertainment properties. The focal point of activity in the township is the aptly named Forbes Town Road, a retail strip with 37 restaurants and shops that cater to the diverse needs of the residents of the community's three Bellagio towers, six towers of Forbeswood Heights, two towers of Forbeswood Parklane, and the 53-storey Eight Forbes Town Road. This is connected to another Fort Bonifacio Landmark, Burgos Circle, a leisure spot with residential, condominiums and a small park.
- 3. McKinley Hill is located on approximately 50 hectares of land in Fort Bonifacio, Taguig City, Metro Manila. McKinley Hill consists of office, residential, retail, educational, entertainment and recreational centers. The residential zone consists of subdivision lots for low-density single-detached homes, clusters of low-rise residential garden villas and residential condominiums. The office properties will include the McKinley Hill Cyberpark which is a PEZA-designated IT special economic zone. Tenants of the office properties will largely comprise of software developers, data encoding and conversion centers, call centers, system integrations, IT and computer system support. The leisure and entertainment zone will consist of bars, restaurants, specialty shops, cinemas and sports complex. Three international schools, the Chinese International School, the Korean International School and Enderun College, a hotel management institution affiliated with Les Roches of Switzerland, comprise the "learn" component of the township. McKinley Hill is also home to the British Embassy and the Korean Embassy.
- 4. Newport City is a township located on 25 hectares of land at the Villamor Air Base, Pasay City, Metro Manila, across from the NAIA Terminal 3 and adjacent to the Villamor golf course. It will be targeted towards tenants and buyers who consider proximity to the NAIA Terminal 3 an advantage. The residential zone consists of eight to nine-storey medium-rise buildings. The corporate zone comprised of office buildings. The leisure and entertainment zone consist of bars, restaurants, retail and tourist oriented shops, which are designed to complement the office and residential buildings in the community township. Newport City is home to Resorts World Manila, with leisure and entertainment offerings such as gaming facilities, restaurants, hotels and shopping outlets. The hotel zone comprises the Marriott Hotel, Marriott West Wing, Maxims Hotel and Holiday Inn Express Hotel under Travellers; and Belmont Luxury Hotel and Savoy Hotel which are condotel projects of Megaworld. Travellers and its subsidiaries are set to add three global hotel brands, the Hilton Manila, the Sheraton Hotel Manila and Hotel Okura Manila. Newport City also features Travellers' Marriott Grand Ballroom project, a meetings, incentives, conventions and exhibitions facility. Newport City is registered with PEZA as a Cyber Tourism Special Economic Zone.
- 5. **Uptown Bonifacio** is being developed in an approximately 15.4-hectare property in Fort Bonifacio in Taguig, Metro Manila. Uptown Bonifacio is comprised of a residential portion in the northern part of Fort Bonifacio, and a portion for mixed-use, comprising office and retail space. Set in the heart of Fort Bonifacio, the township will be close to several of the new CBD's popular landmarks, such as Forbes Town, Burgos Circle, the Mind Museum, Bonifacio High Street, and The Fort Strip. It is also within cose proximity to St. Luke's Medical Center and the institutional

- zone. The township is easily accessible via Kalayaan Avenue, C-5 Road and EDSA. It has its own high-end commercial center, Uptown Place Mall.
- 6. McKinley West is an "ultra high-end" township being developed on a 34.5-hectare portion of the JUSMAG property in Fort Bonifacio which is directly beside Forbes Park and Manila Polo Club and across McKinley Hill in Taguig, Metro Manila. The development of McKinley West is another joint venture undertaking with BCDA. McKinley West will have rows of luxury residential estates, some of which will have their own swimming pools and other amenities. The upscale residential enclave will be supplemented by a modern business district of sustainable office buildings, an international school, and a commercial centre. These will all be complemented by open spaces and greenery. Ingress and egress points of the estate are conveniently located along Lawton Avenue which connects Fort Bonifacio to Pasay City and Makati City.
- 7. **The Mactan Newtown** is Megaworld's first township venture outside Luzon. Mactan Newtown is a mixed-use development situated on a 30-hectare property near Shangri-La's Mactan Resort and Spa in Mactan, Cebu. This has its own beach and combines high-end office towers, luxury condominiums, leisure amenities, retail shops, a school, and upscale hotels. It will also have its own exclusive beach club at the township's beachfront, and sports facilities at the 11-hectare beachfront property formerly known as Portofino Beach. It is also near the Mactan-Cebu International Airport. The first phase of the project is expected, on completion, to comprise high- tech BPO offices, and retail centres, luxury condominiums, leisure facilities and beach resort frontage. The Mactan Newtown is approximately 10 minutes away from the Mactan-Cebu International Airport, the Philippines' second largest airport. The Mactan Newtown will also have five hotels, two of which are at the beachfronts.
- 8. **Iloilo Business Park** is a mixed-planned community in a 72-hectare property in Mandurriao, Iloilo. Upon completion, it will be a mixed-use business, tourism, commercial and residential hub with a residential community, BPO office buildings, hotels, a convention centre, retail centres and a lifestyle centre. The entire Iloilo Business Park development was registered as a special economic zone with the Government. It also features The Street of Festive Walk, a 1.1-kilometre retail strip envisioned to be one of the longest shop-and-dine streets outside of Metro Manila. Iloilo Business Park has launched three residential condominium developments to date One Madison Place Luxury Residence, Lafayette Park Square and The Palladium, the tallest building in the region at 22 storeys high. With Iloilo Business Park, Megaworld aims to transform Western Visayas into the next central district in the region.
- 9. **ArcoVia** is envisioned as an environment-friendly community on the 12.3-hectare property located along the C-5 Road in Pasig City. A main "green" feature of the township is the approximately 1,000 trees that will be planted around the development. This greening feature will help provide an outdoor thermal comfort for the future residents, workers, tenants and visitors of the township. Sustainable buildings registered under Leadership in Energy and Environmental Design (LEED) are the standard of office developments in this township, with the first two to rise designed by world-renowned architectural firm Skidmore, Owings & Merrill. Other green features of ArcoVia City are a rainwater catchment facility, a network of bicycle lanes, and wide tree-lined sidewalks. Aside from office towers, the township will have residential condominiums, a lifestyle mall, retail and commercial strips, and open parks.
- 10. **Davao Park District** is the first township development in Mindanao. It is situated on an 11-hectare property along S.P. Dakudao Loop in Lanang, Davao City, which used to be the Lanang Golf and Country Club. The township is envisioned to the Mindanao's new central business district by being a center for BPO and other corporate entities over the next seven years. Also in Davao Park District are the themed residential condominiums that will be built by Suntrust, a wholly-owned subsidiary of Megaworld. The township will also have a lifestyle mall, commercial and retail strips, open parks, a lagoon, and a school. The first office tower to rise is the iconic 15-storey Davao Finance Center. The first tower in One Lakeshore Drive, a 4-tower condominium cluster, started selling in 2014. Two Lakeshore Drive started selling in 2017.
- 11. **Suntrust Ecotown**, an ongoing project under Suntrust, will sit on a 350-hectare land in Tanza, Cavite and will be Megaworld's first mixed-use development with an industrial park in the country. The industrial park is the country's first to be accredited by PEZA with lifestyle

amenities. It is also positioned to be the major hub for light to medium export- oriented industries, residential, commercial, and institutional establishments in the south. At Suntrust Ecotown, 111 hectares will be allotted for the industrial park. Another 40 hectares is dedicated for the expansion of the industrial park and the integration of lifestyle amenities such as a hotel, commercial and retail hubs, driving range, mini golf course, putting greens, swimming pool, jogging path, basketball and badminton courts, and open parks, and another 200 hectares of future development that may include residential and other recreational facilities.

- 12. **Boracay Newcoast**, an ongoing project under GERI, is a 150-hectare mixed-use leisure and resort development. It is envisioned to be a tourism destination on the island. Soon to rise in the tourism development are luxury and boutique hotels, commercial and retail district, upscale villas, and an exclusive residential village. Among the first residential towers to be built here is Oceanway Residences, a cluster of mid-rise condominiums offering views of the Sibuyan Sea, Mt. Luho, the island's highest peak, as well as the Fairways & Bluewater Golf Course. Aside from Oceanway Residences, among the upcoming projects here include four hotels and a commercial and retail strip.
- 13. **Twin Lakes**, an ongoing project under GERI, is a 1,300-hectare mixed-use leisure and resort community in Tagaytay. The tourism estate will feature the best of Europe at the first residential cluster called The Vineyard Residences, which is comprised of three-mid-rise condominium towers: Shiraz, Merlot, and Chardonnay. Twin Lakes also has a unique mixed-use community development called The Vineyard, which spans 177-hectares of natural landscape that offers the perfect view of the famous Taal Volcano and the man-made lake within the estate. The Vineyard will have its own sports club and spa, wedding venue, and the 10-hectare vineyard that will produce real grapes that can be processed, stored, and aged in a very own chateau. The township will also have commercial and retail hubs (The Village and Lakeshore Town Center), a university park, as well a nature park. Other developments in Twin Lakes include a retirement community, wellness centre, hotel, among others.
- 14. **Southwoods City** is the largest and only fully-integrated township with a golf course at the south of Metro Manila. The 561-hectare property is a mixed-use development that features the Jack Nicklaus-designed Manila Southwoods Golf and Country Club, a central business district, a mall, schools, a church, and a medical facility, among others. It is conveniently accessible via the South Luzon Expressway. Within Southwoods City is Pahara, a 26-hectare residential village consisting of over 600 lots, each offering a view of the golf course and the Laguna de Bay. This residential village has a Mediterranean-inspired architectural theme with green open spaces and its own clubhouse, swimming pool, function halls, children's playground, an outdoor circuit gym, and parks.
- 15. **Alabang West** is a 62-hectare township located at the heart of Alabang's leisure, business and commercial district. It is easily accessible to and from Metro Manila via the South Luzon Expressway and the Daang Hari Exit. Alabang West has a 1.3-kilometer commercial and retail row and an exclusive Alabang West Village that features over 700 residential lots. The village will have a clubhouse with badminton and basketball courts, function rooms, game room, a fitness center, and an infinity pool.
- 16. **The Upper East** sits on a 34-hectare property in Bacolod City, Negros Occidental and is bound by Burgos Avenue on the north, Lopez Jaena Street on the west, the Circumferential Road on the east and is just across the New Government Center. The residential condominiums, malls and commercial centers, BPO office towers, tourism and leisure facilities as well as recreational parks and open spaces are integrated to create a "live-work-play" township.
- 17. **Northhill Gateway** will rise in the northern part of Bacolod. Sitting on a 50-hectare property along the new Circumferential Road on the boundaries of Talisay City and Bacolod City, it has direct access to the new Bacolod-Silay Airport and will have a direct link to The Upper East via the Circumferential Road. Northill Gateway is envisioned to be a refreshing lifestyle district that will house upscale residential villages, mixed-use office and retail developments, leisure and recreational amenities as well as institutional facilities. Megaworld is constructing a 'commercial town center' on the Bacolod side of the Northill Gateway township, the Northill

Town Center. This will occupy around 7.5 hectares and will be a sprawling horizontal commercial development composed mostly of stand-alone two-storey structures of retail shops and dining establishments, surrounded by landscaped parks and open spaces. The town centre, which will be accessible along the Bacolod-Silay Airport Access Road, will also have a central plaza, an events venue, 'pasalubong' centres featuring local Negrense delicacies, a supermarket, and wellness and sports facilities.

- 18. **Sta. Barbara Heights**, a masterplanned community of GERI, is a 173- hectare mixed-use development with 34 hectares allocated for residential lots overlooking nearby natural lake and hills in Sta. Barbara Iloilo. The township is adjacent to the historic Santa Barbara Church and Convent and the Iloilo Golf Course and Country Club. Sta. Barbara Heights will have a direct access to the road leading to the Iloilo International Airport via the Iloilo International Avenue, a six-lane "spine" highway featuring rows of mixed-use and commercial buildings, retail shops, restaurants, boutique hotels and institutional facilities. Half of the development is allocated for the Sta. Barbara Heights Residential Estates, a residential village with three phases offering around 1,000 lots. The village will feature a five-hectare Village Center with amenities that include a 260-metre swimming pool, tennis and basketball courts, children's park and picnic ground overlooking a lake beside the Iloilo Golf and Country Club.
- 19. **Capital Town Pampanga** is a 35.6-hectare prime property beside the provincial capitol of the City of San Fernando, Pampanga and is the fourth township launched by Megaworld in 2015. It is just 70 kilometers away from Metro Manila and accessible via the North Luzon Expressway and the Jose Abad Santos Avenue, also known as the Olongapo-Gapan Road. It is also around 20 kilometers away from Clark International Airport and will comprise of residential, office, commercial, and institutional components. It will be home to residential and BPO office towers, civic and institutional facilities such as school, ampitheatre and event venues, mall and retail hubs, hotel and a shophouse district that highlights neo-classical and art deco architecture. 25% of the entire township will be devoted to green and open spaces, including road networks.
- 20. Westside City will be the second site of Resorts World Manila in the Philippines. The 31- hectare leisure and entertainment township at the booming Entertainment City in Parañaque City will have international hotels, a luxury mall, and residential condominiums. The launch of Westside City marked the Company's 20th integrated urban township. The township will also be home to upscale residential condominiums, a luxury mall as well as international hotel brands. These hotels will have a total of around 1,500 rooms. Westside City highlights facilities for the performing arts and will be home to the Philippines' Grand Opera House that has a total capacity of 3,000.
- 21. **Maple Grove**, the Megaworld's 21st township is a 140-hectare property in General Trias, Cavite. This property will be developed into another mixed-use development. The property is approximately 45 minutes away from Makati and other Metro Manila CBDs via Coastal Road and Cavitex, Maple Grove is at the entry point of the industrial and residential centre of the Cavite-Batangas corridor. The company is allocating P10 billion in the next 10 years to develop Maple Grove. The township will comprise of residential, retail, office and institutional components.
- 22. **Eastland Heights**, an ongoing project under GERI, will be an 'integrated lifestyle community' in Antipolo, Rizal on a 640 hectares of land along Marcos Highway with some areas overlooking Metro Manila's panoramic skyline. The vast property has its own 36-hole golf course and country club, which will occupy around 20% of the entire development. It is also known for its elevation on the foot of the scenic Sierra Madre Mountain Range. GERI is spending P5 billion to develop Eastland Heights in the next five to seven years. Aside from the golf course, the community will have residential, commercial and retail, and institutional components such as a school.
- 23. **The Hamptons Caliraya**, the second 'integrated lifestyle community' under GERI, is located in Lumban-Cavinti, Laguna, surrounding Lake Caliraya. Through GERI, Megaworld has allocated P8 billion in this 300-hectare development in the next 10 years. The development will feature leisure and tourism developments including lakeside residential villages and villas, a town centre, two 18- hole golf courses and clubhouse, and a Marina Club that offers a wide range of water sports activities such as boating, jet ski and kayaking, as well as a shophouse district and resort hotel district. The development will also be the site of The Hamptons Village, an 11-hectare lakeside residential village that will feature its own marina.

The GERI group has a diversified real estate inventory including residential and commercial lots, residential condominium units, condominium hotel units, and golf club shares. These include the following:

- 1. **Boracay Newcoast** is the first and only tourism estate development with world-class resort offerings in the northeast side of Boracay. It sits on 150-hectare of land and will house a private residential village, specialty boutique hotels, shop houses and a massive commercial center called Newcoast Station and international hotel brands. Its Fairways & Bluewater Newcoast, a premier luxury eco-friendly vacation hotel, has over 250 well-appointed guestrooms, each with a spectacular view of an 18-hole par-72 golfcourse, the only one in the island. Fairways &Bluewater features three private white sand beach coves (see under townships).
- 2. Twin Lakes is the first and only vineyard resort community in the Philippines, located in the rolling terrains of Tagaytay overlooking the world-famous Taal Lake. The master-planned integrated tourism estate that sits on a 1,182-hectare property will feature real vineyard and chateaus, residential condominiums and villages, hotels, nature park as well as commercial and retail hubs. The Vineyard, a 69-hectare mixed-used phase will host a hotel and resort, sports club and spa, culinary school, residential condominiums and a traditional wine chateau for aging the vintage produce all with the views of the vineyard and man-made twin lakes. (see under townships)
- 3. **Forest Hills** is a 500-hectare integrated development in Antipolo, Rizal which includes residential and commercial lots, an aqua park, two 18-hole golf courses and a community clubhouse.
- 4. **Mountain Meadows** is 260-hectare residential subdivision in Cagayan de Oro with a 4-hectare commercial area at the entrance of the project.
- 5. **Sherwood Hills** is a 350-hectare integrated development in Trece Martires, Cavite that will include residential lots, a 27-hole golf course and other facilities.
- 6. **Newport Hills** is a 127-hectare integrated residential and golf development in Lian, Batangas.
- 7. **Sta. Barbara Heights** is a vast township rising on a 170-hectare property beside the Sta. Barbara Golf Course, known as Asia's oldest golf course, located in Sta. Barbara, Iloilo. It will be home to residential villages, condominiums, office towers, a mall, and commercial and retail centers. (See under townships)
- 8. **Southwoods City** is a 561-hectare mixed-use development with golf-course situated on the boundaries of Biñan, Laguna and Carmona, Cavite. (See under townships)
- 9. **Alabang West** is a 62-hectare residential and commercial development in Las Piñas City. (See under townships)
- 10. **Eastland Heights** is a township development along a 640-hectare of land along Marcos Highway with some areas overlooking Metro Manila's panoramic skyline. (See under townships)
- 11. **The Hamptons Caliraya** is a 300-hectare sprawling community surrounding Lake Caliraya in Lumban-Cavinti, Laguna. (See under townships).

ELI's real estate portfolio is composed of multi-cluster mid- to high-rise condominium projects and multi-phase subdivision developments in key locations in Metro Manila and the South. ELI set the trend for transit-oriented developments ("TOD") where condominium communities are directly linked to mass-transit systems for faster and more efficient mobility in the metro. ELI's portfolio also includes ready-for-occupancy ("RFO") units available in its various high-rise development projects in Metro Manila. These include the following:

Laguna BelAir is ELI's flagship township project located outside of Metro Manila. The 156-hectare horizontal development in Sta. Rosa, Laguna is a complete community setting featuring several residential phases with American-inspired homes, commercial blocks, recreational amenity zones, a science-oriented school and a parish church. The project has spearheaded

- various residential and commercial developments in Santa Rosa City which is now dubbed as the "New Makati City of the South."
- 2. The Sonoma is the second township project outside Metro Manila. It is a 50-hectare horizontal development in Sta. Rosa, Laguna that features Asian Modern-inspired homes. The community is centered by a five-star clubhouse complete with luxurious swimming pools, open courts, function rooms and other recreational facilities. Towards the main gate of the development is 1433 West Row, a retail strip that will feature high-end shops, restaurants and other establishments. The four residential phases, Enclave, Country Club, Pavilion and Esplanade, have completed its land development. Buyers have started building their houses while only a few lots for sale remain.
- 3. The Cambridge Village along East Bank Road in the boundary of Pasig City and Cainta, Rizal, is the ELI's largest residential development in scale to date. This 37-tower mid-rise community on an 8-hectare land offers approximately 5,200 units targeted to the broad middle-income market segment is nearing completion with few units left for sale. Selected towers have gound-level retail shops, providing basic needs of residents for consumer goods and wellness services. The construction of the last three towers is almost completed.
- 4. The Rochester, a tropical-inspired urban resort community at Elisco Road, San Joaquin, Pasig City, will have seven Asian Modern towers set to rise on a 3-hectare property. The low-rise Garden Villas 1 and 2 and the mid-rise Breeze Tower have been completed and sold out. The residents of the RFO towers are currently enjoying the clubhouse with function areas, mini-bar, fitness gym, 25- meter lap pool, kiddie pool and a multi-purpose court. Palmridge, Hillcrest Towers and Bridgeview Towers are under pre-selling, in fullswing construction and set for turnover from 2019 to 2021.
- 5. **San Lorenzo Place** is a luxurious 4-tower high-rise development on a 1.33-hectare property along EDSA corner Chino Roces Avenue, Makati City standing on a podium with an upscale shopping mall directly linked to MRT-3 Magallanes station. The project offers an unparalleled luxurious city lifestyle in the Makati CBD with high-end amenities such as swimming pools, tennis court, fitness gym, jogging paths, gardens, function room, daycare center and clubhouse at the sixth level. All four towers have been completed and sold out.
- 6. **Pioneer Woodlands** is a prime 1.27-hectare development that offers a transit-oriented lifestyle to its residents as it is connected directly to MRT-3 Boni station. It is located along EDSA corner Pioneer Street in Mandaluyong City, close to Ortigas and Makati CBDs, making it a preferred address of end-users and investors. The project has 6 high-rise towers, recreational amenities at the 5th level, and a two-level retail arcade. Towers 1, 2, 3 and 4 have been completed and sold out, while Towers 5 and 6 are under pre-selling stage, slated for turnover by 2020 and 2022, respectively.
- 7. **Little Baguio Terraces** is a 4-tower TOD mid-rise condominium community on an 8,000-square meter property along Aurora Boulevard and N. Domingo Street, San Juan City. This TOD is between Gilmore and J. Ruiz station of LRT-2, offering a quick access to the University Belts in Manila and Quezon City. Amenities at the 3rd level such as lap pool, kiddie pool, jacuzzi, jogging path, playground, fitness gym, daycare center and function area can now all be enjoyed by its residents. Towers 1, 4, 3 and 2, in sequence of turnover, are now ready-for-occupancy with few units left. Homeowners can experience quality city living through recreational amenities at the podium level, featuring a swimming pool, kiddie pool, jacuzzi, jogging paths, playground, daycare center and pocket gardens.
- 8. Kasara Urban Resort Residences is located between Eagle Avenue and P. E. Antonio Street near C5 Road in Ugong, Pasig City, features six high-rise towers with world-class resort-type amenities including a lake-inspired pool, infinity pools, waterfalls, bubblers and koi ponds, clubhouse with function hall and bar area, multi-purpose court, fitness gym, playground, jogging paths, and greeneries which are all dedicated to almost 65% of its 1.8-hectare property. The project's proximity to Ortigas CBD, Eastwood City and Bonifacio Global City, makes it a top choice for both investors and end-users. Tower 1 has been completed with few units left for sale,

Towers 2 is expected to be finished in 2019, while Towers 3 and 5 are in full-swing construction. Towers 4 and 6, with brisk sales, shall commence construction soon.

- 9. **South Science Park** is a 51-hectare property in Gimalas, Balayan, Batangas that is intended for mixed-use development.
- Mango Tree Residences is an elite, exclusive two-tower high-rise community situated on a 3,000-square meter property along M. Paterno and J. Ledesma Streets in San Juan City. Natural mango trees, landscaped gardens, and hotel-type amenities will all be located at the spacious ground level as the podium parking will be standing on stilts, providing free flow of air and natural sunlight. West Residences is under-preselling and construction has just started while East Residences was launched last year and with more 50% take up to date.
- 11. Covent Garden is two-tower development located along Santol Street Extension in Santa Mesa, Manila walking distance to LRT-2 V. Mapa station, offering ultimate accessibility to the University Belts in Manila and Quezon City. Other transportation options such as jeepneys, city buses, and rail transits are also available within the area. The project promises an urban sanctuary and escape from the city through its various recreational amenities at an elevated level. South Residences which is more than halfway completed and North Residences which is in the initial stage of construction are scheduled for turnover by 2020 and 2022, with few remaining units left for pre-selling.
- 12. **The Paddington Place** is the Company's latest offering in its portfolio of transit-oriented developments. The four high-rise towers on a 8,700-square meter property with the first two levels becoming a lifestyle shopping mall and 7th level an amenity zone. Future residents can easily walk towards the MRT-3 Shaw Boulevard station and the Ortigas CBD across EDSA. Aspiring homebuyers can choose from executive studio, 1-to-2-bedroom units, and penthouse suites. Tower 1 that comes with 645 units is 71% sold already.

SPI's projects provide affordable homes in well-planned and secured community developments. Its communities feature commercial centers, clubhouses and other amenities, schools and 24-hour security. These include the following:

- 1. **Cybergreens** is a one-of-a-kind community in Cavite that offers a perfect balance of modern convenience and nature. It is a community with broadband-ready garden villa and where residents can go online outdoors via Wi-Fi access.
- 2. **Cyberville** is located inside Sunrise Hills Subdivision in Brgy. Santiago General Trias, Cavite which is a modern community that's equipped with technology like Wi-Fi hotspots. It comes with amenities like flower, botanical and rock gardens, free playgrounds, court and a clubhouse where residents can celebrate their intimate family affairs.
- 3. **The GenTri Heights** blends Eastern serenity with western comfort and offers easy access to first rate schools, retail hubs to top industrial zones in Cavite.
- 4. **Governor's Hills** is a Californian-Mediterranean-style homes with choices such as Jazmine, Sophia, Ysabella, Katrina and Casa Verona that also comes with beautiful amenities. Governor's Hills also offer good education for students through its very own Governor's Hills Science School.
- 5. Rivabella is a landscape community located in Sherwood Hills beside the golf clubhouse in Trece Martirez, Cavite that makes use of an Italian concept for its spacious, well-designed homes. Residents of Rivabella can enjoy the various shared amenities that the community has inside Sherwood Hills such as swimming pool, sporting goods, mini golf course, bar area, gazebo, parks and playgrounds.
- 6. **Suntrust Sentosa** is a two-phased residence in Laguna that's inspired by the popular island resort in Singapore. It boast not only one but two Merlion replicas in its community façade.
- 7. Suntrust Verona is located in Silang Sta. Rosa which is inspired by its namesake, the Italian City of Verona. It is a 63-hectare enclave that is made up of three residential phases and showcases a variety of single-detached duplex homes-all exquisitely designed and embraced by lush nature spaces.
- 8. **Sta. Rosa Heights** is composed of Spanish –themed homes that also comes with a 20,030square meter leisure area that includes a clubhouse named Vista del Santa Rosa, Lagoon type pool, basketball court, jogging lanes and children's playground.

- 9. **The Mandara** is an Asian-inspired community near Tagaytay that transforms into a gateway leading to the best of Sta. Rosa, Laguna.
- 10. Siena Hills is an Italian-themed community that's peacefully nestled in P. Torres, Lipa City.
- 11. **The Fountain Grove** is a residential enclave located inside Megaworld's township development, North Hill Gateway. It is the perfect balance between contemporary design and lush nature.
- 12. **The Palm City** is located in Tagum that comes with meticulously designed amenities which includes a cabana, a clubhouse, a main entrance gate with a guard's house, resort type swimming pool layout and a wedding pavilion which can be used for any type of event.
- 13. Suntrust Shanata is a condominium project located in Novaliches, Quezon City.
- 14. **Suntrust Asmara** is a three-tower condominium community with a low-density design located along E. Rodriguez Avenue. It is also the future home of PBB Otso Big winners.
- 15. **Suntrust Amadea**'s location in the contry's former capital lets its residence enjoy matchless accessibility to the metro's business districts, prestigious schools and institutions.
- 16. **Suntrust Capitol Plaza**, which is located in Diliman which is the heart of southern Quezon City rise 33 stories and is one of the tallest residential structures as is now emerging as a landmark. It comes in two residential wings designed in the 1920s Palazzo style with a façade enlivened by cornices and corbelled arches and a lobby with a circular foyer with columns and a grand, sweeping staircase.
- 17. SPI also developed condominiums in Manila namely **Suntrust Adriatico Gardens**, **UN Gardens**, **Suntrust Parkview** which is a premier residential community in the heart of Manila that's close to business hubs, recreational areas, hospitals and academic institutions and **Suntrust Solana** which is a two-tower condominium that's modern contemporary inspired.
- 18. Suntrust Treetop Villas was developed in the low-dense community of Madaluyong City.
- 19. **Suntrust 88 Gibraltar** is situated in the heart of the country's Summer Capital. This Mediterranean inspired condo community offers its residents unrivaled accessibility to Baguio City's key destinations for business, education, recreation, and leisure. With Suntrust 88 Gibraltar is **The Mist Residence** gifted with multitude of charming and profound beauty with a scenic view.
- 20. **One Lakeshore Drive** is a Davao condominium that brings together the serenity of a lifestyle by the lake and the vitality of Mindanao's first-ever live-work-play-learn township.

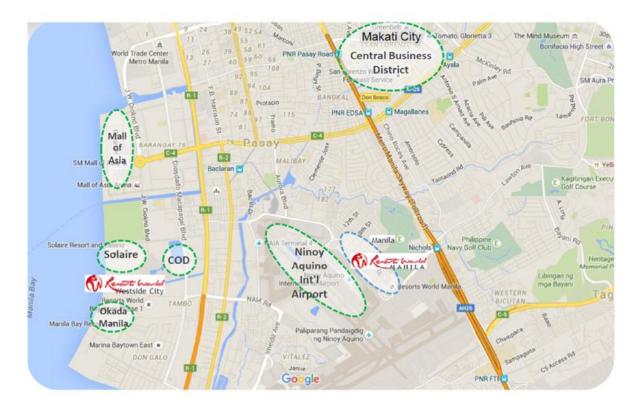
## **Travellers**

Resorts World Manila ("RWM"), Travellers' first integrated leisure and lifestyle complex, combines hospitality, entertainment, leisure, shopping and gaming in one grand arena, a one-stop non-stop destination. RWM operates a two-storey gaming facility, which includes the Genting Club (a members-only lifestyle club, with a private gaming area, dining options and other fabulous lifestyle features), and additional gaming halls thru Holiday In Express Manila Newport City(formerly Remington Hotel), and partial opening of Grand Wing ground floor gaming area, with an aggregate area of 25,219 square meters. As of the end of 2018, RWM has 299 casino tables and 1,882 slot machines/electronic gaming machines (EGMs). RWM also features the upscale Newport Mall (95 retail stores and food-and beverage outlets with a mix of high-end boutiques and mass market option), Newport Cinemas (24 hours on weekends), the 1,500-seat Newport Performing Arts Theater (a majestic venue for concerts, plays, musicals and exclusive productions), the GameZoo arcade, an office space (which features a training academy and a 400-seat capacity call center) and hotels.

Five hotels are currently in operation at RWM - the five-star 570-room Marriott Hotel Manila, the 172-all-suites Maxims Hotel, and the mid-range 712-room Holiday Inn Express Manila Newport City (formerly Remington Hotel), and the newly opened 357-room Hilton Manila and 390-room Sheraton Manila Hotel. Opening outside Metro Manila is Courtyard located in Iloilo City which provides an additional of 326 rooms to the Company's hotel operations.

RWM also boasts of the newly opened Marriott Grand Ballroom, a MICE venue with a 3,000- square meter pillar-less ballroom. It is the largest and most versatile luxury space within Metro Manila and has taken center stage as the preferred venue for conventions and social affairs including internationally acclaimed performances, making full use of the impressive high-tech column free ballrooms. The facility holds 20 individual meeting rooms and its ballroom features 6 VIP multi-use skyboxes, offering a large array of flexibility in hosting multiple events.

# Location map of the two RW sites



# **GADC**



McDonald's is one of the best-known global brands. All McDonald's restaurants in the Philippines are operated either by GADC or by independent entrepreneurs under a sub-franchise agreement or by affiliates under joint venture agreements with GADC. The McDonald's System in the USA is adopted and used in the domestic restaurant operations, with prescribed standards of quality, service and

cleanliness. Compliance with these standards is intended to maintain the value and goodwill of the McDonald's brand worldwide.

McDonald's restaurants offer varied menu of uniform and quality products, emphasizing value, fast and courteous service and convenience. The menu includes the McDonald's 'Global Icons' of beef burgers (Big Mac, Quarter Pounder with Cheese, Cheeseburger, World Famous Fries), 'Local Favorites' that cater to Filipino taste (Chicken McDo, McSpaghetti, Burger McDo) and McCafe specialty espressobased coffee products. The Philippine menu is designed to appeal to a diverse target market across all ages.

Aside from new dishes being introduced regularly, dessert kiosks, McDelivery, Drive Thru and McCafe are innovations that speak how GADC listen to the needs of its customers.

#### Pik-Nik

Pik-Nik is an all-American fresh-fried potato snack line that includes Shoestring Potatoes, Fabulous Fries, Ketchup Fries, Less Salt, Sea Salt and Vinegar, and other delicious potato snacks manufactured and distributed internationally from USA by a wholly-owned subsidiary of AGI. Pik-Nik is the market leader in shoestring potato snack in the USA and is made with no preservatives or artificial ingredients. The products are packed in resealable, foil-lined canisters so they stay fresh and crunchy right to the bottom of the can. These canisters, along with the specialized ingredients and production process, give the products excellent shelf life. Pik-Nik also has Cheese Curls, Cheese Balls, and French Fried Onions. Pik-Nik has been in the market for more than 75 years since it was first introduced in the USA in the 1930s in San Jose, California. Pik-Nik is being manufactured in the USA and sold both in the USA and abroad, with Philippine distribution under EDI.

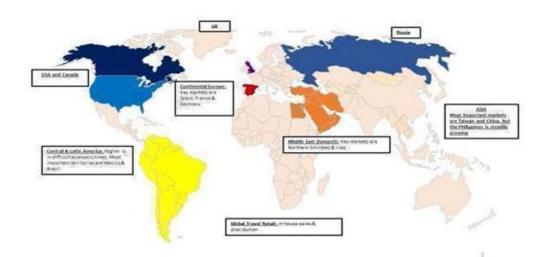
#### b.2. Foreign Sales

#### **EMP**

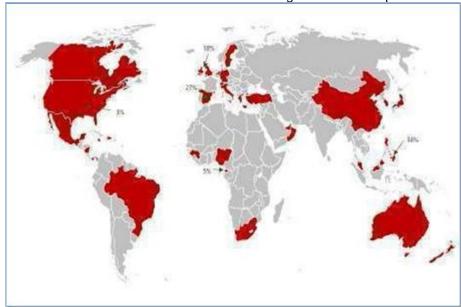
Export of the Emperador portfolio to the United Arab Emirates, West/East Africa, Qatar, Italy, Eastern Europe, Cambodia, Macau, Hong Kong and North America has been vastly growing due to the increasing demand of the Filipino community living and working in the said markets. EMP attributes its leading position to: (i) strong brand equity gained through brand building; (ii) targeted marketing; and (iii) local distribution network and, now a global reach.

Whyte and Mackay's overriding objective is to operate as a global branded drinks company which delivers sustainable rates of growth and returns that increase overall shareholder value. The Group operates in the UK and increasingly in international markets including the Travel Retail sector. International accounts for more than 60% of revenues. More than 40% of brand revenues come from UK and other European countries and around 23% from Asia and the Pacific, with the balance coming from the Middle East and Americas. Whyte and Mackay continues to invest across the business for future growth. It maintains a strong level of Strategic Marketing support across its expanding brand portfolio and increased its commercial resources in key disciplines and geographies. Moreover, Whyte and Mackay invested in the assets of the business to improve efficiency and flexibility and has continued to invest in barrels, ensuring its spirit quality remains at the highest levels.

Bodegas Fundador operates as a global brandy and sherry company, with more than 80% of the revenues coming from Spain, Philippines and UK with the rest coming from other European, American and African markets. The global brandy and wine business is further fortified by the Domecq trademarks that fall under Spain and Mexico and have commercial reach to South America, particularly Brazil and Colombia, and USA. Strategic growth will be brands-led but will be supported by private label business.







#### **MEG**

Real estate products are also being marketed internationally (see b.3. below) in Europe, North America, Asia, Middle East and Australia through various brokers. Foreign sales contributed approximately 24% of Megaworld's consolidated sales and revenues.

GERI has a broad market base that consists of end-users and investors. It targets the A and B markets with special niche products such as the integrated-tourism estates and integrated lifestyle communities with residential, commercial and leisure components.

# **Travellers**

Based on Travellers' rated members (those members with gaming activity), the principal foreign market consistently contributing for 2018 are from United States, Korea and Malaysia. Foreign guests in Maxims Hotel come from Korea, China, Malaysia, and Singapore; guests in Holiday Inn Express Manila Newport City (formerly Remington Hotel) are from the United States, Korea, China and Japan; guests in Marriott are from the United States, Singapore, China and Japan; while for Courtyard are from the United States, Australia, Thailand and the United Kingdom.

#### Pik-Nik

Pik-Nik products are being sold locally in USA and exported to other countries. The domestic sales in the USA slowed by 2% in 2018 as traditional retail stores struggle against club stores, dollar stores and natural food stores. Midwest is still the strongest market in the US, followed closely by Southeast and Southwest. International sales went up 31% as Middle East customers such as Crown is selling to major stores in Saudi Arabia.

#### b.3. Distribution Methods

#### **EMP**

EMP has an extensive sales and distribution network which is one of its key strengths that will continue to drive its future growth. EDI has a nationwide distribution network operated through sales offices and distribution outlets strategically located in the country, which supply national and regional customers, hypermarkets, supermarkets, wholesalers, traders, grocery outlets, convenient stores, and local neighborhood small sari-sari, stores. It continually seeks ways to expand the reach of its distribution network, especially in the fast-growing regions of Mindanao and the Visayas. It employs its own sales and distribution force and vehicles fleet for direct delivery service. It uses direct sales vehicles such as cash vans to cover sari-sari stores across the country. Cash vans sell the brands directly to these small retailers on a cash-only basis, where the average transaction is for two cases. Other accounts get credit terms which vary from 15 to 30 days. Riding on the EDI network, the distribution base of the Group's foreign brands are significantly broadened in the Philippines.

EMP believes that the day-to-day interaction its sales team has with its trade partners is essential to maintaining product availability as well as access to its consumers.

The Company has a standard volume-based pricing model that is applied evenly across all customer segments and discounts are offered on large volume transactions.

The Emperador local brands have expanded international distribution to 55 countries by end-2018.

The WMG business has a strong, international Route to Market. In UK, a dedicated sales team covers all trade channels and customers. It also has a dedicated Global Travel Retail team which manages its brands in a channel that is critical for single malt whisky equity building and sales. In other markets Whyte and Mackay has established a network of distribution partners that represent the brands in each territory. The goal is to develop long term partnerships with a strong local distributor in every market, with selection based on strength and commitment in the channels offering the greatest opportunity in each market. In 2016, Whyte and Mackay appointed E&J Gallo as their exclusive importer into the USA for certain key brands.

The Dalmore opened its first flagship store in the Philippines in Uptown Bonifacio, an exclusive retail store that houses some of the rarest and most expensive whisky collection in the Philippines. The Keeper's Den, a by-invite only lounge within the store, is also open to its VVIPs to enjoy their Dalmore bottles along with their guests. As of end 2018, there are fourteen (14) retail stores in the Philippines. The Dalmore also extended its flagship store and opened the Cigar Lounge. The Dalmore Cigar Lounge curates the Dalmore classics: the King Alexander III (the only single malt in the world with six different finishes — spirits matured in ex-bourbon casks, Matusalem oloroso sherry butts, Madeira barrels, Marsala casks, Port pipes and Cabernet Sauvignon wine barriques); the Quintessence (with five wine finishes: Zinfandel, Merlot, Cabernet Sauvignon, Syrah and Pinot Noir); and The Dalmore 25. One can pair The Dalmore Cigar Malt Reserve with Cuban cigars (Cohiba Robusto, Cohiba Esplendidos, Hoyo de Monterrey Epicure No. 1, Montecristo No. 2, Partagas Serie E No. 2, and Romeo Y Julieta Short Churchill) which are also available at the lounge.

Bodegas Fundador partners with the best player in the distribution market, having long term agreements with country and region wine and spirit distributors in place. In 2016, EDI took over the distribution of Fundador in the Philippines, while Whyte and Mackay took over the distribution in UK and Canada. This combination assures a deep sell out market presence around the world. In particular, Bodegas Fundador products are now present in Columbia, Ecuador, Paraguay, Latvia, Ghana, Gabon, Macau and Taiwan.

In 2018, the first Fundador Café was created in the Philippines which is located at Venice Grand Canal at McKinley Hill. It offers hot and cold drinks and blended ones infused with Fundador products and sweets with Harvey Bristol Cream variances.

#### MEG

Property units are pre-sold prior to project completion, and often prior to start of construction, at various payment schemes, with down payment plans ranging from 50% to zero down payment. A typical payment scheme includes progressive payments over the period in advance of property construction, including a balloon payment to coincide with buyers' expected cash flows. ELI offers interest-free schemes. Postdated checks are collected to cover the entire purchase price based on an amortization schedule. Transfer of title to the property occurs only when all payments have been received. Typically, construction of a residential will not begin until at least 70% of the units have been pre-sold.

Each project has an in-house marketing and sales division which is staffed by a trained group of property consultants who exclusively market MEG's projects. All property consultants are trained prior to selling and provided with skills enhancement program intended to further develop them into high-caliber marketing professionals. Property consultants are required to meet the set criteria. There are also outside agents who compete directly with the in-house personnel. Marketing services staff are also employed to provide auxiliary services for sales and promotional activities; they are also responsible for monitoring the latest developments in the economy and the real estate property markets as well as conducting market research studies for the marketing division. An international marketing division based in Manila oversees a global network of sales offices which market the projects of the group to overseas Filipino professionals and retirees throughout Asia, Europe, North America, the Middle East and Australia. Brokers based in the different overseas markets sell the projects overseas through their respective marketing networks.

Commercial leases are generally for terms of three to five years, and typically require three months of security deposits and three months of advance rent. Land and office leases, which require development of a specific building structure, are generally for a longer term of 10 to 15 years. Retail rentals are typically based on a turnover component of 3% to 5% of the tenants' revenues, net of taxes and service charges in addition to a minimum rent charge. Kiosk retailers are charged a flat rent fee. Megaworld's tenants are generally charged a monthly management fee assessed on a per square meter, which covers building maintenance expenses. Tenants are also required to pay their own utility charges. The performance of the tenants in retail properties are regularly monitored. Leases of retail tenants whose performance is lagging may not be renewed. The lease agreements typically have no pre-termination options by the tenants.

GERI promotes and markets its real estate products in key township developments of Boracay Newcoast, Twin Lakes, Sta. Barbara Heights, Southwoods City, Alabang West, Eastland Heights and The Hamptons Caliraya through an in-house marketing group and a marketing subsidiary. Real estate products in other developments are sold through third party real estate brokers. ELI has satellite sales offices in key cities outside Metro Manila. It also has showrooms in project sites and major malls.

### **Travellers**

RWM engages in direct relationship-based marketing, which is targeted at specific market segments. The marketing team focuses on market research, surveys, promotions and events that can drive visitations and convert them to returning guests. The sales team is responsible for sales revenues and channel performance. In addition, RWM advertises in many types of media both domestically and overseas, including television, radio, newspapers, magazines and billboards to promote general market awareness.

**RWM** uses a mix of different channels to reach the specific targets on gaming, lifestyle, and entertainment, such as:

- O Direct sales that comprises of three levels to provide clients with full service: (i) traditional sales, (ii) a business development team and (iii) in-house VIP host services.
- O Indirect sales through junkets from the well-established relationships of Genting Group, to source high-end players in different regions.

- O Indirect sales through travel and tour operators these accredited operators create group travel packages with discounts, to bring in guests in RWM as part of their itineraries, and in return, receive commissions.
- O City shuttles free, convenient, hassle-free shuttle transport for member-players and member-consumers to RWM. The key locations are Quezon City, Marikina, Manila, Rizal and Laguna.

RWM uses a comprehensive membership management and customer database system.

RWM uses Genting's Dynamic Reporting System (DSR), a fully integrated real-time table games and slots monitoring system.

#### **GADC**

McDonald's products are sold through McDonald's restaurants nationwide. There are 620 restaurants nationwide as of end-2018, out of which 51% are owned by GADC while 49% are franchised. Sixty-one new restaurants opened in 2018 across the country and reached new territories like Catanduanes, Calbayog and Capiz; while seven were closed during the year. The highest concentration is in NCR, followed by Southern Tagalog region. In selected areas, McDonald's products could be ordered and delivered round the clock through its "McDelivery" telephone service, "McDelivery" application or "McDelivery" website "mcdelivery.com.ph". More than 60% of restaurants are open 24/7 (24 hours every day).

### b.4. New Product Or Service

The Group continuously look for innovations to introduce new or to improve existing products. The Group has supported this business growth through plant/store expansions or construction and retail service amenities.

#### **EMP**

**The BaR Premium Gin** is infused with flavors and botanicals imported from Spain that gives it a delicious burst of flavor not found in local gin products. The Bar Premium Gin comes in three variants: **Pink** with flavors of mixed berries, **Green** infused with lime flavors, and **Premium Dry** infused with imported botanicals.

**Club Mix Lime Juice** is a lime drink cordial meticulously formulated to go perfectly well with Emperador Light Brandy. Its fruity flavor of lime delivers a balanced sweet and sour taste that adds a refreshing twist to Emperador Light, making it LIME+LIGHT, the perfect mix, and GREENLIGHT.

**Fundador Double Wood** is a Brandy de Jerez Solera Reserve, inspired in the brandies originally crafted in the 19th century, where the prolonged aging makes the holandas acquire the most important and unique characteristics of wood.

**Fundador Triple Wood** is a Brandy de Jerez Solera Gran Reserve obtained through a very long ageing process that triples the standards of brandy production. A unique expression that reveals the depth of the elements contributed by the wood to a powerful bouquet from the long periods of aging.

The Dalmore Port Wood Reserve is released in 2018 as an addition to the Core Range.

**Tamnavulin Single Malt Scotch Whisky** Vintage Collection rare range with expressions from the years 2000, 1979, 1973 and 1970, together with a new Tempranillo finish was launched in 2018 for Global Travel Retail.

**Fettercairn Single Malt** was relaunched in 2018 with a new packaging with the lead expression 12year old supported by a 28year old, a 40year old, and a 50year old, all four showcasing the iconic unicorn symbol.

**Jura 12 Years** is an Asian exclusive. A modern classic aged 12 years. Reassuringly rich with smoky sherry sweetness. Matured in American white oak ex-bourbon barrels for 12 years and finished in Oloroso Sherry casks from Jerez, Spain. This 12-year old has refined succulent tropical aromas of

chocolate, walnut, and citrus fruit. The exquisite taste is a medley of coffee, liquorice, salted bananas and brown sugar with a whisper of smoke in the finish.

#### **MEG**

**La Victoria Global Residences** is the fourth residential development to rise in the 30-hectare **The Mactan Newtown** in Lapu-Lapu City, Cebu. The 20-storey *Galleon Victoria-* inspired tower will offer 181 spacious units and is expected to be completed in 2022. It is MEG's first and only township that has its own beachfront and expected to reach P1.5 billion sales.

The 52-storey **Vion Tower** will rise along EDSA corner Roces Avenue and is set to become a landmark in this side of Makati with its illuminated tower crown. It is just within walking distance from the proposed Magallanes transport hub and is highlighted by future-ready facilities such as a Smart Parcel Delivery System. MEG expects to generate around P8- billion in sales from this tower which is scheduled to be completed in 2024.

In March 2018, the 24th township development called **Highland City** was launched, which is MEG's first team up project with its subsidiary, mid-cost residential developer, ELI. To be built in a 24-hectare property in Cainta Rizal, this development is to cater to the booming demand for residential space close to Metro Manila's business hubs. The township will have 38 residential towers on the elevated portion, meant to "evoke a character of a city sitting on highlands". Highland Park will be the highlight of the estate which is an 8,000-square meter green and open park that will house a 500-seating church and some retail areas. 40-40-20 of the township would be devoted for open space, vertical residential development and retail, office and other formats.

Megaworld has allocated P60billion capital spending in 2018, with 80% covering development projects and the remaining 20% for land acquisition and other investment properties.

ELI has a project development located along Shaw Boulevard near EDSA called **The Paddington Place** which will have a total of 4 towers.

# **Travellers**

Travellers is currently developing several new hotels and other gaming and non-gaming attractions at RWM and is committed to continuously improve and refresh the current facilities at RWM to create unique customer experience across a variety of gaming and non-gaming amenities.

In 2018, RWM opened its first hotel outside Metro Manila – Courtyard by Marriott Iloilo located in Iloilo Business Park, Iloilo City. It also opened a portion of the gaming facilities of Phase 3, which includes the ground floor gaming area and food and beverage outlets. In October 2018, Hilton Manila has officially opened to the public which offers 357 rooms, an all Filipino buffet restaurant, a beverage lounge, and a high end Chinese restaurant.

In January 2019, the RWM added another 390 rooms to its hotel portfolio with the opening of **Sheraton Manila Hotel.** 

Parts of the Phase 3 project are still under development with expected completion of the remaining gaming and retail areas and one more hotel – **Hotel Okura Manila** – within 2019.

### **GADC**

New McDonald's product variations and promotions are introduced every now and then which normally last for limited time only. GADC introduced a new variant of the classic chicken McDo, the Spicy Chicken McDo, during the first half of 2018. This is a new take on the Chicken McDo, marinated and breaded in a perfect blend of spices. New formulation of the McSpaghetti was also introduced. The new recipe introduced a meatier and cheesier version of the kid-loved product. Other Limited Time Offers during the year were Shake Shake Fries in new flavor options such as Honey Butter. In 2018, the brand also strengthened its McCafe range which includes the McCafe Premium Roast coffee, made with 100% Arabica beans with a rich, dark, roasted aroma, and the McCafe Iced Coffee, with its mixed of sweet and creamy goodness.

### b.5. Competition

**In general**, the Company believes that the high quality of all the products it sells/offers can effectively compete with other companies in their respective areas of competition.

#### **EMP**

The Philippine spirits industry is dominated by brandy, gin and rum. Popularity of these spirits is strangely delineated geographically - gin in the northern provinces, rum in Viz-Min areas and brandy in Metro Manila and urban centers nationwide. Brandy has recorded the highest consistent sales among all the spirits in the industry. There are also imported labels in the domestic market, but they are significantly more expensive than the locally-produced products. Emperador is recognized as the largest-selling brand in the Philippines and No. 1 brandy in the world, and EDI as the largest liquor company in the Philippines in terms of volume. EDI capitalizes primarily on the superior image and reputable quality of its brands.

EMP competes primarily against established Philippine spirits companies that produce and distribute brandy and other spirits to the domestic market. The main competitors in the Philippine broad distilled spirits market mainly comprise of Ginebra San Miguel, Inc. (GSMI) and Tanduay Distillers, Inc. (TDI). The Company also competes against imported labels. With respect to flavored spirits products, it primarily competes with other local vodka and gin companies that also produce ready-to-serve alcoholic beverages as well as imported labels. The whisky segment in the Philippines is not well tapped at present, and EMP aims to revive this segment.

The principal competitive factors with respect to EMP's products include brand equity, product range and quality, price, raw materials supply source, distribution capabilities and responsiveness to consumer preferences, with varying emphasis on these factors depending on the market and the product. EMP believes it has a track record of proven strength on these areas.

EMP believes that its products are strongly positioned within their respective markets, as measured by market share and brand recognition. Emperador Brandy accounted for 91% share of the Philippine brandy market in terms of sales volume, according to AC Nielsen Retail Audit. EMP believes its 'Emperador' brand is a status brand in the Philippines, and is associated with a certain level of success and sophistication that its potential customers aspire to. EMP believes that its range of well-established and highly recognized brands present significant barriers to new competitors, and are particularly important to its ability to both attract and maintain consumers.

Fundador brands compete in the Spanish market and internationally in the brandy and sherry businesses, among which are Osborne and Torres. The management monitors the market and the strategies of the competitors to safeguard the overall competitive position.

WMG, on the other hand, competes in the UK market and internationally. Competitors use brand strength together with price and product range to compete. The major Scotch whisky brand owners are Diageo, Pernod Ricard, William Grant and Bacardi who are all materially larger than WMG. WMG can compete as they have differentiated brands in a fragmented Malt whisky market and their Blended Scotch brands are competitively priced. WMG management monitors market prices on an on-going basis and takes steps to safeguard the overall competitive position.

### Pik-Nik

Pik-Nik is still the number one brand in shoestring potatoes in the US. Utz is still the number 2 shoestring brand. French's shoestring potatoes ranks number 5. A local brand, Oishi, has fielded string potato snacks from potato starch in the local market.

#### MEG

MEG competes with other property investment, development, leasing and property holding companies to attract purchasers as well as tenants for its properties in Metro Manila. The principal bases of competition in the real estate development business are location, product, price, financing, execution and completion, quality of construction, brand and service. MEG believes it has several competitive advantages in each of these categories due to the prime locations of its properties, innovative projects,

and a good reputation for high quality designs, affordable pre-sales financing, after-sales service and a consistent track record of completion.

The group attributes its strong residential sales to two main factors – the popularity of its live-work- play communities in Metro Manila and the group's proven track record of delivering more than 660 buildings to its customers over the last two decades.

With respect to community township developments, MEG considers ALI to potentially be its only significant competitor. ALI is present in Fort Bonifacio, which is where MEG's Forbes Town Center, McKinley Hill, McKinley West and Uptown Bonifacio projects are located. With respect to its office and retail leasing business, MEG believes that it has many competitors in the industry such as Robinsons Land Corporation ("RLC"), ALI and SM Prime Holdings, Inc. ("SMPHI").

GERI considers Ayala Land Premiere, Alveo, Filinvest Premiere, Landco and SM Prime among its significant competitors in its real estate development business. GERI competes with other developers in the acquisition of land or development rights to land in key growth areas in the country. GERI believes that its land bank, its real estate development experience, its innovative real estate offerings and the solid financial backing of its parent, Megaworld Corporation, are its competitive advantages. Its massive land bank in tourist destinations such as Boracay Island, Aklan; Laurel and Nasugbu, Batangas gives it a lead over its competitors and has enabled GERI to be a pioneer in master-planned integrated tourism developments.

#### **Travellers**

RWM, being the first integrated resort with world-class gaming in the Philippines, has set a benchmark in a very high and unique manner. The group competes with both Philippine and foreign owned hotels and resorts. With respect to the gaming business, competition comes from casinos operated by government and other private companies.

In particular, there are facilities already built or under construction by three developers other than the Company that have been granted provisional licenses by PAGCOR in Entertainment City, all of which are already open to the public. These three other licensees similarly partnered with international resorts and gaming companies are: Melco Resorts and Entertainment (Philippines) Corporation; Tiger Resorts, Leisure and Entertainment, Inc., Bloomberry Resorts Corporation. In addition, Westside City Resorts World will be developed in Entertainment City by the Company's co-Licensee, WCRWI.

While it has the first-mover advantage, RWM continues to develop other leisure and entertainment attractions to complement its gaming business. It is expanding its hotel service through additional hotel brands and rooms, and its attractions as a family destination.

In addition, PAGCOR operates 9 gaming facilities across the Philippines and 31 satellite gaming facilities (which are smaller casinos and slots clubs). The Philippine gaming market also includes many other private casino and gambling operations, including six licensed private casino operators in special economic zones ("Ecozones"). The Philippine gaming market is also comprised of other gambling competitors specializing in horse racing, cock fighting, jueteng, lotteries, sweepstakes, online gaming operators and other smaller-scale gaming operators.

#### **GADC**

McDonald's restaurants compete with a large and diverse group of restaurant chains and individual restaurants that range from independent local operators to well-capitalized national and international QSRs and convenience stores. GADC considers Jollibee Foods Corporation as its main competitor. Jollibee, a home-grown brand with far greater number of restaurants nationwide than McDonald's, offers Filipino-influenced dishes of chicken, burgers, spaghetti, and other Filipino dishes. Another one is KFC, a global brand from USA whose most popular product is its Original Recipe fried chicken served with side dishes. Other competitors include Wendy's, Kenny Rogers, Shakey's and Pizza Hut. Since 2005, GADC has opened more than 300 new restaurants and initiated marketing campaigns such as new product launches, promotions, emotive television commercials, and discount coupons. It has embarked on modernizing its restaurants and re-imaging existing ones. GADC competes on the basis of taste, food quality and price of products, convenience of location, and customer service.

# b.6. Sources And Availability Of Raw Materials

#### **EMP**

The principal raw materials for the manufacture of the alcoholic beverage products are distilled neutral spirit, brandy distillates, grain and malt whiskies, and water. It also requires a regular supply of glass bottles and packaging materials. It can also source raw materials from subsidiaries and third party suppliers. All of the water for blending is sourced from two deep wells located in the Santa Rosa, Laguna manufacturing facility. The facilities in Laguna are located on top of one of the best fresh water supplies in the Philippines. There is also a filtration system for the water it uses at its Laguna facilities.

EDI sources its bottles from AWGI, which produces a majority of the new glass bottles; and the rest are imported. EDI also reuses returned bottles. AWGI canvasses suppliers twice a year to seek the most competitive prices for its raw materials. While terms for different suppliers vary, AWGI generally orders raw materials to meet its projected supply requirements for one year and prices are subject to review on a quarterly basis. For imported raw materials, new purchase orders for supplies are generally sought two months prior to the expiration of existing purchase orders. For raw materials sourced in the Philippines, orders are finalized one month before existing orders terminate. At least three suppliers are maintained for major raw materials. In addition, major raw materials' suppliers typically maintain a warehouse in close proximity to the AWGI plant to cover possible delays in shipments and to prevent delivery interruptions. AWGI also maintains its own inventory of raw materials to prevent interruptions to production. EDI sources final packing material such as carton boxes and closures from at least three different suppliers.

EMP has not experienced and does not anticipate any significant difficulty in obtaining adequate supplies of raw materials and dry goods at satisfactory prices under its supply arrangements. EMP believes that AWGI has not had, and does not expect to have, difficulty sourcing glass bottles on behalf of EMP from third party suppliers, as required.

Whyte and Mackay and Bodegas Fundador have long term relationships with its suppliers to meet the current business requirements. Pricing agreements are in place with all suppliers.

#### **MEG**

The Group has a broad base of suppliers from where it sources its construction materials and is not, and does not plan to be, dependent on any one or a limited number of suppliers. Megaworld also has no plans on being dependent on any one or a limited number of suppliers.

# **Travellers**

Travellers has a large base of contractors and suppliers that provide construction, engineering and consulting services, and is not dependent on any one contractor or supplier. In 2018, the ten largest suppliers – Global Matrix Concept Group, Systech Lighting & Controls Inc., Jay Edwards Group LLC, Top Source Maintenance and Contracting Services, ARL Power Connect Corp, Aristocrat (MACAU) PTY Limited, S. Kian Seng SDN BHD, Angel Playing Cards Singapore PTE Ltd, Matsui Asia Ltd – accounted for 38.41% of the total purchases for the year.

# **GADC**

Suppliers for the McDonald's products are sourced using the McDonald's global supply chain, which allows the purchase of food, beverages and restaurant supplies at competitive prices and quality consistent with McDonald's products worldwide. McDonald's has quality assurance laboratories around the world to ensure that its standards are consistently met. In addition, McDonald's works closely with suppliers to encourage innovation, assure best practices and drive continuous improvement. GADC also contracts the services of third parties for its food supplies. GADC procures the services of a supply distribution center that provides purchasing, warehousing, delivery and other logistical support for the requirements of all of the McDonald's restaurants in the Philippines. GADC develops product specifications and continually monitors supplies to ensure compliance with McDonald's standards.

#### Pik-Nik

Pik-Nik uses only fresh potatoes from California and Oregon, pure vegetable oil, the finest seasonings and never any preservatives. The suppliers of potatoes for Pik-Nik have two to seven months contracts.

#### **Financial Statements**

The audited annual consolidated financial statements ("CFS") for 2018 together with Statement of Management's Responsibility and Auditors' Report and supplementary schedules and unaudited interim consolidated financial statements for the first quarter of 2019 (per filing under SEC 17Q), are attached and filed herewith as required by SRC Rule 68, as amended, are attached.

The CFS have been prepared in compliance with the Philippine Financial Reporting Standards ("PFRS"), on the historical cost basis except for the measurement of certain financial assets and liabilities. The preparation of the consolidated financial statements in compliance with PFRS requires management to make judgments, estimates and assumptions that affect the amounts reported in the financial statements and related notes. The estimates and assumptions are based upon management's evaluation of relevant facts and circumstances of the financial statements. Actual results may ultimately vary from those estimates.

The Group presented a third consolidated statement of financial position as of January 1, 2017 effecting the retrospective restatements and reclassifications made in the 2017 and 2016 consolidated financial statements, as a result of the Group's retrospective adoption of new standards and interpretations as discussed in Note 2.1(c) to the consolidated financial statements, that have material impact on the consolidated statement of financial position at the beginning of the preceding period, i.e. January 1, 2017. The related notes to the third consolidated statement of financial position are not required to be disclosed.

The consolidated financial statements are presented in Philippine pesos, the Group's functional currency, and all values represent absolute amounts except when otherwise indicated.

The interim consolidated financial statements (ICFS) have been prepared in accordance with the Philippine Financial Reporting Standards (PFRS) and Philippine Accounting Standard 34, Interim Financial Reporting. As such, they do not include all of the information and disclosures required for full annual consolidated financial statements, and thus should be read in conjunction with the audited consolidated financial statements of the Group as at and for the year ended December 31, 2018 (ACFS). The accounting policies and methods used in the ICFS are consistent with those applied in ACFS, except for changes brought about by the adoption of new standards that become effective on January 1, 2019 (see Note 2.2 to the ICFS and Note 2.3(c) to the ACFS). Certain profit and loss accounts in 2018 were reclassified to conform to the current period's presentation.

Accounting estimates, assumptions and judgments are used in preparing these statements; and while these are believed to be reasonable under the circumstances, actual results may ultimately differ from such estimates (see Note 3 to the ACFS). The ICFS comprise the financial statements of the Company and its subsidiaries, after elimination of material intercompany transactions. In addition, shares of stock of the Company acquired by any of these subsidiaries are recognized as treasury shares and presented at cost as a deduction in the consolidated statements of changes in equity. Any changes in their market values as recognized separately by the subsidiaries are likewise eliminated in full. Gain or loss on the sale of these treasury shares is presented as addition to or deduction from additional paid-in capital.

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# MANAGEMENT'S DISCUSSION AND ANALYSIS OF OPERATION

#### a. Key Performance Indicators

Presented below are the top five (5) key performance indicators of the Company and subsidiaries:

In Million Pesos

	2018	2017	2016	Percent 2018	Growth 2017
REVENUES	156,785	138,789	132,895	12.97%	4.44%
NET PROFIT	23,676	22,276	22,947	6.28%	-2.92%
NET PROFIT TO OWNERS OF AGI	15,122	15,192	14,917	-0.46%	1.84%
Net profit rate	15.10%	16.05%	17.27%		
NP Attributable to parent	9.64%	10.95%	11.22%		
Return on investment/assets [NP/TA]	4.02%	4.16%	4.97%		
	31-Dec-18	31-Dec-17	31-Dec-16		
TOTAL ASSETS	588,251	535,612	461,931	9.83%	15.95%
CURRENT ASSETS	277,726	250,043	215,061	11.07%	16.27%
CURRENT LIABILITIES	92,440	96,733	107,435	-4.44%	-9.96%
Current ratio	3.0x	2.6x	2.0x		
Quick ratio	1.3X	1.2x	0.9x		

- O Revenue growth measures the percentage change in revenues over a designated period of time. Performance is measured both in terms of amount and volume, where applicable.
- O Net profit growth measures the percentage change in net profit over a designated period of time.
- O Net profit rate— computed as percentage of net profit to revenues measures the operating efficiency and success of maintaining satisfactory control of costs.
- O Return on asset investment [or capital employed]— the ratio of net profit to total assets measures the degree of efficiency in the use of resources to generate net income.
- O Current ratio computed as current assets divided by current liabilities measures the ability of the business to meet its current obligations. To measure immediate liquidity, quick assets [cash, marketable securities, accounts receivables] is divided by current liabilities.

# b. Discussion and Analysis of Operation

The following discussion and analysis must be read in conjunction with the submitted audited consolidated financial statements and the related notes to the consolidated financial statements.

b.1. Results Of Operations – By Subsidiary Groups

	MEG	EMP	RWM	GADC	Others	TOTA
2018		,	<del>.</del>			
Revenues	57,272	47,038	22,522	28,620	5,432	160,88
ntercompany/ Adjustment	(366)	7	(110)	-	(3,630)	
Consolidated	56,906	47,045	22,412	28,620	1,802	156,78
6 contribution	37%	30%	14%	18%	1%	100
Costs and expenses	35,883	38,601	20,937	26,213	3,562	125,19
ntercompany/ Adjustment	(56)	(28)	(31)	(89)	9	
Consolidated	35,827	38,573	20,906	26,124	3,571	125,0
ax Expense	5,544	1,607	145	758	54	8,1
let profit	15,845	6,830	1,440	1,649	1,816	27,5
ntercompany/ Adjustment	(310)	35	(79)	89	(3,639)	
consolidated	15,535	6,865	1,361	1,738	(1,823)	23,6
contribution	66%	29%	6%	7%	-8%	10
Net profit to owners	15,219	6,658	1,444	1,646	1,819	26,78
ntercompany/ Adjustment	(5,292)	(1,111)	(871)	(751)	(3,639)	
Consolidated	9,927	5,547	573	895	(1,820)	15,1
6 contribution	66%	37%	4%	6%	-13%	100
!017*	MEG	EMP	RWM	GADC	Others	TOTA
Revenues	50,116	42,669	18,818	25,907	6,202	143,7
ntercompany/ Adjustment	(173)		(67)		(4,683)	
Consolidated	49,943	42,669	18,751	25,907	1,519	138,7
contribution	35%	31%	15%	18%	1%	10
Costs and expenses	32,346	34,813	18,320	23,501	2,178	111,1
ntercompany/ Adjustment	(1,584)	(31)	(37)	(89)	529	
Consolidated	30,762	34,782	18,283	23,412	2,707	109,9
Tax Expense	4,063	1,503	218	755	28	6,5
let profit	13,707	6,353	280	1,651	3,996	25,9
ntercompany/ Adjustment	1,411	31	(30)	89	(5,212)	
Consolidated	15,118	6,384	250	1,740	(1,216)	22,2
6 contribution	68%	29%	1%	8%	-5%	10
let profit to owners	13,146	6,322	289	1,628	4,017	25,4
ntercompany/ Adjustment	(2,894)	(1,125)	(180)	(741)	(5,270)	
Consolidated	10,252	5,197	109	887	(1,253)	15,1
6 contribution	68%	34%	1%	6%	-8%	10
2016*	MEG	EMP	RWM	GADC	Others	TOT
Revenues	44,275	40,938	23,352	22,811	5,604	136,9
ntercompany/ Adjustment	(126)	(22)	(82)	-	(3,855)	
Consolidated	44,149	40,916	23,270	22,811	1,749	132,8
% contribution	32%	30%	20%	17%	1%	10
Costs and expenses	28,957	31,502	19,849	21,049	2,790	104,1
ntercompany/ Adjustment	3	(26)	(34)	***	(30)	
Consolidated	28,960	31,476	19,815	21,049	2,760	104,0
Tax Expense	3,497	1,742	64	529	56	5,8
Net profit	11,821	7,694	3,439	1,233	2,758	26,9
ntercompany/ Adjustment	(129)	4	(48)	-	(3,825)	
Consolidated	11,692	7,698	3,391	1,233	(1,067)	22,9
% contribution	51%	34%	15%	5%	-5%	10
Net profit to owners	11,493	7,693	3,442	1,220	2,758	26,6
Intercompany/ Adjustment	(3,820)	(1,400)	(1,951)	(622)	(3,896)	
Consolidated	7,673	6,293	1,491	598	(1,138)	14,9
% contribution	52%	42%	10%	4%	-8%	10

Year-on-year Change	MEG	EMP	RWM	GADC	Others	TOTAL
2018						
Revenues	13.94%	10.25%	19.53%	10.47%	18.76%	12.97%
Costs and expenses	16.47%	10.90%	14.35%	11.58%	31.92%	13.69%
Tax Expense	36.44%	6.94%	-33.65%	0.47%	93.93%	23.47%
Net profit	2.75%	7.86%	444.69%	-0.12%	52.32%	6.28%
Net profit to owners	-3.16%	6.75%	422.69%	1.04%	45.45%	-0.46%
2017						
Revenues	13.12%	4.29%	-19.42%	13.57%	-13.19%	4.44%
Costs and expenses	6.22%	10.51%	-7.73%	11.23%	-1.93%	5.66%
Tax Expense	16.21%	-13.73%	239.57%	42.57%	-51.23%	11.52%
Net profit	29.30%	-17.33%	-92.63%	41.07%	12.02%	-2.92%
Net profit to owners	33.59%	-17.42%	-92.65%	48.27%	9.98%	1.84%

# These strong performances are reflected in the profit and loss accounts, as follows:

In Million Pesos	2018	2017	2016	2018 vs 2017	2017 vs 2016
REVENUES					
Sale of goods	85,275	77,352	71,986	10.24%	7.45%
Consumer goods	47,608	43,237	41,608	10.11%	3.91%
Revenues from real estate (RE) sales	37,667	34,115	30,378	10.41%	12.30%
Rendering of services	66,177	58,292	57,952	13.53%	0.59%
Gaming	20,016	17,115	23,649	16.95%	-27.63%
Less: Promotional allowance	4,134	2,540	4,307	62.77%	-41.03%
Net Gaming	15,882	14,575	19,342	8.96%	-24.64%
Sales by company-operated quick-service restaurant	25.605	23.070	20,540	10.99%	12.32%
Franchise revenues	2,728	2,470	2,089	10.45%	18.25%
Rental income	14,741	12,458	10,572	18.33%	17.83%
Other services	7,221	5,719	5,409	26.25%	5.74%
Hotel operations	5,005	4,187	3,790	19.55%	10.47%
Other services	2,216	1,532	1,619	44.55%	-5.35%
Share in net profits of associates and					
joint ventures	291	273	356	6.78%	-23.31%
Finance and other income	5,042	2,872	2,601	75.57%	10.41%
TOTAL	156,785	138,789	132,895	12.97%	4.44%
COSTS AND EXPENSES					
Cost of goods sold	51,609	46,044	42,761	12.09%	7.68%
Consumer goods sold	31,274	28,003	26,024	11.68%	7.61%
RE sales	20,335	18,041	16,737	12.72%	7.79%
Cost of services	34,962	30,022	29,056	16.46%	3.32%
Gaming	8,546	7,748	9,042	10.30%	-14.31%
Services	26,416	22,274	20,014	18.60%	11.29%
Other operating expenses	31,577	26,996	24,961	16.97%	8.15%
Selling and marketing	13,528	9,832	10,209	23.64%	-3.69%
General and administrative	18,049	17,164	14,752	12.42%	16.35%
Finance costs and other charges	6,853	6,884	7,282	-0.45%	-5.47%
TOTAL	125,001	109,946	104,060	13.69%	5.66%
TAX EXPENSE	8,108	6,567	5,888	23.47%	11.52%
NET PROFIT	23,676	22,276	22,947	6.28%	-2.92%
Amounts in million pesos: numbe	ra may not a	dd un duo t	o rounding o	ff n/m-not me	o a min aful

Amounts in million pesos; numbers may not add up due to rounding off. n/m-not meaningful

<sup>-</sup>Amounts are in million Pesos. Numbers may not add up due to rounding off. Percentages are taken based on full numbers, not from the presented rounded amounts.

- At AGI consolidated level, as presented above, revenues and costs and expenses may not tally the totals as separately reported by subsidiaries as there may be items reclassified from/to revenues to/from costs or expenses at AGI consolidated level.

-2017 and 2016 were as restated to conform to 2018 presentation.

-RWM revenues are presented net of promotional allowance.

### For the Year Ended December 31, 2018 vs. 2017

**The Group** closed the year 2018 with record breaking consolidated revenues and net profit as all business segments contributed well to these growth results. The Group turned in P23.7 billion **net profit**, up 6% or P1.4 billion year-on-year from P22.3 billion a year ago with **consolidated revenues** reaching P156.9 billion, up 13% or P18.0 billion year-on-year from P138.8 billion a year ago. Net profit to owners remained flat as a result of intersegment transactions.

Megaworld, the country's largest developer and pioneer of integrated urban townships, saw its group net profit and the portion attributable to owners respectively rising 16% and 17% year-on-year to P15.8 billion and P15.2 billion, respectively. It reported consolidated revenues growing 15% to P57.4 billion from P50.1 billion a year ago as key businesses performed at double-digit rates year-on-year. The rental income from the leasing business, comprising of office and lifestyle mall leasing, leaped 21% to P14.3 billion, as gross leasable area expanded to 1.5 million sqm. In 2018, Megaworld opened its biggest mall development outside of Metro Manila, the Festive Walk Mall in Iloilo Business Park. It also opened new community malls namely the San Lorenzo Place in Makati and The Village Alabang in Las Piñas. MEG also closed a historic deal after bagging the long-term lease contract to build the Philippine Global Service of JP Morgan Chase Bank. This contract to build the 25-storey property is regarded as the country's biggest single lease transaction to date, with around 70 thousand sqm of 'built to suit' offices for a single company.

The residential business recorded 12% growth to P38.0 billion from P34.1billion during the same period in the previous year, contributing 66% to MEG's total consolidated revenues during the year. There were about 25 residential projects launched in 2018, with a total sales value of around P106-billion. Megaworld also achieved P135 billion sales reservations during the year. The Megaworld-GERI-Empire East-Suntrust brands turned over 63-17-9-11 of real estate sales. In later part of 2018, the 4th residential development in the 30-hectare The Mactan Newtown in Lapu-Lapu City was introduced, named as the La Victoria Global residences reflecting the historical significance of Galleon Victoria with the target completion in 2022 in line with the commemoration of the ship's 500th year of circumnavigation. There is also the 57-storey Vion Tower that will rise along EDSA which will be highlighted by future-ready facilities. Vion Tower is set to become a landmark in this side of Makati with its illuminated tower crown. The hotel business grew its revenues by 14% to P1.5 billion from P1.3 billion in 2017. Two new hotels were launched in 2018: the 684-room Savoy Hotel Manila in Newport City and the 126-room Twin Lakes Hotel in Twin Lakes, Laurel, Batangas, which brought the number of Megaworld Hotels to seven (7) by end-2018. The group's operating results brought in 37% and 66% to AGI's consolidated revenues and net profit, respectively.

Emperador, the world's largest brandy company and owner of the world's 5th largest Scotch whisky manufacturer in the world, turned over P47.0 billion in 2018, a 10% climb from P42.7 billion a year ago attributed to the continuing sales growth from both the Brandy and Scotch Whisky segments, resulting in net profit rising 8% to P6.8 billon from P6.3 billion a year ago. The Scotch Whisky segment turned over revenues to external customers higher by 9% year-on-year. The business is growing not only in UK but also in other parts of the world, especially in Asia where revenues had more than doubled as brands enjoyed success across a number of markets. Own Scotch whisky label The Dalmore, the flagship malt whisky product, was again the main driver of growth as it continued to attract new consumers at the apex of the single malt category through both the Core Range and Rare Expressions. Jura with its redesigned range and exclusive Global Travel Retail range continued to attract acclaim under its 'A long way from ordinary' banner encapsulating the very special nature of this island single malt. The re-launch of Fettercairn in a new packaging, and the launch of Tamnavulin Vintage Collection in the single malt category in 2018 and the new contemporary blended malt brand Shackleton in 2017 further boosted revenues during the year The Brandy segment, on the other hand, turned over revenues to external customers higher by 11% year-on-year. The Spanish business is growing in Spain, Philippines, UK and USA, which all together accounted for threequarters of its revenues. Emperador Brandy remains the nationwide leader, particularly in key metro cities, amid fierce competition among local brands. Recognizing the preference of the young drinkers for variety and excitement. Emperador created a new offering for Emperador Light drinkers by pairing Emperador Light with Club Mix Lime Cordial, dubbed as 'LimeLight' and 'GreenLight'; and, in mid-September, 'the gin for the new generation' The BaR Premium Gin was launched, infused with flavors and botanicals from the gardens of Andalusia, Spain, in Pink, Lime and Premium Dry variants. Gross profit margins (GPM) on consolidated level remained healthy at 35% in both 2018 and 2017. The GPMs of the Brandy and Scotch Whisky segments were respectively posted at 32% and 40% in 2018 as compared to 35% and 33% in 2017. The group accounted for 30% of AGI's consolidated revenues and 29% for AGI's consolidated net profit.

**Travellers**, the owner and operator of RWM, reported net profit of P1.4 billion, steeply growing from P300 million a year ago. Its revenues increased 20% to P22.5 billion from last year's P18.8 billion mainly as both the gaming and non-gaming segments showed better results. Gross gaming revenues grew 17% supported by the sustained growth in all gaming segments as property visitation increased 11% averaging 28,500 per day and gaming capacity expanded to 299 tables and 1,822 slot machines, due to the opening of the ground floor gaming area of the Grand Wing. Hotel accommodations turned over P3.5 billion this year, a sharp 22% robust growth from P2.8 billion a year ago. Average occupancy rate for the four hotels in RWM - Marriott Hotel Manila, Maxims Hotel, Hilton Manila and Holiday Inn Express Manila Newport City - was 79% with a total room count of 1,811. Sheraton Manila Hotel soft opened and Hotel Okura Manila will open in the Grand Wing in 2019. RWM will have the highest number of hotel rooms for a single property once the construction of all the hotels are completed. The Courtyard was also opened last May 2018 which is Marriott's first brand in the province of lloilo. The group contributed 14% and 6% to AGI's consolidated revenues and consolidated net profit, respectively.

GADC, the master franchise holder of McDonald's quick-service restaurants brand in the Philippines, ended the year with P1.6 billion stable end result despite the intensified competition and challenging market conditions. Sales revenues rose 11% or P2.5 billion, to end the year with P25.6 billion. Sales momentum is driven by value and bundle promotions as well as limited-time offers. Mcdelivery is also a consistent source of growth with it closing the year with double digit growth. Improvement on sales revenue is also pushed by 61 new stores opened during the year (half are company-owned). Systemwide same-store sales growth for the year is at 12% year-on-year. With its continued store expansion, GADC ended the year with a total store count of 620, compared to 566 stores in 2017. GADC continues to expand its footprints with its 2019 target to add 60 more NXT GEN stores in the country after initially launching 17 NXT GEN stores in 2018. NXT GEN stores come with self-ordering kiosk, modernized menu boards and cashless mode of payment which is an initiative for giving a world class experience to consumers. McDo PH also partners with other well-known delivery networks worldwide to provide more convenient options for its customers. These operating results translated into 18% and 7% of the consolidated revenues and net profit of AGI and subsidiaries.

**Revenues**, as a result of the foregoing, reached P156.8 billion in 2018, a P7.9 billion or 13% jump from last year's P138.8 billion with all segments of the group reporting favorable performances during the year. Sale of goods (real estate, alcoholic beverages, snack products) went up 10% to P85.3 billion from P77.4 billion a year ago. Service revenues (QSR, gaming, rentals, hotels, cinemas) escalated 14% or P7.9 billion ending the year with P66.2 billion as compared to P58.3 billion in 2017.

**Cost and expenses** accelerated 14% to P125.0 billion in 2018. Cost of goods sold expanded 12% or P5.6 billion mainly due to high cost of wine, new bottles and packaging for the new and re/packaged products this year and heightened contracted services and cost of land. Cost of services hiked 16% or P4.9 billion driven by higher food cost, supplies and consumables, gaming fees, utilities, employments costs and depreciation. Other operating expenses also jumped 17% or P4.6 billion as more marketing and selling expenses and general expenses were spent by the four major business segments.

**Share in net profits of associates and joint ventures** increase 7% or P18 million, due to higher net results from BLC resulting to higher share in net profit.

**Finance and other income** ballooned 76% or P2.2 billion from a year ago due to higher interest income by the Group and other miscellaneous gains, including the collection of claims and additional recoveries from the gaming business interruption.

**Tax expense** rose P1.5 billion or 23% due to higher taxable income and tax effects of deductible temporary differences for Megaworld as well as EMP especially in the Scotch Whisky segment

### For the Year Ended December 31, 2017 vs. 2016

The year 2017 has been a rather challenging year for the Group.

**The Group** attained P15.3 billion **core net profit attributable to owners**, up 3% from P14.8 billion in 2016. Non-recurring loss incurred from a casualty by Travellers in 2017 was reduced by the nonrecurring gain on disposal of investment by Megaworld, netting out to P120 million loss as compared to P85 million non-recurring gains in 2016. Taking into account these items, **net profit to owners** hit P15.2 billion in 2017, inching 2% from a year ago, with consolidated revenues reaching P138.7 billion on a 4% growth year-on-year.

**Megaworld**, the country's largest developer and pioneer of integrated urban townships, grew its group net profit to owners to P13.0 billion (net of P113million non-recurring gain), a 14% jump from P11.5 billion (net of P82 million non-recurring gain) a year ago. The healthy growth was underpinned by the strong performances of its key businesses in residential and hotel developments, office as well as commercial space leasing in malls and shopping centers. Consolidated revenues escalated 13% to P50.1 billion, boosted by the soar of 18% in rentals to P11.8 billionand residential sales of 12% to P34.1 billion. The Megaworld-GERI-Empire East-Suntrust brands turned over 64-15-12-9 of real estate sales. In later part of 2017, GERI launched its 2nd "integrated lifestyle community" and the group's 23rd township, the 300-hectare The Hamptons Caliraya in Lumban-Cavinti, Laguna, where nature becomes the focal point of development.

The group's existing landbank offers abundant nature reserves that can be nurtured and preserved as part of its future community development. Megaworld has turned over 1,000 residential units in Makati Central Business District in 2017 which included the 30-storey Paseo Heights and 50-storey Three Central, and four more towers are under construction. The group also opened its 14th lifestyle mall in 2017, which is GERI's first full-scale mall, the Southwoods Mall, the first and only full-scale mall development within the Biñan-Carmona area. The group's operating results brought in 35% and 68% to AGI's consolidated revenues and net profit, respectively.

Emperador, the world's largest brandy company and owner of the world's 5th largest Scotch whisky manufacturer in the world, turned over P42.6 billion in 2017, a modest hike of 4% year-on-year attributed to strong sales from offshore subsidiaries. The Scotch Whisky segment turned over revenues to external customers higher by 7% year-on-year. Own Scotch whisky labels The Dalmore and Jura remained to be the growth drivers, with strong sales in UK, Asia, USA, Greater Europe, Latin America and Travel Retail. Jura, with new bottle and packaging upgrade, has a significant launch of the redesigned range in the US. The Brandy segment, on the other hand, turned over revenues to external customers higher by 3% year-on-year. Spanish brandies Fundador and Terry Centenario and Harveys Bristol Cream sherry enjoyed a good year, with sales growing in Spain, UK and the Philippines. It was a challenging year for Emperador Brandy, yet it keeps its lead in the domestic market. Higher cost of goods sold, strategic marketing expenses and unrealized foreign currency losses dragged clipped net income to P6.3 billion from P7.7 billion a year ago. Nevertheless, gross profit margins (GPM) remained healthy at 35% in 2017 and 37% in 2016. The GPMs of the Brandy and Scotch Whisky segments were respectively posted at 35% and 30% in 2017 and 40% and 28% in 2016. The group accounted for 30% and 29% of AGI's consolidated revenues and net profit, respectively.

**Travellers**, the owner and operator of RWM, reported a 5% increase in non-gaming revenues to P4.0 billion driven by hotel and MICE operations. Gross gaming revenues continued to recover after the loss of the second-floor gaming area in June 2017, increasing 22% in the fourth quarter as compared to the previous quarter and ending the year at P17.1 billion as property visitation continued to improve averaging 27,000 in the fourth quarter, up from 23,000 in the third quarter. The casino was closed for 27 days in June and the second-floor gaming area has not been opened. Average occupancy rate for the three hotels stayed high, hovering around the 80% mark, led by Remington Hotel (now Holiday Inn Express) at almost 90%. Total gross revenues amounted to P21.1 billion for the current year with EBITDA of P3.5 billion. The group contributed 15% and 1% to AGI's consolidated revenues and consolidated net profit, respectively.

**GADC**, the master franchise holder of McDonald's quick-service restaurants brand in the Philippines, continued to grow business in 2017 exceeding targets with margins growing at pace with topline sales. Within the QSR market, McDonald's outpaced reported market growth at 8.9%. Net profit surged 34%

to P1.6 billion from P1.2 billion a year ago. Sales revenues rose 13% to P25.5 billion, boosted by 52 new store openings (half are company-owned), menu innovations and local store marketing activities which allowed system wide sales to reach P42.6 billion. System wide same-store-sales grew 5.8% year-on-year. Total number of restaurants totaled 566 at end-2017, reaching new territories as far as Antique, Sorsogon, Masbate and San Francisco, Agusan Del Sur. Consumer touchpoints such as drivethru and online delivery have delivered double-digit growths. A strong source of incremental business is the convenient services across the country through McDelivery which made McDonald's post the fastest growth in the QSR industry. These operating results translated into 18% and 8% of the consolidated revenues and net profit of AGI and subsidiaries.

**Revenues**, as a result of the foregoing, showed 4% year-on-year growth to P138.8 billion in 2017, as the strong performances in the real estate, QSR and alcoholic beverages countered RWM's lost gaming revenues. Sale of goods (real estate, alcoholic beverages, snack products) jumped 7%. Service revenues (QSR, rentals, hotels, gaming) improved P340 million, with sales from company-operated and franchised QSR and rental income growing 13% and 18%, respectively, cushioning the impact of 25% drop in gaming revenues.

**Cost and expenses** expanded 6% to P109.9 billion in 2017. Cost of goods sold, as a function of sales, showed almost the same expansion pace of 8% due to higher costs of wine and packaging materials for alcoholic products. Same goes with other operating expenses showing an increase of 8% due to the increase in other administrative and corporate overhead expenses as well as increase in strategic marketing spend(for new products launched).

**Share in net profits of associates and joint ventures** went down 23% or P83 million, due to decrease in net profit of Megaworld's associates.

**Finance and other income** increased 10% or P271 million higher than last year from interest income and other miscellaneous gains, including the gain on sale of investment in an associate of Megaworld.

**Finance costs and other charges** appeared to dwindle 5% because of foreign currency losses reported last year by Megaworld and Travellers from the translation of their foreign-currency bonds, which mitigated the high interest expenses and loss from casualty reported this year.

**Tax expense** rose P678.2 million or a 12% increase due to higher taxable income and tax effects of deductible temporary differences for Megaworld and GADC, and the expiration of a previously recognized deferred tax asset of Travellers from 2014.

**Net profit** totaled P22.3 billion this year, 3% down year-on-year, with **net profit attributable to owners** up by 2% to P15.2 billion.

# For the Year Ended December 31, 2016 vs. 2015

**The Group** net profited P22.8 billion in 2016, up 5% from P21.7 billion in 2015, as revenues inched to P139.7 billion and operating efficiencies improved across all segments. Net profit attributable to owners amounted to P14.8 billion, up 6% year-on-year.

The Group has adopted an aggressive expansion strategy since 2013, to expand its product portfolios and geographic footprint both in the Philippines and across the globe to further seal growth in business earnings.

**Megaworld** reportedly grew its group net profit by 12% to P11.6 billion (net of P82 million non-recurring gain) in 2016 from P10.4 billion (net of P181 million non-recurring gain) a year ago. The sustained double-digit growth was attributed to stronger rental revenues that soared 15% in 2016 to an all-time high of P10.0 billion as well as the group's efficient operating cost management. Consolidated revenues, excluding non-recurring gains, which include Global-Estate Resorts, Inc. (GERI), Empire East Land Holdings, Inc. (Empire East) and Suntrust Properties, Inc. (Suntrust), grew 4% year-on-year to P46.7 billion. The group now has twenty-two townships nationwide. In early 2016, Megaworld unveiled its 21<sup>st</sup> integrated urban township, the 140-hectare Maple Grove in General Trias, Cavite and, later in 2016, the 22nd township under a new concept of 'integrated lifestyle community', the 640-hectare Eastland Heights in Antipolo, Rizal. Township development remains to be a key strength, with focus on

strengthening the various components on top of residential business, such as offices, malls and commercial developments and hotels. About 23% of real estate sales were from Fort Bonifacio projects, 47% from other Metro Manila projects, 15% from Luzon outside Metro Manila and 14% from Visayas. The Megaworld-GERI-Empire East-Suntrust brands shared 60-16-15-9 of real estate sales. The office and mall leasing business provided the earning stability for the group. Hotel revenues grew 46% from a year ago as hotel portfolio expanded with the introduction of another local hotel brand, Belmont Hotel, which launched its first hotel in Newport City last year. The group by end of 2016 has three homegrown hotel brands – Richmonde, Belmont and Savoy. The group's operating results brought in 33% and 51% to AGI's consolidated revenues and net profit in 2016, respectively.

Emperador realized a consolidated net profit of P7.7 billion in 2016 which is 11% higher than a year ago. The year was marked with a significant milestone as Emperador takes over the largest and oldest brandy producer in Spain - the 286-year old Bodegas Fundador - at end-February, fortifying Emperador as the largest brandy company in the world. The acquisition bolstered EMP's brandy business and sherry wine business in Spain and United Kingdom, adding four iconic brands to the Group's portfolio - 'Fundador Brandy de Jerez', the first Spanish brandy to be marketed; 'Terry Centenario', the largest brandy in Spain; 'Tres Cepas', a market leader in Equatorial Guinea; and 'Harveys', the number 1 selling sherry wine in the world and the leader in UK where it holds the distinction of being the only sherry wine that can be served to the Queen in Buckingham Palace. Consolidated revenues were reported at P41.0 billion in 2016 as compared to P43.6 billion a year ago, a 6% slowdown attributed to the termination at end-2015 of distribution of an agency brand from the Scotch whisky business. Own Scotch whisky labels, led by Dalmore and Jura, were driving offshore growth particularly in USA, Europe, Latin America and Travel Retail. The brandy business, which combined Emperador and Fundador brands, on the other hand, turned over revenues higher by 11% year-on-year. Gross profit margins improved to 37% in 2016 from 32% in 2015. The brandy segment's gross profit rate was up 40% in 2016 as compared to 39% a year ago due to cost efficiencies. The Scotch whisky segment, which has a relatively low gross margin, improved its GP rate to 28% in 2016 from 20% a year ago. The Scotch whisky business contributed about 28% and 14% of EMP's consolidated revenues and net profit in 2016, respectively. EBITDA, which is computed as profit before interest expense, tax, depreciation and amortization, amounted to P11.0 billion in 2016 and P9.6 billion in 2015 representing 27% and 22% margin in the respective years. The group accounted for 29% and 34% of AGI's consolidated revenues and net profit, respectively.

Travellers ended the year 2016 with revenues of P27.6 billion, net profit of P3.4 billion, and EBITDA growing 4% to P6.4 billion. Gross gaming revenues amounted to P23.6 billion, supported by an improved win rate and stable growth in the non-VIP segment. Non-gaming revenues, which include hotel and food and beverage, expanded to P2.6 billion. Total room count for the three hotels [Maxims Hotel, Remington Hotel (now Holiday Inn Express Manila Newport City) and Marriott Hotel Manila] has increased to 1,454 with the addition of 228 premier rooms and suites from Marriott West Wing which formally opened on November 30, 2016. The Marriott Grand Ballroom which became fully operational in June 2015 provided added revenues during the year. Increased revenues were also seen in the entertainment front, specifically with the RWM's theatrical production of Annie. Direct costs, which included promotional allowance, for the year contracted with the decrease in promotional allowance as Travellers preferred the traditional rolling-based commissions. Other operating costs increased due to higher marketing and promotions and depreciation. The group contributed 20% and 15% to AGI's consolidated revenues and consolidated net profit in 2016, respectively.

**GADC** reported a 62% surge in net profit in 2016 to P1.2 billion from P760 million a year ago as revenues climbed 12% to P22.8 billion. This all-time high is achieved from the opening of 44 new restaurants (22 company-owned, 21 franchised, 1 joint venture), renovation of existing restaurants, expansion of business extensions (delivery service, drive-thru, dessert centers, midnight hours and breakfast daypart), the introduction of new products (Chicken Fillet ala King, Cheesy Eggdesal, Mushroom Soup) and the continuous marketing and promotions of core menu. The new and improved Burger McDo was introduced on May 27, 2016. The new restaurants contributed about 3% to total system sales while business extensions comprise 23% of the total. Drive-thru is the extension which has the biggest contribution of 12% of total revenues. There were 520 restaurants operating by the end of 2016, as compared to 481 restaurants a year ago, out of which 275 were company owned and operated as compared to 254 a year ago. Systemwide same-store sales grew by 7% year-on-year. Price increases were also strategically implemented in order to mitigate the impact of increase in cost of raw materials and to maintain the level of product quality. Cost of sales and services went up by 7%,

primarily due to cost of inventory which increased by 6% brought about by increase in sales volume, higher prices of imported raw materials and the shift in product mix. These operating results translated into 16% and 5% of the consolidated revenues and net profit of AGI and subsidiaries for 2016.

**Revenues**, as a result of the foregoing, totaled P139.7 billion in 2016 as compared to P139.1 billion a year ago. Service revenues grew by 6% or P3.7 billion which mitigated the 3% contraction in sale of goods. The growth in service revenues (gaming, hotel, quick-service restaurants, rentals, cinemas) was attributed to the 11% increment in quick-service restaurant sales, 14% jump in rental income and 16% boom in hotel revenues. The contraction in sale of goods (real estate, alcoholic beverages and snack products) was attributed to an agency brand which Emperador's WMG stopped distributing by the end of 2015.

Costs and expenses decreased 1.0% year-on-year. Cost of goods sold, which is a function of sales, decreased by 9%, while cost of services went up 2% due to higher restaurant sales and brisk hotel and rental operations. Other operating expenses rose 6% primarily due to higher general marketing expenditures and depreciation at RWM, payroll and rentals of GADC, salaries and benefits of MEG employees, and operating expenses of the new Spanish business unit. There was also an increase in strategic marketing spend in the Scotch core malt brands as compared to a year ago.

**Share in net profits of associates and joint ventures** increased 32% year-on-year due to take- up of share in net profit of EMP's joint venture which was up 69% this year.

**Finance and other income** went down 22% this year because of lower cash level during the year as compared to a year ago which resulted in lower interest income earnings during the year. Finance costs and other charges went up 18% due to higher interest expense this year as new loans were obtained during the year.

**Income tax** increased by 12% this year as compared to a year ago, which is attributed to higher taxable income for Megaworld, EMP and GADC this year.

Net profit attributable to owners grew by 6%.

# **Financial Condition**

December 31, 2018 vs 2017

**Consolidated total assets** amounted to P588.2 billion at end of 2018 from P535.6 billion at beginning of year. The Group is strongly liquid with **current assets** exceeding **current liabilities** 3.0 times. Current assets amounted to P277.7 billion while current liabilities amounted to P92.4 billion at end of the current year.

For most of the balance sheet accounts, there is a corresponding note found in the audited consolidated financial statements where details, breakdown or composition of the accounts are presented. Please refer to those notes accompanying the consolidated financial statements. In summary:

**Cash and cash equivalents** decreased 15% or P8.0 billion to end the year at P44.8 billion from P52.8 billion at the beginning of the year, primarily due to dividend payment, capital expenditures and ongoing purchase of treasury shares of a subsidiary. Cash flows from operating, financing and investing activities during the period were presented in the consolidated statements of cash flows.

**Current trade and other receivables** increased 25% or P12.0 billion mainly from real estate trade receivables, higher alcoholic product sales in the lead up to Christmas holidays, advances to contractors and suppliers and transactions with franchisees and affiliated restaurants arising from product deliveries, rentals, royalty and other service charges. **Non-current trade and other receivables**, on the other hand, decreased 25% or P4.4 billion mainly from reclassification of currently maturing receivables.

**Contract assets** which represent the reclassified portion of trade and other receivables relating to rights to payment which are conditioned upon the completion of units sold and represent excess of progress

of work over the right to an amount of consideration, went up 89% or P5.2 billion for the **currently** maturing assets while **non-currently** maturing assets went up 11% or P1.1 billion.

**Inventories** grew 14% or P15.8 billion from the real estate inventories, cased stocks from new products and Scotch whisky fillings due to high demand for the products. Real estate inventories include residential units for sale, raw land for development and property development cos, reflective of new project launches of Megaworld.

**Other current assets** went up 18% or P2.5 billion mainly due to an increase in the amount of unutilized input vat, prepayments, creditable withholding taxes and deferred commissions at year-end.

**Advances to landowners and joint ventures** escalated 15% or P921 million due to additional advances made by Megaworld relating to its ongoing development projects.

Due to the adoption of a new accounting standard, **Available-for-sale financial assets** are designated as **Financial assets at fair value through other comprehensive income** amounting to P460.0 million for such financial assets are held by the Group for long-term strategic investments and are not expected to be traded in the short-term to medium-term.

**Investment in and advances to associates and other related parties** decreased 8% or P723 million primarily due to the reclassification of PCMI from being an associate into becoming a subsidiary of Megaworld this 2018 and the recognition of impairment loss from a number of associates from writing off its investments from such associates.

**Property, plant and equipment** increased 20% or P19.5 billion primarily attributed to ongoing expansion of Travellers, Megaworld and Emperador. RWM completed the construction of Courtyard lloilo last May 2018 and Hilton Manila in October. The Grand Wing also completed some gaming areas. There also an increase in construction in progress related to two other hotels and other gaming areas to be completed. The Grand Wing is comprised of three luxury hotels- Sheraton Manila Hotel, Hilton Manila and Hotel Okura Manila. It would also include approximately 14,000 sqm. and 3,200 sqm. of gaming and retail space respectively. Additional costs were also incurred from MEG's hotel buildings and EMP's distillery plant.

**Investment property** rose 8% or P7.4 billion as more revenue-generating malls, commercial centers and office buildings were completed by Megaworld group.

**Deferred tax assets** jumped 26% or P208 million from an increase in income tax provisions from prior months and from taxable temporary differences.

**Other non-current assets** grew 11% or P615 million due to the increase in advances made by RWM to PAGCOR in connection with the development of Site A.

**Trade and other payables** went up 26% or P10.1 billion as trade payables, accrued expenses and retention payable to contractors swelled up. It also included unredeemed gaming points and unredeemed gaming chips. Accrued expenses increased due to timing of accruals at year-end.

**Contract liabilities** represent MEG's excess of collection over the progress of work under Meg, with **current** portion increasing 53% or P918 million and **non-current** portion decreasing 11% or P342 million.

Current bonds payable in 2017 were paid this 2018.

**Current interest-bearing loans** dipped 25% or P8.2 billion while **non-current interest-bearing loans** ballooned 32% or P34.6 billion, for a net increase of P26.4 billion which is mainly attributed to additional loans obtained by Megaworld and Travellers intended for capital expenditures and EMP for inventory purchases of Scotch fillings.

**Income tax payable** surged 75% or P720 million, mainly from higher unpaid income taxes at current year-end which is attributed to higher taxable profit.

**Other current liabilities** went up by 18% or P2.2 billion while **other non-current liabilities** increased by 17% or P2.6 billion mainly from customers' deposits which pertains to amounts received from customers for sales from residential lots and condo units not yet qualified for revenue recognition. Deferred rental income and commissions payable also contribute to such increase.

**Retirement benefit obligation** reduced 8% or P153.4 million from lower recognized liabilities on employee benefits by MEG.

**Non-current redeemable preferred shares**, dipped 8% or P144.8 million due to the redemption of preferred shares in MEG.

**Deferred tax liabilities** went up 42% or P3.3 billion due to the tax effect in MEG's taxable and deductible temporary differences.

The **changes** in **equity components** are presented in detail in the consolidated statements of changes in equity. The equity attributable to owners increased 5% while non-controlling interest increased 7% each, from the share in net profit and other comprehensive income. Treasury shares pertain to the acquisition cost of the shares that have been brought back from the market pursuant to the Group's ongoing buyback program. Opening retained earnings also reflected the effect of adoption of an accounting standard that was applied retrospectively through the opening balance only.

#### **December 31, 2017 vs 2016**

**Consolidated total assets** amounted to P535.6 billion at end of 2017 from P461.9 billion at beginning of year. The Group is strongly liquid with **current assets** exceeding **current liabilities** 2.6 times. Current assets amounted to P250.0 billion while current liabilities amounted to P96.7 billion at end of the current year.

For most of the balance sheet accounts, there is a corresponding note found in the audited consolidated financial statements where details, breakdown or composition of the accounts are presented. Please refer to those notes accompanying the consolidated financial statements. In summary:

**Cash and cash equivalents** went up 15% or P7.0 billion to end the year at P52.8 billion from P45.7 billion at the beginning of the year, primarily from loan proceeds. Cash flows from operating, financing and investing activities during the period were presented in the consolidated statements of cash flows.

**Financial assets at fair value through profit or loss** soared 29% or P3.0 billion from marketable securities purchased during the year.

**Contract assets** were the reclassified portion of trade and other receivables relating to rights to payment which are conditioned upon the completion of units sold and represent excess of progress of work over the right to an amount of consideration. Current contracts went down7% while non-current contracts went down 17%.

**Current trade and other receivables** increased 29% or P10.9 billion mainly from real estate sales and rental transactions, advances to contractors and suppliers (mostly relating to ongoing construction works), booked insurance claims, and receivable from sale of land. **Non-current trade and other receivables** on the other hand refer to the outstanding receivable from rental income of the company from its associates and other related parties and from sale of properties other than those receivable in the span on one year or less.

**Inventories** expanded 12% or P12.4 billion from the maturing liquids of Scotch whisky and Spanish brandy and real estate for-sale inventories. Emperador group acquired inventories relating to 'Domecq' brandies and Bodegas Garvey in 2017. It also includes residential units for sale, raw land for development and property development cost.

**Other current assets** went up 18% or P2.1 billion mainly due to an increase in the amount of unutilized input vat, prepayments and refundable deposits at end-2017.

**Advances to landowners and joint ventures** escalated 23% or P1.1 billion due to additional advances made by Megaworld relating to its ongoing development projects.

**Non-current Available-for-sale financial assets** decreased 29% or P175.0 million from securities sold to get fresh funds. **Current available-for-sale financial assets** at end-2016 already matured in 2017.

**Investment in and advances to associates and other related parties** decreased 6% or P559.0 million primarily due to reduction in capitalization of a Spanish joint venture (BLC) and the transfer of such to a newly incorporated Spanish subsidiary (DBLC).

**Property, plant and equipment** increased 18% or P15.0 billion primarily attributed to Travellers, Megaworld and Emperador. Expansion works in RWM are in full swing with the Grand Wing, comprising of three hotels (Hilton Manila, Sheraton Manila and Hotel Okura Manila) and retail and gaming areas expected to be completed by the end of 2018. Megaworld completed its corporate headquarters in Uptown and Travellers completed RunWay Manila which opened to the public in April. There were also asset acquisitions (vineyards, bodegas wineries, real estate) in Spain and Mexico made during the year.

**Investment property** increased 17% or P14.2 billion as more revenue-generating malls, commercial centers and office buildings were completed by Megaworld group.

**Intangible assets** amplified 11% or P4.1 billion from trademarks acquired by Emperador from its asset acquisitions relating to 'Domecq' intellectual properties held by Pernod Ricard and those of Grupo Garvey which include brandies and sherry wines.

**Deferred tax assets** were reduced 18% or P179.4 million principally due to lapsing of the three-year validity of Travellers' MCIT in 2014.

**Trade and other payables** went up 14% or P4.7 billion from trade payables and accruals incurred by new subsidiaries of EMP in 2017.

**Contract liabilities** represent MEG's excess of collection over the progress of work with current portion going up 80% or P775 million and non-current portion rising 22% or P558 million.

**Current bonds payable** plummeted 75% or P29.8 billion from the settlement of Cayman \$500 million bonds which matured in August 2017 (P24.9 billion) and full settlement of Traveller's \$300 million notes in November 2017(P14.9 billion). Megaworld's \$200 million bonds maturing in April 2018 (P10.0 billion) is reclassified (from non-current last year-end) to this account. **Non-current bonds payable** increased 9% or P2.1 billion from additional issuance of bonds by Megaworld for general corporate purposes. Megaworld issued P12.0 billion seven-year bonds which carry 5.3535% p.a. coupon on March 28, 2017.

**Current interest-bearing loans** ballooned 55% or P11.6 billion while **non-current interest-bearing loans** surged 95% or P52.8 billion, for a total increase of P64.4 billion which is mainly attributed to additional loans obtained by Travellers (P24.4 billion) and Megaworld (P1.7 billion) intended for capital expenditures; by AGCayman (P34.8 billion) to refinance its bonds and for investment purposes; and by Emperador offshore (P8.8 billion) for the purchase of stocks and capital expenditures in UK and Spain.

**Income tax payable** were reduced 14% or P163 million, mainly due to application of creditable withholding taxes, which come significantly from sale of land plus collections from franchisees which resulted in lower accrued income tax of GADC.

**Other current liabilities** went up by 19% or P1.9 billion while **other non-current liabilities** increased by 8% or P1.1 billion mainly from customers' deposits which pertains to amounts received from customers for sales from residential lots and condo units not yet qualified for revenue recognition. Advance rent and security deposits from new tenants also contribute to such increase.

**Non-current advances from related parties** swelled 34% or P588.7 million due to advances received by Megaworld during the year.

**Retirement benefit obligation** reduced 25% or P660.8 million primarily driven by the increase in the fair value of Emperador group's plan assets.

**Redeemable preferred shares**, current and non-current portions combined, rose 5% or P94.9 million relating to the accretion of GADC's redeemable preferred shares.

**Deferred tax liabilities** increased 32% or P1.9 billion due to the tax effect in MEG's taxable and deductible temporary difference.

The **changes** in **equity components** are presented in detail in the consolidated statements of changes in equity. The equity attributable to owners and to non-controlling interest increased 10% each, from the share in net profit and other comprehensive income. Treasury shares pertain to the acquisition cost of the shares that have been brought back from the market pursuant to the Group's ongoing buyback program.

### December 31, 2016 vs 2015

**Consolidated total assets** amounted to P491.3 billion at end-2016 from P448.7 billion at beginning of year. The Group is strongly liquid with **current assets** exceeding **current liabilities** 1.9times. Current assets amounted to P230.0 billion while current liabilities amounted to P123.1 billion at the end of the year.

For most of the balance sheet accounts, there is a corresponding note found in the audited consolidated financial statements where details, breakdown or composition of the accounts are presented. Please refer to those notes accompanying the consolidated financial statements. In summary:

Cash and cash equivalents dipped by P19.9 billion or 29% to end at P48.7 billion from P68.6 billion at the beginning of the year, primarily due to cash outlaid in the completion of Emperador's acquisition of assets of Bodegas Fundador; capital expenditures and business expansion of RWM, Megaworld and GADC; and dividend payments. Cash flows from operating, financing and investing activities during the period were presented in the consolidated statements of cash flows.

**Financial assets at fair value through profit or loss** went up 30% or P2.4 billion from additional investments made during the year and marked-to-market gains by the end of the year.

**Current trade and other receivables** rose 18% or P8.6 billion and **Non-current trade and other receivables** climbed 9% or P2.9 billion mainly from real estate customers. Advances to contractors and suppliers, which are due within one year, soared 1.73 times due to mobilization or initial payments made for real estate construction projects. Megaworld group pumped up its project development across all segments.

**Inventories** increased 8% or P6.3 billion from the maturing inventories of Spanish brandy and Scotch whisky and the condominium units for sale. Emperador is currently laying down stocks for future growth of its Scotch whisky.

**Property development costs** escalated 35% or P5.2 billion due to various ongoing development projects under Megaworld group.

**Other current assets** increased 25% or P1.6 billion mainly due to an increase in input vat, refundable deposits and timing of prepayments and subsequent charging to profit or loss of such expenses.

**Advances to landowners and joint ventures** escalated by 6% or P266 million due to development of projects.

**Non-current Available-for-sale financial assets** dwindled 73% or P1.6 billion from securities sold to get fresh funds. **Current available-for-sale financial assets** consist of euro-denominated bonds maturing in 2017.

**Investment in and advances to associates and other related parties** decreased 14% primarily due to a related party which became a subsidiary and consolidated in 2016 by Megaworld.

**Property, plant and equipment** swelled 25% or P16.7 billion primarily from the assets of the acquired Spanish business unit which include vineyards and buildings; massive constructions at RWM which expanded a new wing and will add three new hotels; and new hotel buildings of Megaworld. The Marriott West Wing in RWM formally opened its doors to the public in November 2016 while the three hotels, Hilton Manila, Sheraton Manila Hotel, and Maxims II, will be completed by 2018. It will also include an additional gaming area, new retail spaces and six basement parking decks.

**Investment property** increased 29% or P14.1 billion as more revenue-generating property get completed by Megaworld.

**Intangible assets** ballooned 27% or P8.0 billion from the acquired Spanish trademarks and the goodwill resulting in the business unit acquisition.

**Deferred tax assets** rose 30% or P229 million principally from GADC's retirement and other long-term employee benefits.

Other non-current assets dropped 50% or P4.9 billion primarily due to decrease in advances for future investment being made by Travellers to PAGCOR in connection with development of Site A. In 2016, the Group received parcels of land amounting to P3.7 billion from PAGCOR which were offset or deducted from the advances account. There was also a P2.85 billion advance payment made in 2015 for the purchase of Bodegas Fundador which was applied and closed upon completion of the purchase in February 2016. Moreover, the end-2016 balance included deposit for certain brandy assets and an acquired mortgage receivable on a leased bottling plant in UK, which will decrease as rentals are billed.

**Interest bearing loans**, both current and non-current portions combined, increased 33% or P18.8 billion from the new loans obtained by Travellers (P7.0 billion), Megaworld (P7.0), GERI (P2.0 billion), SPI (P0.4 billion), EMP (P4.7 billion) and AGI during the year. Principal amortizations and repayments were made as they fall due.

**Income tax payable** went up 78% or P492 million due to higher taxable profit and the resulting accrual of annual taxes which were higher for EMP and GADC.

**Bonds payable**, current and non-current combined, increased 13.4% or P7.3 billion due to higher forex translation this year and the free-up of Megaworld bonds held by the Group. Last yearend, such bonds were deducted from the bonds payable balance in consolidation, and this year, such bonds had been sold or traded already.

**Advances from related parties** escalated 17% or P250 million due to advances made by Megaworld during the year.

**Retirement benefit obligation** expanded 40% or P738 million primarily from additions booked by WMG and GADC.

Redeemable preferred shares increased by 4% or P84 million due to interest accretion only.

The **changes** in **equity components** are presented in detail in the consolidated statements of changes in equity. The equity attributable to owners of AGI increased 7% or P10.0 billion primarily from net profit share for the year and marked-to-market gains on available-for-sale financial assets, which were partly reduced by the actuarial and translation losses during the year. The equity to non-controlling interest increased by 5% from net profit share for the year.

#### b.2. Liquidity and Capital Resources

The consolidated statements of financial position showed strong liquidity with current assets exceeding current liabilities 3.0times and 2.6times at end of 2018 and 2017, respectively. Total-liabilities-to-equity ratios were at 1.0:1 at the end of both 2018 and 2017, while interest-bearing-debt-to-total-equity ratios were correspondingly at 68% and 66%. Assets exceeded liabilities 2times and equity 2times as well.

In general, working capital was sourced internally from operations and bank loans during the year. In the ensuing year, the Group expects to meet its working capital and investment requirements from operating cash flows and debt. It may also from time to time seek other sources of funding, if necessary, depending on its financing needs and market conditions.

Amounts in Million Pesos	31-Dec-18	31-Dec-17	31-Dec-16
Cash and equivalents	44,779	52,784	45,734
FVTPL/AFS financial assets	14,077	13,948	11,072
Total Available	58,856	66,733	56,806
Interest-bearing debt –current	24,530	42,677	60,831
Interest-bearing debt- noncurrent	167,974	132,662	77,831
Equity-linked securities- non- current*	<u>5,259</u>	5,227	<u>5,263</u>
Total Debt	197,763	180,566	143,924
Net cash (debt)	-138,906	-113,833	-87,118
Available Cash and financial assets to	30%	37%	39%
interest-bearing debt			
Interest-bearing debt to	68%	66%	58%
total equity			

<sup>\*</sup>Equity-linked debt securities are presented under Other non-current liabilities.

# b.3 Prospects for the future

AGI has a proven track record of creating value over time and is confident in its ability to deliver sustainable profitable growth and value for its stakeholders. AGI looks forward to maintain momentum of all the business segments' strong contribution to the Group's success backed by aggressive expansion strategies implemented.

Emperador group is best positioned to capitalize on premiumization opportunities, with its bigger product portfolio of brandy and Scotch whisky and greater global reach. New products are initiated to capture the discriminating taste of its consumers who look for variety and innovations.

Megaworld, being the leader of the country's integrated urban townships, has a strong portfolio nationwide that are backed by adequate land banking and carefully-thought masterplans. Its aggressive thrust to grow its investment properties has resulted in increased recurring income stream. It continues to innovate its real estate development and targets to add more developments under this category. It intends to acquire more land and other investment properties.

Travellers sees a lot of potential for further growth, as it continues to expand its non-gaming facilities and offerings. It is looking forward to the completion of its Grand Wing in RWM which should boost its hotel and overall gaming capacity.

With Megaworld and Travellers combined, AGI now is the country's biggest owner and operator of hotels with over 5,000 room keys which is expected to increase by 1,000 in 2019 as a step toward the Group's objective of achieving total hotel room keys of 12,000 in three to five years.

GADC will continue its brand promise of making delicious feel-good moments easy for every customer and remains steadfast in its expansion inspite of the challenges ahead. It aims to sustain its business momentum as it targets more new store openings with continuous focus on operational excellence, leveraging on its taste heritage and technology, espousing the role of family and community in delivering business while exemplifying good corporate citizenship. To bring McDonald's world-class experience to the country, GADC aims to add 60 NXT GEN stores in 2019 which comes with self ordering kiosks, modernized menu boards and cashless payment modes.

In 2019, all the business segments are expected to sustain growth trajectory in line with targets and will continue to bolster their presence in their respective fields.

#### b.4 Others

There are no other known material events subsequent to the end of the year that would have a material impact on the current year.

There are no other known trends or demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the Group's liquidity increasing or decreasing in any material way. The Group does not have nor anticipate having any cash flow or liquidity problems within the next twelve months. AGI and its subsidiaries are not in default or breach of any note, loan, lease or other indebtedness or financing arrangement requiring it to make payments.

There are no other known events that will trigger direct or contingent financial obligation that is currently considered material to the Group, including any default or acceleration of an obligation.

There are no other material off-balance sheet transactions, arrangements, obligations, and other relationships with unconsolidated entities or other persons created during the reporting period.

There are no other known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations. There are also no known events that will cause material change in the relationship between costs and revenues.

There are no other significant elements of income or loss that did not arise from continuing operations.

There were no other material issuances, repurchases or repayments of debt and equity securities.

The business has no seasonal aspects that had a material effect on the financial condition and results of operations of the Group.

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#### First Quarter of 2019

# **Key Performance Indicators**

Presented below are the top five (5) key performance indicators:

In Million Pesos

	Jan-March 2019	Jan-March 2018	Percent Growth 2019 vs 2018
REVENUES	41,048	34,421	19.2%
NET PROFIT	6,523	5,639	15.7%
NET PROFIT TO OWNERS OF AGI	4,352	3,598	21.0%
Net profit rate  NP Attributable to parent  Return on investment/assets [NP/TA]	15.9% 10.6% 1.1%	16.4% 10.5% 1.0%	
	31-Mar-19	31-Dec-18	
TOTAL ASSETS	594,708	588,251	1.1%
CURRENT ASSETS	277,499	277,726	-0.1%
CURRENT LIABILITIES	90,820	92,440	-1.8%
Current ratio	3.1x	3.0x	
Quick ratio	1.3X	1.3X	

Note: Numbers may not add up due to rounding.

- o Revenue growth measures the percentage change in sales/revenues over a designated period of time. Performance is measured both in terms of amount and volume, where applicable.
- o Net profit growth measures the percentage change in net profit over a designated period of time o Net profit rate computed as percentage of net profit to revenues measures the operating efficiency and success of maintaining satisfactory control of costs
- o Return on investment [or capital employed] the ratio of net profit to total assets measures the degree of efficiency in the use of resources to generate net income
- o Current ratio computed as current assets divided by current liabilities measures the ability of the business to meet its current obligations. To measure immediate liquidity, quick assets [cash, marketable securities, accounts receivables] is divided by current liabilities.

# Results of Operations - First Three Months

**The Group** generated P6.5 billion net profit during the first three months of the current year, up 16% from P5.6 billion a year ago, as all business segments delivered double-digit revenue growths turning over 19% hike in revenues to P41.0 billion from P34.4 billion a year ago with costs and expenses growing at the same 20% pace year-on-year. Net profit attributable to owners soared 21% to P4.4 billion from P3.6 billion a year ago. Net profit rate stood at 16% for both comparable quarters, yet attributable to owners' rate rose to 11% in current quarter.

# By Subsidiary groups:

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n Million Pesos	MEG	EMP	RWM	GADC	Others	TOTAL
2019	WILG	LIVII	IXAAIAI	GADO	Ouicis	TOTAL
Revenues	14.893	11.025	6.912	7,520	743	41,094
	•	11,023	•	7,520		41,004
Intercompany/ Adjusment	(40)	44.000	(3)		(3)	
Consolidated	14,853	11,025	6,909	7,520	740	41,048
% contribution	36%	27%	17%	18%	2%	100%
Costs and expenses	9,368	9,005	6,659	6,976	698	32,706
Intercompany/Adjustment	-	(9)	(10)	(24)	(3)	
Consolidated	9,368	8,996	6,649	6,952	695	32,660
Tax Expense	1,409	277	10	162	7	1,865
Net profit	4,116	1,743	243	382	38	6,522
Intercompany/ Adjustment	(40)	9	7	24	-	
Consolidated	4,076	1,752	251	406	38	6,523
% contribution	62%	27%	4%	6%	1%	100%
Net profit to owners	3,836	1,738	244	383	38	6,239
Intercompany/ Adjustment	(1,300)	(290)	(127)	(171)	_	
Consolidated	2,536	1,448	118	212	38	4,352
% contribution	58%	33%	3%	5%	1%	100%
2018	MEG	EMP	RWM	GADC	Others	TOTAL
Revenues	12,961	9,744	4,742	6,647	368	34,462
Intercompany/ Adjustment	(35)	-	(2)	-	(3)	
Consolidated	12,926	9,744	4,740	6,647	365	34,421
% contribution	38%	28%	14%	19%	1%	100%
Costs and expenses	8,422	7,852	4,292	6,143	652	27,361
Intercompany/ Adjustment	-	-	(17)	(21)	(3)	
Consolidated	8,422	7,852	4,275	6,122	649	27,320
Tax Expense	1,051	230	6	174	•	1,461
Net profit	3,488	1,662	444	331	(284)	5,640
Intercompany/ Adjustment	(35)	-	15	21	-	
Consolidated	3,453	1,662	459	351	(284)	5,639
% contribution	61%	29%	8%	6%	-5%	100%
Net profit to owners	3,299	1,585	445	329	(284)	5,374
Intercompany/ Adjustment	(1,116)	(284)	(230)	(147)	-	
Consolidated	2,183	1,301	215	182	(284)	3,598
% contribution	61%	36%	6%	5%	-8%	100%
Year-on-year Change	MEG	EMP	RWM	GADC	Others	TOTAL
2019						
Revenues	14.9%	13.1%	45.8%	13.1%	102.9%	19.2%
Costs and expenses	11.2%	14.6%	55.5%	13.6%	7.1%	19.6%
Tax Expense Net profit	34.0% 18.1%	20.6% 5.4%	69.3% -45.3%	-6.8% 15.5%	856x -113.5%	27.6% 15.7%
Net profit to owners	16.1%	11.3%	-45.4%	16.2%	-113.5%	15.7% 21.0%
Net profit to owners	10.270	11.370	-40.470	10.270	-113.370	21.0%

Notes:

<sup>-</sup> Numbers may not add up due to rounding. Percentages are taken based on full numbers, not from the presented rounded amounts.

- At AGI consolidated level, as presented above, revenues and costs and expenses may differ from the totals separately reported by subsidiaries as there may be items reclassified from/to revenues to/from costs or expenses at AGI consolidated level.

Megaworld, the country's leading developer and pioneer of integrated urban townships, achieved P3.8 billion net profit attributable to its owners in the first quarter, a 16% rise from P3.3 billion a year ago, with the group's revenues escalating 15% to P14.9 billion from P13.0 billion a year ago as all its core business segments exhibited double-digit growths. The **residential** business, which accounted for two-thirds of revenues, turned over 11% higher to end the quarter with P9.5 billion real estate sales from P8.5 billion a year ago at a product mix of 68%-13%-12%-7% for Megaworld-GERI (Global-Estate Resorts, Inc.)-Empire East (Empire East Land Holdings, Inc.)-Suntrust (Suntrust Properties, Inc.) brands. Megaworld has generated around P48 billion reservation sales in the first quarter. **Leasing** of office and commercial retail spaces, which accounted for 26% of revenues, provided P3.9 billion rental income which grew 16% year-on-year from P3.4 billion as the group completed developments that add up in its rental space inventory. **Hotel** revenues registered the fastest growth, soaring 56% to P574 million from P368 million a year ago, with the recently opened homegrown hotel brands Savoy Hotel Manila, Savoy Hotel Boracay, and Twin Lakes Hotel in Tagaytay. These operating results brought in 36%, 62% and 58% to AGI's consolidated revenues, net profit and net profit attributable to owners, respectively.

Emperador, the world's largest brandy company and owner of the world's 5th largest Scotch whisky manufacturer, hit P1.7 billion net profit attributable to its owners for the first three months of the year, a 10% leap from P1.6 billion a year ago, on the back of revenues rising 13% to P11.0 billion from P9.7 billion a year ago. Including non-controlling interest, net profit reached P1.7 billion, up 5% year-on- year. Gross profit and net profit rates were recorded at 34% and 16%, respectively, as compared to 36% and 17% from a year ago. The Brandy business, which accounted for 70% of the Emperador group, grew revenues to external customers by 11% year-on-year to P7.7 billion from P6.9 billion. Emperador, Fundador and Presidente remained to be the group's top-selling Philippine, Spanish and Mexican brandy brands, respectively. Spain's Terry and Mexico's Don Pedro came in second. The biggest market for the offshore brands was Mexico, followed by Philippines, Spain, UK, Guinea and USA. Fundador and Tres Cepas have been growing in the Philippines. Smirnoff Mule and The Bar (launched in the fourth quarter last year) lifted up local sales in the first quarter. Costs of sales expanded at a faster pace due to product mix, resulting in gross profit rate for the current quarter of 30% as compared to 34% a year ago, further ending the quarter with net profit attributable to owners of P1.1 billion, at attributable net profit rate of 14% as compared to 16% of the same period last year. The Scotch Whisky business, which accounted for 30% of Emperador group, reported an 18% jump in revenues from external customers to P3.3 billion from P2.8 billion a year ago, with net profit soaring 45% to P656 million from P454 million a year ago due to higher gross profit margin of 42% as compared to 38% a year ago, propelled by the single malts led by The Dalmore, followed by Jura and the blended Whyte&Mackay and Shackleton. Single malts Fettercairn and Tamnavulin showed the fast growth during the quarter. Net profit rate was 19% as compared to 16% a year ago. Top markets for the brands were Asia, Travel Retail, UK, USA and Greater Europe. Business also expanded in the Pacific, France, Germany and Canada. Aside from underlying growth, sales were pushed up by contingency orders from customers that would be potentially affected by Brexit (UK exit from the EU), which was supposed to close in March (postponed to October). For the first three months of the year, Emperador group contributed 27% to AGI's consolidated revenues, 27% to consolidated net profit, and 33% to consolidated net profit attributable to AGI owners.

**Travellers,** the owner and operator of Resorts World Manila (RWM), grew its revenues this quarter by 46% to P6.9 billion from P4.7 billion a year ago with gross profit jumping 55% year-on-year to P3.3 billion from P2.1 billion, reflective of a flourishing business. **Gaming** net revenues escalated 42% to P5.3 billion from P3.7 billion a year ago driven by sustained growth in the VIP and non-VIP segments as gaming capacity increased with the opening of the ground floor gaming area of the Grand Wing and new machines at the Garden Wing. **Non-gaming** revenues soared 63% to P1.6 billion from P978 million a year ago as property visitation averaged 35thousand daily. From just three hotels operating a year ago, three additional hotels were operating this year – Courtyard by Marriott Iloilo opened in May 2018, Hilton Manila opened in October 2018 and Sheraton Manila opened in January 2019 – bringing the total room keys to 2,527 by quarter-end from 1,454 a year ago. Theater, cinema and mall revenues further beefed up revenues. As construction projects were getting completed, the capitalization of finance costs ceases resulting in higher charges to operations. The quarter ended with P243 million net profit as compared to P444 million a year ago. Travellers group accounted for 17%, 4% and 3% of AGI's consolidated revenues, consolidated net profit, and consolidated net profit attributable to owners of AGI, respectively.

GADC, the master franchise holder of McDonald's quick-service restaurants brand in the Philippines, attained P7.5 billion revenues which is 13% higher than a year ago, ending the current period with net profit of P382 million which is 16% better year-on-year. This is achieved from the opening of new restaurants, new product launches and the promotions of core menu. Sixty-eight new restaurants (14 in 2019) were opened while seven restaurants (1 in 2019) were closed from a year ago, bringing the total count to 633 restaurants at the end of interim period as compared to 572 stores a year ago (620 at end-2018), more than half of which are operated by the company. Systemwide same-store sales grew 5% year-on-year. New product introductions pushed trial and repeat visits from customers during the quarter. McDo Sulit Rice Bowls was launched in February as part of the Value Rice platform which feature the lead price point of P79 for more filling and "sulit" (worth your money) rice meals. A new tasty offering, the Cheesy Omelette Bowls, is an exciting addition to Breakfast McSavers starting mid-March. Harping on the popularly trending global cuisine, the Flavors of Japan is launched on February 27, featuring Japan-inspired flavors (Ebi burger, Teriyaki Samurai burger, Strawberry Sakura McFloat, and Nori Shake Shake Fries). Happy Meals were bundled with Thomas & Friends at the start of the year, followed by toys from The Lego Movie 2, Discovery Robots, and Barbie and Hot Wheels. Convenience channels continued to be business accelerators with McDelivery and Drive-Thru garnering 36% and 23% growth, respectively. Digital channels through McDonald's app, Grab Food and Food Panda showed good support. These operating results translated into 18%, 6% and 5% contribution to the consolidated revenues, net profit and net profit to owners of AGI, respectively.

These strong performances are reflected in the profit and loss accounts, as follows:

In Million Pesos	2019	2018	2019 vs 2018
REVENUES			
Sale of goods	20,577	18,132	13.49%
Consumer goods	11,103	9,607	15.58%
Real estate (RE) sales	9,474	8,526	11.13%
Rendering of services	18,893	15,113	25.01%
Gaming	6,894	4,484	53.77%
Less: Promotional allowance	1,591	751	111.91%
Net Gaming	5,303	3,733	42.08%
Sales by company-operated			
quick-service restaurants	6,724	5,989	12.27%
Franchise revenues	733	633	15.80%
Rental income	4,046	3,468	16.66%
Other services	2,087	1,290	61.73%
Hotel operations	1,808	1,110	62.84%
Other services	279	180	54.90%
Share in net profits of associates and			
joint ventures	95	117	-19.04%
Finance and other income	1,483	1,058	40.13%
TOTAL	41,048	34,421	19.25%
COSTS AND EXPENSES			
Cost of goods sold	12,438	10,800	15.17%
Consumer goods sold	7,331	6,200	18.24%
RE sales	5,107	4,600	11.03%
Cost of services	9,753	7,867	23.98%
Gaming	2,403	2,035	18.06%
Services	7,350	5,832	26.05%
Other operating expenses	8,775	6,692	31.12%
Selling and marketing	3,450	2,846	21.22%
General and administrative	5,325	3,846	38.45%
Finance costs and other charges	1,694	1,961	-13.65%
TOTAL	32,660	27,321	19.55%
TAX EXPENSE	1,865	1,461	27.61%
NET PROFIT	6,523	5,639	15.67%

Note: Numbers may not add up due to rounding off.

Revenues for the first three months accelerated 19% to P41.0 billion as compared to P34.4 billion a year ago, from double-digit growth in all business segments. Sales of goods (real estate, alcoholic beverages and snack products) at P20.6 billion expanded 13% compared to last year's P18.1 billion as a result of brisk sales of Emperador's Scotch Whisky and Brandy products and Megaworlds' condominium units and residential lots. Service revenues (gaming, leasing, hotels, quick-service restaurants, other related services) at P18.9 billion escalated 25% compared to last year's P15.1 billion driven mainly by the robust growth in RWM's gaming operations and McDonald's QSR revenues. The Group's hotel operations showed the fastest revenue growth while leasing operations provided an expanding revenue stream. Share in net profits of associates and joint ventures went down 19% to P95 million, or P22 million lower this interim period from lower net profit reported by EMP's BLC.

Costs and expenses stepped up 20% year-on-year to P32.7 billion during the current year from P27.3 billion a year ago. While cost of goods sold and cost of services (which are a function of sales) respectively grew 15% and 24% to P12.4 billion and P9.8 billion, the combined gross profit margin moved at the same 19% pace as sales revenues, thereby keeping 44% GPR for both periods. Other operating expenses increased 31% year-on-year to P8.8 billion which is attributed to higher spending by Megaworld and Travellers, mostly in advertising, promotions and salaries and employee benefits.

**Finance and other income** ballooned 40% to P1.5 billion or up P425 million from P1.0 billion a year ago from higher interest income earned by the Group during the period and gain on sale of an associate (GERI's gain on BNHGI disposal, P188million). **Finance costs and other charges**, on the other hand, shrank 14% to P1.7 billion or P268 million lower than P2.0 billion a year ago from favorable foreign exchange this interim period as compared to last year's reported loss, particularly on re-measurement of MEG's dollar bonds.

Income tax increased 28% to P1.9 billion or P403 million year-on-year due to higher taxable income.

**Earnings before interest, taxes, depreciation and amortizations (EBITDA)**, computed as net profit before income taxes, interest expense, depreciation and amortizations and impairment provisions, and non-recurring loss/gains escalated 19% year-on-year to P11.7 billion this year as compared to P9.8 billion a year ago, both periods exhibiting 28% EBITDA rate.

**Net profit attributable to owners** amounted to P4.4 billion from P3.6 billion a year ago, up 21% year-on-year as a result of the foregoing.

#### **Financial Condition**

**Consolidated total assets** amounted to P594.7 billion at end of the interim period from P588.2 billion at beginning of year. The Group is strongly liquid with **current assets** exceeding **current liabilities** 3.1times. Current assets amounted to P277.5 billion while current liabilities amounted to P90.8 billion at end of the interim period.

**Cash and cash equivalents** depleted P2.7 billion or 6% ending at P42.1 billion from P44.8 billion at the beginning of the year, primarily due to capital expenditures and payment of bank loans. Cash flows from operating, financing and investing activities during the period were presented in the interim consolidated statements of cash flows.

**Contract assets** which represent the reclassified portion of trade and other receivables relating to rights to payment which are conditioned upon the completion of units sold and represent excess of progress of work over the right to an amount of consideration, went down 6% for both the **currently** and **non-currently** maturing assets or P723 million and P654 million, respectively.

Other current assets grew 6% or P1.0 billion prepayments of Emperador, Travellers, and GADC.

**Non-current trade and other receivables** jumped 13% or P1.7 billion to P14.6 billion, attesting to Megaworld's robust business.

**Deferred tax assets** climbed 10% or P98 million principally from temporary tax differences of MEG and GADC while **deferred tax liabilities** went up 6% or P643 million from temporary tax differences of MEG and EMP.

Other non-current assets increased 8% or P480 million from higher deferred commissions of MEG.

**Contract liabilities** represent MEG's excess of collection over the progress of work with **current** portion decreasing 7% or P179 million and **non-current** portion increasing 4% or P117 million.

**Current interest-bearing loans** decelerated 13% or P3.3 billion due to the conversion of RWM's short-term loans to fixed-interest rate long-term loan. In total, interest-bearing loans, current plus non-current, diminished 1% or P2.1 billion as the Group's payments exceeded incurrence of loans.

Income tax payable increased 18% or P297 million due to timing of payments and tax credits.

**Advances from related parties** decreased 7% or P162 million due to payments made during the period.

**Retirement benefit obligation** eased 12% or P209 million from the actuarial gains booked in UK in the interim period.

The **changes in equity components** are presented in detail in the consolidated statements of changes in equity. The equity attributable to owners of AGI increased 2% or P4.0 billion from net profit share less cost of treasury shares during the interim period while non-controlling interest grew 2% or P2.2 billion, primarily from net profit share for the interim period.

# Liquidity and Capital Resources

The consolidated statements of financial position showed strong liquidity with current assets exceeding current liabilities 3.1times. The interim period opened and closed with 1.0:1 total-liabilities-to-equity ratio and 0.7:1 interest-bearing-debt-to-equity ratio. Assets exceeded liabilities 2times, and equity 2times as well.

In general, working capital was sourced internally from operations and debts during the period. The group may also from time to time seek other sources of funding, if necessary, depending on its financing needs and market conditions.

Amounts in Million Pesos	31-Mar-19	31-Dec-18	Yoy
Cash and equivalents	42,115	44,779	-6%
FVTPL/FVOCI financial assets	<u>13,931</u>	14,077	<u>-1%</u>
Total Available	56,046	58,856	-5%
Interest-bearing debt -current	21,234	24,530	-13%
Interest-bearing debt- noncurrent	169,160	167,974	1%
Equity-linked securities- non- current*	<u>5,297</u>	<u>5,259</u>	<u>1%</u>
Total Debt	195,692	197,763	-1%
Net cash (debt)	-139,646	-138,907	1%
Available Cash and financial assets to	29%	30%	
interest-bearing debt			
Interest-bearing debt to	66%	- 68%	
total equity			

<sup>\*</sup>Presented under Other Non-current liabilities

### Prospects for the future

AGI has a proven track record of creating value over time and is confident in its ability to deliver sustainable profitable growth and value for its stakeholders. In 2019, all business segments are expected to sustain growth trajectory in line with targets and will continue to bolster their presence in their respective fields.

Emperador group is best positioned to capitalize on premiumization opportunities, with its much bigger product portfolio and inventory of high-quality brandy and Scotch whisky and greater global reach. New products are initiated to capture the discriminating taste of its consumers who look for variety and innovations.

Megaworld has a strong roster of townships nationwide that are backed by adequate land banking and carefully-thought masterplans. Its aggressive thrust to grow its investment properties has resulted in increased recurring income stream. It continues to innovate its real estate development and targets to add more developments under this category. The group expects stronger numbers given the group's pipeline of projects this year.

Travellers sees a lot of potential for further growth, as it continues to expand its non-gaming facilities and offerings. [Sheraton Manila opened in January.] It is looking forward to the opening of Hotel Okura Manila in its Grand Wing in RWM in second half of the year which would boost further RWM's hotel capacity.

GADC targets more new store openings with continuous focus on operational excellence leveraging on its taste heritage and innovative concepts, espousing the role of family and community in delivering business while exemplifying good corporate citizenship.

#### Others

There were no known material events subsequent to the end of the interim period that would have a material impact in the interim period.

There are no other known trends or demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the Company's liquidity increasing or decreasing in any material way. The Company does not have nor anticipate having any cash flow or liquidity problems within the year. AGI and its subsidiaries are not in default or breach of any note, loan, lease or other indebtedness or financing arrangement requiring it to make payments.

There are no other known events that will trigger direct or contingent financial obligation that is currently considered material to the Company, including any default or acceleration of an obligation.

There are no other material off-balance sheet transactions, arrangements, obligations, and other relationships with unconsolidated entities or other persons created during the reporting period.

There are no other known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations. There are also no known events that will cause material change in the relationship between costs and revenues.

There are no other significant elements of income or loss that did not arise from continuing operations.

There were no other material issuances, repurchases or repayments of debt and equity securities.

The business has no seasonal aspects that had a material effect on the financial condition and results of operations of the Group.

#### Market Price and Dividends on Common Shares

#### Market Information

The Company's common shares are traded on the Philippine Stock Exchange. The closing price of the said shares as of latest practicable trading date of **20 May 2019** was **P13.80**. The trading prices of the said shares for each quarter within the last two years and subsequent interim period are set forth below:

	2017			2018				2019	Closing price as of 20 May 2019	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	
High	13.90	15.48	17.30	17.18	16.50	14.50	14.78	12.48	16.30	13.20
Low	12.20	12.68	13.06	15.06	12.56	11.52	11.56	10.18	11.74	

Source: PSE Research Department

#### Shareholders

As of 30 April 2019, the Company had 861 stockholders holding 9,984,479,539 common shares. The Top Twenty Stockholders of the Company are as follows:

Rank	Stockholder	No. of Shares Held	Percent to Total
1	The Andresons Group, Inc.	4,081,664,094	40.880%
2	PCD Nominee Corporation (Non-Filipino)	2,833,615,796	28.120%
3	PCD Nominee Corporation (Filipino)	1,282,136,866	12.723%
4	Altavision Resources, Inc.	451,574,334	4.523%
5	Yorkshire Holdings, Inc.	255,773,508	2.562%
6	Asiagroup Holdings, Inc.	220,004,000	2.203%
7	Globaland Holdings, Inc.	220,004,000	2.203%
8	Grand Belair Holdings, Inc.	220,004,000	2.203%
9	Le Bristol Holdings, Inc.	216,100,000	2.164%
10	California Orchard Growers' Investments, Inc.	120,000,000	1.202%
11	Eastwood Property Holdings, Inc.	112,600,000	1.128%
12	Andrew L. Tan	63,684,350	0.638%
13	Andresons Global, Inc.	30,088,596	0.301%
14	Megaworld Cebu Properties, Inc.	10,000,000	0.100%
15	Kingson U. Sian	5,001,100	0.050%
16	Lucio W. Yan &/or Clara Y. Yan	1,000,000	0.010%
17	First Centro, Inc.	364,200	0.004%
18	Jianhua Su	202,500	0.002%
19	American Wire & Cable Co., Inc.	200,000	0.002%
20	Ramon C. Garcia	100,000	0.001%

Refer to Security Ownership on page 4-5 of Information Statement for stockholders holding 5% or more. PCD Nominee Corporation (Non-Filipino and Filipino) is comprised of several nominees and the participants with 5% or more are indicated in Security Ownership on page 5 of Information Statement.

In July 2008, the Company was authorized to buy-back its shares from the market. The buy-back program was undertaken to create and enhance shareholder value, since market prices at this time did not reflect the true value of the shares. The Company bought 550.10 million shares worth P1.63 billion under its buy-back program. In 03 December 2010, the Board authorized the reissuance of its treasury shares which were all sold in 2011.

In September 2017, the Board of Directors authorized the Company to repurchase up to Php5billion worth of the Company's common shares from the market for a term of 24 months, or until September 2019.

## Dividends in the Two Most Recent Years and Subsequent Interim Period

It is the Company's policy to periodically declare a portion of its unrestricted retained earnings as dividend either in the form of cash or stock. The declaration of dividends depends upon the Company's earnings, cash flow and financial condition, among other factors. The Company may declare dividends out of its unrestricted retained earnings only. Unrestricted retained earnings represent the net accumulated earnings of the Company with its capital unimpaired which are not appropriated for any other purpose. The Company may pay dividends in cash, by the distribution of property, or by the issue of shares of stock. Cash dividends are subject to the approval by the Board of Directors. Stock dividends are subject to the approval by both the Board of Directors and at least two-thirds (2/3) of the outstanding capital stock of the stockholders at a stockholders' meeting called for such purpose.

In 2017, the Company did not declare cash dividends as it has implemented a P5 billion share buy-back program which restricts its declaration.

On November 26, 2018, AGI declared cash dividends of P0.10 per share, payable to all stockholders of record as of December 11, 2018.

Recent Sales of Unregistered or Exempt Securities Within the Past Three Years

On December 19, 2011 and March 14, 2013, options to subscribe to common stock of the Company totaling 46.5 million (the "2011 Options") and 59.1 million (the "2013 Options"), respectively, were granted to key executives and senior officers, including the CEO and President, at an exercise price of P9.175 and P12.9997, respectively. The total number of outstanding options granted is 105.6 million options to subscribe to the same number of common shares. All of the 2011 Options have vested as of December 31, 2014 while all of the 2013 Options have vested as of March 2016. No vested options have been exercised and no stocks have been issued as of to-date.

# **Compliance with Leading Practices on Corporate Governance**

In 2002, the Company adopted a Manual on Corporate Governance in order to institutionalize the rules and principles of good corporate governance in the entire organization in accordance with the Code of Corporate Governance promulgated by SEC. A Revised Manual was adopted by the Company on July 30, 2014 pursuant to SEC Memorandum Circular No. 6, Series of 2009 and as amended by SEC Memorandum Circular No. 9, Series of 2014. The Manual was further revised and adopted by the Company on May 30, 2017 pursuant to SEC Memorandum Circular No. 19, Series of 2016.

## Corporate Governance Committee

The Company's Corporate Governance Committee is responsible for assisting the Board in the performance of its corporate governance responsibilities, as well as establishing formal and transparent procedure to develop a policy for determining the remuneration of directors and officers, and determining the nomination and election process for the Corporation's directors and the general profile of board members that the Corporation may need to ensure that appropriate knowledge, competencies and expertise that complement the existing skills of the Board. This Committee shall be composed of three (3) members, two of whom are independent directors, including the Chairman.

# Board Risk Oversight Committee

The Company's Board Risk Oversight Committee is responsible for the oversight of the Corporation's Enterprise Risk Management system to ensure its functionality and effectiveness. This Committee shall be composed of three (3) members of the Board, the majority of whom are independent directors, including the Chairman.

#### Audit Committee

The Company's Audit Committee is responsible for ensuring that all financial reports comply with internal financial management and accounting standards, performing oversight financial management functions, pre-approving all audit plans, scope and frequency and performing direct interface functions with internal and external auditors. This Committee has three members, two of whom are independent directors. An independent director serves as the head of the committee.

#### Related Party Transaction Committee

The Company's Related Party Transaction Committee is responsible for reviewing all material related party transactions of the Corporation, including evaluating on an ongoing basis existing relations between and among business and counterparties to ensure that all related parties are continuously identified, RPTs are monitored, and subsequent changes in relationships with counterparties (from non-related to related and vice versa) are captured. This Committee shall be composed of three directors, two of whom are independent directors, including the Chairman.

In 2018, the directors of the Company were required to take a Corporate Governance Orientation course and are encouraged to undergo further training in corporate governance.

The Company likewise complies with its Manual on Corporate Governance requirement that it rotate its external auditor or change the handling partner every five (5) years or earlier.

#### Evaluation System

The Company has designated a Compliance Officer who is tasked with monitoring compliance with the provisions of its Manual of Corporate Governance. The Compliance Officer, who is directly reporting to the Chairman of the Board, has established an evaluation system to measure or determine the level of compliance by the Company with its Manual.

#### Deviations from Manual and Sanctions Imposed

In 2018, the Company substantially complied with its Manual of Corporate Governance and did not materially deviate from its provisions. No sanctions have been imposed on any director, officer or employee on account of non-compliance.

#### Plan to Improve Corporate Governance

Pursuant to SEC Memorandum Circular No. 6, Series of 2009 and as amended by SEC Memorandum Circular No, 9, Series of 2014, the Company has revised its Manual of Corporate Governance to make its provision complaint with the Revised Code of Corporate Governance. The Manual was further revised and adopted by the Company on May 30, 2017 pursuant to SEC Memorandum Circular No. 19, Series of 2016.

Among the measures undertaken by the Company in order to fully comply with the provisions of the leading practices on good corporate governance adopted in its Manual on Corporate Governance are monitoring and evaluation of the internal control system for corporate governance. The Company likewise maintains an active website where its Annual Reports, Quarterly Reports, Financial Statements and other disclosures are uploaded for easy access and reference by the investing public. The Company is committed to good corporate governance and continues to improve and enhance the evaluation system for purposes of determining the level of compliance by the Company with its Manual on Corporate Governance.

#### **CERTIFICATION OF INDEPENDENT DIRECTOR**

- I, ALEJO L. VILLANUEVA, JR., of legal age, Filipino and a resident of Lot 8 Block 11, Castle Street, Ridge View Estate, Nuvali, Sta. Rosa, Laguna, after having been duly sworn to in accordance with law do hereby declare that:
- 1. I am a nominee for Independent Director of ALLIANCE GLOBAL GROUP, INC., a corporation duly organized and existing under Philippine laws, with office address at 7th Floor 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez Jr. Avenue. Bagumbayan, Quezon City, Metro Manila, Philippines (hereafter, the "Corporation"), and have been its independent Director since August 2001.
  - 2. I am affiliated with the following companies or organizations:

Company/Organization	Position/Relationship	Period of Service					
1. Emperador Inc.	Independent Director	August 28, 2013 - Present					
Suntrust Home Developers, Inc.	Independent Director	October 29, 2012 - Present					
Public Relations Counselors     Foundations of the Philippines, Inc.	Vice Chairman	September 1, 2009 - Present					
4. Ruru Courier Systems, Inc.	Chairman	January 5, 2009 - Present					
5. Empire East Land Holdings, Inc.	Independent Director	June 13, 2007 - Present					
6. First Capital Condominium Corporation	Director	August 22, 2001 - Present					

- 3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of the Corporation, as provided for in Section 38 of the Securities Regulation Code, its Implementing Rules and Regulations and other SEC issuances.
- 4. I am not related to any director/officer/substantial shareholder of the Corporation and its subsidiaries and affiliates.
- 5. To the best of my knowledge, I am not the subject of any pending criminal or administrative investigation or proceeding.
- 6. As of the date of this Certification, I am not holding any position in nor affiliated with any government agency or government-owned and controlled corporation.
- 7. I shall faithfully and diligently comply with my duties and responsibilities as Independent Director under the Securities Regulation Code and its Implementing Rules and Regulations, Code of Corporate Governance and other SEC issuances.

8.	I shall inform t	he Corporate	Secretary	of the	Corporation	of any	changes	in	the
abovementione	ed information wit	Markendays,	rom its occu	ırrence					

Done this day of	2019 at <b>PAGUIS GAY</b> Metro Manila
	ALEJO L. VILLANUEVA, JR.
	MAY O + acres

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_ day of \_\_\_\_\_ 2019 at \_\_\_\_\_\_ TAGUIS CITY City, Philippines, affiant exhibiting to me his Social Security System No. 03-0714112-5.

Doc. No. 244; Page No. 50 Book No. 61 Series of 2019. **NOTARY PUBLIC** 

NOTARY PUBLIC FOR TAGUIG-GRY
APPT. NO. 8 UNTIL DEC. 31, 2019

ROLL-OF ATTY, NO. 22188

MBUE-COMPLIANCE NO. VI-0004659/12-5-2017

BPORNO.574709-LIFETIME:MEMBER/1-9-2008

PTRINO.4842975- JAN-03, 2019- PASIG GITY

M-PARAISSIST. UPPERBIGUTAN, TAGUIG GITY

#### CERTIFICATION OF INDEPENDENT DIRECTOR

- I, **SERGIO R. ORTIZ-LUIS, JR.**, of legal age, Filipino with office address at the Philippine Chamber of Commerce and Industry, 3/F Commerce Industry Plaza, 1030 Campus Avenue, cor. Park Avenue, Mckinley Town Center, Fort Bonifacio, Taguig City, after having been duly sworn to in accordance with law do hereby declare that:
- 1. I am a nominee for Independent Director of **ALLIANCE GLOBAL GROUP, INC.**, a corporation duly organized and existing under Philippine laws, with office address at 7th Floor 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez Jr. Avenue. Bagumbayan, Quezon City, Metro Manila, Philippines (hereafter, the "Corporation"), and have been its independent Director since September 14, 2007.
  - 2. I am affiliated with the following companies or organizations:

3.

Company/Organization	Position/Relationship	Period of Service
Employers Confederation of the Philippines (ECOP)	Honorary Chairman/Governor	2011-Present
2. Philippine Exporters Confederation Inc. (PHILEXPORT)	President	1991 - Present
Philippine Estate Corporation	Director	2011-Present
4. BA Securities	Director	2012 - Present
5. Philippine Chamber of Commerce and Industry (PCCI)	Honorary Chairman & Treasurer	2012 - Present
6. Export Development Council	Vice-Chairman	1994 - Present
7. Waterfront Philippines, Inc.	Director	1995 - Present
8. Manila Exposition Complex, Inc.	Director	2006 - Present
9. Forum Pacific, Inc.	Independent Director	2013 - Present

- 3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of the Corporation, as provided for in Section 38 of the Securities Regulation Code, its Implementing Rules and Regulations and other SEC issuances:
- 4. I am not related to any director/officer/substantial shareholder of the Corporation and its subsidiaries and affiliates.
- 5. To the best of my knowledge, I am not the subject of any pending criminal or administrative investigation or proceeding.
- 6. As of the date of this Certification, I am not holding any position in nor affiliated with any government agency or government-owned and controlled corporation.
- 7. I shall faithfully and diligently comply with my duties and responsibilities as Independent Director under the Securities Regulation Code and its Implementing Rules and Regulations, Code of Corporate Governance and other SEC issuances.
- 8. I shall inform the corporate secretary of the Corporation of any changes in the abovementioned information within five days from its occurrence.

0 8 MAY 2019	MAKA	TI CİTY
Done this day of	2018 at	City, Metro Manila, Philippines.
	;	SERGIO R. ORTIZ LUIS, JR. Affiant
		0 0 MAY 2019

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_\_ day of \_\_\_\_\_\_ 2018 at \_\_\_\_\_\_\_ MAKATI CITY. City, Philippines, affiant exhibiting to me his Tax Identification Number 122-326-423.

Doc. No. 523; Page No. 106; Book No. 1; Series of 2019.

**NOTARY PUBLIC** 

ATTY. KEENTH N. ALMENE
Commission No. M-51
Notary Public for Makati City until December 31, 2020
Roll No. 69447; 05/31/17
MCLE Compliance No. VI-0007075

#### SECRETARY'S CERTIFICATE

	I, ALAN B. QUIN	TANA, of legal	age, Filipino,	with office	address at	16th Floor	r Alliance G	Slobal
Tower,	36th Street corner	11th Avenue, U	otown Bonifa	cio, Taguig	City, Metro	Manila, I	Philippines,	after
having	been sworn in acc	ordance with lav	w, depose an	d state that	t:			

- I am the Corporate Secretary of ALLIANCE GLOBAL GROUP, INC. (the "Corporation"), a corporation duly organized under Philippine laws with office address at 7th Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City, Metro Manila, Philippines.
- I hereby certify that none of the following directors and/or officers of the Corporation currently works in any government institution or entity:

ANDREW L. TAN Chairman Vice Chairman and Chief Executive Officer KEVIN ANDREW L. TAN KINGSON U. SIAN President KATHERINE L. TAN Director and Treasurer WINSTON S. CO Director ALEJO L. VILLANUEVA, JR. Lead Independent Director SERGIO R. ORTIZ-LUIS, JR. Vice Chairman and Independent Director DINA D. INTING Chief Financial Officer, Corporate Information Officer, and Compliance Officer ALAN B. QUINTANA Corporate Secretary Assistant Corporate Secretary ROLANDO D. SIATELA MAY 0 6 2019 IN WITNESS WHEREOF, I have hereunto set my hand this 2019 at Taguig City, Philippines. orporate Secretary, SUBSCRIBED AND SWORN to before me this Philippines, affiant exhibiting to me his Taxpayer Identification No. 173-897-745. Doc. No. Page No.

Book No. Series of 2019 **NOTARY PUBLIC** 

TY. LETICIA M. AMON NOTARY PUBLIC FOR TAGUIG-GIFY

APPT. NO. 8 UNTIL DEC. 31, 2019 ROLL OF ATTY, NO. 22188

MCLE COMPLIANCE NO. VI-0004659/12-5-2017 IBP OIR NO. 574709-LINETINE MEMBER/1-9-2003 PTR/No.4842975- JAN-03, 2019- PASIG CITY 14 PARAISO ST., UPPER BICUTAIN, TAGUIG COM



Alliance Global Group, Inc. 7m Floor, 1880 Eastwood Avenue, Eastwood City CyberPark 188 E. Rodriguez Jr. Avenue, Bagumbayan, 1110 Quezon City Tel. Nos. 7092038-41 Fax Nos. 7091966

#### STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

The management of Alliance Global Group, Inc. and Subsidiaries (the Group) is responsible for the preparation and fair presentation of the consolidated financial statements, including the schedules attached therein, for the years ended December 31, 2018 and 2017, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

The Board of Directors reviews and approves the consolidated financial statements, including the schedules attached therein, and submits the same to the stockholders.

Punongbayan & Araullo, the independent auditors appointed by the stockholders, have audited the consolidated financial statements of the Group in accordance with Philippine Standards on Auditing, and in its report to the stockholders, have expressed its opinion on the fairness of presentation upon completion of such audit.

ANDREW L. TAN

Chairman of the Board

KEVIN ANDREW L. TAN

Chief Executive Offcier

DINA D.R. INTING

Chief Financial Officer

SUBSCRIBED AND SWORN to before me this APR 2 5 7019, affiants exhibiting to me their Passport/ SSS No., as follows:

Names Andrew L. Tan Kevin Andrew L. Tan

Doc. No. 3 Page No. 28 Book No. XX Series of 2019 PassportNo./ SSS No. EC1087269 P8166916A

Date May 14, 2014 to 2019 Aug. 1, 2018 to July 31, 2028 Place of Issue Manila Manila

SSS 03-5204775-3 Dina D.R. Inting



#### Report of Independent Auditors

Punongbayan & Araullo 20th Floor, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City Philippines

T+63 2 988 2288

The Board of Directors and the Stockholders
Alliance Global Group, Inc. and Subsidiaries
7th Floor, 1880 Eastwood Avenue
Eastwood City CyberPark
188 E. Rodriguez, Jr. Avenue
Bagumbayan, Quezon City

#### Opinion

We have audited the consolidated financial statements of Alliance Global Group, Inc. and subsidiaries (the Group), which comprise the consolidated statements of financial position as at December 31, 2018 and 2017, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2018, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2018 and 2017, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2018 in accordance with Philippine Financial Reporting Standards (PFRS).

#### **Basis for Opinion**

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audits of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### (a) Consolidation Process

Description of the Matter

The Group's consolidated financial statements comprise the financial statements of Alliance Global Group, Inc. and its subsidiaries, as enumerated in Note 1 to the consolidated financial statements, after the elimination of material intercompany transactions. The Group's consolidation process is significant to our audit because of the complexity of the process. It involves several layers of consolidation, identification and elimination of voluminous intercompany transactions to properly reflect realization of profits and measurement of controlling and non-controlling interests.

The Group's policy on consolidation process is more fully described in Note 2 to the consolidated financial statements.

How the Matter was Addressed in the Audit

Among others, our audit procedures to address the risk associated with the Group's consolidation process are as follows:

- Obtaining an understanding of the Group structure and its consolidation policy and process, including the procedures for identifying intercompany transactions and reconciling intercompany balances;
- Testing the mathematical accuracy of the consolidation done by management and verifying
  financial information used in the consolidation based on the audited financial statements of
  the components of the Group and evaluating the consistency of the accounting policies
  applied by the entities within the Group;
- Testing the accuracy and appropriateness of intercompany elimination entries, the translation of the financial statements of foreign subsidiaries of the Group, and other significant consolidation adjustments;
- Performing analytical procedures at the consolidated level; and.
- Evaluating the sufficiency and adequacy of disclosures in the Group's consolidated financial statements in accordance with PFRS.



#### (b) Adoption of PFRS 15, Revenue from Contracts with Customers, on Real Estate Sales

#### Description of the Matter

The Group adopted PFRS 15, using the full retrospective approach to all contracts not yet completed as of January 1, 2016. The adoption of PFRS 15 is significant to our audit due to the complexity of the application of the new standard and it materially affects the Group's recognition of revenue from real estate sales which accounts for 24% of total revenues of the Group.

In addition, the adoption requires application of significant judgments and estimates which affect the amounts of transactions and balances reported in the consolidated financial statements both in the current period and in the comparative prior periods presented. Areas affected by the adoption which require significant judgments and estimates include determining when a contract will qualify for revenue recognition and measuring the progress of the development of real estate projects which defines the amount of revenue to be recognized. These areas were significant to our audit as an error in application of judgments and estimates could cause a material misstatement in the consolidated financial statements.

The Group's policy for revenue recognition and the effect of the adoption of PFRS 15 to the comparative prior periods presented are more fully described in Note 2 to the consolidated financial statements. The significant judgments and estimates used in the preparation of the consolidated financial statements relative to the adoption of PFRS 15 are more fully described in Note 3 to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatements relating to the adoption of PFRS 15 on recognition of revenue from real estate sales include, among others, the following:

On recognition of revenue from real estate sales:

- Obtaining an understanding of the new revenue recognition policy of the Group and checking its compliance with the provisions of PFRS 15 and the related issuances by the Philippine Interpretations Committee and the Securities and Exchange Commission;
- Testing information technology general controls over the automated system which processes revenue transactions;
- Testing design and operating effectiveness of internal controls over contract approval;
- Examining agreements on a sample basis and checking compliance with a set of criteria for revenue recognition;
- Testing the reasonableness of management's judgment in determining the probability of collection of the consideration in a contract which involves a historical analysis of customer payment pattern and behavior;



#### An instinct for growth

- Testing the progress reported for the year in reference to the actual costs incurred relative to the total budgeted project development costs which includes testing of controls over recording of costs and direct examination of supporting documents relative to the measurement of progress towards complete satisfaction of performance obligation using the input method. In testing the reasonableness of budgetary estimates, we have ascertained the qualifications of project engineers who prepared the budgets and reviewed the actual performance of completed projects with reference of their budgeted costs;
- Performing physical inspection of selected projects under development to determine if the completion based on costs is not inconsistent with the physical completion of the project; and,
- Testing the adequacy of disclosures.

On prior period adjustments:

- Performing analytical review of prior period adjustments and overall review of actual results.
- Testing of information technology general controls over the automated system which generated the data used as a basis for the adjustments;
- Performing tests of mathematical accuracy and completeness of supporting contract summary; and,
- Examining supporting documents of a sample of agreements and testing compliance with the new accounting policy.
- (c) Revenue Recognition for Sale of Consumer Goods and Sales from Company-operated Quick-service Restaurants

Description of the Matter

Sale of consumer goods amounting to P47.6 billion, which mainly from its Emperador business segment, represents 31% of the Group's total revenues. Revenue from sale of goods is recognized when control over the goods has been transferred at a point in time to the customer, i.e., generally when the customer has acknowledged receipt of the goods.

Sale from company-operated quick-service restaurants amounting to P25.6 billion, which mainly from its GADC business segment, represents 17% of the Group's total revenue. The Group recognizes revenue from restaurant sales at a point in time when services are rendered, that is, when food and beverage products or promotional items purchased by customers have been delivered and accepted by the customers.

We considered revenue recognition from both sources as a key audit matter since it involves significant volume of transactions, requires proper observation of cut-off procedures, and directly impacts the Group's profitability.

The Group's disclosures on its revenue recognition policy and details of total revenues are presented in Notes 2 and 23, respectively, to the consolidated financial statements.



How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to revenue recognition included, among others, the following:

#### On sale of consumer goods:

- Testing the design and operating effectiveness of the Group's processes and controls over revenue recognition, approval and documentation;
- Evaluating appropriateness of the Group's revenue recognition policy in accordance with the requirements of PFRS 15;
- Testing, on a sample basis, sales invoices, delivery receipts and cash receipts of sales transactions throughout the current period to determine whether sale of goods is valid and existing;
- Confirming trade receivables using positive confirmation, on a sample basis, and
  performing alternative procedures for non-responding customers, such as, examining
  evidence of subsequent collections, or corresponding sales invoices and proof of
  deliveries;
- Testing sales invoices and delivery receipts immediately prior and subsequent to the current period to determine whether the related sales transactions are recognized in the proper reporting period; and,
- Performing substantive analytical review procedures over revenues such as, but not limited
  to, yearly and monthly analyses of sales per product/brand and location, and sales mix
  composition based on our expectations and following up variances from our expectations;
  and, verifying that the underlying data used in the analyses are valid.

On sales from company-operated quick-service restaurants:

- Testing the design and operating effectiveness of the Group's internal controls over the recognition and measurement of revenues from sales from company-operated quick-service restaurants;
- Testing effectiveness of the implemented I.T. general and application controls over automated systems that process revenue from company-operated quick-service restaurants;
- Performing substantive analytical review procedures over revenues such as, but not limited
  to, yearly and monthly analyses of sales per product/brand and location, and sales mix
  composition based on our expectations and following up variances from our expectations;
  and, verifying that the underlying data used in the analyses are valid;
- Assessing the impact of PFRS 15 on the revenue recognition of sales from company-operated quick-service restaurants; and,
- Performing test of completeness and cut-off testing by obtaining store reports, on a sample basis, and matching with system wide sales report.



#### (d) Revenue Recognition on Gaming Operations

#### Description of the Matter

The Group, through its Travellers business segment, is the operator of integrated gaming resorts and tourist destination, Resorts World Manila. The total revenue from gaming operations amounted to P20.0 billion in 2018 representing 13% of the Group's total revenues. In our view, revenue recognition is significant to our audit because the amount is significant and it involves voluminous transactions at any given period of time, which undergo complex automated and manual gaming processes and controls under the Group's principal gaming and gaming-related systems.

The Group's disclosures on its revenue recognition policy and details of total revenues are presented in Notes 2 and 23, respectively, to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to revenue recognition on gaming operations, which was considered to be a significant risk, included the following:

- Updating our understanding of the Group's gaming revenue processes and controls over the recognition and measurement of gaming revenues;
- Testing and evaluating the design and operating effectiveness of controls over major casino processes namely: buy-in and pay-out, float maintenance, end-of-day recording, casino credit billing and collection and month-end reconciliation procedures;
- Performing analytical review procedures on gaming revenues, drops and win rates from both gaming tables and slot machines based on our expectations, and resolving variances from our expectations through discussion with the management and corroboration of their responses whether plausible under such circumstances;
- Testing the recognition and measurement of gaming revenues by tracing a sample of transactions throughout the current period to source data to verify the accuracy of reported gaming revenues; and,
- Performing detailed observation of cash count procedures at the end of the reporting period to verify the appropriateness of the Group's cut-off procedures on gaming revenues.



#### (e) Impairment of Goodwill and Trademarks with Indefinite Useful Life

#### Description of the Matter

Under Philippine Accounting Standard 36, *Impairment of Assets*, the Group is required to annually test the carrying amounts of its goodwill and trademarks with indefinite useful lives for impairment. As of December 31, 2018, goodwill amounted to P20.2 billion, while the trademarks with indefinite useful lives amounted to P20.7 billion. We considered the impairment of these assets as a key audit matter because the amounts of goodwill and trademarks are material to the consolidated financial statements. In addition, management's impairment assessment process is highly judgmental, and is based on significant assumptions, specifically the determination of the discount rate and cash flow projections used in determining the value-in-use of the trademarks and the cash-generating units over which the goodwill was allocated. The assumptions used by management are generally affected by expected future market and economic conditions.

The Group's policy on impairment assessment of goodwill and trademarks with indefinite useful lives is more fully described in Note 2 to the consolidated financial statements; the estimation uncertainty on impairment of non-financial assets, including trademarks and goodwill with indefinite useful lives, is presented in Note 3 to the consolidated financial statements; while their corresponding carrying amounts are presented in Note 15 to the consolidated financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to the goodwill and trademarks with indefinite useful lives included, among others, the following:

- Evaluating the appropriateness and reasonableness of methodology and assumptions
  used in determining the value-in-use of cash-generating units attributable to the trademarks
  and goodwill, which include the discount rate, growth rate and the cash flow projections, by
  comparing them to external and historical data;
- Testing the calculation of valuation model for mathematical accuracy and validating the appropriateness and reliability of inputs and amounts used; and.
- Performing independent sensitivity analysis of the projections and discount rate using the valuation model used to determine whether a reasonably possible change in assumptions could cause the carrying amount of cash generating units to exceed the recoverable amount.



#### (f) Existence and Valuation of Inventories

#### Description of the Matter

Inventories amounted to P131.4 billion as at December 31, 2018, which is mainly from its Megaworld and Emperador business segments. The valuation of inventories is at the lower of cost or net realizable value (NRV).

Real estate inventories principally comprise of land for future development, property development costs, raw land inventory, and golf and resort shares for sale while consumable inventories mostly comprise of alcoholic beverages. Future realization of inventories is affected by price changes in the costs incurred necessary to complete and make a sale. Due to the significant volume and carrying amount of inventories, and the high level of judgment in estimating its NRV, we considered the existence and valuation of inventories as significant to our audit.

The Group's disclosures on accounting policy, estimation uncertainty, and Inventories account are presented in Notes 2, 3, and 8, respectively, to the consolidated financial statements.

How the Matter was Addressed in the Audit

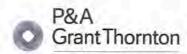
Our audit procedures to address the risk of material misstatement relating to the existence and valuation of inventories included, among others, the following:

#### On existence of inventories:

- Performing, on a sample basis, physical inspection of real estate properties held as inventories;
- Performing a physical count test on consumer goods, on a sample basis, during the
  physical inventory count procedures and other test count dates, and verifying the inventory
  movements during the intervening periods between the actual count and reporting dates to
  further test the quantities of inventory items as of the reporting date; and,
- Performing substantive analytical review procedures over inventory-related ratios such as, but not limited to, inventory turnover and current period's components of inventories; and, verifying that the underlying data used in the analyses are valid.

#### On valuation of inventories:

- Testing the design and operating effectiveness of the method of inventory costing and measurement at the lower of cost or NRV;
- Performing a price test, on a sample basis, of inventory items by examining supporting documents such as, but not limited to, construction contracts for real estate inventories, purchase contracts and invoices, and relevant importation documents;



#### An instinct for growth

- Performing detailed analysis of the Group's standard costing of inventories through analytical review procedures of actual costs during the current period against the budgeted standard, and testing significant actual costs, on a sample basis, by agreeing with contracts and invoices;
- Determining whether the application of the lower of cost or NRV is appropriate and consistent with prior periods; and,
- Evaluating the sufficiency and appropriateness of the amount of allowance for inventory write-down by testing the key assumptions used on the expected realization of inventories.

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the Group's Securities and Exchange Commission (SEC) Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2018, but does not include the consolidated financial statements and our auditors' report thereon. The SEC Form 20-IS, SEC Form 17-A and Annual Report for the year ended December 31, 2018 are expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits, or otherwise appears to be materially misstated.

#### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.



#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
  entities or business activities within the Group to express an opinion on the consolidated
  financial statements. We are responsible for the direction, supervision and performance of
  the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the 2018 audit resulting in this independent auditors' report is Romualdo V. Murcia III.

#### **PUNONGBAYAN & ARAULLO**

By: RomualdoW. Murcia II

Partner

CPA Reg. No. 0095626 TIN 906-174-059

PTR No. 7333697, January 3, 2019, Makati City

SEC Group A Accreditation

Partner - No. 0628-AR-3 (until Nov. 29, 2019)

Firm - No. 0002-FR-5 (until Mar. 26, 2021) BIR AN 08-002511-22-2016 (until Oct. 3, 2019)

Firm's BOA/PRC Cert. of Reg. No. 0002 (until Jul. 24, 2021)

April 12, 2019

## ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2018 AND 2017

(With Corresponding Figures as of January 1, 2017) (Amounts in Philippine Pesos)

					December 31, 2017		January 1, 2017	
					(As Restated -		(As Restated -	
-	Notes		2018		see Note 2)	see Note 2)		
ASSETS								
CURRENT ASSETS								
Cash and cash equivalents	5	P	44,779,011,533	P	52,784,400,162	P	45,734,001,244	
Trade and other receivables - net	6		60,518,718,373		48,487,383,009		37,597,955,305	
Contract assets	6, 23		11,131,863,695		5,898,824,630		6,332,545,332	
Financial assets at fair value through profit or loss	7		13,617,425,147		13,516,474,011		10,465,266,604	
Inventories - net	8		131,394,011,426		115,546,769,880		103,128,613,810	
Available-for-sale financial assets			-		-		66,501,898	
Other current assets	9		16,285,340,485		13,809,238,325		11,735,773,914	
Total Current Assets			277,726,370,659		250,043,090,017		215,060,658,107	
NON-CURRENT ASSETS								
Trade and other receivables - net	6		12,984,665,792		17,365,617,746		10,397,209,523	
Contract assets	6, 23		11,095,415,992		10,010,996,355		12,007,975,652	
Advances to landowners and joint ventures	10		6,910,177,902		5,988,892,593		4,859,000,177	
Financial assets at fair value through								
other comprehensive income	11		459,974,884		-		-	
Available-for-sale financial assets - net	11		-		431,645,289		606,613,388	
Investments in and advances to associates and								
other related parties	12		7,942,876,611		8,665,615,820		9,224,586,430	
Property, plant and equipment - net	13		117,501,643,236		98,026,484,627		82,993,671,075	
Investment property - net	14		104,635,533,741		97,228,826,949		83,061,041,641	
Intangible assets - net	15		41,958,580,601		41,637,659,271		37,524,214,229	
Deferred tax assets - net	28.1		1,009,269,507		801,384,002		980,756,248	
Other non-current assets	9		6,026,685,803		5,411,938,778		5,214,905,490	
Total Non-current Assets			310,524,824,069		285,569,061,430		246,869,973,853	
TOTAL ASSETS		<u>P</u>	588,251,194,728	P	535,612,151,447	P	461,930,631,960	

			-2-				
					December 31, 2017 (As Restated -		January 1, 2017 (As Restated -
	Notes		2018		see Note 2)		see Note 2)
						-	
LIABILITIES AND EQUITY							
CURRENT LIABILITIES							
Trade and other payables	16	P	49,181,881,957	P	39,118,890,804	P	34,456,626,108
Contract liabilities	23		2,663,104,996		1,744,637,866		969,762,687
Interest-bearing loans	17		24,530,016,698		32,700,476,157		21,095,657,317
Bonds payable	18		-		9,976,270,876		39,734,990,308
Income tax payable			1,679,266,461		959,058,840		1,122,497,897
Redeemable preferred shares	19		251,597,580		251,597,580		-
Other current liabilities	20		14,134,269,900		11,981,682,468		10,055,545,566
Total Current Liabilities			92,440,137,592		96,732,614,591		107,435,079,883
NON-CURRENT LIABILITIES							
Interest-bearing loans	17		142,871,936,606		108,273,087,030		55,500,216,708
Bonds payable	18		25,102,042,365		24,388,714,176		22,330,589,969
Contract liabilities	23		2,705,562,299		3,047,255,773		2,488,909,001
Advances from related parties	29.6		2,385,463,118		2,329,974,989		1,741,255,704
Retirement benefit obligation	27.2		1,790,019,668		1,943,453,287		2,604,306,467
Redeemable preferred shares	19		1,712,264,245		1,857,022,803		2,013,695,292
Deferred tax liabilities - net	28.1		11,077,531,099		7,770,165,696		5,876,159,921
Other non-current liabilities	20		17,593,574,277		14,996,781,241		13,855,112,543
Total Non-current Liabilities			205,238,393,677		164,606,454,995		106,410,245,605
Total Liabilities			297,678,531,269		261,339,069,586		213,845,325,488
EQUITY							
Equity attributable to owners	21						
of the parent company			172,193,472,060		164,158,167,046		148,462,475,490
Non-controlling interest			118,379,191,399		110,114,914,815		99,622,830,982
Total Equity			290,572,663,459		274,273,081,861		248,085,306,472
TOTAL LIABILITIES AND EQUITY		<u>P</u>	588,251,194,728	P	535,612,151,447	<u>P</u>	461,930,631,960

See Notes to Consolidated Financial Statements.

### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016

(Amounts in Philippine Pesos)

	Notes 2018		2017 (As Restated - see Note 2)			2016 (As Restated - see Note 2)	
REVENUES							
Sale of goods	23	P	85,275,243,031	P	77,352,038,077	P	71,985,850,475
Rendering of services - net	23		66,176,980,409		58,292,210,272		57,951,903,894
Share in net profits of associates and joint ventures - net	12		291,178,124		272,698,340		355,605,317
Finance and other income	26		5,041,904,379		2,871,675,283		2,601,016,939
			156,785,305,943	_	138,788,621,972	_	132,894,376,625
COSTS AND EXPENSES							
Cost of goods sold	24		51,609,200,621		46,044,014,062		42,760,360,987
Cost of services	24		34,962,283,633		30,022,075,157		29,055,993,363
Other operating expenses	25		31,577,455,027		26,996,069,880		24,961,252,575
Finance costs and other charges	26		6,852,983,736		6,883,871,865		7,281,866,632
			125,001,923,017	_	109,946,030,964	_	104,059,473,557
PROFIT BEFORE TAX			31,783,382,926		28,842,591,008		28,834,903,068
TAX EXPENSE	28		8,107,504,537	-	6,566,622,421		5,888,362,869
NET PROFIT			23,675,878,389		22,275,968,587		22,946,540,199
OTHER COMPREHENSIVE INCOME (LOSS)							
Items that will not be reclassified subsequently to profit or loss							
Actuarial gains (loss) on remeasurement of retirement benefit obligation	27.2		190,629,650		950,503,573	(	807,696,890)
Net unrealized fair value gains on financial assets	44		26 515 010				
at fair value through other comprehensive income Share in other comprehensive income (loss) of	11		26,515,019		-		-
associates	12		13,452,063		33,916,495	(	27,975,475)
Deferred tax income (expense) relating to components of			, ,				, , ,
other comprehensive income	28.1	(	73,057,872)	(	189,305,616)		130,194,376
			157,538,860	-	795,114,452	(	705,477,989)
Items that will be reclassified subsequently to profit or loss							
Translation adjustments	2.19	(	329,180,697)		729,350,325	(	2,602,327,527)
Net unrealized fair value gain (loss) on cash flow hedge	20		230,806,189	(	45,942,879)		-
Net unrealized fair value gains (loss) on							
available-for-sale financial assets	11		-	,	26,875,114	(	10,848,693)
Realized fair value loss (gain) on disposal of available-for-sale financial assets  Deferred tax expense relating to components of other comprehensive income	11 28.1	,	- 716,975)	(	28,356,713) 409,175)	,	11,942,807 13,068,552)
Deferred tax expense relaining to components of other comprehensive income	20.1	(	710,575	(	409,173)	(	13,000,332)
		(	99,091,483)	-	681,516,672	(	2,614,301,965)
TOTAL COMPREHENSIVE INCOME		<u>P</u>	23,734,325,766	P	23,752,599,711	P	19,626,760,245
Net profit attributable to:							
Owners of the parent company		P	15,121,537,752	P	15,192,000,737	P	14,916,844,215
Non-controlling interest			8,554,340,637	-	7,083,967,850	_	8,029,695,984
		P	23,675,878,389	P	22,275,968,587	P	22,946,540,199
Total comprehensive income attributable to:							
Owners of the parent company		P	14,884,205,202	P	16,266,944,233	P	13,355,266,398
Non-controlling interest			8,850,120,564		7,485,655,478		6,271,493,847
		P	23,734,325,766	P	23,752,599,711	Р	19,626,760,245
Earnings Per Share for the Net Profit Attributable	22						
to Owners of the Parent Company:  Basic	22	P	1.5252	Р	1.5031	P	1.4701
		=		_		-	
Diluted		P	1.5231	P	1.4998	P	1.4663

#### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016 (Amounts in Philippine Pesos)

	Attributable to Owners of the Parent Company														
		Net Actuarial Net Fair Value Revaluation													
		Capital	Additional	Treasury Shares -	Losses on Retirement	Gains (Losses) on Financial Assets	Accumulated Translation	Reserves on Cash Flow	Share	Other	Retaine	d Earnings		Noncontrolling	Total
	Notes	Stock	Paid-in Capital	at cost	Benefit Plan	at FVOCI	Adjustments	Hedge	Options	Reserves	Appropriated	Unappropriated	Total	Interest	Equity
Balance at January 1, 2018															
As previously reported		P 10,269,827,979	P 34,395,380,979	( P 1,566,146,040) (	P 36,537,800)	P 199,947,413 (	P 3,761,144,930) (	P 30,896,586)	P 744,676,052	P 20,039,138,973	P 2,748,722,000	P 99,572,006,321	P 162,574,974,361	P 109,267,073,430	P 271,842,047,791
Effect of restatements PFRS 9 Adoption	2					59,154,340						( 196,371,204)	( 137,216,864)	( 150,271,735)	( 287,488,599)
PFRS 15 and PIC Q&A 2018-12 Adoption			-			-	-			-	-	1,567,318,854 15.873.831	1,567,318,854 15.873.831	828,549,441 19,291,944	2,395,868,295 35.165.775
Other restatement As restated		10,269,827,979	34,395,380,979	( 1,566,146,040 ) (	36,537,800)	259,101,753 (	3,761,144,930) (	30,896,586)	744,676,052	20,039,138,973	2,748,722,000	100,958,827,802	164,020,950,182	109,964,643,080	273,985,593,262
Transactions with owners:															
Acquisition of treasury shares			-	( 2,564,518,469)		-		-					( 2,564,518,469)		( 2,564,518,469)
Share-based compensation Acquisition and incorporation of new subsidiaries	21, 27	-	-		-	-			-	2,865,746,187			( 2,865,746,187)	53,457,042 833,779,117	53,457,042 ( 2,031,967,070)
Change in percentage ownership			-						-	-			-	( 2,478,648,942)	( 2,478,648,942)
Dividend from investee Issuance of perpetual capital securities			-		-	-	-						-	( 1,346,498,244 ) 2,505,213,782	( 1,346,498,244 ) 2,505,213,782
Retirement of preferred shares		-	-	-	-	-	-	-		-	-	-	-	( 2,875,000)	( 2,875,000)
Cash dividends declared				( 2,564,518,469)		<del></del>				2,865,746,187	) -	( 1,281,782,338) ( 1,281,782,338)	( 1,281,782,338) ( 6,712,046,994)	435,572,245 )	( 1,281,782,338) ( 7,147,619,239)
				,	<del></del>					9,689,175		( 9,689,175)	,	·	
Reclassification adjustment		-			-		-	-		.,,	-	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-	
Additional legal reserves during the year			-		-		-		-	6,103,024		( 5,739,354)	363,670		363,670
Appropriation of retained earnings		-	-	-	-		-		-		3,034,080,000	( 3,034,080,000)	-		
Reversal of appropriation		-	-	-	-	-	-		-		( 2,262,722,000)	2,262,722,000	-		
Total comprehensive income				(	549,281)	32,936,572 (	424,937,003)	155,217,162				15,121,537,752	14,884,205,202	8,850,120,564	23,734,325,766
Balance at December 31, 2018		P 10,269,827,979	P 34,395,380,979	( P 4,130,664,509) (	P 37,087,081)	P 292,038,325 (	P 4,186,081,933)	P 124,320,576	P 744,676,052	P 17,189,184,985	P 3,520,080,000	P 114,011,796,687	P 172,193,472,060	P 118,379,191,399	P 290,572,663,459
Balance at January 1, 2017 As previously reported		P 10,269,827,979	P 34,395,380,979	( P 936,157,074) (	P 585,429,112)	P 477,744,138 (	P 4,595,890,425)	Р -	P 744,676,052	P 19,980,402,684	P 2,532,837,400	P 84,856,758,645	P 147,140,151,266	P 98,963,520,182	P 246,103,671,448
Effect of restatements: PFRS 15 and PIC Q&A 2018-12 Adoption			_									1,316,208,519	1,316,208,519	651,878,200	1,968,086,719
Other restatement					-			-				6,115,705	6,115,705	7,432,600	13,548,305
As restated		10,269,827,979	34,395,380,979	( 936,157,074) (	585,429,112)	477,744,138 (	4,595,890,425)	-	744,676,052	19,980,402,684	2,532,837,400	86,179,082,869	148,462,475,490	99,622,830,982	248,085,306,472
Transactions with owners: Acquisition of treasury shares				( 629,988,966)									( 629,988,966)		( 629,988,966)
Share-based compensation	21, 27	-	-	-				-		-				49,457,009	49,457,009
Change in percentage ownership Acquisition and incorporation					-	•	-	-		58,736,289	-		58,736,289	40,140,199	98,876,488
of new subsidiaries		-	-	-	-	-	-	-		-	-	-	-	4,503,257,026 ( 1,719,702,265)	4,503,257,026 ( 1,719,702,265)
Dividend from investee Recognition of conversion options			-											136,151,386	136,151,386
Retirement of preferred shares				( 629,988,966 )	-		-	-		58,736,289		-	( 571,252,677 )	( 2,875,000 ) 3,006,428,355	( 2,875,000 ) 2,435,175,678
				(						36,730,289			3/1,232,077)	3,000,426,333	2,433,173,076
Appropriation of retained earnings	21	-	-	-	-	-	-	-			2,748,722,000	( 2,748,722,000)	-	-	
Reversal of appropriation	21	-	-	-	-	-	-		-	-	( 2,532,837,400)	2,532,837,400	-	-	-
Total comprehensive income					548,891,312	( 277,796,725)	834,745,495 (	30,896,586)		-		15,192,000,737	16,266,944,233	7,485,655,478	23,752,599,711
Balance at December 31, 2017		P 10,269,827,979	P 34,395,380,979	( P 1,566,146,040) (	P 36,537,800)	P 199,947,413 (	P 3,761,144,930) (	P 30,896,586	P 744,676,052	P 20,039,138,973	P 2,748,722,000	P 101,155,199,006	P 164,158,167,046	P 110,114,914,815	P 274,273,081,861
Balance at January 1, 2016 As previously reported		P 10,269,827,979	P 34,395,380,979	( P 936,157,074) (	P 71,269,938)	( P 690,503,745) (	P 2,370,232,891)	Р .	P 727,492,290	P 19,980,402,684	P 1,990,590,660	P 73,760,966,190	P 137,056,497,134	P 94,131,696,857	P 231,188,193,991
Effect of restatements: PFRS 15 Adoption and PIC Q&A 2018-12			-									1,207,653,958	1,207,653,958	648,723,385	1,856,377,343
Other restatement As restated		10.269.827.979	34,395,380,979	936.157.074) (	71,269,938 )	( 690,503,745) (	2.370.232.891 )		727.492.290	19.980.402.684	1 990 590 660	( 1,164,410) 74,967,455,738	( 1,164,410) 138,262,986,682	94,779,005,099	( 2,579,553) 233,041,991,781
Transactions with owners:		10,207,021,5777	54,753,700,717	( )30,131,014) (	11,207,7507	( 0,0,0,0,740)	2007 ( Open ( 2007 ) )		1 20 1 5 7 7 20 20 20 7 7 7	12,200,402,004	1,220,030,000	14,501,400,4100	1.00,000,000,000,000	24,772,000,4022	200,071,071,071
Share-based compensation Reclassification adjustment	21, 27		-		11,091,008)	1.100.000	-		88,261,583 ( 71,077,821)			( 113,265,968)	88,261,583 ( 194,334,797 )	48,020,050 194,334,797	136,281,633
Change in percentage ownership		-		-	-	-		-	- ( /1,0/1,021)	-		95,823,396	95,823,396	( 112,820,053)	( 16,996,657)
Acquisition and incorporation of new subsidiaries					-								-	143,598,107	143,598,107
Dividend from investee		-	-	-	-	-	-		-	-	-	( 3,145,527,772)	( 3,145,527,772)	( 1,700,800,865)	( 1,700,800,865 ) ( 3,145,527,772 )
Cash dividends declared	21			(	11,091,008)	1,100,000	-	-	17,183,762			( 3,145,527,772)	( 3,145,527,772)	( 1,427,667,964)	( 3,145,527,772) ( 4,583,445,554)
Appropriation of retained earnings	21									. –	2,084,587,400	( 2,084,587,400)		. –	
Reversal of appropriation	21										( 1,542,340,660)	1,542,340,660			
Total comprehensive income				(	503,068,166)	1,167,147,883 (	2,225,657,534)	-		-		14,916,844,215	13,355,266,398	6,271,493,847	19,626,760,245
Balance at December 31, 2016		P 10,269,827,979	P 34,395,380,979	( P 936,157,074) (	P 585,429,112)	P 477,744,138 (	P 4,595,890,425	Р -	P 744,676,052	P 19,980,402,684	P 2,532,837,400	P 86,179,082,869	P 148,462,475,490	P 99,622,830,982	P 248,085,306,472

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016 (Amounts in Philippine Pesos)

	Notes 2018		2017 (As Restated - see Note 2)		2016 (As Restated - see Note 2)		
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax		P	31,783,382,926	P	28,842,591,008	P	28,834,903,068
Adjustments for:							
Depreciation and amortization	24, 25		6,883,015,196		5,839,552,780		5,100,711,730
Interest expense	26		4,084,166,535		5,554,066,867		4,856,184,716
Interest income	26	(	2,833,780,599)	(	2,307,789,718)	(	2,078,421,813)
Unrealized foreign currency losses - net			344,806,464		285,082,501		1,833,760,579
Share in net profits of associates and joint ventures	12	(	291,178,124)	(	272,698,340)	(	355,605,317)
Reversal of pre-acquisition loss (income)	26		166,615,784	(	2,715,950)		3,314,788
Dividend income	26	(	63,767,349)	(	12,423,602)	(	6,312,863)
Loss (gain) on disposal of property, plant and equipment and							
investment property	26	(	53,917,450)	(	115,773,777)		35,820,601
Stock option benefit expense	27		53,457,042		49,457,009		136,281,633
Income from acquisition and deconsolidation of subsidiaries	26	(	30,254,467)		-	(	53,333,758)
Gain on reversal of impairment losses	13, 26	(	19,258,000)	(	60,504,846)		-
Losses from property damages	13, 30.9		-		652,604,324		-
Gain on sale of investments in an associate	26		-	(	113,069,227)	(	82,459,513 )
Unrealized loss on interest rate swap	26		-		27,235,637		31,769,386
Gain on sale of investment in available-for-sale financial assets	26		-	(	22,230,010)	(	11,942,807)
Impairment loss on property, plant and equipment	26		-				166,497,656
Operating profit before working capital changes			40,023,287,958		38,343,384,656		38,411,168,086
Increase in trade and other receivables		(	4,439,346,489)	(	22,117,246,689)	(	11,496,706,235)
Decrease (increase) in contract assets		(	5,871,792,742)		2,430,699,999	(	4,585,130,246)
Decrease (increase) in financial assets							
at fair value through profit or loss			563,823,597	(	3,051,207,407)		1,222,113,403
Increase in inventories		(	11,419,083,682)	(	5,278,127,959)	(	8,619,945,222)
Increase in other current assets		(	2,565,470,447)	(	2,073,464,411)	(	2,283,938,147)
Increase (decrease) in trade and other payables			5,480,227,434		6,807,728,994	(	4,254,858,730)
Increase in contract liabilities			396,021,988		1,333,221,951		864,667,922
Increase (decrease) in retirement benefit obligation		(	103,543,358)	(	60,038,783)		34,207,167
Increase in other current liabilities			2,307,720,946		1,926,136,902		1,524,966,188
Increase in other non-current liabilities			2,587,463,084		1,141,668,698		382,996,681
Cash generated from operations			26,959,308,289		19,402,755,951		11,199,540,867
Cash paid for taxes		(	4,073,223,082)	(	5,138,190,000)	(	4,455,061,359)
Net Cash From Operating Activities			22,886,085,207		14,264,565,951		6,744,479,508
Balance carried forward		P	22,886,085,207	P	14,264,565,951	P	6,744,479,508

2017

	<u>Notes</u> <b>2018</b>			2017 (As Restated - See Note 2)		2016 (As Restated - See Note 2)	
Balance brought forward		P	22,886,085,207	P	14,264,565,951	P	6,744,479,508
CASH FLOWS FROM INVESTING ACTIVITIES							
Acquisitions of:							
Property, plant and equipment	13	(	17,451,001,408)	(	19,349,174,305)	(	15,258,990,246)
Investment property	14	(	14,280,652,677)	(	14,555,907,612)	(	12,979,191,612)
Subsidiaries, associates and business units	12	(	1,996,674,899)	(	2,283,198,971)	(	12,208,064,237)
Intangible assets	15	(	60,060,427)	(	3,012,832,940)		-
Available-for-sale financial assets	11		-	(	15,857,795)	(	161,284,871 )
Proceeds from:							
Disposal of property, plant and equipment and intangible asset	13, 15		397,966,277		1,519,523,083		76,795,977
Collections of advances from associates and other related parties	12		255,426,945		285,081,063		386,790,457
Disposal of subsidiary	1		10,837,209		-		-
Disposal of investment property	14		2,464,208		169,869,223		766,776
Withdrawal of investment in a joint venture			-		858,354,900		-
Sale of available-for-sale financial assets	11		-		306,432,916		1,689,935,683
Sale of investment in associates	12		4 002 040 500		297,454,675		343,867,951
Interest received			1,092,919,788		1,796,894,279		1,578,065,218
Advances to landowners, joint ventures and		,	021 205 200 \	,	255 044 (24)	,	2(5 5(2 720)
other related parties - net		(	921,285,309)	(	255,044,624)	(	265,563,720)
Decrease (increase) in other non-current assets Additional advances granted to associates		(	616,837,264 ) 500,136,212 )	(	150,905,407 ) 308,966,472 )	,	4,052,100,127 35,162,769)
Cash dividends received		(	157,081,637	(	73,375,843	(	99,704,157
Cash dividends received		-	137,001,037	-	73,373,043	-	99,704,137
Net Cash Used in Investing Activities		(	33,909,952,132)	(	34,624,902,144)	(	32,680,231,109)
CASH FLOWS FROM FINANCING ACTIVITIES							
Proceeds from interest-bearing loans and bonds	17, 18, 35		59,942,342,396		98,231,009,865		46,474,698,987
Proceeds from issuance of perpetual bonds	18, 35		2,505,213,782		-		-
Payment of interest-bearing loans and bonds	17, 18, 35	(	46,436,104,182)	(	62,327,686,223)	(	27,657,660,328)
Interest paid	, ,	ì	6,295,430,056)	(	8,278,141,867)	(	6,504,307,008)
Dividends paid	21	ì	2,628,280,582)	Ì	1,719,702,265)	ì	4,846,328,637)
Acquisition of treasury shares	21	Ì	2,564,518,469)	(	629,988,966)	`	- ,
Buyback of shares from non-controlling interest by a subsidiary	21	(	1,528,633,170)	(	321,134,930)		-
Advances granted and paid to related parties	29	(	925,735,618)	(	338,467,614)	(	1,405,950,723)
Advances collected and received from related parties	29		675,467,194		1,333,718,613		1,330,728,915
Redemption of preferred shares	19	(	2,875,000)	(	2,875,000)		-
Proceeds from issuance of shares of subsidiaries			-		847,882,450		-
Payments of derivative liabilities				(	360,478,688)	(	339,463,500)
Net Cash From Financing Activities			2,741,446,295		26,434,135,375		7,051,717,706
NET INCREASE (DECREASE) IN CASH AND							
CASH EQUIVALENTS		(	8,282,420,630)		6,073,799,182	(	18,884,033,895)
CASH AND CASH EQUIVALENTS OF NEW SUBSIDIARY			277,032,001		976,599,736		1,902,094
CASH AND CASH EQUIVALENTS							
AT BEGINNING OF PERIOD		_	52,784,400,162	_	45,734,001,244		64,616,133,045
CASH AND CASH EQUIVALENTS							
AT END OF PERIOD		P	44,779,011,533	P	52,784,400,162	P	45,734,001,244

#### Supplemental Information on Non-cash Investing and Financing Activities:

- In the normal course of business, the Group enters into non-cash activities which are not reflected in the cash flows, including the following:

   (a) exchanges or purchases or sale on account of real estate and other assets that remain unpaid at end of period;
   (b) reclassifications or transfers of property between Inventories, Property and Equipment and Investment Properties;
   (c) borrowing costs under capitalized Inventories or Construction in Progress;
   (d) prior period's deposits applied during the period.
- 2. In 2017, the Group wrote-off certain properties and equipment amounting to P652.6 million which were damaged due to the incident at Resorts World Manila (see Notes 13 and 30.9).
- 3. In 2017, a subsidiary issued 122.4 million common shares in consideration of the accrued interest amounting to P832.3 million.

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018, 2017 AND 2016

(Amounts in Philippine Pesos)

#### 1. CORPORATE INFORMATION

#### 1.1 General Information

Alliance Global Group, Inc. (the Company, Parent Company, or AGI) was registered with the Philippine Securities and Exchange Commission (SEC) on October 12, 1993 and began operations in 1994 as a glass-container manufacturer. On March 12, 1999, it obtained approval from the SEC to broaden its primary business into that of a holding company. Given a wider scope of business, AGI immediately diversified its investment holdings and on April 19, 1999, AGI listed its shares in the Philippine Stock Exchange (PSE). Currently, the Company and its subsidiaries, associates and joint ventures (collectively referred to as the Group) operate businesses in real estate development, tourism-entertainment and gaming, food and beverage, and quick—service restaurant under the following entities (see Notes 4 and 12):

Percentage of

0.1.11.1.14	C1		Percentage of		
Subsidiaries/Associates/	Short		Effective Ownership of AGI		
Joint Ventures	Name	Notes	2018	2017	2016
ıbsidiaries					
Megaworld and subsidiaries					
Megaworld Corporation	Megaworld	(a)	67%	67%	67%
Megaworld Resort Estates, Inc.	Megawond	(b)	83%	83%	83%
Townsquare Development, Inc.	TDI	(b)	50%	50%	50%
Golden Panda-ATI Realty Corporation	1151		50%	50%	50%
Arcovia Properties, Inc.			67%	67%	67%
Belmont Newport Luxury Hotels, Inc.			67%	67%	67%
Davao Park District Holdings Inc.			67%	67%	67%
Eastwood Cyber One Corporation	ECOC		67%	67%	67%
Global One Hotel Group, Inc.	ECOC		67%	67%	67%
Global One Integrated Business			0770	0770	0770
Services, Inc.			67%	67%	67%
Hotel Lucky Chinatown, Inc.		(c)	67%	-	-
		(C)	67%	67%	67%
Landmark Seaside Properties, Inc. Luxury Global Hotels and Leisures, Inc.			67%	67%	67%
Luxury Global Malls, Inc.			67%	67%	67%
Mactan Oceanview Properties			0770	07.70	0770
and Holdings, Inc.			67%	67%	67%
Megaworld Cayman Islands, Inc.		(4)	67%	67%	67%
		(d)	67%	67%	67%
Megaworld Cebu Properties, Inc.			67%	67%	67%
Megaworld Land, Inc.			67%	67%	67%
Citywalk Building Administration, Inc. Forbestown Commercial Center			0770	07.70	0770
			<b>67</b> 0/	67%	67%
Administration, Inc.			67% 67%	67%	
Ilo-ilo Center Mall Administration, Inc.			6/%	6/%	67%
Newtown Commercial Center			67%	67%	67%
Administration, Inc.					
Paseo Center Building Administration, Inc.			67%	67%	67%
San Lorenzo Place Commercial Center	CLDCCAL	()	<b>(50</b> )	<b>670</b> /	
Administration, Inc.	SLPCCAI	(e)	67%	67%	-
Southwoods Lifestyle Mall		( )	<b>650</b> /		
Management, Inc.		(c)	67%	=	-
Uptown Commercial Center			<b></b> 0 /	<b>45</b> 0 /	.=o./
Administration, Inc.			67%	67%	67%
Valley Peaks Property Management, Inc.			67%	67%	67%
Megaworld Newport Property Holdings, Inc.			67%	67%	67%
Oceantown Properties, Inc.			67%	67%	67%
Piedmont Property Ventures, Inc.			67%	67%	67%
Prestige Hotels and Resorts, Inc.			67%	67%	67%

Subsidiaries/Associates/	Short			Percentage o Ownershi	
Joint Ventures	Name	Notes	2018	2017	2016
bsidiaries					
Megaworld and subsidiaries					
Richmonde Hotel Group International Ltd.	RHGI	(f)	67%	67%	67%
San Vicente Coast, Inc.			67%	67%	67%
Savoy Hotel Manila, Inc.		(c)	67%	-	-
Stonehaven Land, Inc.			67%	67%	67%
Streamwood Property, Inc.			67%	67%	67%
Megaworld Bacolod Properties, Inc.	MBPI		62%	62%	62%
Manila Bayshore Property Holdings, Inc.	MBPHI	(g)	60%	57%	57%
Megaworld Capital Town, Inc.	MCTI	(e)	51%	51%	-
Megaworld Central Properties, Inc.			51%	51%	51%
Soho Cafe and Restaurant Group, Inc.			<b>50%</b>	50%	50%
La Fuerza, Inc.	LFI		45%	45%	45%
Megaworld-Daewoo Corporation	MDC		40%	40%	40%
Northwin Properties, Inc.	NWPI	(e)	40%	40%	_
Gilmore Property Marketing Associates Inc.		( )	35%	35%	35%
Integrated Town Management Corporation			34%	34%	34%
Maple Grove Land, Inc.			34%	34%	34%
Megaworld Globus Asia, Inc.			34%	34%	34%
Suntrust Properties, Inc.	SPI		67%	67%	67%
Governor's Hills Science School, Inc.			67%	67%	67%
Sunrays Properties Management, Inc.			67%	67%	67%
Suntrust Ecotown Developers, Inc.	SEDI		67%	67%	67%
Suntrust One Shanata, Inc.	OLDI		67%	67%	67%
Suntrust Two Shanata, Inc.			67%	67%	67%
· · · · · · · · · · · · · · · · · · ·	STLI	(h ;)	65%	0770	0770
Stateland, Inc. Global-Estate Resorts, Inc.	GERI	(h, i)	55%	55%	55%
		(j)			
Southwoods Mall Inc.	SMI	4.)	61%	61%	61%
Twin Lakes Corp.	TLC	(k)	61%	56%	56%
Twin Lakes Hotel, Inc.	TLHI	(h, l)	61%	-	-
Megaworld Global-Estate, Inc.		(m)	60%	60%	60%
Fil-Estate Golf and Development, Inc			55%	55%	55%
Golforce, Inc.			55%	55%	55%
Southwoods Ecocentrum Corp.	SWEC		33%	33%	33%
Philippine Aquatic Leisure Corp.			33%	33%	33%
Fil-Estate Properties, Inc.	FEPI		55%	55%	55%
Aklan Holdings Inc.			55%	55%	55%
Blu Sky Airways, Inc.			55%	55%	55%
Fil-Estate Subic Development Corp.			55%	55%	55%
Fil-Power Concrete Blocks Corp.			55%	55%	55%
Fil-Power Construction Equipment					
Leasing Corp.			55%	55%	55%
Golden Sun Airways, Inc.			55%	55%	55%
La Compaña De Sta. Barbara, Inc.			55%	55%	55%
MCX Corporation			55%	55%	55%
Pioneer L-5 Realty Corp.			55%	55%	55%
Prime Airways, Inc.			55%	55%	55%
Sto. Domingo Place Development Corp.			55%	55%	55%
Fil-Estate Industrial Park, Inc.			44%	44%	44%
Sherwood Hills Development Inc.			30%	30%	30%
Fil-Estate Urban Development Corp.			55%	55%	55%
Global Homes and Communities, Inc.			55%	55%	55%
			55%	55%	55%
Novo Sierra Holdings Corp.			3370	33/0	33 /0
Elite Communities Property	ECDEL	d. 1)	EE0/		
Services, Inc.	ECPSI	(h, l)	55%	200/	200/
Oceanfront Properties, Inc.	OFPI		28%	28%	28%
Empire East Land Holdings, Inc.	EELHI	/ \	55%	55%	55%
Sonoma Premiere Land, Inc.	D 63 67	(n)	73%	73%	73%
Pacific Coast Mega City, Inc.	PCMI	(o)	71%	-	-
20th Century Nylon Shirt, Inc.			55%	55%	55%
Eastwood Property Holdings, Inc.			55%	55%	55%
Empire East Communities, Inc.			55%	55%	55%
Sherman Oak Holdings, Inc.			55%	55%	55%
e e					
Valle Verde Properties, Inc.			55%	55%	55%

Subsidiaries/Associates/	Short		Percentage of Effective Ownership of AGI		
Joint Ventures	Name	Notes	2018	2017	2016
			-		
sidiaries					
Emperador and subsidiaries					
Emperador Inc.	EMP or				
	Emperador	(p)	83%	82%	82%
Emperador Distillers, Inc.	EDI		83%	82%	82%
Alcazar de Bana Holdings Company, Inc.			83%	82%	82%
ProGreen AgriCorp, Inc.			83%	82%	82%
South Point Science Park, Inc.			83%	82%	82%
Anglo Watsons Glass, Inc.	AWGI		83%	82%	82%
Cocos Vodka Distillers Philippines, Inc.			83%	82%	82%
The Bar Beverage, Inc.			83%	82%	82%
Tradewind Estates, Inc.	TEI	(q)	83%	82%	82%
BoozyLife, Inc.	BLI	(r)	42%	-	-
Zabana Rum, Inc.	DIA	(s)	83%	82%	_
Emperador International Ltd.	EIL	(f)	83%	82%	82%
	EA	1.1	83%	82%	
Emperador Asia Pte Ltd.		(t)			82%
Grupo Emperador Spain, S.A.U.	GES	(t)	83%	82%	82%
Bodega San Bruno, S.L.	BSB	(t)	83%	82%	82%
Bodegas Fundador SLU	BFS	(t)	83%	82%	82%
Complejo Bodeguero San Patricio, SLU	CBSP	(t)	83%	82%	82%
Destilados de la Mancha S.L.	DDLM	(t)	83%	82%	82%
Emperador Gestion S.L.	GEG	(t)	83%	82%	82%
Domecq Bodega Las Copas, S.L.	DBLC	(s)	41%	41%	-
Bodega Domecq S.A. de C.V.	BDSC	(s)	41%	41%	-
Gonzales Byass de Mexico S.A. de C.V.	GBMS	(s)	41%	41%	-
Pedro Domecq S.A. de C.V.	PDSC	(s)	41%	41%	_
Emperador Europe SARL	EES	(t)	83%	82%	82%
Emperador Holdings (GB) Limited.	EGB	(t)	83%	82%	82%
Emperador UK Limited	EUK	(t)	83%	82%	82%
Whyte and Mackay Group Limited	WMG	(t)	83%	82%	82%
Whyte and Mackay Limited	WML	(t)	83%	82%	82%
Whyte and Mackay Warehousing Ltd.	WMWL	(t) (t)	83%	82%	82%
Golden Arches Development Corporation	GADC		49%	49%	49%
Advance Food Concepts					
Manufacturing, Inc.			49%	49%	49%
Red Asian Food Solutions			37%	37%	37%
Clark Mac Enterprises, Inc.			49%	49%	49%
Golden Laoag Foods Corporation			38%	38%	38%
Davao City Food Industries, Inc.			37%	37%	37%
First Golden Laoag Ventures			34%	34%	34%
McDonald's Anonas City Center			34%	34%	34%
McDonald's Puregold Taguig			29%	29%	29%
Golden City Food Industries, Inc.			29%	29%	29%
McDonald's Bonifacio Global City			27%	27%	27%
Molino First Golden Foods, Inc.			26%	26%	26%
GY Alliance Concepts, Inc.			19%	19%	19%
	CARC	( )	1970		19/0
Golden Arches Realty Corporation	GARC	(u)	-	2.40/	2.40/
Retiro Golden Foods, Inc.	RGFI	(v)	-	34%	34%
Travellers and subsidiaries					
Travellers International Hotel					
Group, Inc.	Travellers	(w)	47%	47%	47%
Agile Fox Amusement and Leisure		` /			
Corporation			47%	47%	47%
APEC Assets Limited			47%	47%	47%
Aquamarine Delphinium Leisure				,0	.,,0
and Recreation, Inc.			47%	47%	47%
Bright Pelican Leisure and Production, Inc.			47%	47%	47%
Digital chean Leisure and Houdenon, Inc.			47%	47%	47%
Bright Leigure Management Inc			<b>+</b> / 7/0	+//0	+/70
Bright Leisure Management, Inc.			,0		
Brilliant Apex Hotels and Leisure					470/
Brilliant Apex Hotels and Leisure Corporation			47%	47%	47%
Brilliant Apex Hotels and Leisure					47% 47%

Subsidiaries/Associates/	Short			Percentage o Ownership	
	Name	Notes	2018	2017	2016
Joint Ventures	Name	Notes	2018	2017	2010
Deluxe Hotels and Recreation, Inc. Entertainment City Integrated Resorts &	DHRI		47%	47%	47%
Leisure, Inc.			47%	47%	47%
	FHTC		47%	47%	47%
FHTC Entertainment & Production, Inc.	гитс				
Golden Peak Leisure and Recreation, Inc.			47%	47%	47%
Grand Integrated Hotels and Recreation, Inc.			47%	47%	47%
Grandservices, Inc.			47%	47%	47%
Grandventure Management Services, Inc.	LOUDI		47%	47%	47%
Lucky Star Hotels and Recreation, Inc. Lucky Panther Amusement and Leisure	LSHRI		47%	47%	47%
Corporation Luminescent Vertex Hotels and Leisure			47%	47%	47%
Corporation Magenta Centaurus Amusement and			47%	47%	47%
Leisure Corporation			47%	47%	47%
Majestic Sunrise Leisure & Recreation, Inc.			47%	47%	47%
Netdeals, Inc.			47%	47%	47%
Newport Star Lifestyle, Inc.			47%	47%	47%
Royal Bayshore Hotels & Amusement, Inc. Sapphire Carnation Leisure and			47%	47%	47%
Recreation Corporation			47%	47%	47%
Scarlet Milky Way Amusement and Leisure Corporation Scarleting Symmit Hotals and Leisure			47%	47%	47%
Sparkling Summit Hotels and Leisure Corporation			47%	47%	47%
Valiant Leopard Amusement and Leisure Corporation			47%	47%	47%
Vermillion Triangulum Amusement			450/	4707	4707
and Leisure Corporation	WICDWII	( )	47%	47%	47%
Westside City Resorts World, Inc. Purple Flamingos Amusement	WCRWI	(x)	47%	47%	47%
and Leisure Corporation Red Falcon Amusement			47%	47%	47%
and Leisure Corporation			47%	47%	47%
Westside Theatre Inc.			47%	47%	47%
Corporate and Others Alliance Global Brands, Inc.			100%	100%	100%
· · · · · · · · · · · · · · · · · · ·	MPIL	(6)			
McKester Pik-nik International Limited	MPIL	(f)	100%	100%	100%
Great American Foods, Inc.	NITT DI	(y)	100%	100%	100%
New Town Land Partners, Inc.	NTLPI	(.1)	100%	100%	100%
Alliance Global Group Cayman Islands, Inc.	AG Cayman	(d)	100%	100%	100%
Boracay Newcoast Resorts, Inc.		(c)	100%	-	-
Dew Dreams International, Inc.	P.O.T.	(s)	100%	100%	-
First Centro, Inc.	FCI		100%	100%	100%
ERA Real Estate Exchange, Inc.			100%	100%	100%
Oceanic Realty Group International, Inc. Greenspring Investment Holdings			100%	100%	100%
Properties Ltd.		(f)	100%	100%	100%
Infracorp Development, Inc.		(z)	100%	100%	-
Shiok Success International, Inc.		(s)	100%	100%	-
Travellers Group Ltd.		(f)	100%	100%	100%
Venezia Universal Ltd.		(f)	100%	100%	100%
Dew Dreams International, Ltd.		(f)	100%	100%	100%
Shiok Success International, Ltd.		(f)	100%	100%	100%
Adams Properties, Inc.	Adams	()	60%	60%	60%
Associates			4007	4001	1001
First Premiere Arches Restaurant Inc.	FPARI		49%	49%	49%
Bonifacio West Development Corporation	BWDC		31%	31%	31%
Suntrust Home Developers, Inc.	SHDI	(aa), 12.2	31%	31%	29%
Citylink Coach Services, Inc.		(bb)	31%	31%	29%
First Oceanic Property Management, Inc.		(bb)	31%	31%	29%
Palm Tree Holdings and Development Corporation	PTHDC		27%	27%	27%

			I	Percentage o	of
Subsidiaries/Associates/	Short	<u>-</u>	Effective	e Ownership	of AGI
Joint Ventures	Name	Notes	2018	2017	2016
Associates					
Fil-Estate Network, Inc.	FENI		11%	11%	11%
Fil-Estate Sales, Inc.	FESI		11%	11%	11%
Fil-Estate Realty and Sales					
Associates, Inc.	FERSAI		11%	11%	11%
Fil-Estate Realty Corp.	FERC		11%	11%	11%
Boracay Newcoast Hotel Group, Inc.	BNHGI	(cc), 12.3	8%	8%	17%
Nasugbu Properties, Inc.	NPI	, ,	8%	8%	8%
PCMI		(o)	-	11%	11%
Joint Ventures					
Bodega Las Copas, S.L.	BLC	(dd), 12.4	41%	41%	41%
Front Row Theatre Management, Inc.	FRTMI	(ee)	24%	24%	24%

#### Explanatory notes:

- (a) AGI's effective ownership interest is derived from its 44% direct ownership, 3% direct holdings of FCI,
   18% direct holdings of NTLPI and 2% holdings of other subsidiaries.
- (b) AGI and Megaworld directly owns 49% and 51%, respectively.
- (c) Newly incorporated subsidiaries in 2018.
- (d) Foreign subsidiaries operating under the laws of the Cayman Islands.
- (e) Acquired subsidiaries in 2017.
- (f) Foreign subsidiaries operating under the Business Companies Act of the British Virgin Islands (BVI).
- (g) A subsidiary through 50/50 ownership of Travellers and Megaworld in 2017 and 2016. In 2018, ownership interest changed to 67% and 33% for Megaworld and Travellers, respectively.
- (h) Newly acquired subsidiaries in 2018 accounted for as business acquisitions. See Note 1.2(a)
- In June 2018, Megaworld and SPI acquired common shares of STLI from previous stockholders equivalent to 17.40% and 79.74% ownership interest, respectively. See Note 1.2(a)
- (j) AGI's effective ownership interest represents its indirect holdings through Megaworld, which owns 82% of GERI as at December 31, 2018 and 2017.
- (k) In 2018, Megaworld acquired additional shares of TLC from previous stockholders thereby increasing the Group's effective ownership to 61%.
- (l) In 2018, GERI acquired all shares of ECPSI, and TLHI through TLC.
- (m) A subsidiary through 60% and 40% direct ownership of GERI and Megaworld, respectively.
- (n) A subsidiary through 60% and 40% direct ownership of EELHI and FCI, respectively.
- (o) PCMI was considered as an associate of the Group from 2015. In 2018, The Andresons Group, Inc. (TAGI) assigned 60% of its rights over PCMI to AGI. As of December 31, 2018, PCMI is 71% effectively owned by the Group through the 60% direct ownership of AGI and 20% by EELHI. Subsequently in January 2019, EELHI acquired the remaining 20% held by TAGI, thus the Group gained 100% rights over PCMI. The effective ownership of the Group over PCMI after the transaction is 82%. See Note 1.2(a).
- (p) In line with the buy-back program which started in 2017, EMP repurchased common shares in 2018 which resulted to the increase in AGP's effective ownership over EMP in 2018.
- (q) In March 2016, AGBI sold its 100% ownership over TEI to EDI, a subsidiary of EMP; hence, the Company's effective interest decreased to 82%.
- (r) In 2018, TEI acquired 51% ownership in BLI for a total consideration of P45.0 million.
- (s) Incorporated subsidiaries in 2017, except for GBMS. These are operating in the Philippines except for DBLC, a subsidiary of GES, which is operating under the laws of Spain and its subsidiaries PDSC, BDSC and GBMS which are operating under the laws of Mexico.
- (t) Subsidiaries under EIL. EA is operating under the laws of Singapore while GES and its subsidiaries BSB, BFS, GEG, CBSP and DBLC, are operating under the laws of Spain. EES is operating under the laws of Luxembourg. EGB (the ultimate UK parent) is operating under the laws of England and Wales. EUK, WMG, WML and WMWL are operating under the laws of Scotland. EA, EES and EGB are direct subsidiaries of EIL.
- (u) GADC has no ownership interest over GARC, but qualifies as a subsidiary since its operating and corporate policies and decision making are being governed by GADC.
- (v) In 2018, GADC sold its full ownership in RFGI which resulted to a gain ot P19.5 million. See Note 1.2(b)
- (w) Travellers' common shares are directly owned 15% by AGI, 3% by FCI, 2% by Megaworld, 46% by Adams, 24% by Genting Hongkong Limited (GHL) and 10% by the public.
- (x) AGI's effective ownership is through 1% direct ownership, 45% through 95% ownership of Travellers, and 1% through ownership of other subsidiaries within the Group (i.e., FCI, Megaworld and Adams).
- (y) Foreign subsidiary of MPIL operating under the laws of United States of America.
- (z) In 2017, a major stockholder of AGI transferred its entire rights over Infracorp to AGI. Infracorp is a newly incorporated subsidiary engaged in infrastructure business.
- (aa) In 2017, TDI acquired shares of SHDI resulting to an increase in effective ownership over SHDI. The Group did not obtain control over SHDI as a result of the increase.
- (bb) Subsidiaries of SHDI, an associate of Megaworld. As a result of additional investment in SHDI in 2017, ownership over these associates increased in proportion to the increase in effective interest over SHDI.

- (cc) In 2017 and 2016, FEPI further sold 15% ownership interest each year over BNHGI to third parties. The Group maintained its ability to exercise significant influence over BNHGI despite the decrease in ownership. There was no disposals in 2018.
- (dd) A foreign joint venture under GES and operating under the laws of Spain.
- (ee) A joint venture through FHTC.

The Company, its subsidiaries, associates and joint ventures are incorporated and operating in the Philippines, except for such foreign subsidiaries and a joint venture as identified in the preceding table (see explanatory notes d, f, s, t, y and dd above).

AGI's shares of stock and those of Megaworld, EMP, Travellers, GERI, EELHI and SHDI are listed in and traded through the PSE.

The principal activities of the Group are further described in Note 4.

The Company's registered office and primary place of business is located at 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City.

#### 1.2 Business and Asset Acquisitions and Disposals

#### (a) 2018 Acquisitions

In 2018, the Group obtained control over various entities to expand its operations as disclosed in Note 1.1(h). The acquisitions were accounted for as business acquisitions, except for the acquisition of PCMI [see Note 1.1(n)] which is accounted for under the pooling-of-interest method [see Notes 2.2(a) and 2.11]. The details of the recognized amounts of identifiable net assets acquired and total consideration transferred relating to these business acquisitions are as follows:

Tangible assets		
acquired	P	3,279,496,359
Liabilities		
assumed	(	1,376,876,569)
Net assets acquired		1,902,619,790
Non-controlling interest	(	84,000,072)
Preacquisition loss	` <u></u>	166,615,784
Net equity acquired		1,985,235,502
Fair value of cash consideration		
transferred		1,974,460,838
Gain on acquisition	<u>P</u>	10,774,664

Significant portion of tangible assets acquired pertains to real estate inventories. Tangible assets acquired also include cash, trade and other receivables, contract assets, property and equipment and other current assets.

As of December 31, 2018, the accounting for the acquisition of STLI is not yet complete. The fair value of assets acquired and liabilities assumed from STLI that were included in the aggregate information above include provisionary amounts and will be adjusted upon finalization of the valuation which is expected to be completed within twelve months from the date of acquisition.

As to PCMI which became a subsidiary in December 2018, the acquisition under the pooling-of-interest method of accounting [see Note 2.11(b)] resulted in additional non-controlling interest of P702.0 million representing the 20% still held by TAGI and 9% through ELI as of December 31, 2018. Significant assets acquired from PCMI pertain to real estate inventories.

The gain on acquisition are shown as part of Gain on acquisitions and deconsolidation of subsidiaries under Finance and Other Income in the consolidated statements of comprehensive income (see Note 26).

#### (b) 2018 Disposals

In 2018, the Group disposed full ownership interests over RGFI thereby losing control [see Notes 1.1(ee) and 2.2(a)]. The carrying amount of net assets of the entities at the date of disposal and the resulting gain on deconsolidation are as follows:

Current assets (excluding cash)	P	1,502,687
Non-current assets		3,819,450
Current liabilities	(	12,966,403)
Non-current liabilities	(	998,328)
Total net liabilities	(	8,642,594)
Total consideration received in cash		15,500,000
Cash on hand and in banks	(	<u>4,662,791</u> )
Net cash received		10,837,209
Gain on deconsolidation	<u>P</u>	19,479,803

The gain on deconsolidation are shown as part of Gain on acquisitions and deconsolidation of subsidiaries under Finance and Other Income in the consolidated statements of comprehensive income (see Note 26).

#### (c) 2017 Acquisitions

On various dates in 2017, the Group obtained control over various entities to expand its operations as disclosed in Note 1.1. The acquisitions were accounted for as business acquisitions [see Notes 2.2(a) and 2.11]. The details of the recognized amounts of identifiable net assets acquired and total consideration transferred are as follows:

Tangible assets acquired Liabilities assumed Net assets acquired Non-controlling interest Pre-acquisition income	P (( (	5,782,812,627 55,744,865) 5,727,067,762 3,655,374,576) 2,715,950)
Net equity acquired	<u>P</u>	2,068,977,236
Fair value of cash consideration transferred	<u>P</u>	2,068,977,236

Significant portion of tangible assets acquired pertain to real estate inventories. There was no goodwill nor gain recognized on the acquisition as the fair value of consideration transferred is equivalent to the fair value of net assets acquired, net of non-controlling interest and preacquisition loss.

Also, in 2017, the Group completed the asset acquisitions (see Note 2.11) of the Domecq brand portfolio and related assets and the Grupo Garvey brands and certain assets. The total consideration amounting to P6.7 billion was allocated among the tangible and intangible properties acquired based on the relative fair value of each asset, as translated at exchange rate at the date of purchase. The intangible assets acquired pertain to various brands of brandies and wines which were assessed to have indefinite useful lives (see Note 15).

#### (d) 2016 Acquisitions

In February 2016, BFS, a subsidiary of GES, acquired the Spanish brandy and sherry business (Business Unit or Bodegas Fundador) of Beam Suntory Spain, S.L. The goodwill recognized from this acquisition reflects the opportunity to strengthen the Group's position in the global drinks market, and the synergies and economies of scale expected from combined operations. [See Notes 2.2(a) and 2.11]

Also on various dates in 2016, Megaworld acquired various business entities primarily to expand its reach in the local market [see Notes 1.1, 2.2(a) and 2.11].

The details of the recognized amounts of identifiable net assets acquired, total consideration transferred, goodwill and gain on acquisition recognized are presented below.

	Spanish Brandy and Sherry Business			ous Acquisitions oy Megaworld
Assets acquired: Tangible assets Intangible assets	P	6,592,734,082 6,662,974,698 13,255,708,780	P	1,131,637,070 - 1,131,637,070
Liabilities assumed			(	26,802,593)
Net assets acquired Non-controlling interest Pre-acquisition income Net equity acquired		13,255,708,780 - - - 13,255,708,780	(	1,104,834,477 675,882) 3,314,788 1,107,473,383
Fair value of consideration transferred: Cash Advances to related parties		14,718,366,134 - 14,718,366,134		5,000,000 1,100,445,738 1,105,445,738
Goodwill (gain on acquisition)	<u>P</u>	1,462,657,354	( <u>P</u>	2,027,645)

Significant portion of tangible assets acquired includes real estate inventories, dry goods inventories and property, plant and equipment (see Note 13). The total amount of intangible assets acquired pertains to trademarks assessed to have indefinite useful lives (see Note 15).

#### (e) 2016 Disposals

In 2016, the Group disposed ownership interests in various entities thereby losing control [see Notes 1.1 and 2.2(a)]. The carrying amount of net assets of the entities at the date of disposal and the resulting gain on deconsolidation are as follows:

Current assets (excluding cash) Non-current assets	P	9,612,358 320,099,653
Current liabilities	(	133,614,177)
Non-current liabilities	(	<u>118,647,500</u> )
Total net assets		77,450,334
Total consideration received in cash		199,900,330
Cash and cash equivalents disposed of	(	<u>75,643,883</u> )
Net cash received		124,256,447
Derecognized non-controlling interest	(	4,500,000)
Gain on deconsolidation	<u>P</u>	51,306,113

#### 1.3 Approval of the Consolidated Financial Statements

The Board of Directors (BOD) approved on April 12, 2019 the issuance of the consolidated financial statements of the Group as at and for the year ended December 31, 2018 (including the comparative consolidated financial statements as at December 31, 2017 and for the years ended December 31, 2017 and 2016, and corresponding figures as of January 1, 2017).

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies that have been used in the preparation of these consolidated financial statements are summarized below and in the succeeding pages. The policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.1 Basis of Preparation of Consolidated Financial Statements

(a) Statement of Compliance with Philippine Financial Reporting Standards

The consolidated financial statements of the Group have been prepared in accordance with Philippine Financial Reporting Standards (PFRS). PFRS are adopted by the Financial Reporting Standards Council (FRSC) from the pronouncements issued by the International Accounting Standards Board, and approved by the Philippine Board of Accountancy.

The consolidated financial statements have been prepared using the measurement bases specified by PFRS for each type of asset, liability, income and expense. The measurement bases are more fully described in the accounting policies that follow.

#### (b) Presentation of Consolidated Financial Statements

The consolidated financial statements are presented in accordance with Philippine Accounting Standard (PAS) 1, *Presentation of Financial Statements*. The Group presents all items of income and expenses in a single consolidated statement of comprehensive income.

The Group presented a third consolidated statement of financial position as of January 1, 2017 effecting the retrospective restatements and reclassifications made in the 2017 and 2016 consolidated financial statements, as a result of the Group's retrospective adoption of new standards and interpretations as discussed in Note 2.1(c) below, that have material impact on the consolidated statement of financial position at the beginning of the preceding period, i.e. January 1, 2017. The related notes to the third consolidated statement of financial position are not required to be disclosed.

#### (c) Prior Period Restatements and Reclassifications of Accounts

The Group adopted PFRS 15, Revenue from Contracts with Customers, and the related Philippine Interpretations Committee (PIC) Question & Answer (Q&A) No., 2018-12, PFRS 15 Implementation Issues Affecting the Real Estate Industry, which were applied retrospectively to each prior reporting period beginning January 1, 2016 in accordance with PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors [see Note 2.3(a)(iv)].

The Group also adopted the following PIC Q&A retrospectively in accordance with PAS 8, which resulted in reclassification of certain accounts in its 2017 and 2016 consolidated statements of financial position, and 2017 and 2016 consolidated statements of comprehensive income.

- PIC Q&A No. 2018-11, Classification of Land by Real Estate Developer, requires real
  estate developers to classify land based on management's intention and apply
  the appropriate accounting treatment as required by relevant standards.
- PIC Q&A No. 2018-15, PAS 1 Classification of Advances to Contractors in the Nature of Prepayments: Current vs. Non-current, clarifies how the advances to contractors should be classified in the statement of financial position.

Moreover, the Group reclassified certain accounts in its 2017 and 2016 consolidated statements of financial position, and 2017 and 2016 consolidated statements of comprehensive income to conform to the current year presentation and classification, and correct the error in the presentation and account classification of such assets, liabilities, and expenses in the previous years including, among others, the following:

- Short-term placements amounting to P3.1 billion as of December 31, 2017 and January 1, 2017 previously reported as part of Cash and Cash Equivalents account were reclassified to Restricted short-term placements under Other Current Asset account (see Note 9);
- 2) Other receivables amounting to P44.5 million as of December 31, 2017 arising from certain employees' availment of the Group's employee housing program were reclassified from current to non-current classification under Trade and Other Receivables net account (see Note 6);
- 3) Accumulated jackpot seed money amounting to P169.3 million and P170.7 million as of December 31, 2017 and January 1, 2017, respectively, were reclassified from Other Non-current Assets account to Cash and Cash Equivalents account as this account is not restricted. The Group previously set aside a fund to settle the provision for slot jackpot liability (see Note 5);
- 4) Retention payables amounting to P3.0 billion and P1.8 billion as of December 31, 2017 and January 1, 2017, respectively, relating to construction and development of certain property and equipment were reclassified from current liability to non-current liability classification as the expected payment of these remaining payables, net of recoupment by the contractors, is for more than 12 months from the completion date of the construction and development (see Note 20);
- 5) Certain expenses amounting to P321.0 million and P283.4 million in 2017 and 2016, respectively, were reclassified from Cost of Goods Sold account to Other Operating Expenses account in the 2017 and 2016 consolidated statement of comprehensive income, to conform to the current year presentation (see Notes 24 and 25); and,
- Promotional allowances were increased by P666.0 million in 2017 and P1,911.1 million in 2016 relating to the net effects of the casino rebates program and the provision for gaming points that should have reduced the gaming revenues in accordance with the fair value measurement of such derivatives, and the casino-related prizes and promotions that should have been reported as operating expenses. Adjusted Promotional allowances totaling P2,540.1 million in 2017 and P4,307.4 million in 2016 were reclassified from Cost of Services account to Revenues-Rendering of Services under Revenues account to conform to the current year presentation (see Note 23).

The effects of the restatements on the assets, liabilities and equity accounts as of December 31, 2017 and January 1, 2017 are presented in the succeeding pages.

		As of Decen	nber 31, 2017			
	Effects of adoption					
	As Previously Reported	PFRS 15 and PIC Q&A 2018-12	Restatement/ Reclassification	As Restated		
Changes in Current Assets						
Cash and cash equivalents Trade and other	P 55,672,960,546 I	-	(P 2,888,560,384)	P 52,784,400,162		
receivables - net Contract assets	73,812,169,152 (	16,995,631,070) 5,898,824,630	( 8,329,155,073)	48,487,383,009 5,898,824,630		
Inventories - net Property development costs	91,579,134,140 ( 23,111,103,124	383,985,865)	24,351,621,605 ( 23,111,103,124)	115,546,769,880		
Other current assets	10,213,596,675	537,781,266	3,057,860,384	13,809,238,325		
Changes in Non-current Assets Trade and other						
receivables - net Contract assets	34,775,424,756 (	25,583,831,102) 10,010,996,355	8,174,024,092 -	17,365,617,746 10,010,996,355		
Land held for future development	25,469,878,369	_	( 25,469,878,369)	=		
Investment properties - net Deferred tax assets – net	72,999,467,061 800,928,952	=	24,229,359,888 455,050	97,228,826,949 801,384,002		
Other non-current assets	5,120,358,496	305,749,301				
Changes in Current Liabilities Trade and other						
payables	( 45,648,707,657)	4,615,076,490	1,914,740,363	,		
Contract liabilities Other current liabilities	- ( ( 22,178,277,568)	1,744,637,866) 10,196,595,100	-	( 1,744,637,866) ( 11,981,682,468)		
Other current habilities	( 22,170,277,300)	10,170,373,100	-	(11,701,002,400)		
Changes in Non-current Liabilities						
Contract liabilities	- (	3,047,255,773)	- 455.050	( 3,047,255,773)		
Deferred tax liabilities Other non-current	( 12,116,387,446)	4,346,676,800	( 455,050)	( 7,770,165,696)		
liabilities	( 27,356,716,682) _	14,239,510,029	(1,879,574,588)	( 14,996,781,241)		
Net increase in equity	<u>I</u>	2,395,868,295	<u>P 35,165,775</u>			
Changes in Equity Attributable to Company's	<b>M</b>		(D. 45.050.55.)	<b></b>		
Shareholders Non-controlling interest	(P162,574,974,361) (F ( 109,267,073,430) (_			(P164,158,167,046) (110,114,914,815)		
Net increase in equity		2,395,868,295	P 35,165,775	(110,111,013)		
ver merease in equity	<u> </u>	4,272,000,493	1 33,103,773			

		As of Janu	ary 1, 2017	
		Effects o	f adoption	
	_	PFRS 15 and		
	As Previously	PIC Q&A	Restatement/	
	Reported	2018-12	Reclassification	As Restated
•	Керопец	2010-12	rectassification	715 Restated
Changes in Current Assets				
Cash and cash equivalents F	48,672,938,017	_	(P 2,938,936,773)	P 45,734,001,244
receivables	57,600,956,140 (	14,792,927,196)	( 5,210,073,639)	37,597,955,305
Contract assets	-	6,332,545,332	-	6,332,545,332
Inventories	84,928,119,642 (	3,229,771,645)	21,430,265,813	103,128,613,810
Property development costs	20,105,196,663	-	( 20,105,196,663)	-
Other current assets	8,235,312,421	390,847,832	3,109,613,661	11,735,773,914
Cl. : N				
Changes in Non-current Assets				
Trade and other				
receivables – net	35,678,314,324 (	30,491,178,440)	5,210,073,639	10,397,209,523
Contract assets	-	12,007,975,652	-	12,007,975,652
Land held for future				
development	22,079,341,640	-	( 22,079,341,640)	_
Investment properties - net	62,306,769,151	_	20,754,272,490	83,061,041,641
Other non-current assets	4,969,404,868	416,177,510		5,214,905,490
			,	
Changes in Current Liabilities				
Trade and other				
Payables (	38,967,103,207)	3,177,955,617	1,332,521,482	( 34,456,626,108)
Contract liabilities	50,701,105,201)	969,762,687)	1,552,521,102	(969,762,687)
	22.151.291.020)	12,095,835,454	_	( 10,055,545,566)
Other current liabilities (	22,151,381,020)	12,095,835,454	-	( 10,055,545,566)
Changes in Non-current Liabilities				
Contract liabilities	(	2,488,909,001)		( 2,488,909,001)
Deferred tax liabilities (	11,454,686,710)	5,578,526,789		( 5,876,159,921)
,	11,434,000,710)	3,370,320,709	-	( 3,670,139,921)
Other non-current liabilities (	26,476,910,868)	13,940,771,502	(1,318,973,177)	( 13,855,112,543)
Net increase in equity	]	P 1,968,086,719	P 13,548,305	
1 7	· ·			
Changes in Equity				
Attributable to Company's				
	P 147,140,151,266) ( I	1 216 209 510)	(D (115.705)	(P148,462,475,490)
Non-controlling interest (	98,963,520,182) (_	651,8/8,200)	(7,432,600)	(99,622,830,982)
Net increase in equity	<u>I</u>	1,968,086,719	<u>P 13,548,305</u>	

The effects of prior period adjustments on certain line items in the consolidated statements of income for the years ended December 31, 2017 and 2016 are as follows:

				201	17			
	Effects of adoption							
				PFRS 15 and				
	_	As Previously Reported	_	PIC Q&A 2018-12		Restatement/ Reclassification	_	As Restated
Sale of goods Rendering of services Finance and other income Cost of goods sold Cost of services Other operating expenses	P ( ( ( (	77,859,966,979 60,720,616,123 2,768,704,769 47,982,847,802) 31,068,609,355) 28,065,392,787)	`	507,928,902) - 214,662,393 1,617,857,704 - 124,882,059)	(	2,428,405,851) 111,691,879) 320,976,036 1,046,534,198 1,194,204,966	(	77,352,038,077 58,292,210,272 2,871,675,283 46,044,014,062) 30,022,075,157) 26,996,069,880)
Finance costs and other charges Tax expense	(_	6,382,794,291) 6,295,772,435)		501,077,574) 270,849,986)		<u> </u>	( (	6,883,871,865) 6,566,622,421)
Net increase in profit			Р	427,781,576	P	21,617,470		
Net profit attributable to: Owners of the parent company Non-controlling interes	t	14,931,132,276 6,895,437,265	<u>Р</u>	251,110,335 176,671,241 427,781,576	<u>P</u>	9,758,126 11,859,344 21,617,470	_	15,192,000,737 7,083,967,850
Earnings per share: Basic Diluted		1.4773 1.4740						1.5031 1.4998
	_			201				
			_	Effects of	ad	option		
	_	As Previously Reported	_	PFRS 15 and PIC Q&A 2018-12		Restatement/ eclassification		As Restated
Sale of goods Rendering of services Finance and other income Cost of goods sold Cost of services Other operating expenses	P ( (	74,739,178,749 62,172,432,145 2,473,666,563 46,019,543,082) 30,870,331,895)	(P	2,753,328,274) - ( 214,190,728 ( 2,975,775,375		4,220,528,251) 86,840,352) 283,406,720 1,814,338,532 2,225,751,209	(	71,985,850,475 57,951,903,894 2,601,016,939 42,760,360,987) 29,055,993,363) 24,961,252,575)
1 0 1	(	27,218,660,549)		31,656,765		, , ,	(	
Finance costs and other charges	(	6,932,664,573)	`	349,202,059)		-	(	7,281,866,632) 5,888,362,869)
Finance costs and other	(	,	<u>`</u>		<u>P</u>	-	(_	7,281,866,632) 5,888,362,869)
Finance costs and other charges Tax expense	( (_ t _	6,932,664,573)	<u>P</u>	349,202,059) 7,383,159)		7,280,115 8,847,743	_	

The effects of prior period adjustments on certain line items under cash flows from operating and investing activities in the consolidated statements of cash flows for the years ended December 31, 2017 and 2016 are as follows:

				20	17		
	Effects of adoption						
				PFRS 15 and		•	
		As Previously		PIC Q&A		Restatement/	
	-	Reported	_	2018-12	F	Reclassification	As Restated
Cash flows from operating							
activities							
Profit before tax	1	28,122,341,976	Р	698,631,562	Р	21.617.470 1	28,842,591,008
Interest income	(	2,093,123,324)	-	-	(	214,666,394) (	2,307,789,718)
Decrease (increase) in:	(	_, , , , , , , , , , , , , , , , , , ,			(	,,	_,,,
Trade and other							
receivables	(	14,386,675,194)	(	7,159,144,587)	(	571,426,908) (	22,117,246,689)
Contract assets	(	-	(	2,430,699,999	(	-	2,430,699,999
Inventories	(	5,971,254,910)		383,985,865		309,141,086 (	5,278,127,959)
Property development	(	3,771,231,710)		303,703,003		307,111,000 (	3,270,127,232)
cost	(	986,067,337)		986,067,337		_	_
Other current assets	(	2,350,535,366)	(	537,781,266)		814,852,221 (	2,073,464,411)
Increase (decrease) in:	(	2,550,555,500)	(	331,101,200)		011,032,221	2,075,101,111)
Other current liabilities	(	106,480,791)		2,032,617,693		_	1,926,136,902
Other non-current	(	100,100,751)		2,002,017,070			1,,,20,130,,,02
liabilities		1,309,967,252	(	168,298,554)			1,141,668,698
Contract liabilities		1,309,907,232	(	1,333,221,951		-	1,333,221,951
Contract nabilities		-		1,555,221,951		-	1,333,221,331
Cash flows from investing							
activities							
Acquisition of							
Investment properties	(	13,842,368,413)		-	(	713,539,199) (	14,555,907,612)
Land held for future	`	, , ,			`	, , , ,	, , , ,
development	(	404,398,113)		-		404,398,113	_
1	`	,		=		50,376,389	
Cash at the beginning of year		48,672,938,017		=	(	2,938,936,773)	45,734,001,244
Cash at end of year		55,672,960,546			(	2,888,560,384)	52,784,400,162
•						,	
Net effect of changes							
on cash flows			P		P		

		20	016		
	Effect of adoption				
	As previously Reported	PFRS 15 and PIC Q&A 2018-12	Restatement/ Reclassification	As Restated	
Cash flows from operating activities					
Profit before tax	P 28,699,682,675	5 P 119,092,535	P 16,127,858	P 28,834,903,068	
Interest income	( 1,818,829,674	-	( 259,592,139)	( 2,078,421,813)	
Decrease (increase) in: Trade and other					
receivables	( 10,818,767,605	5) 1,110,719,002	( 1,788,657,632)	( 11,496,706,235)	
Contract assets	-	( 4,585,130,246)	-	( 4,585,130,246)	
Inventories	( 6,646,895,698	3) ( 285,841,479)	( 1,687,208,045)	( 8,619,945,222)	
Property development					
cost	( 5,200,693,240	,	-	=	
Other current assets	( 2,954,106,410	9) ( 390,847,834)	1,061,016,097	( 2,283,938,147)	
Increase (decrease) in:					
Trade and other payables	( 574,864,877	7) ( 3,177,955,617)	( 502,038,236)	( 4,254,858,730)	
Other current liabilities	599,129,197	925,836,991	-	1,524,966,188	
Other non-current					
liabilities	( 321,679,183	3) 218,765,486	485,910,378	382,996,681	
Contract liabilities	-	864,667,922	-	864,667,922	
Cash flows from investing activities Acquisition of Land held for future					
development Decrease in Other	( 1,687,208,045	5) -	1,687,208,045	-	
non-current assets	2,025,977,244	1 -	2,026,122,883	4,052,100,127	
		-	1,038,889,209		
Cash at the beginning of year	68,593,959,027	7 -	( 3,977,825,982)	64,616,133,045	
Cash at end of year	48,672,938,017		(2,938,936,773)	45,734,001,244	
Net effect of changes					
on cash flows		<u>P</u> -	<u>P</u> -		

# (d) Functional and Presentation Currency

These consolidated financial statements are presented in Philippine pesos, the Parent Company's functional and presentation currency, and all values represent absolute amounts except when otherwise indicated.

Items included in the consolidated financial statements of the Group are measured using the Parent Company's functional currency (see Note 2.19). Functional currency is the currency of the primary economic environment in which the Company operates.

### 2.2 Basis of Consolidation

The Group's consolidated financial statements comprise the financial statements of the Company and its subsidiaries, as enumerated in Note 1, after the elimination of material intercompany transactions. All material intercompany balances and transactions with subsidiaries, including income, expenses, dividends and unrealized profits and losses from intercompany transactions that are recognized in assets are eliminated in full.

Intercompany losses that indicate impairment are recognized in the consolidated financial statements.

In addition, shares of stock of the Company acquired by any of its subsidiaries are recognized as treasury shares at cost and these are presented as deduction in the consolidated statement of changes in equity (see Note 2.15). Any changes in their market values, as recognized separately by the subsidiaries, are likewise eliminated in full. Gain or loss on the sale of these treasury shares is presented as addition to or deduction from additional paid-in capital (APIC).

The financial statements of subsidiaries are prepared for the same reporting period as that of the Company, using consistent accounting principles. Financial statements of entities in the Group that are prepared as of a date different from that of the date of these consolidated financial statements were adjusted to recognize the effects of significant transactions or events that occur between that date of their reporting period and the date of these consolidated financial statements. Adjustments are also made to bring into line any dissimilar accounting policies that may exist.

The Group accounts for its investments in subsidiaries and associates, interests in joint arrangements, and transactions with non-controlling interest as follows:

### (a) Investments in Subsidiaries

Subsidiaries are entities (including structured entities) over which the Group has control. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. The acquisition method is applied to account for acquired subsidiaries (see Note 2.11).

Subsidiaries are consolidated from the date the Group obtains control until such time that such control ceases. The Group reassesses whether or not it controls an entity if facts and circumstances indicate that there are changes to one or more of the three elements of controls indicated above. Accordingly, entities are deconsolidated from the date that control ceases.

When the Group ceases to have control over a subsidiary, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognized in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognized in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognized in other comprehensive income are reclassified to profit or loss.

Gains and losses on the disposal of an interest in a subsidiary include the carrying amount of the related goodwill (see Note 2.12).

## (b) Investments in Associates

Associates are those entities over which the Group is able to exert significant influence but not control and which are neither subsidiaries nor interests in a joint arrangement. Investments in associates are initially recognized at cost and subsequently accounted for using the equity method from the date on which the entity becomes an associate.

Goodwill, which is the excess of the acquisition cost of the investment over the Group's share of the net fair value of the associate's identifiable assets and liabilities, is included in the carrying amount of the investment. When the Group's share in the fair value of identifiable assets and liabilities is higher than the acquisition cost, the excess is included as income in the determination of the Group's share in net income of the associate in the period of acquisition.

All subsequent changes to the ownership interest in the equity of the associates are recognized in the Group's carrying amount of the investments. Changes resulting from the profit or loss generated by the associates are credited or charged against the Share in Net Profits (Losses) of Associates and Joint Ventures account in the consolidated statement of comprehensive income. These changes include subsequent depreciation, amortization and impairment of the fair value adjustments of the associates' assets and liabilities.

Impairment loss is provided when there is objective evidence that the investments in associates will not be recovered (see Note 2.20).

Changes resulting from other comprehensive income of the associates or items recognized directly in the associates' equity, for example, resulting from the associates' accounting for AFS financial assets, are recognized in other comprehensive income or equity of the Group, as applicable.

Any non-income related equity movements of the associates that arise, for example, from the distribution of dividends or other transactions with the associates' shareholders, are charged against the proceeds received or granted. No effect on the Group's net result or equity is recognized in the course of these transactions. However, when the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognize further losses, unless it has incurred obligations or made payments on behalf of the associate. If the associate subsequently reports profits, the Group resumes recognizing its share of those profits only after its share of the profits exceeded the accumulated share of losses that has previously not been recognized. Distributions received from the associates are accounted for as a reduction of the carrying value of the investment.

Unrealized gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

### (c) Interests in Joint Arrangements

For interest in a joint operation, the Group recognizes in its consolidated financial statements its share of the assets that it controls, the liabilities and the expenses that it incurs and its share in the income from the sale of goods or services by the joint operation. No adjustments or other consolidation procedures are required since the assets, liabilities, income and expenses of the joint operation are recognized in the separate financial statements of the operators.

For interest in a joint venture, the Group recognizes in its consolidated financial statements its interest using the equity method. Under the equity method, the interest in a joint venture is initially recognized at cost and the carrying amount is increased or decreased to recognize the Group's share in the profit or loss of the joint venture after the date of acquisition. Unrealized gains arising from transactions with joint venture are eliminated to the extent of the Group's interest in joint venture against the related investment. Unrealized losses are eliminated similarly but only to the extent that there is no evidence of impairment of the asset transferred.

### (d) Transactions with Non-Controlling Interest

The Group's transactions with non-controlling interest that do not result in loss of control are accounted for as equity transactions – that is, as transaction with the owners of the Group in their capacity as owners. The difference between the fair value of any consideration paid and the relevant share acquired of the carrying value of the net assets of the subsidiary is recognized in equity. Disposals of equity investments to non-controlling interest that result in gains and losses for the Group are also recognized in equity. (See Note 2.15)

The Parent Company holds beneficial interests in various subsidiaries, associates and joint ventures as presented in Notes 1.1 and 12.

# 2.3 Adoption of New and Amended PFRS

# (a) Effective in 2018 that are Relevant to the Group

The Group adopted for the first time the following new standards, interpretation, amendments and annual improvements to PFRS, which are mandatorily effective for annual periods beginning on or after January 1, 2018:

PAS 40 (Amendments) : Investment Property – Reclassification to

and from Investment Property

PFRS 2 (Amendments) : Share-based Payment – Classification and

Measurement of Share-based Payment

Transactions

PFRS 9 : Financial Instruments

PFRS15 : Revenue from Contracts with Customers;

Clarifications to PFRS 15

International Financial

Reporting Interpretations

Committee (IFRIC) 22 : Foreign Currency Transactions and

Advance Consideration

Annual Improvements to PFRS (2014-2016 Cycle) PAS 28 (Amendments)

: Investment in Associates and Joint Ventures – Measuring an Associate or Joint Venture at Fair Value

Discussed below and in the succeeding page are the relevant information about these new standards, interpretation, amendments and annual improvements.

- (i) PAS 40 (Amendments), *Investment Property* Reclassification to and from Investment Property. The amendments state that an entity shall transfer a property to, or from, investment property when, and only when, there is evidence of a change in use. A change of use occurs if property meets, or ceases to meet, the definition of investment property. A change in management's intentions for the use of a property by itself does not constitute evidence of a change in use. The amendments provide a non-exhaustive list of examples constituting change in use. The application of amendments had no impact on the Group's consolidated financial statements.
- (ii) PFRS 2 (Amendments), *Share-based Payment*. The amendments contain three changes covering the following matters: the accounting for the effects of vesting conditions on the measurement of a cash-settled share-based payment; the classification of share-based payment transactions with a net settlement feature for withholding tax obligations; and, the accounting for a modification to the terms and conditions of a share-based payment that changes the classification of the transaction from cash-settled to equity-settled. The amendments have no significant impact on the Group's consolidated financial statements.
- (iii) PFRS 9, Financial Instruments (issued in 2014). This new standard on financial instruments replaces PAS 39, Financial Instruments: Recognition and Measurement, and PFRS 9 issued in 2009, 2010 and 2013. This standard contains, among others, the following:
  - three principal classification categories for financial assets based on the business model on how an entity is managing its financial instruments, i.e., financial assets at amortized costs, fair value through profit and loss (FVTPL), and fair value through other comprehensive income (FVOCI);
  - an expected credit loss (ECL) model in determining impairment of all debt financial assets that are not measured at FVTPL, which generally depends on whether there has been a significant increase in credit risk since initial recognition of such financial assets; and,
  - a new model on hedge accounting that provides significant improvements
    principally by aligning hedge accounting more closely with the risk
    management activities undertaken by entities when hedging their financial
    and non-financial risk exposures.

The Group's new accounting policies relative to the adoption of PFRS 9 are fully disclosed in Notes 2.4 and 2.13 while the related credit risks are presented in Note 31.2.

The Group adopted PFRS 9 using the transitional relief allowed by the standard which means the Group has to recognize the effect in the opening balance of Retained Earnings in the current year only and does not have to restate its prior period's financial statements.

The application of the ECL methodology based on the stages of impairment assessment for trade and other receivables resulted in the recognition of allowance for credit losses amounting to P332.4 million and deferred tax asset amounting P44.9 million as of January 1, 2018, which were charged against the opening balance of Retained Earnings account. The Group did not recognize deferred tax asset amounting to P54.8 million because it is not certain that this would be realized in the future.

The adoption of PFRS 9 did not affect the measurement of the Group's financial assets as they continue to be measured at cost, FVTPL and FVOCI, except that accumulated FV in OCI cannot be transferred subsequently to profit or loss anymore. Presented below are the classifications of the Group's financial assets under PFRS 9 and their equivalent in PAS 39 as at January 1, 2018 and December 31, 2017, respectively.

Financial Asset	Notes	Classification before PFRS 9	Classification under PFRS 9
Financial assets at FVTPL	7	At FVTPL	At FVTPL
Financial assets at FVOCI Financial assets at amortized cost:	11	AFS financial assets	At FVOCI
Cash and cash equivalents	5	Loans and receivables	At amortized cost
Trade and other receivables	6	Loans and receivables	At amortized cost
Advances to related parties	12	Loans and receivables	At amortized cost
Time deposits	9	Loans and receivables	At amortized cost
Property mortgage receivable	9	Loans and receivables	At amortized cost
Refundable deposits	9	Loans and receivables	At amortized cost

Further, the adoption of PFRS 9 has no impact on the classification and measurement of financial liabilities on the Group's financial statements. As of December 31, 2018 and 2017, the Group's financial liabilities are classified and measured at amortized cost except for derivative liabilities which are measured at FVTPL.

(iv) PFRS 15, Revenue from Contracts with Customers, together with the Clarifications to PFRS 15 (herein referred to as PFRS 15). This standard replaces PAS 18, Revenue, and PAS 11, Construction Contracts, the related Interpretations on revenue recognition: IFRIC 13, Customer Loyalty Programmes, IFRIC 15, Agreement for the Construction of Real Estate, IFRIC 18, Transfers of Assets from Customers, and Standing Interpretations Committee 31, Revenue – Barter Transactions Involving Advertising Services. This new standard establishes a comprehensive framework for determining when to recognize revenue and how much revenue to recognize. The core principle in the said framework is for an entity to recognize revenue to depict the transfer of promised goods or services to the customer in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Relative to the adoption of PFRS 15 in the Philippines, the FRSC also approved the issuance of the following:

- PIC Q&A 2016-04, Application of PFRS 15, "Revenue from Contracts with Customers," on Sale of Residential Properties under Pre-completion Contracts. This Q&A clarifies that sales of residential properties under pre-completion stage is recognized over time on the basis that the entity's performance does not create an asset with an alternative use to the entity and the entity has an enforceable right to payment for performance completed to date.
- PIC Q&A 2018-12, PFRS 15 Implementation Issues Affecting the Real Estate Industry. This Q&A provides guidance on the application of PFRS 15 to real estate industry.
- PIC Q&A 2018-14, PFRS 15 Accounting for Cancellation of Real Estate Sales.
   This Q&A clarifies the appropriate accounting treatment for cancellation of real estate sales.

Relative to the adoption of PFRS 15 and relevant PIC Q&As, the SEC issued the following Memorandum Circulars (MC):

- MC No. 14 series of 2018. This circular allows the deferral of the following concepts from PIC Q&A 2018-12:
  - (a) accounting for the significant financing component in a contract to sell
  - (b) treatment of land in the determination of percentage of completion
  - (c) treatment of uninstalled materials in the determination of percentage of completion
- MC No. 3 series of 2019. This circular allows the deferral of the application of PIC Q&A 2018-12-H, Accounting for Common Usage Service Area Charges, and PIC Q&A 2018-14, Accounting for Cancellation of Real Estate Sales.

The Group elected to defer the adoption of the accounting for the significant financing component in a contract to sell under PIC P&A 2018-12 in accordance with MC No. 14 series of 2018 and the measurement of repossessed inventory at fair value under PIC P&A 2018-14 in accordance MC No. 3 series of 2019.

Had the Group elected not to defer the above specific provisions, it would have the following impact in the consolidated financial statements:

- The transaction price would have been lower for seller-financed contracts and higher for buyer-financed contracts.
- The carrying amount of all repossessed inventory would have been higher and gain from repossession would have been recognized on most sales cancellation.

The Group's adoption of PFRS 15 has resulted in changes in its accounting policies (see Note 2.16) and adjustments to the amounts recognized in the Group's consolidated financial statements. The Group has applied PFRS 15 retrospectively to all outstanding contracts as of January 1, 2016 in accordance with the standard's transitional provisions. The Group has made the following adjustments and reclassifications to its prior period financial statements:

- reclassified portion of Trade and other receivables net relating to rights to payment which are conditioned upon the completion of units sold to Contract Assets account
- restated the balances of Property Development Costs, Residential, Condominium Units, Golf and Resort Shares for Sale, Real Estate Sales, and Cost of Goods Sold to reflect policy changes on the determination of percentage of completion
- presented Property Development Costs, and Residential, Condominium Units, Golf and Resort Shares for Sale as a single line item in the consolidated statement of financial position with the account title Inventories
- restated interest income on real estate sales relating to trade receivables recognized upon full satisfaction of the performance obligation
- capitalized commissions directly related to contract acquisitions, previously charged under Other Operating Expenses in the consolidated statement of income, presented partly under Other Current Assets and Other Non-Current Assets in the consolidated statement of financial positionand presented the related amortization under Operating Expenses in the consolidated statement of income
- recognized loss on cancellation as a result of the difference between the carrying amount of the Trade and Other Receivables – net and Contract Asset to be derecognized and the cost of the repossessed property and presented such loss as part of Finance Cost and Other Charges
- recognized Contract Liabilities account for the amount of consideration received from customers in excess of the amount the Group has rights to base on the progress of the development of the property sold
- restated Deferred Tax Expense and Deferred Tax Liabilities net to account for the temporary differences on the adjustments made

The effects of the retrospective application of PFRS 15 and the various PIC Q&A, as discussed in the foregoing, were summarized in Note 2.1(c). The Group applied the practical expedient under PFRS 15 which allowed the Group not to present the amount of the transaction price allocated to the unsatisfied performance obligations as of the end of the comparative periods presented.

- (v) IFRIC 22, Foreign Currency Transactions and Advance Consideration Interpretation on Foreign Currency Transactions and Advance Consideration. The interpretation provides more detailed guidance on how to account for transactions that include the receipt or payment of advance consideration in a foreign currency. The interpretation states that the date of the transaction, for the purpose of determining the exchange rate, is the date of initial recognition of the non-monetary asset (arising from advance payment) or liability (arising from advance receipt). If there are multiple payments or receipts in advance, a date of transaction is established for each payment or receipt. The application of this amendment has no impact on the Group's consolidated financial statements.
- (vi) Annual Improvements to PFRS 2014-2016 Cycle. Among the improvements, PAS 28 (Amendments), *Investment in Associates Clarification on Fair Value Through Profit or Loss Classification* is relevant to the Group. The amendments clarify that the option for venture capital organization, mutual funds and other similar entities to elect the fair value through profit or loss classification in measuring investments in associates and joint ventures shall be made at initial recognition, separately for each associate or joint venture. The application of this amendment has no impact on the Group's consolidated financial statements.
- (b) Effective in 2018 that are not Relevant to the Group

The following amendments to existing standards are mandatorily effective for annual periods beginning on or after January 1, 2018 but are not relevant to the Group's consolidated financial statements:

PFRS 4 (Amendments) : Insurance Contracts – Applying PFRS 9,

Financial Instruments, with PFRS 4,

Insurance Contracts

Annual Improvements to PFRS (2014-2016 Cycle)

PFRS 1 (Amendments) : First-time Adoption of Philippine

Financial Reporting Standards – Deletion of Short Term Exemptions

(c) Effective Subsequent to 2018 but not Adopted Early

There are new PFRS, interpretation, amendments and annual improvements to existing standards effective for annual periods subsequent to 2018, which are adopted by the FRSC. Management will adopt the following relevant pronouncements in accordance with their transitional provisions; and, unless otherwise stated, none of these are expected to have significant impact on the Group's consolidated financial statements:

(i) PAS 19 (Amendments), Employee Benefits – Plan Amendment, Curtailment or Settlement (effective from January 1, 2019). The amendments require the use of updated actuarial assumptions to determine current service cost and net interest for the remainder of the annual reporting period after the plan amendment, curtailment or settlement when the entity remeasures its net defined benefit liability (asset).

- (ii) PAS 28 (Amendments), Investment in Associates Long-term Interest in Associates and Joint Venture (effective from January 1, 2019). The amendments clarify that the scope exclusion in PFRS 9 applies only to ownership interests accounted for using the equity method. Thus, the amendments further clarify that long-term interests in an associate or joint venture to which the equity method is not applied must be accounted for under PFRS 9, which shall also include long-term interests that, in substance, form part of the entity's net investment in an associate or joint venture.
- (iii) PFRS 9 (Amendments), Financial Instruments Prepayment Features with Negative Compensation (effective from January 1, 2019). The amendments clarify that prepayment features with negative compensation attached to financial instruments may still qualify under the "solely payments of principal and interests" (SPPI) test. As such, the financial assets containing prepayment features with negative compensation may still be classified at amortized cost or at FVOCI.
- (iv) PFRS 16, Leases (effective from January 1, 2019). The new standard will eventually replace PAS 17, Leases, and its related interpretation IFRIC 4, Determining Whether an Arrangement Contains a Lease. For lessees, it requires to account for leases "on-balance sheet" by recognizing a "right-of-use" asset and a lease liability. The lease liability is initially measured as the present value of future lease payments. For this purpose, lease payments include fixed, noncancellable payments for lease elements, amounts due under residual value guarantees, certain types of contingent payments and amounts due during optional periods to the extent that extension is reasonably certain. In subsequent periods, the "right-of-use" asset is accounted for similar to a purchased asset subject to depreciation or amortization. The lease liability is accounted for similar to a financial liability which is amortized using the effective interest method. However, the new standard provides important reliefs or exemptions for short-term leases and leases of low value assets. If these exemptions are used, the accounting is similar to operating lease accounting under PAS 17 where lease payments are recognized as expenses on a straight-line basis over the lease term or another systematic basis (if more representative of the pattern of the lessee's benefit).

For lessors, lease accounting is similar to PAS 17's. In particular, the distinction between finance and operating leases is retained. The definitions of each type of lease, and the supporting indicators of a finance lease, are substantially the same as PAS 17's. The basic accounting mechanics are also similar, but with some different or more explicit guidance in few areas. These include variable payments, sub-leases, lease modifications, the treatment of initial direct costs and lessor disclosures.

Management plans to adopt the modified retrospective application of PFRS 16 where the cumulative effect of initially applying the standard will be recognized as an adjustment to the opening balance of Retained Earnings account at the date of initial application. The Group will elect to apply the standard to contracts that were previously identified as leases applying PAS 17 and IFRIC 4 at the date of initial application. Management is currently assessing the financial impact of this new standard on the Group's consolidated financial statements.

- (v) IFRIC 23, Uncertainty over Income Tax Treatments (effective from January 1, 2019). The interpretation provides clarification on the determination of taxable profit, tax bases, unused tax losses, unused tax credits, and tax rates when there is uncertainty over income tax treatments. The core principle of the interpretation requires an entity to consider the probability of the tax treatment being accepted by the taxation authority. When it is probable that the tax treatment will be accepted, the determination of the taxable profit, tax bases, unused tax losses, unused tax credits, and tax rates shall be on the basis of the accepted tax treatment. Otherwise, an entity has to use the most likely amount or the expected value, depending on the surrounding circumstances, in determining the tax accounts identified immediately above.
- (vi) PFRS 10 (Amendments), Consolidated Financial Statements, and PAS 28 (Amendments), Investments in Associates and Joint Ventures Sale or Contribution of Assets Between an Investor and its Associates or Joint Venture (effective date deferred indefinitely). The amendments to PFRS 10 require full recognition in the investor's financial statements of gains or losses arising on the sale or contribution of assets that constitute a business as defined in PFRS 3, Business Combinations, between an investor and its associate or joint venture. Accordingly, the partial recognition of gains or losses (i.e., to the extent of the unrelated investor's interests in an associate or joint venture) only applies to those sale or contribution of assets that do not constitute a business. Corresponding amendments have been made to PAS 28 to reflect these changes. In addition, PAS 28 has been amended to clarify that when determining whether assets that are sold or contributed constitute a business, an entity shall consider whether the sale or contribution of those assets is part of multiple arrangements that should be accounted for as a single transaction.
- (vii) Annual Improvements to PFRS 2015-2017 Cycle (effective from January 1, 2019). Among the improvements, the following amendments are relevant to the Group but had no material impact on the Group's financial statements as these amendments merely clarify existing requirements:
  - PAS 12 (Amendments), *Income Taxes Tax Consequences of Dividends*. The amendments clarify that all income tax consequence of dividend payments should be recognized in profit or loss.
  - PAS 23 (Amendments), Borrowing Costs Eligibility for Capitalization. The
    amendments clarify that any specific borrowing which remains
    outstanding after the related qualifying asset is ready for its intended
    purpose, such borrowing will then form part of the entity's general
    borrowings when calculating the capitalization rate for capitalization
    purposes.
  - PFRS 3 (Amendments), Business Combinations, and PFRS 11 (Amendments), Joint Arrangements Remeasurement of Previously Held Interests in a Joint Operation. The amendments clarify that previously held interest in a joint operation shall be remeasured when the Group obtains control of the business. On the other hand, previously held interests in a joint operation shall not be remeasured when the Group obtains joint control of the business.

#### 2.4 Financial Assets

Financial assets are recognized when the Group becomes a party to the contractual terms of the financial instruments. For purposes of classifying financial assets, an instrument is considered as an equity instrument if it is non-derivative and meets the definition of equity for the issuer in accordance with the criteria of PAS 32, *Financial Instruments:*Presentation. All other non-derivative financial instruments are treated as debt instruments.

## (a) Classification and Measurement of Financial Assets in Accordance with PFRS 9

The classification and measurement of financial assets is driven by the Company's business model for managing the financial assets ("business model test") and the contractual cash flow characteristics of the financial assets ("cash flow characteristics test") to achieve a particular business objective. The business model is determined at a higher level of aggregation (portfolio or group of financial assets managed together) and not on an instrument-by-instrument approach to classification (i.e., not based on intention for each or specific characteristic of individual instrument) in order to achieve the stated objective and, specifically, realize the cash flows.

Beginning January 1, 2018, financial assets, other than those designated and effective as hedging instruments, are initially measured at fair value and then subsequently measured either at amortized cost or FVOCI or FVTPL, depending on the classification determined at initial recognition. The initial measurement includes transaction costs, except for those at FVTPL in which the related transaction costs are recognized in profit or loss. The classification of the Company's financial assets as of December 31, 2017 is presented in Note 2.3(a)(iii).

### (i) Financial Assets at Amortized Cost

Financial assets are classified at amortized cost if both of the following conditions are met:

- Business model test: the asset is held within the Group's business model
  whose objective is to hold financial assets in order to collect contractual
  cash flows ("hold to collect"); and,
- Cash flow characteristics test: the contractual terms of the instrument give rise, on specified dates, to cash flows that are SPPI on the principal amount outstanding.

Except for trade receivables that do not contain a significant financing component and are measured at the transaction price in accordance with PFRS 15, financial assets that are classified at amortized cost are initially measured at fair value plus transaction costs. They are subsequently measured at amortized cost using the effective interest method, less any impairment in value.

The Group's financial assets at amortized cost are presented as Cash and Cash Equivalents (see Note 5), Trade and Other Receivables (except Advances to contractors and suppliers) (see Note 6), Advances to associates and other related parties [included under Investments in and Advances to Associates and Other Related Parties account (see Note 12)], Restricted short-term placements (see Note 9), Time deposits and Refundable security deposits, and Property mortgage receivable [included under Non-current Other Assets account (see Note 9)].

For purposes of cash flows reporting and presentation, cash and cash equivalents comprise cash on hand, demand deposits and short-term, highly liquid investments with original maturities of three months or less, readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of the financial assets except for those that are subsequently identified as credit-impaired. For credit-impaired financial assets at amortized cost, the effective interest rate is applied to the net carrying amount of the financial assets (after deduction of the loss allowance). The interest earned is recognized in the consolidated statements of income as part of Finance and Other Income.

# (ii) Financial Assets at Fair Value Through Other Comprehensive Income

Financial assets are classified at FVOCI if both of the following conditions are met:

- Business model test: they are held under a business model whose objective is achieved by both collecting contractual cash flows and selling the financial asset ("hold to collect and sell"); and,
- Cash flow characteristics test: SPPI on the principal amount outstanding.

Financial assets at FVOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value, with no deduction for any disposal costs. Changes in fair value, including the foreign exchange component, are recognized in other comprehensive income, net of any effects arising from income taxes, and are reported as part of Revaluation Reserves account in equity. When the asset is disposed of, the cumulative gain or loss previously recognized in the Revaluation Reserves is transferred to profit or loss.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of the financial assets except for those that are subsequently identified as credit-impaired. For credit-impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial assets (after deduction of the loss allowance). The interest earned is recognized in the consolidated statements of income as part of Finance and Other Income.

Equity instruments that are not held for trading may be irrevocably designated at FVOCI at initial recognition on an instrument-by-instrument basis; however, such designation is not permitted if the equity investment is held by the Group for trading or as mandatorily required to be classified as FVTPL or it is a contingent consideration recognized arising from a business combination. Dividends received are recognized in the profit or loss (when the Group's right to receive dividends is established, it is probable that the economic benefits associated with the dividend will flow to the Group, and the amount of the dividend can be measured reliably), unless they clearly represent a recovery of the part of investment. Fair value changes recognized in OCI are not reclassified to profit or loss in subsequent periods, instead these are transferred directly to retained earnings.

# (iii) Financial Assets at Fair Value Through Profit or Loss

Financial assets are classified under FVTPL if they do not meet the conditions for measurement at amortized cost or FVOCI, instead these are held within a business model whose objective is to realize changes in fair values through the sale of the assets. These include financial assets that are held for trading, which are acquired for the purpose of selling or repurchasing in the near term; designated upon initial recognition as FVTPL; or mandatorily required to be measured at fair value. Further, irrespective of business model, financial assets whose contractual cash flows are not SPPI are accounted for at FVTPL. Furthermore, equity instruments are classified as financial assets at FVTPL, unless it is not held for trading and designated at FVOCI at initial recognition. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments.

The Group's financial assets at FVTPL consist mainly of investments in marketable debt and equity securities and derivative instruments which are held for trading purposes or designated at FVTPL (see Note 7).

Financial assets at FVTPL are measured at fair value with gains or losses recognized in profit or loss as part of Finance and Other Income account in the consolidated statements of comprehensive income. The fair values of these financial assets are determined by reference to active market transactions or using a valuation technique where no active market exists.

Interest earned on these investments is included in the net fair value gains (losses) on these assets presented as part of Finance and Other Income account in the consolidated statements of comprehensive income.

### (b) Reclassification of Financial Assets

The Group can only reclassify financial assets if the business model for managing those financial assets changes. A change in the business model will take effect only at the beginning of the next reporting period following the change.

 From amortized cost to FVTPL: Fair value is measured at reclassification date, with the difference between the amortized cost and fair value recognized as gain or loss in profit or loss.

- From amortized cost to FVOCI: Fair value is measured at reclassification date, with the difference between the amortized cost and the fair value recognized as gain or loss in other comprehensive income (OCI). The effective interest rate and the measurement of ECL remain the same.
- From FVTPL to amortized cost: Fair value at the reclassification date becomes
  its new gross carrying amount. The effective interest rate is determined on the
  basis of the fair value at reclassification date, which is now treated as the date of
  initial recognition.
- From FVTPL to FVOCI: The financial asset continues to be measured at fair value.
- From FVOCI to amortized cost: Fair value at the reclassification date becomes its new gross carrying amount. The cumulative gain or loss previously recognized in OCI is removed from equity and adjusted against the fair value of the financial asset at reclassification date. As a result, the measurement at reclassification date is as if the financial asset had always been measured at amortized cost. This adjustment affects OCI but does not affect profit or loss and therefore is not a reclassification adjustment. The effective interest rate and the measurement of ECL remain the same.
- From FVOCI to FVTPL: The financial asset continues to be measured at fair value. The cumulative gain or loss previously recognized in OCI is reclassified to profit or loss as a reclassification adjustment at reclassification date.

There is no reclassification of financial assets in 2018, as discussed in Note 2.3(a)(iii).

(c) Classification and Measurement of Financial Assets in Accordance with PAS 39

Up to December 31, 2017, the Group's financial assets other than those designated and effective as hedging instruments (see Note 2.5) were being classified on initial recognition into four categories, depending on the purpose for which the investments were acquired: financial assets at FVTPL, loans and receivables, held-to-maturity investments and AFS financial assets. The Group did not have held-to-maturity investments as of December 31, 2017.

The initial recognition and subsequent measurement did not change with the adoption of PFRS 9.

Regular purchases and sales of financial assets were recognized on their trade date. All financial assets that were not classified as at FVTPL were initially recognized at fair value plus any directly attributable transaction costs. Financial assets carried at FVTPL were initially recorded at fair value and the related transaction costs were recognized in profit or loss. A more detailed description of the categories of financial assets relevant to the Group as of December 31, 2017 are presented in the succeeding pages.

## (i) Financial Assets at FVTPL

This category did not differ from that covered by PFRS 9. Financial assets at FVTPL were measured at fair value and changes therein are recognized in profit or loss. They were classified as current if they are either held for trading or are expected to be realized within 12 months from the end of the reporting period.

The Group's financial assets included in this category consist mainly of investments in marketable debt and equity securities and derivative instruments (see Note 7).

### (ii) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivables. Loans and receivables are subsequently measured at amortized cost using the effective interest method, less impairment loss, if any [see Notes 2.4(c)(ii) and 3.2(b)]. They are included in current assets, except for maturities greater than 12 months after the end of each reporting period, which are classified as non-current assets.

The Group's financial assets categorized as loans and receivables are presented as Cash and Cash Equivalents (see Note 5), Trade and Other Receivables (except Advances to contractors and suppliers) (see Note 6), Advances to associates and other related parties [included under Investments in and Advances to Associates and Other Related Parties account (see Note 12)], Restricted short-term placements, Time deposits and Refundable security deposits, and Property mortgage receivable [included under Other Assets account (see Note 9)].

### (iii) AFS Financial Assets

This category included non-derivative financial assets that were either designated to this category or did not qualify for inclusion in any of the other categories of financial assets. They were included in non-current assets classification in the consolidated statement of financial position unless management intends to dispose of the investment within 12 months after the end of the reporting period.

All financial assets within this category were subsequently measured at fair value, except for equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured which were measured at cost, less impairment loss, if any [see Notes 2.4(c)(iii) and 2.4(e)(ii)]. Gains and losses from changes in fair value were recognized in other comprehensive income, net of any income tax effects, and are reported as part of the Net Unrealized Gains (Losses) on Available-for-sale Financial Assets (AFS) account in equity (see Note 2.15), except for interest and dividend income, impairment losses and foreign exchange differences on monetary assets, which are recognized in profit or loss.

When the financial asset is disposed of or is determined to be impaired, the cumulative fair value gains or losses recognized in Net Unrealized Gains (Losses) on AFS Financial Assets is reclassified from equity to profit or loss and is presented as reclassification adjustment within consolidated other comprehensive income even though the financial asset has not been derecognized.

# (d) Impairment of Financial Assets Under PFRS 9

Beginning January 1, 2018, the Group assesses impairment using ECL model on a forward-looking basis for financial assets carried at amortized cost and debt instruments measured at FVOCI. The carrying amount of the financial asset at amortized cost would be reduced either directly or through the use of an allowance account. The loss allowance for financial assets at FVOCI, however, is carried in OCI and does not reduce the carrying amount of the financial assets.

Recognition of credit losses is no longer dependent on the Group's identification of a credit loss event. Instead, the Group considers a broader range of information in assessing credit risk and measuring ECL, including past events, current conditions, and reasonable and supportable forecasts that affect collectibility of the future cash flows of the financial assets. The Group considers all reasonable and supportable information that is available without undue cost or effort, as well as observable market information about the credit risk of the particular financial instrument or similar financial instruments.

The Group applies the simplified approach in measuring ECL, which uses a lifetime ECL allowance for all trade and other receivables and contract assets using provision matrix approach and loss rates approach, as the case may be. The lifetime ECL is estimated based on the expected cash shortfalls in contractual cash flows, considering the potential for default at any point during the life of the financial instrument. To calculate the ECL, the Group uses its historical experience, external indicators and forward-looking information. The Group also assesses impairment of trade receivables on a collective basis as they possess shared credit risk characteristics, and have been grouped based on the days past due [see Notes 3.2(b) and 31.2].

For the other financial assets measured at amortized cost, the Company applies the low credit risk simplification and measures the ECL on the financial assets based on the credit losses expected to result from default events that are possible within the next 12 months (12-month ECL) until there is a significant increase in credit risk since origination, at which point, the loss allowance will be based on lifetime ECL. When there has been a significant increase in credit risk on a financial asset since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (lifetime ECL).

To calculate the ECL of related parties, the Group determines possible impairment based on the sufficiency of the related parties highly liquid assets in order to repay the Group's receivables if demanded at the reporting date taking into consideration the historical defaults of the related parties.

Measurement of the ECL is determined by a probability-weighted estimate of credit losses (i.e. the present value of all cash shortfalls) over the expected life of the financial instrument. The key elements used in the calculation of ECL are as follows:

- Probability of Default is an estimate of likelihood of default over a given time horizon.
- Loss Given Default is an estimate of loss arising in case where a default occurs at a given time. It is based on the difference between the contractual cash flows of a financial instrument due from a counterparty and those that the Group would expect to receive, including the realization of any collateral.
- Exposure at Default represents the gross carrying amount of the financial instruments subject to the impairment calculation.

# (e) Impairment of Financial Assets Under PAS 39

As of December 31, 2017, the Group recognized impairment loss at the end of each reporting period when there is objective evidence that a financial asset or a group of financial asset is impaired. The Group recognized impairment loss based on the category of financial assets as presented below.

## (i) Carried at Amortized Cost – Loans and Receivables

If there is objective evidence that an impairment loss on loans and receivables carried at amortized cost has been incurred, the amount of the impairment loss is determined as the difference between the assets' carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred), discounted at the financial asset's original effective interest rate or current effective interest rate determined under the contract if the loan has a variable interest rate [see Note 2.4(c)(ii)].

The carrying amount of the asset shall be reduced either directly or through the use of an allowance account. The amount of loss shall be recognized in profit or loss. [See Note 3.2(b)]

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized (such as an improvement in the debtor's credit rating), the previously recognized impairment loss is reversed by adjusting the allowance account. The reversal shall not result in a carrying amount of the financial asset that exceeds what the amortized cost would have been had the impairment not been recognized at the date of the impairment is reversed. The amount of reversal is recognized in profit or loss.

## (ii) Carried at Cost – AFS Financial Assets

If there is objective evidence of impairment for any of the unquoted equity instruments that is not carried at fair value because its fair value cannot be reliably measured, or on a derivative asset that is linked to and required to be settled by delivery of such an unquoted equity instrument, impairment loss is recognized. The amount of impairment loss is the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed. [See Note 3.1(f)]

# (iii) Carried at Fair Value – AFS Financial Assets

When a decline in the fair value of an AFS financial asset [see Note 2.4(c)(iii)] has been recognized in other comprehensive income and there is objective evidence that the asset is impaired [see Note 3.1(b)], the cumulative loss – measured as the difference between the acquisition cost (net of any principal repayment and amortization) and current fair value, less any impairment loss on that financial asset previously recognized in profit or loss – is reclassified from Revaluation Reserves to profit or loss as a reclassification adjustment even though the financial asset has not been derecognized.

Impairment losses recognized in profit or loss on equity instruments are not reversed through profit or loss. Reversal of impairment losses are recognized in other comprehensive income, except for financial assets that are debt securities which are recognized in profit or loss only if the reversal can be objectively related to an event occurring after the impairment loss was recognized.

## (f) Items of Income and Expense Related to Financial Assets

All income and expenses, including impairment loss, relating to financial assets that are recognized in profit or loss are presented as part of Finance and Other Income and Finance Costs and Other Charges accounts in the consolidated statement of comprehensive income (see Note 26).

Non-compounding interest, dividend income and other cash flows resulting from holding financial assets are recognized in profit or loss when earned, regardless of how the related carrying amount of financial assets is measured.

# (g) Derecognition of Financial Assets

The financial assets (or where applicable, a part of a financial asset or part of a group of financial assets) are derecognized when the contractual rights to receive cash flows from the financial instruments expire, or when the financial assets and all substantial risks and rewards of ownership have been transferred to another party. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognize the financial asset and also recognizes a collateralized borrowing for the proceeds received.

# 2.5 Derivative Financial Instruments and Hedge Accounting

The Group occasionally uses derivative financial instruments to manage its risks associated with foreign currency and interest rates. Derivatives are recognized initially and subsequently at fair value. Such derivatives are carried as assets when there is gain in the net fair value and as liabilities when there is loss in net fair value. Any gains or losses arising from changes in fair value of derivative financial instruments which are not designated as accounting hedges are recognized directly in profit or loss [see Note 2.4(a)].

The Group uses hedge accounting when it assigns hedging relationships between a hedging instrument, usually a derivative financial instrument, and a hedged item. The hedging relationship must meet several strict conditions with respect to documentation, probability of occurrence of the hedged transaction and hedge effectiveness to qualify for hedge accounting. The hedging relationship must be expected to be highly effective over the period for which it is designated as cash flow hedge.

Changes in fair value of derivatives designated as hedging instruments in cash flow hedges are recognized in other comprehensive income and included under Revaluation Reserves in equity to the extent that the hedge is effective. Any ineffectiveness in the hedge relationship is recognized immediately in profit or loss.

If the hedged future cash flows are no longer expected, the amount that has been accumulated in Revaluation Reserves shall be immediately reclassified to profit or loss.

Gaming transactions of the Group with fixed-odds wagers known at the time of bet are considered derivative transactions wherein the Group takes a position against a patron and the resulting unsettled position becomes a derivative instrument under PFRS 9 (previously under PAS 39) that is settled by the Group to or collected from the patron when the outcome of the wager has been determined. See Note 2.16 for the accounting policy regarding gaming transactions covered under PFRS 9 (previously under PAS 39).

The derivative liability arising from outstanding or unwon slot machine jackpot is recognized as Slot jackpot liability included under Trade and Other Payables account in the consolidated statement of financial position.

#### 2.6 Inventories

Inventories are valued at the lower of cost and net realizable value (NRV). Cost is determined using weighted average method, except for food, paper, and promotional materials and supplies which use the first-in, first-out method. Finished goods and work-in-process include the cost of raw materials, direct labor and a proportion of manufacturing overhead (including an element of depreciation) based on normal operating capacity. The cost of raw materials includes all costs directly attributable to acquisitions, such as the purchase price, import duties and other taxes that are not subsequently recoverable from taxing authorities. (See Note 8)

NRV is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. NRV of raw materials, spare parts and other operating supplies is the current replacement cost. [See Note 3.2(c)]

Real estate for sale are carried at the lower of cost and NRV. Cost includes accumulated costs incurred for development and improvement of the properties and borrowing costs on loans directly attributable to the projects which were capitalized during construction (see Note 2.17). Accounting policies for real estate development transactions are discussed in more detail in Note 2.7.

#### 2.7 Real Estate Transactions

Cost of inventories includes acquisition costs of raw land intended for future development, including other costs and expenses incurred to effect the transfer of the property to the Group; related property development costs; and borrowing costs on certain loans incurred during the development of the real estate properties are also capitalized by the Group (see Note 2.17). All costs relating to the real estate property sold are recognized as expense as the work to which they relate is performed.

Costs of inventories are assigned using specific identification of their individual costs. These properties and projects are valued at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs to complete and the estimated costs necessary to make the sale.

The Group recognizes the effect of revisions in the total project cost estimates in the year in which these changes become known. Any impairment loss from a real estate project is charged to operations during the period in which the loss is determined.

Repossessed property arising from sales cancellation is recognized at cost. The difference between the carrying amount of the receivable or contract asset to be derecognized and the cost of the repossessed property is recognized in the consolidated statement of income.

# 2.8 Other Assets

Other assets presented either under current or non-current assets classification in the consolidated statement of financial position pertain to other resources controlled by the Group as a result of past events. They are recognized in the consolidated financial statements when it is probable that the future economic benefits will flow to the entity and the asset has a cost or value that can be measured reliably. (See Notes 9 and 2.20)

Where future economic benefits are expected to flow to the Group beyond one year after the end of the reporting period (or in the normal operating cycle of the business, if longer), such assets are classified as non-current assets.

# 2.9 Property, Plant and Equipment

Property, plant and equipment, except land, are stated at cost less accumulated depreciation, amortization and any impairment in value. As no finite useful life for land can be determined, the related carrying amount is not depreciated. Land held for use in production or administration is stated at cost less any impairment in value. (See Note 13)

The cost of an asset comprises its purchase price and directly attributable costs of bringing the asset to working condition for its intended use, including borrowing costs (see Note 2.17) and asset retirement obligation (ARO) relating to property and equipment installed/constructed on leased properties [see Note 3.2(n)]. GADC is legally required under various lease agreements to dismantle the installations and restore the leased sites at the end of the lease term. It is also a Group's policy to remove permanent improvements or additions which contain designs and configurations inherent to GADC's business signs, trademarks, trade names, patent and other similar intellectual property rights belonging to McDonald's Corporation (McDonald's) upon the termination or expiration of lease contract. The present value of ARO is recognized as part of the balance of the related property, plant and equipment accounts, which are being depreciated on a straight-line basis over the shorter of the useful life of the related asset or the lease term. The outstanding ARO as at the end of the reporting period is presented as part of Other Non-Current Liabilities account in the consolidated statement of financial position (see Note 20).

Expenditures for additions, major improvements and renewals are capitalized; expenditures for repairs and maintenance are charged to expense as incurred.

Depreciation is computed on the straight-line basis over the estimated useful lives of the assets as follows: [see Note 3.2(h)]

Buildings and land improvements	5 to 50 years
Condominium units	10 to 25 years
Machinery and equipment	2 to 12 years
Fixtures and other equipment	3 to 10 years
Transportation equipment	3 to 10 years

Leasehold improvements are amortized over the life of the assets of 5 to 40 years or the term of the lease, whichever is shorter.

Construction in progress represents properties under construction and is stated at cost. This includes cost of construction, applicable borrowing costs (see Note 2.17) and other direct costs. The account is not depreciated until such time that the assets are completed and available for use.

An asset's carrying amount is written-down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2.20).

Fully depreciated and amortized assets are retained in the accounts until they are no longer in use and no further charge for depreciation and amortization is made in respect of those assets.

The residual values, estimated useful lives and method of depreciation of property, plant and equipment are reviewed, and adjusted if appropriate, at each reporting period.

An item of property, plant and equipment, including the related accumulated depreciation, amortization and impairment losses, is derecognized upon sale or disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in profit or loss in the year the item is derecognized.

# 2.10 Investment Property

Properties held for lease under operating lease agreements, which comprise mainly of land, buildings and condominium units, are classified as Investment Property and are carried at cost less accumulated depreciation and any impairment in value, except for land which is not subjected to depreciation [see Notes 2.20, 3.1(g), 3.2(e) and 14)].

Cost capitalization, depreciation, impairment loss and asset derecognition are recorded in the same manner as in Property, Plant and Equipment (see Note 2.9). Depreciation of investment property (excluding land) is computed using the straight-line method over the estimated useful lives of the assets ranging from 5 to 50 years [see Note 3.2(h)].

Transfers to, or from, investment property shall be made when and only when there is a change in use or purpose for such property.

# 2.11 Business Combinations and Asset Acquisitions

(a) Accounting for Business Combination using the Acquisition Method

A business is an integrated set of activities and assets that is capable of being conducted and managed for the purpose of providing a return in the form of dividends, lower costs or other economic benefits directly to investors or other owners, members and participant. When a unit acquired does not constitute a business, it is accounted for as an asset acquisition. Under the asset purchase accounting, the purchase costs are allocated to identifiable assets and liabilities based on relative fair values of individual items, goodwill or gain on bargain purchase is not recognized, and transaction costs are capitalized.

Business acquisitions [see Note 3.1(k)] are accounted for using the acquisition method of accounting. This requires recognizing and measuring the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree. Identifiable assets acquired and liabilities, including contingent liabilities, assumed are measured initially at their fair values at the acquisition date [see Note 3.2(p)]. On an acquisition-by-acquisition basis, the Group recognizes any non-controlling interest in the acquiree, either at fair value or at the non-controlling interest's proportionate share of the recognized amounts of acquiree's identifiable net assets.

The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group, if any. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred and subsequent change in the fair value of contingent consideration is recognized directly either in profit or loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

Goodwill represents the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of any existing equity interest in the acquire over the fair value of the Group's share of the net identifiable assets at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less any accumulated impairment losses. Any impairment loss is recognized immediately in profit or loss and is not subsequently reversed (see Note 2.20). Negative goodwill, which is the excess of the Group's interest in the net fair value of net identifiable assets acquired over acquisition cost, is recognized directly to income [see Note 2.2(a)]. For the purpose of impairment testing, goodwill is allocated to cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The cash-generating units or groups of cash-generating units are identified according to operating segment.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed as of the date of acquisition that if known, would have affected the amounts recognized as of that date. The measurement period is the period from the date of acquisition to the date the Group receives complete information about facts and circumstances that existed as of the acquisition date and is subject to a maximum of one year.

If the business combination is achieved in stages, the acquirer is required to remeasure its previously held equity interest in the acquiree at its fair value at the date of acquisition (the date the Group attains control) and recognize the resulting gain or loss, if any, in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the date of acquisition that have previously been recognized in other comprehensive income are reclassified to profit or loss in the consolidated statement of comprehensive income, where such treatment would be appropriate if such interests were disposed of.

# (b) Accounting of Business Combination using the Pooling-of-interests Method

Business combinations arising from transfers of interests in entities that are under the common control of the principal stockholder are accounted for under the pooling-of interests method. Transfers of assets between commonly-controlled entities are accounted for under historical cost accounting; hence, the assets and liabilities are reflected in the consolidated financial statements at carrying values and no adjustments are made to reflect fair values or recognize any new assets or liabilities, at the date of the combination that otherwise would have been done under the acquisition method. No restatements are made to the financial information in the consolidated financial statements for periods prior to the business combination as allowed under PIC Q&A No. 2012-01, PFRS 3.2 – Application of Pooling of Interest Method for Business Combination of Entities under Common Control in Consolidated Financial Statements, hence, the profit and loss of the acquiree is included in the consolidated financial statements for the full year, irrespective of when the combination took place. Also, no goodwill is recognized as a result of the business combination and any excess between the net assets of the acquiree and the consideration paid is accounted for as "equity reserves", which will eventually be closed to additional paid-in capital. Also, any pre-acquisition income and expenses of a subsidiary are no longer included in the consolidated financial statements.

### 2.12 Intangible Assets

Intangible assets include goodwill, trademarks, leasehold rights, computer software and franchise fee. Except goodwill and some specific trademarks, all other intangible assets have finite lives and are carried at cost less accumulated amortization and any impairment in value. Goodwill and trademarks with indefinite useful lives are not amortized, but are reviewed for impairment at least annually (see Notes 2.11, 2.20 and 15).

The cost of trademarks, leasehold rights, computer software and franchise fee includes the acquisition price and other direct costs. Capitalized costs are amortized on a straight-line basis over the estimated useful lives of the assets [see Note 3.2(h)] as follows:

Trademarks [except those with indefinite	
useful lives (see Note 15)]	10 years
Computer software	3 years
Franchise fee	10 years

Capitalized costs for trademarks with indefinite useful lives are not amortized. In addition, these assets are subject to annual impairment testing as described in Note 2.20. When these assets are retired or otherwise disposed of, the cost and the related accumulated amortization and any impairment in value are removed from the accounts. Any resulting gain or loss is credited to or charged against current operations.

Costs associated with maintaining computer software and any costs associated with research activities are recognized as expense in profit or loss as incurred.

#### 2.13 Financial Liabilities

Financial liabilities, which include Interest-bearing Loans (see Note 17), Bonds Payable (see Note 18), Trade and Other Payables (except tax-related payables) (see Note 16), Commission payable (see Note 20), Retention payable (see Notes 16 and 20), Advances from Related Parties (see Note 29.6), Redeemable Preferred Shares [see Notes 3.1(m) and 19), and Equity-linked debt securities (ELS) (see Note 20), Derivative Liability and Guaranty deposits [presented as part of Other Non-Current Liabilities (see Note 20)] are recognized when the Group becomes a party to the contractual agreements of the instrument.

All interest-related charges incurred on financial liabilities are recognized as an expense in profit or loss under the caption Finance Costs and Other Charges in the consolidated statement of comprehensive income (see Note 26).

Interest-bearing Loans, Bonds Payable and Equity-linked debt securities are raised for support of long-term funding of operations. These are recognized at proceeds received, net of direct issue costs. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are charged to profit or loss on an accrual basis using the effective interest method and are added to the carrying amount of the instrument to the extent that these are not settled in the period in which they arise.

Trade and Other Payables, Advances from Related Parties and Guarantee deposits are recognized initially at their fair values and subsequently measured at amortized cost, using effective interest method for maturities beyond one year, less settlement payments.

Redeemable Preferred Shares of GADC and TLC which are mandatorily redeemable at the option of the holder, are recognized at fair value, net of transaction costs, on inception date and presented as a liability in the consolidated statement of financial position; the liability is subsequently measured at amortized cost (see Note 19). The corresponding accretion of the liability and the dividends paid on those shares are charged as part of Interest expense under Finance Costs and Other Charges account (see Note 26) in the consolidated statement of comprehensive income.

Dividend distributions to shareholders are recognized as financial liabilities on the record date set upon declaration by the BOD.

The Group's Derivative liability arising from financial instruments designated as cash flow hedges is recognized and subsequently measured in accordance with its hedge accounting policy (see Note 2.5). All other derivative liabilities are measured at fair value. (See Note 20)

Financial liabilities are classified as current liabilities if payment is due to be settled within one year or less after the end of the reporting period (or in the normal operating cycle of the business, if longer), or the Group does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period. Otherwise, these are presented as non-current liabilities.

Financial liabilities are derecognized from the consolidated statement of financial position only when the obligations are extinguished either through discharge, cancellation or expiration.

## 2.14 Provisions and Contingencies

Provisions are recognized when present obligations will probably lead to an outflow of economic resources and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. A present obligation arises from the presence of a legal or constructive commitment that has resulted from past events. [See Note 3.1(o)]

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the end of the reporting period, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. When time value of money is material, long-term provisions are discounted to their present values using a pretax rate that reflects market assessments and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

In those cases, where the possible outflow of economic resource as a result of present obligations is considered improbable or remote, or the amount to be provided for cannot be measured reliably, no liability is recognized in the consolidated financial statements. Similarly, possible inflows of economic benefits to the Group that do not yet meet the recognition criteria of an asset are considered contingent assets; hence, are not recognized in the consolidated financial statements. On the other hand, any reimbursement that the Group can be virtually certain to collect from a third party with respect to the obligation is recognized as a separate asset not exceeding the amount of the related provision. Contingent asset is not recognized, but disclosed where an inflow of economic benefits is probable. The asset is only recognized when it is virtually certain that the inflow of economic benefits will arise to the Group.

### 2.15 Equity

Capital stock represents the nominal value of shares that have been issued (see Note 21.1).

APIC includes any premiums received on the issuance or reissuance of capital stock. Any transaction costs associated with such issuances of shares are deducted from APIC, net of any related income tax benefits. Excess of proceeds from sale of treasury shares over acquisition cost of such treasury shares is also added to APIC. (See Note 21.2)

Treasury shares are AGI shares reacquired by the Company but not cancelled or AGI shares held by subsidiaries for investment purposes. These are carried at cost of reacquiring such shares (see Notes 2.2 and 21.3).

Net actuarial gains or losses on post-employment benefit plan pertain to actuarial gains or losses from remeasurement of post-employment benefit obligation and the Group's share in other comprehensive income or loss of associates and joint ventures.

Net unrealized fair value gains or losses on financial assets as FVOCI pertains to cumulative mark-to-market valuations on such securities [see Note 2.4(a)(iii)].

Accumulated translation adjustments represent the translation adjustments resulting from the translation of foreign currency denominated financial statements of certain subsidiaries into the Group's presentation currency [see Note 2.19(b)(iii)].

Revaluation reserves on cash flow hedges pertain to the cumulative effective portion of gains and losses recognized on hedging instruments in a cash flow hedge (see Note 2.5).

Other reserves include legal reserves and reserves from changes in ownership interest in subsidiaries that do not result in a loss of control. Legal reserves represent the statutory requirements in Luxembourg, which comprise of net wealth tax reserve and capital reserve.

Dilution gain or loss arises when an investor or the Group exercises its pre-emptive rights to maintain its ownership interest in an investee. This represents the difference between the book value per share in an investee versus the Group's offer price at the time the rights are exercised. This also includes the Group's share in previous period's profit (loss) as a result of the current increase (decrease) in equity ownership over its subsidiaries. Dilution gain or loss is recognized on investments of which the Group continues to exercise control. (See Note 21.4)

Share options represent the value of share options during vesting period upon recognition of share-based remuneration expense in profit or loss [see Notes 2.21(d) and 21.6].

Retained earnings, the appropriated portion of which is not available for dividend declaration, represent all current and prior period results of operations as reported in the profit and loss section of the consolidated statement of comprehensive income, reduced by the amount of dividends declared (see Note 21.7).

Non-controlling interests represent the portion of the net assets and profit or loss not attributable to the Parent Company's shareholders which are presented separately in the Group's consolidated statement of comprehensive income and within the equity in the Group's consolidated statement of financial position and consolidated statement of changes in equity. [See Notes 2.2(d), 2.11 and 21.8]

# 2.16 Revenue and Expense Recognition

Revenue arises mainly from sale of consumer goods and real properties, rendering of services which include gaming-related activities and leasing activities, and interest income.

Revenue is recognized in a manner that depicts the pattern of goods and services to customers at an amount to which the Group expects to be entitled in exchange for those goods and services. The focus of revenue recognition is on the transfer of control of goods or services, which could be at a point in time or over time, following this five-step process:

- 1. Identify the contract with a customer;
- 2. Identify the performance obligation (distinct goods or services promised);
- 3. Determine the transaction price(including fixed amounts or variable amounts, or both, financing components, non-cash consideration, consideration payable to customer, if any);
- 4. Allocate the transaction price to the performance obligations; and,
- 5. Recognize revenue when (or as) performance obligations are satisfied (at a point in time or over time).

For Step 1 to be achieved, the following five gating criteria must be present:

- a. the parties to the contract have approved the contract either in writing or in accordance with other customary business practices and committed to perform their respective obligations;
- b. each party's rights regarding the goods or services to be transferred or performed can be identified;
- c. the payment terms for the goods or services to be transferred or performed can be identified;
- d. the contract has commercial substance (i.e., the risk, timing or amount of the future cash flows is expected to change as a result of the contract); and,
- e. collection of the consideration in exchange of the goods and services is probable (i.e., more likely than not to occur).

A contract, for purposes of revenue recognition, does not exist if each party has a unilateral enforceable right to terminate a wholly unperformed contract without compensating the other party.

Revenue is recognized only when (or as) the Group satisfies a performance obligation by transferring control of the promised goods or services to a customer. The transfer of control can occur over time or at a point in time.

A performance obligation is satisfied at a point in time unless it meets one of the following criteria, in which case it is satisfied over time:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; and,
- the Group's performance does not create an asset with an alternative use to the Group and the entity has an enforceable right to payment for performance completed to date.

The transaction price allocated to performance obligations satisfied at a point in time is recognized as revenue when control of the goods or services transfers to the customer. If the performance obligation is satisfied over time, the transaction price allocated to that performance obligation is recognized as revenue as the performance obligation is satisfied. The Group uses the practical expedient in PFRS 15 with respect to non-disclosure of the aggregate amount of the transaction price allocated to unsatisfied or partially satisfied performance obligations as of the end of the reporting period and the explanation of when such amount will be recognized as revenue.

In addition, the following specific recognition criteria must also be met before revenue is recognized:

- (a) Sale of consumer goods Revenues from sale of goods are recognized at a point in time, when the customer has acknowledged the receipt of the goods.
- (b) Rendering of services Revenue is recognized over time (i.e., time-and-materials basis as the services are provided) until the performance of contractually agreed tasks has been substantially rendered.

(c) Real estate sales – Revenue from real estate sales is recognized over time proportionate to the progress of the development. The Group measures its progress based on actual costs incurred relative to the total expected costs to be incurred in completing the development. Revenue recognized from real estate sales is presented as part of Sales of Goods account in the consolidated statements of comprehensive income.

The Group develops real properties such as developed land, house and lot, and condominium units. The Group often enters into contracts to sell real properties as they are being developed. The significant judgment used in determining the timing of satisfaction of the Group's performance obligation with respect to its contracts to sell real properties is disclosed in Note 3.1(a). Sales cancellations are accounted for on the year of forfeiture. Any gain or loss on cancellation is charged to profit or loss.

For tax reporting purposes, a modified basis of computing the taxable income for the year based on collections from sales is used by MEG, GERI, EELHI, SPI, ECOC, MBPHI, SEDI, LFI, API, MGAI, MCTI and STLI.

- (d) Sale of undeveloped land and golf and resort shares (included under RE Sales) Revenues on sale of undeveloped land and golf and resort shares for sale are recognized at point in time when control on the undeveloped land and golf and resort shares have passed to the buyer.
- (e) Food, beverage and others Revenues are recognized at point in time upon delivery to and receipt of consumer goods by the customer. Invoice for consumer goods transferred are due upon receipt by the customer.
- (f) Hotel accommodation Revenues are recognized over time during the occupancy of hotel guest and ends when the scheduled hotel room accommodation has lapsed (i.e., the related room services have been rendered). As applicable, invoices for hotel accommodations are due upon receipt by the customer. This is presented under Revenue from Rendering of Services (see Note 23).
- (g) Sales from Company-operated quick-service restaurants Revenues are recognized at point in time upon delivery to and receipt of consumer goods by the customer, and the Group has no obligation that could affect the customer's acceptance of the goods. Invoice for consumer goods transferred are due upon receipt by the customer.
- (h) Franchise revenues Revenues from franchised McDonald's restaurants (including the restaurant operated by a joint venture) include royalty and management fees. These are recognized in the period earned. (See Note 23)

Revenue and expenses are recognized excluding the amount of value-added tax (VAT).

As applicable, when the Group is required to refund the related purchase price for returned goods, it recognizes a refund liability for the expected refunds by adjusting the amount of revenues recognized during the period. Also, if applicable, the Group recognizes a right of refund asset on goods to be recovered from customers with a corresponding adjustment to Cost of Goods Sold account. However, there were no contracts that contain significant right of return arrangements that remain outstanding as of the end of the reporting periods.

Contract assets pertain to rights to consideration in exchange for goods or services that the Group has transferred to a customer that is conditioned on something other than passage of time. Under its contracts with customers, the Group will receive an unconditional right to payment for the total consideration upon the completion of the development of the property sold. Any rights to consideration recognized by the Group as it develops the property are presented as Contract Assets in the consolidated statement of financial position. Contract assets are subsequently tested for impairment in the same manner as the Group assesses impairment of its financial assets [see Note 2.5(c)].

Any consideration received by the Group in excess of the amount for which the Group is entitled is presented as Contract Liabilities in the consolidated statement of financial position. A contract liability is the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

If a transaction does not yet qualify as contract revenue under PFRS 15, the deposit method is applied until all conditions for recording the sale are met. Pending the recognition of revenue on real estate sale, consideration received from buyers are presented as customers' deposits under Other Liabilities account the consolidated statement of financial position.

The Group provides a membership card for its gaming patrons (i.e., of Travellers). Members earn points on gaming activity and such points are redeemable for complimentary goods and services such as room accommodations, food, beverages and others. Members may also earn special coupons or awards as determined during marketing promotions. The Group records revenue for the original transaction and a provision (and a corresponding recognition of promotional allowances in profit or loss) for the value of the points earned by members by reference to the relative fair values of the complimentary goods or services.

Cost and expenses (other than cost of real estate sales) are recognized in profit or loss upon utilization of the services or receipt of the goods or at the date they are incurred (see Notes 24 and 25). Incremental costs of obtaining a contract to sell a real estate property to a customer are recognized as an asset and are subsequently amortized over the duration of the contract on the same basis as revenue from such contract is recognized. Incremental costs in obtaining other customer contracts are expensed as incurred since amortization period of these costs, if capitalized, would be less than one year (a practical expedient in PFRS 15).

All finance costs are reported in profit or loss on an accrual basis (see Note 26), except capitalized borrowing costs which are included as part of the cost of the related qualifying asset (see Note 2.17).

Gaming revenue is recognized from net wins (losses) from gaming activities which represent the difference between coins and currencies deposited into the gaming machines or operations and the payments to customers, and for other games, the difference between gaming wins and losses, less sales incentives and other adjustments (i.e., promotional allowances) (see Note 23). The payout for wagers placed on gaming activities typically is known at the time the wager is placed (i.e., fixed odds wagering). These gaming transactions are accounted for as derivative transactions in accordance with PFRS 9 (previously PAS 39) (see Note 2.4). Gaming revenues from these transactions are recognized at fair value, which represents the price that would be received to sell a wager position or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Promotional allowances include rebates under the casino rebates program and the provision for the value of the gaming points earned by members, i.e. in using a membership card provided by the Group, by reference to the relative fair values of the complimentary goods or services. Promotional allowances are presented as a reduction of gaming revenues.

The Group also administers games in which the Group receives a fee rather than the Group being at risk to win or lose based on the outcome of the game, i.e. tournaments including card games and bingo operations. Revenues from these gaming-related activities, which are accounted in accordance with PFRS 15, are recognized over time as the services for administering the games are rendered, at an amount equivalent to the fee collected.

# 2.17 Borrowing Costs

Borrowing costs are recognized as expenses in the period in which they are incurred (see Note 26), except to the extent that they are capitalized (see Notes 2.6, 2.7 and 2.9). Borrowing costs that are attributable to the acquisition, construction or production of a qualifying asset (i.e., an asset that takes a substantial period of time to get ready for its intended use or sale) are capitalized as part of the cost of such asset.

The capitalization of borrowing costs commences when expenditures for the asset are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization ceases when substantially all such activities are complete.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

### 2.18 Leases

The Group accounts for its leases as follows:

### (a) Group as Lessee

Leases which transfer to the Group substantially all risks and benefits incidental to ownership of the leased item are classified as finance leases and are recognized as assets and liabilities in the consolidated statement of financial position at amounts equal to the fair value of the leased property at the inception of the lease or, if lower, at the present value of minimum lease payments. Lease payments are apportioned between the finance costs and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability.

Finance costs are recognized in profit or loss. Capitalized leased assets are depreciated over the shorter of the estimated useful life of the asset or the lease term.

Leases which do not transfer to the Group substantially all the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments (net of any incentive received from the lessor) are recognized as expense in profit or loss on a straight-line basis over the lease term. Associated costs, such as repairs and maintenance and insurance, are expensed as incurred.

## (b) Group as Lessor

Leases wherein the Group substantially transfers to the lessee all risks and benefits incidental to ownership of the leased item are classified as finance leases and are presented as receivable at an amount equal to the Group's net investment in the lease. Finance income is recognized based on the pattern reflecting a constant periodic rate of return on the Group's net investment outstanding in respect of the finance lease.

Leases which do not transfer to the lessee substantially all the risks and benefits of ownership of the asset are classified as operating leases. Lease income from operating leases is recognized in profit or loss on a straight-line basis over the lease term.

The Group determines whether an arrangement is, or contains, a lease based on the substance of the arrangement. It makes an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

# 2.19 Foreign Currency Transactions and Translation

### (a) Transactions and Balances

Foreign currency transactions during the period are translated into the functional currency at exchange rates which approximate those prevailing on transaction dates.

Foreign currency gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the consolidated statement of comprehensive income.

## (b) Translation of Financial Statements of Foreign Subsidiaries

The operating results and financial position of foreign subsidiaries (see Note 1) which are measured using the United States (U.S.) dollars, British pound sterling, European Union euro and Mexican peso, their functional currencies, are translated to Philippine pesos, the Parent Company's functional currency as follows:

- (i) Assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of the reporting period;
- (ii) Income and expenses for each profit or loss account are translated at the average exchange rates over the reporting period (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and,
- (iii) All resulting exchange differences are recognized in other comprehensive income and in a separate component of equity under Accumulated Translation Adjustments account.

When a foreign operation is partially disposed of or sold, such exchange differences are recognized in the consolidated statement of comprehensive income as part of the gain or loss on sale.

The translation of the financial statements into Philippine peso should not be construed as a representation that the foreign currency amounts could be converted into Philippine peso amounts at the translation rates or at any other rates of exchange.

# 2.20 Impairment of Non-Financial Assets

The Group's Investments in associates and joint ventures [see Notes 2.2(b), 2.2(c) and 12], Intangible Assets (see Notes 2.12 and 15), Investment Property (see Notes 2.10 and 14), Property, Plant and Equipment (see Notes 2.9 and 13) and other non-financial assets (see Notes 2.8 and 9) are subject to impairment testing [see Note 3.2(i)]. Intangible assets with an indefinite useful life or those not yet available for use are tested for impairment at least annually. All other individual assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

For purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, assets are tested for impairment either individually or at the cash-generating unit level. Impairment loss is recognized for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amounts which is the higher of its fair value less costs to sell and its value in use. In determining value in use, management estimates the expected future cash flows from each cash-generating unit and determines the suitable interest rate in order to calculate the present value of those cash flows. The data used for impairment testing procedures are directly linked to the Group's latest approved budget, adjusted as necessary to exclude the effects of asset enhancements. Discount factors are determined individually for each cash-generating unit and reflect management's assessment of respective risk profiles, such as market and asset-specific risk factors.

All assets are subsequently reassessed for indications that an impairment loss previously recognized may no longer exist and the carrying amount of the asset is adjusted to the recoverable amount resulting in the reversal of the impairment loss. This reversal does not apply to intangible assets with indefinite useful lives and those assets not yet available for use.

### 2.21 Employee Benefits

The Group provides post-employment benefits to employees through a defined benefit plan, as well as a defined contribution plan, and other employee benefits which are recognized as follows: (See Note 27)

# (a) Post-employment Benefit Plan

A defined benefit plan is a post-employment plan that defines an amount of post-employment benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and salary. The legal obligation for any benefits from this kind of post-employment plan remains with the Group, even if plan assets for funding the defined benefit plan have been acquired. Plan assets may include assets specifically designated to a long-term benefit fund, as well as qualifying insurance policies. The Group's post-employment defined benefit pension plans cover all regular full-time employees. The respective pension plans are tax-qualified, noncontributory and administered by respective trustees of three significant subsidiaries.

The liability recognized in the consolidated statement of financial position for a defined benefit plan is the present value of the defined benefit obligation (DBO) at the end of the reporting period less the fair value of plan assets. The DBO is calculated annually by independent actuaries using the projected unit credit method. The present value of the DBO is determined by discounting the estimated future cash outflows for expected benefit payments using a discount rate derived from the interest rates of zero coupon government bonds, that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating to the terms of the related post-employment liability. The interest rates are based from the reference rates published by Bloomberg using its valuation technology, Bloomberg Valuation (BVAL), in 2018; and by Philippine Dealing and Exchange Corp. (PDEX) in 2017. BVAL and PDEX provide evaluated prices that are based on market observations from contributed sources.

Remeasurements, comprising of actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions and the return on plan assets (excluding amount included in net interest) are reflected immediately in the consolidated statement of financial position with a charge or credit recognized in consolidated other comprehensive income in the period in which they arise. Net interest is calculated by applying the discount rate at the beginning of the period, taking account of any changes in the net defined benefit liability or asset during the period as a result of contributions and benefit payments. Net interest is reported as part of Finance and Other Income or Finance Costs and Other Charges account in the consolidated statement of comprehensive income.

Past-service costs are recognized immediately in profit or loss in the period of a plan amendment or curtailment.

#### (b) Post-employment Contribution Plan

A defined contribution plan is a post-employment plan under which the Group pays fixed contributions into an independent entity (i.e., Social Security System). The Group has no legal or constructive obligations to pay further contributions after payment of the fixed contribution. The contributions recognized in respect of defined contribution plans are expensed as they fall due. Liabilities and assets may be recognized if underpayment or prepayment has occurred and are included in current liabilities or current assets as they are normally of a short-term nature.

#### (c) Termination Benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognizes termination benefits when it is demonstrably committed to either: (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal; or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

#### (d) Share-based Employee Remuneration

The Group grants share options to key executive officers and employees eligible under each share option plan of the Parent Company, Megaworld, GERI, EMP and Travellers. The services received in exchange for the grant, and the corresponding share options, are valued by reference to the fair value of the equity instruments granted at grant date. This fair value excludes the impact of non-market vesting conditions (for example profitability and sales growth targets and performance conditions), if any. The share-based remuneration is recognized as an expense in profit or loss and the corresponding share option is recorded in the equity section of the consolidated statement of financial position.

Expense is recognized during the vesting period based on the best available estimate of the number of share options expected to vest. The estimate is subsequently revised, if necessary, such that it equals the number that ultimately vested on vesting date. No subsequent adjustment is made to expense after vesting date, even if share options are ultimately not exercised.

Upon exercise of share option, the proceeds received net of any directly attributable transaction costs up to the nominal value of the shares issued are allocated to capital stock with any excess being recorded as APIC, and the cost of the share option under Share Options account is reclassified to APIC.

#### (e) Bonus Plans

The Group recognizes a liability and an expense for bonuses, based on a formula that takes into consideration the Group's profits after certain adjustments. The Group recognizes a provision where it is contractually obliged to pay the benefits, or where there is a past practice that has created a constructive obligation.

#### (f) Compensated Absences

Compensated absences are recognized for the number of paid leave days (including holiday entitlement) remaining at the end of the reporting period. They are included in Trade and Other Payables account in the consolidated statement of financial position at the undiscounted amount that the Group expects to pay as a result of the unused entitlement.

# 2.22 Income Taxes

Tax expense recognized in profit or loss comprises the sum of current tax and deferred tax not recognized in other comprehensive income or directly in equity, if any (see Note 28).

Current tax assets or liabilities comprise those claims from, or obligations to, fiscal authorities relating to the current or prior reporting period, that are uncollected or unpaid at the end of the reporting period. They are calculated using the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognized as a component of tax expense in profit or loss.

Deferred tax is accounted for using the liability method, on temporary differences at the end of the reporting period between the tax base of assets and liabilities and their carrying amounts for financial reporting purposes. Under the liability method, with certain exceptions, deferred tax liabilities are recognized for all taxable temporary differences and deferred tax assets are recognized for all deductible temporary differences and the carryforward of unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilized. Unrecognized deferred tax assets are reassessed at the end of each reporting period and are recognized to the extent that it has become probable that future taxable profit will be available to allow such deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled provided such tax rates have been enacted or substantively enacted at the end of the reporting period.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow form the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amounts of its assets and liabilities.

Most changes in deferred tax assets or liabilities are recognized as a component of tax expense in consolidated profit or loss. Only changes in deferred tax assets or liabilities that relate to items recognized in other comprehensive income or directly in equity are recognized in other comprehensive income or directly in equity, respectively.

Deferred tax assets and deferred tax liabilities are offset if the Group has a legally enforceable right to set-off current tax assets against current tax liabilities and the deferred taxes relate to the same entity and the same taxation authority.

# 2.23 Earnings per Share

Basic earnings per share (EPS) is computed by dividing net profit attributable to equity holders of the parent company by the weighted average number of shares issued and outstanding, adjusted retroactively for any stock dividend, stock split or reverse stock split declared during the current period (see Note 22).

Diluted EPS is computed by adjusting the weighted average number of ordinary shares outstanding to assume conversion of dilutive potential shares [e.g., vested share options (see Note 21.6)].

#### 2.24 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Group's Strategic Steering Committee (SSC), its chief operating decision-maker. The SSC is responsible for allocating resources and assessing performance of the operating segments.

In identifying its operating segments, management generally considers the Group's major subsidiaries, as disclosed in Note 4, which represent the main products and services provided by the Group and the line of business in which the Group operates.

Each of these operating segments, which represents the major subsidiaries within the Group, is managed separately by each respective officers and management. All inter-segment transfers are carried out at arm's length prices.

The measurement policies the Group uses for segment reporting under PFRS 8, *Operating Segments*, are the same as those used in its consolidated financial statements. However, corporate assets which are not directly attributable to the business activities of any operating segment are not allocated to any segment.

There have been no changes from prior periods in the measurement methods used to determine reported segment profit or loss.

# 2.25 Related Party Transactions and Relationships

Related party transactions are transfers of resources, services or obligations between the Group and its related parties, regardless whether a price is charged (see Note 29).

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. These parties include: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Company; (b) associates; (c) individuals owning, directly or indirectly, an interest in the voting power of the Company that gives them significant influence over the Group and close members of the family of any such individual; and, (d) certain funded retirement plans, administered by trustee banks, of four significant subsidiaries.

In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

### 2.26 Events After the End of the Reporting Period

Any post-year-end event that provides additional information about the Group's consolidated financial position at the end of the reporting period (adjusting event) is reflected in the consolidated financial statements. Post-year-end events that are not adjusting events, if any, are disclosed when material to the consolidated financial statements. There are no post-year-end events that occurred up to date of issuance of the financial statements that would require disclosure or adjustment.

# 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Group's consolidated financial statements in accordance with PFRS requires management to make judgments and estimates that affect the amounts reported in the consolidated financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates.

# 3.1 Critical Management Judgments in Applying Accounting Policies

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the consolidated financial statements:

#### (a) Evaluating the Timing of Satisfaction of Performance Obligations

# (i) Real Estate Sales

The Group exercises critical judgment in determining whether each performance obligation to develop properties promised in its contracts with customers is satisfied over time or at a point in time. In making this judgment, the Group considers the following:

- any asset created or enhanced as the Group performs;
- the ability of the customer to control such asset as it is being created or enhanced;
- the timing of receipt and consumption of benefits by the customer; and,
- the Group's enforceable right for payment for performance completed to date.

The Group determined that its performance obligation is satisfied over time since it does not have an alternative use of the specific property sold as it is precluded by its contract from redirecting the use of the property for a different purpose. Further, the Group has rights over payment for development completed to date as the Group can choose to complete the development and enforce its rights to full payment under its contracts even if the customer defaults on amortization payments.

### (ii) Sales of consumer goods

The Group determines that revenue is recognized at a point in time when the control of the goods has passed to the customer, i.e. generally when the customer acknowledged delivery of goods.

# (iii) Hotel Accommodations

The Group determines that its revenue from hotel accommodations shall be recognized over time. In making its judgment, the Group considers the timing of receipt and consumption of benefits provided by the Group to the customers. The Group provides the services without the need of reperformance of other entities. This demonstrates that the customers simultaneously receive and consume the benefits of the Group's rendering of hotel services as it performs.

#### (iv) Food and Beverages, and Others

In determining the appropriate method to use in recognizing the Group's revenues from food, beverage and other consumer goods, the Group determines that revenue is recognized at a point in time when the control of the goods has passed to the customer, i.e. generally when the customer acknowledged delivery of goods. The service component of the restaurant operations is deemed as an insignificant cause on the timing of satisfaction of performance obligation since it is only passage of time until the customer receives and consumes all the benefits after delivery of the food and beverage items.

#### (b) Recognizing Revenue for Real Estate Activities

The Group uses judgment in evaluating the probability of collection of contract price on real estate sales as a criterion for revenue recognition. The Group uses historical payment pattern of customers in establishing a percentage of collection threshold over which the Group determines that collection of total contract price is reasonably assured. In 2018, the Group reassessed the historical behavior of its customers and determined a new percentage of collection threshold in recognizing revenue, which resulted in an increase of P13.2 billion in revenues and corresponding cost of real property sold of P6.6 billion in 2018.

# (c) Determining the Accounting Treatment of Gaming Revenues under PFRS 9 (or PAS 39) and PFRS 15 (or PAS 18)

The Group exercises judgment in determining whether its gaming transactions and gaming-related activities are within the scope of PFRS 9 (or PAS 39) or PFRS 15 (or PAS 18). In making this judgment, management considers whether both the Group and the patrons have the chance to win or lose money or other items of economic value based on the outcome of the game; or, only the patron has the chance to win or lose money or other items of economic value, with the Group only receiving a fee for administering the game, rather than the Group being at risk to win or lose based on the outcome of the game. When the Group takes a position against a patron, the resulting unsettled wager or position is a financial instrument that would likely meet the definition of derivative financial instrument and is accounted for under PFRS 9 (PAS 39).

Relative to this, the management has determined that its gaming revenues from table games and slot machines are within the scope of PFRS 9 (PAS 39) while gaming-related revenues from administering bingo and tournament games are within the scope of PFRS 15 (PAS 18).

# (d) Evaluating the Business Model and Cash Flow Characteristics of Financial Assets

Upon adoption of PFRS 9 beginning January 1, 2018, the Group applies the business model test and cash flow characteristics test at a portfolio of financial assets (i.e., group of financial instruments that are managed together to achieve a particular objective) and not on an instrument-by-instrument approach (i.e., not based on intention for each or specific characteristic of individual instrument) as these relate to the Group's investment and trading strategies.

The business model assessment is performed on the basis of reasonably expected scenarios (and not on reasonably expected not to occur, such as the so-called 'worst case' or 'stress case', scenarios). A business model for managing financial assets is typically observable through the activities that the Group undertakes to achieve the objective of the business model.

The Group uses judgment when it assesses its business model for managing financial assets and that assessment is not determined by a single factor or activity. Instead, the Group considers all relevant evidence that is available at the date of assessment which includes, but not limited to:

- How the performance of the business model and the financial assets held within the business model are evaluated and reported to key management personnel;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way in which those risks are managed; and,
- How managers of the business are compensated (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected).
- (e) Determining the ECL on Trade and Other Receivables and Advances to Related Parties

Beginning January 1, 2018, the Group applies the ECL methodology which requires certain judgments in selecting the appropriate method of determination. In measuring ECL, the Group considers a broad range of information which include past events, current conditions, and reasonable and supportable forecasts that affect collectability of the future cash flows of the financial assets. The Group uses a provision matrix to calculate ECL for trade and other receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating). The provision matrix is based on historical observed default rates. The Group's management intends to regularly calibrate (i.e., on an annual basis) the matrix to consider the historical credit loss experience with forward-looking information (i.e., forecast economic conditions). Details about the ECL on the Group's trade and other receivables are disclosed in Notes 2.4(d) and 31.2.

For advances to related parties, the management determined that the use of liquidity analysis model is applicable in the ECL assessment. In the case of these receivables from related parties, which are repayable on demand, the contractual period is the very short period needed to transfer the cash once demanded. Management determines possible impairment based on the sufficiency of the related parties' highly liquid assets in order to repay the Company's receivables if demanded at the reporting date taking into consideration the historical defaults of the related parties.

Details about the ECL on the Company's financial asset at amortized cost are disclosed in Note 31.2.

# (f) Assessing Impairment of AFS Financial Assets (2017)

The determination when an investment is other-than-temporarily impaired required significant judgment. In making this judgment, the Group evaluated, among other factors, the duration and extent to which the fair value of an investment is less than its cost, and the financial health of and near-term business outlook for the investee, including factors such as industry and sector performance, changes in technology and operational and financing cash flows. [See Notes 2.4(e)(iii)]

Based on evaluation of information and circumstances affecting the Group's AFS financial assets, management concluded that the assets were not impaired in 2017 and 2016.

# (g) Distinguishing Investment Properties, Owner-Occupied Properties and Real Estate Inventories

The Group determines whether a property qualifies as an investment property (see Note 2.10) or owner-occupied properties or inventories. The Group applies judgment upon initial recognition of the asset based on the intention and also when there is a change in use. In making its judgment, the Group considers whether the property generates cash flows largely independent of the other assets held by an entity. Investment property comprise of properties held to earn rental or for capital appreciation. Owner-occupied properties (see Note 2.9) generate cash flows that are attributable not only to the property but also to other assets used in the production or supply process while Inventories (see Note 2.7) are properties that are held for sale in the ordinary course of business. The Group considers each property separately in making its judgment.

Some properties comprise a portion that is held to earn rental or for capital appreciation and another portion that is held for use in the Group's main line of business or for administrative purposes. If these portions can be sold separately (or leased out separately under finance lease), the Group accounts for the portions separately. If the portions cannot be sold separately, the property is accounted for as investment property only if an insignificant portion is held for use in the Group's main line of business or for administrative purposes. Judgment is applied in determining whether ancillary services are so significant that a property does not qualify as investment property. The Group considers each property separately in making its judgment.

### (h) Distinguishing Investments in Financial Instruments and Golf and Resort Shares Inventories

In determining whether golf and resort shares shall be accounted for as either inventories or financial instruments, the Group considers its role in the development of the club and its intent for holding these shares. The Group classifies such shares as inventories when the Group acts as the developer and it intends to sell a developed property together with the club share.

# (i) Classifying Perpetual Debt Securities

The Group exercises judgment in classifying its perpetual debt securities as financial liabilities or equity instruments. In making its judgment, the Group considers the terms of the securities including any restrictions on the Group's ability to defer interest payments. Based on management's assessment, the perpetual debt securities are classified as equity securities and presented as part of NCI, as the Group has the ability to defer payments of principal and interest indefinitely (see Note 28.7).

# (j) Determining Control, Joint Control or Significant Influence

Judgment is exercised in determining whether the Group has control, joint control or significant influence over an entity. In assessing each interest over an entity, the Group considers voting rights, representation on the board of directors or equivalent governing body of the investee, interlocking directors, participation in policy-making process and all other facts and circumstances, including terms of any contractual arrangement.

#### (k) Distinguishing Asset Acquisition and Business Combinations

At the time of acquisition, the Group determines whether the acquisition represents the acquisition of a business or of assets (see Notes 1.2 and 2.11). The Group accounts for an acquisition as a business combination where an integrated set of activities is acquired in addition to the property. More specifically, consideration is made with regard to the extent to which significant processes are acquired and, in particular, the extent of ancillary services provided by the Group (e.g., for Megaworld, maintenance, cleaning, security, bookkeeping, hotel services, etc.). The significance of any process is judged with reference to the guidance in PAS 40, *Investment Property*, on ancillary services.

In 2018 and 2017, the Group gained control over various entities and a business unit as described in Note 1.2 which, based on management's assessment, are accounted for as business combinations. Also in 2016, the Group acquired brands and assets as described in Note 1.2(d) which, based on management's assessment, are accounted for as asset acquisitions since it does not include an integrated set of activities that are capable of being managed.

#### (l) Distinguishing Operating and Finance Leases

The Group has entered into various lease agreements. Critical judgment was exercised by management to distinguish each lease agreement as either an operating or a finance lease by looking at the transfer or retention of significant risk and rewards of ownership of the properties covered by the agreements. Failure to make the right judgment will result in either overstatement or understatement of assets and liabilities. Based on the Group's assessment, the Group's lease agreements are classified as operating leases.

# (m) Classifying Preferred Shares as Financial Liability

The Group determines the classification of preferred shares based on the substance of the contractual agreement and the characteristics of a financial liability or an equity instrument. Based on the management's assessment, the preferred shares are considered as financial liabilities, as they are redeemable at the option of the holder and the Group does not have the ability to defer payments of the principal and interest (see Notes 2.13 and 19).

# (n) Recognizing the Recoverability of Insurance Claims

The Group recognized insurance recoveries related to business interruption in 2018; and, actual losses incurred for damaged capital assets and other casualty losses in 2017 arising from the arson and robbery incident in June 2017 (see Note 30.9). Critical judgment was exercised by management to evaluate the recoverability of said claims as highly probable and virtually certain, on a per insurance coverage basis. As of December 31, 2017, the whole amount of recoverable claims including the portion received in 2018 was not accrued in full pending its finalization with the insurance company. The amount recovered for business interruption in 2018 is presented as part of Finance and Other Income account in the 2018 consolidated statement of comprehensive income, while the amount accrued as insurance claims receivable as of December 31, 2017 is presented as part of Trade and Other Receivables account in the 2017 consolidated statement of financial position, which was collected in 2018 (see Notes 6 and 26).

#### (o) Recognizing Provisions and Contingencies

Judgment is exercised by management to distinguish between provisions and contingencies. Policies on recognition of provisions and contingencies are discussed in Note 2.14 and disclosures on relevant provisions and contingencies are presented in Note 30.

#### 3.2 Key Sources of Estimation Uncertainty

Presented in the succeeding pages are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

# (a) Revenue Recognition for Performance Obligation Satisfied Over Time

In determining the amount of revenue from real estate sales to be recognized for performance obligations satisfied over time, the Group measures progress on the basis of actual costs incurred relative to the total expected costs to complete such performance obligation. Specifically, the Company estimates the total development costs with reference to the project development plan and any agreement with customers. Management regularly monitors its estimates and apply changes as necessary. A significant change in estimated total development costs would result in a significant change in the amount of revenue recognized in the year of change.

# (b) Impairment of Financial Assets at Amortized Cost

In measuring allowance for ECL, the Group added significant assumptions about the future economic conditions and credit behavior (e.g., likelihood of customers defaulting and the resulting losses), as further detailed in Note 2.4(d). In 2017 and 2016, the Group evaluated impairment based on available facts and circumstances affecting the collectability of the accounts, including, but not limited to, the length of the Group's relationship with the counterparties, the counterparties' current credit status based on third party credit reports and known market forces, average age of accounts, collection experience and historical loss experience. The methodology and assumptions used in estimating future cash flows are reviewed regularly by the Group to reduce any differences between loss estimates and actual loss experience.

The carrying value of trade and other receivables and the analysis of allowance for impairment on such financial assets are shown in Note 6.

# (c) Valuation of Inventories

In determining the net realizable values of inventories (see Notes 2.6 and 2.7), management takes into account the most reliable evidence available at the dates the estimates are made. Net realizable value is one of the key variables used in analyzing possible impairment. The Group's core business is subject to changes in market factors that directly affect the demand for inventories and real estate properties such as purchasing power of consumers, degree of competition, and other market-related factors. Future realization of the carrying amounts of these assets is also affected by price changes in the costs incurred necessary to produce the inventories and make a sale as well as market trends. Changes in the sources of estimation may cause significant adjustments to the Group's inventories and real estate properties within the next financial reporting period.

The amounts of allowance for inventory obsolescence provided by management are based on, among others, age and status of inventories and the Group's past experience. The net realizable value of inventories and an analysis of allowance for inventory write-down are presented in Note 8.

Considering the Group's pricing policy, the net realizable values of certain real estate properties are higher than their related costs.

#### (d) Fair Value Measurement of Financial Assets

The Group carries certain financial assets at fair value, which requires the extensive use of accounting estimates and judgment. Significant components of fair value measurement are determined using verifiable objective evidence such as foreign exchange rates, interest rates and volatility rates. However, the amount of changes in fair value would differ if the Group utilized different valuation methods and assumptions. Any change in fair value of these financial assets would affect profit and loss and other comprehensive income.

Management estimates the fair value of financial instruments where active market quotes are not available based on market inputs, using observable data that market participants would use in pricing the instrument. Where such data is not observable, management uses its best estimate. Estimated fair values of financial instruments may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date. (See Note 2.4)

The carrying amounts of financial assets at FVTPL and at FVOCI are disclosed in Notes 7 and 11, respectively. [See Notes 2.4(a)(ii)(iii) and 2.4(c)(i)(iii)]

# (e) Fair Value Measurement of Investment Properties

Investment properties are measured using the cost model (see Note 2.10). The fair value disclosed in Note 14 to the consolidated financial statements was estimated either by: (i) using the fair value of similar properties in the same location and condition; or, (ii) using the discounted cash flows valuation technique since the information on current or recent prices of certain investment property is not available. The Group uses assumptions that are mainly based on market conditions existing at each reporting period, such as: the receipt of contractual rentals; expected future market rentals; void periods; maintenance requirements; and appropriate discount rates. These valuations are regularly compared to actual market yield data and actual transactions by the Group and those reported by the market. The expected future market rentals are determined on the basis of current market rentals for similar properties in the same location and condition.

The Group determines the fair value of idle properties through appraisals by independent valuation specialists using market – based valuation approach where prices of comparable properties are adequate for specific market factors such as location and condition of the property.

A significant change in these elements may affect prices and the value of the assets. As of December 31, 2018 and 2017, the Group determined that there were no significant circumstances that may affect the fair value measurement of these properties. The fair value of the investment properties is disclosed in Notes 14 and 33.4.

# (f) Fair Value Estimation of Share Options

The fair value of the Options recognized as part of Salaries and employee benefits is shown under Other Operating Expenses account in the consolidated statement of comprehensive income (see Note 25). A corresponding credit to Share Options Outstanding for options related to the Group is presented in the equity portion of the consolidated statement of financial position (see Note 21.6).

The Group estimates the fair value of the Executive Share Option (the Options) by applying an option valuation model, considering the terms and conditions on which the Options were granted. The estimates and assumptions used are presented in Note 21.6 which include, among other things, the option's time of expiration, applicable risk-free interest rate, expected dividend yield, volatility of the share price (i.e., the Parent Company, Megaworld, GERI, TRAV and EMP) and fair value of the specific common shares. Changes in these factors can affect the fair value of share options at grant date.

# (g) Fair Value Measurement of Derivative Financial Instruments

Fair value measurement for gaming revenues under PFRS 9 (previously under PAS 39) represents the price that would be received to sell a wager position or that would be paid to transfer a liability in an orderly transaction between market participants at the measurement date, less any promotional allowances and other similar adjustments.

For other derivative financial instrument, management applies valuation techniques to determine the fair value of financial instruments where active market quotes are not available. The determination of the fair value of derivatives is dependent on the selection of certain assumptions used by third party experts in calculating such amounts. Those assumptions include, among others, expected movements in the index cumulative performance as defined in the swap agreement. Changes in assumptions could affect reported fair value of financial instruments. The Group uses judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period.

# (h) Estimation of Useful Lives of Property, Plant and Equipment, Investment Property and Intangible Assets

The Group estimates the useful lives of property, plant and equipment (see Note 2.9), investment property (see Note 2.10) and intangible assets (see Note 2.12) with finite lives based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment, investment property and intangible assets are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

Specific trademarks mentioned in Note 15 were assessed to have indefinite useful lives considering that there is no foreseeable limit to the period over which such trademarks are expected to generate cash inflows for the Group (i.e., trademarks for The Dalmore and Jura have been in existence for more than 100 years). Moreover, there are no legal or similar limits imposed on the period over which the Group has control or can use the said trademarks.

The carrying amounts of property, plant and equipment, investment property and intangible assets are presented in Notes 13, 14 and 15, respectively. Actual results, however, may vary due to changes in factors mentioned above.

Based on management assessment, no change in the estimated useful lives of property, plant and equipment, investment property and intangible assets is necessary in 2018 and 2017.

#### (i) Impairment of Non-Financial Assets

Goodwill and specific intangible assets with indefinite life are reviewed annually for impairment. An impairment review on all other non-financial assets is performed when certain impairment indicators are present. The Group's policy on estimating the impairment of non-financial assets is discussed in detail in Note 2.20. Though management believes that the assumptions used in the estimation of fair values reflected in the consolidated financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

Impairment loss recognized on Property, Plant and Equipment is discussed in Note 13. There is no impairment loss recognized on the Group's investment properties, goodwill, trademarks and other intangible assets and other non-financial assets based on management's evaluation for the years ended December 31, 2018, 2017 and 2016.

#### (j) Determining Realizable Amount of Deferred Tax Assets

The Group reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. An analysis of the realized and unrealized deferred tax assets is presented in Note 28.1.

# (k) Valuation of Post-Employment Defined Benefit Obligation

The determination of the Group's obligation and cost of post-employment defined benefit is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions include, among others, discount rates, salary rate increase, and employee turnover rate. A significant change in any of these actuarial assumptions may generally affect the recognized expense and the carrying amount of the post-employment benefit obligation in the next reporting period.

The amounts of post-employment benefit obligation and expense and an analysis of the movements in the estimated present value of post-employment benefit, as well as the significant assumptions used in estimating such obligation are presented in Note 27.2.

#### (l) Measurement of Gaming Points and Estimation of Liability for Unredeemed Gaming Points

The Group provides gaming points to its patrons based on gaming activity. Gaming points are redeemable in a wide selection of redemption categories. The Group recognizes the fair values of gaming points, based on redemption terms, historical redemption pattern of patrons and the fair value of promotional activities per source (i.e., hotel, food and beverage, and others). The Group reassesses the measurement basis used for calculating the fair value of gaming points on a regular basis. The carrying value of the gaming points accrued by the Group is presented as Unredeemed gaming points under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

### (m) Recognition of Financial Liability and Equity Components of Compound Financial instruments

The ELS instrument (see Note 20) contains both a financial liability, which is the Group's contractual obligation to pay cash, and an equity component, which is the holder's option to convert it into an equity instrument of the issuer. The equity component is assigned the residual value after deducting from the fair value of the instrument as a whole the amount separately determined for the liability component. Valuation techniques are used to determine fair values, which are validated and periodically reviewed. To the extent practicable, models use observable data, however, areas such as own credit risk, volatilities and correlations require management to make estimates. The Group uses judgment to select a variety of methods and make assumptions that are mainly based on conditions existing at the end of each reporting period.

Initially, the Group determined the carrying amount of the financial liability component by measuring the present value of the contractual stream of future cash flows, using the interest rate of similar liabilities that do not have an associated equity component. When the fair value of the financial liability is compared with the fair value of the compound financial instrument as a whole, which is equivalent to the issue price, there was no residual amount such that no value was assigned to the equity component; hence, no equity component was recognized in the consolidated financial statements at that time. Subsequently, the financial liability was measured at amortized cost. The total carrying amount of the ELS was presented as part of Other Non-current Liabilities account in the 2016 consolidated statement of financial position.

In 2017, as a result of the amendments on the ELS, management reassessed the compound instrument and recomputed the fair values of the components at the time of amendment, which resulted in a revalued financial liability component and an equity component with value. Accordingly, the Group presented the components separately as Equity-linked debt securities under Other Non-current Liabilities account (see Note 20) and as part of Non-controlling Interest accounts under Equity section, respectively, in the 2018 and 2017 consolidated statement of financial position.

# (n) Provision for Restoration of Leased Property

Property, plant and equipment includes the estimated cost of dismantling and restoring leased properties (building and leasehold improvements) to their original condition for which the Group is liable (see Note 2.9). The estimated cost was initially based on a recent cost to dismantle facilities. This was adjusted to consider estimated incremental annual cost up to the end of the lease term. The estimated dismantling cost was discounted using the prevailing market rate at the inception of the lease for an instrument with maturity similar to the term of the lease.

The carrying amount of ARO and provision for dilapidation are presented as part of Other Non-Current Liabilities account in the consolidated statement of financial position (see Note 20).

#### (o) Provision for Onerous Lease

The Group determines the provision for leasehold properties which are no longer used in the business for which the recoverable amount of the interest in the property is expected to be insufficient to cover future obligations relating to the lease using discounted cash flows and assumptions relating to future sublet income expectations. A significant change in the credit-adjusted risk-free rate used in discounting the estimated cost and sublease assumptions would result in a significant change in the amount of provision recognized with a corresponding effect on profit or loss.

The carrying amount of provision for onerous lease is presented as part of Other Non-Current Liabilities account in the consolidated statement of financial position (see Note 20).

#### (p) Business Combinations

On initial recognition, the assets and liabilities of the acquired business and the consideration paid for them are included in the consolidated financial statements at their fair values. In measuring fair value, management uses estimates of future cash flows and discount rates. Any subsequent change in these estimates would affect the amount of goodwill if the change qualifies as a measurement period adjustment. Any other change would be recognized in consolidated profit or loss in the subsequent period. (See Note 2.11)

#### 4. SEGMENT INFORMATION

#### 4.1 Business Segments

The Group is organized into major business segments, which are the major subsidiaries of the Group. These represent the main products and services provided by the Group and the line of business in which the Group operates (see Note 2.24). Presented below is the basis of the Group in reporting its primary segment information.

- (a) The Megaworld segment consists of development of real estate, integrated resorts, leasing of properties and hotel operations business which is primarily undertaken by Megaworld Corporation and subsidiaries, the Group's forerunner in the real estate industry.
- (b) The Emperador segment refers to the manufacture and distribution of distilled spirits, including the production of glass containers, which is undertaken by Emperador Inc. and subsidiaries.
- (c) The *Travellers* segment relates to tourism-oriented business that integrates entertainment, hospitality and leisure, including gaming, as that of Resorts World Manila, which is operated by Travellers International Hotel Group, Inc. and subsidiaries.
- (d) The GADC segment refers to operations of McDonald's restaurants in the Philippines in accordance with the franchise agreement between GADC and McDonald's Corporation, USA.

The Group disaggregates revenues recognized from contracts with customers into these segments that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. This same disaggregation is used in earnings releases, annual reports and investor presentations.

# 4.2 Segment Assets and Liabilities

Segment assets are allocated based on their physical location and use or direct association with a specific segment and they include all operating assets used by a segment and consist principally of operating cash and cash equivalents, trade and other receivables, contract assets, inventories, property, plant and equipment, intangible assets and investment properties. Segment liabilities include all operating liabilities and consist principally of trade and other payables, contract liability, interest-bearing loans and bonds payable.

### 4.3 Intersegment Transactions

Segment revenues, expenses and performance include sales and purchases between business segments. Such sales and purchases are eliminated in consolidation.

# 4.4 Analysis of Segment Information

Segment information can be analyzed as follows for the years ended December 31, 2018, 2017 and 2016:

			2018		
	Megaworld	Travellers	GADC	Emperador	Total
REVENUES Sales to external customers Intersegment sales	P 54,881,328,733 532,091,812	P 20,532,703,973 109,819,621	P 28,415,529,909	P 46,358,326,003	P 150,187,888,618 641,911,433
Finance and other income Segment revenues	<u>2,024,564,835</u> 57,437,985,380	<u>1,879,662,536</u> 22,522,186,130	204,209,303 28,619,739,212	679,322,390 47,037,648,393	4,787,759,064 155,617,559,115
Cost of sales and expenses excluding depreciation and amortization  Depreciation and amortization Finance cost and other charges Profit before tax Tax expense  SEGMENT PROFIT	( 30,130,763,120 ) 27,307,222,260 ( 2,268,838,880 ) ( 3,261,109,497 ) 21,777,273,883 ( 5,544,362,408 ) P 16,232,911,475	( 18,213,082,209 ) 4,309,103,921 ( 2,289,286,602 ) ( 404,826,256 ) 1,614,991,063 ( 144,909,807 )  P 1,470,081,256	( 24,823,471,642 ) 3,796,267,570 ( 1,191,150,982 ) ( 109,105,809 ) 2,496,010,779 ( 758,056,178 )  P 1,737,954,601	(36,671,149,630)	( 109,838,466,601 ) 45,779,092,514 ( 6,826,183,781 ) ( 4,593,721,802 ) 34,359,186,931 ( 8,054,743,071 ) P 26,304,443,860
SEGMENT ASSETS AND LIABILITIES Segment assets Segment liabilities	P 322,191,472,006 123,368,102,367	P 104,709,932,153 58,410,773,061	P 19,580,530,142 11,656,147,656	P 114,542,338,652 54,404,692,853	P 561,024,272,953 247,839,715,937
OTHER SEGMENT INFORMATION Share in net profit (loss) of associates and joint ventures	92,307,592	( 39,263)	-	198,909,795	291,178,124

				201	7 [As R	estated - see Note 2.	1(c)]			
		Megaworld		Travellers	_	GADC		Emperador		Total
REVENUES										
Sales to external customers	P	48,125,351,966	P	18,578,784,045	P	25,651,627,320	P	42,257,796,854	P	134,613,560,185
Intersegment sales		173,133,657		50,277,686		-		-		223,411,343
Finance and other income		1,815,055,331		172,363,323		255,129,148		411,549,414		2,654,097,216
Segment revenues		50,113,540,954		18,801,425,054		25,906,756,468		42,669,346,268		137,491,068,744
Cost of sales and expenses excluding depreciation and										
amortization	(	26,696,161,016)	(	15,076,261,599)	(	22,079,908,123)	(	32,526,530,752)	(	96,378,861,490
		23,417,379,938		3,725,163,455		3,826,848,345		10,142,815,516		41,112,207,254
Depreciation and amortization	(	1,830,763,458)	(	1,931,946,081)	(	1,160,186,016)	(	802,101,313)	(	5,724,996,868
Finance cost and other charges	(	2,234,699,822)	(	1,274,812,002)	(	172,099,662)	(	1,453,905,412)	(	5,135,516,898
Profit before tax		19,351,916,658		518,405,372		2,494,562,667		7,886,808,791		30,251,693,488
Tax expense	(	4,063,450,162)	(	218,395,439)	(	754,517,341)	(	1,503,052,461)	(	6,539,415,403
EGMENT PROFIT	<u>P</u>	15,288,466,496	<u>P</u>	300,009,933	<u>P</u>	1,740,045,326	<u>P</u>	6,383,756,330	<u>P</u>	23,712,278,085
SEGMENT ASSETS AND LIABILITIES										
Segment assets	Р	287,672,861,780	Р	84,365,114,201	Р	17,013,884,251	Р	110,654,016,965	P	499,705,877,197
Segment liabilities	1	113,688,842,332		42,151,627,670	•	10,242,056,765	1	51,114,592,291	•	217,197,119,058
OTHER SEGMENT INFORMATION Share in net profit (loss) of associates										
and joint ventures		118,829,303	(	232,813)		_		154,101,850		272,698,340

	2016 [As Restated – see Note 2.1(c)]								
	Megaworle	<u>d</u>	Travellers	_	GADC		Emperador	_	Total
REVENUES									
Sales to external customers	P 42,405,88	31,471 P	23,183,549,360	P	22,716,009,343	P	40,470,950,595	P	128,776,390,769
Intersegment sales	129,19	7,283	58,136,406		-		22,485,362		209,819,051
Finance and other income	1,743,32	8,172	85,896,223		95,417,789		444,501,068		2,369,143,252
Segment revenues	44,278,40	6,926	23,327,581,989		22,811,427,132		40,937,937,025		131,355,353,072
Cost of sales and expenses excluding depreciation and									
amortization	(24,253,39	<u>(8,032)</u> (	16,712,937,562)	(	19,714,018,727)	(	30,053,548,917)	(	90,733,903,238)
	20,025,00	8,894	6,614,644,427		3,097,408,405		10,884,388,108		40,621,449,834
Depreciation and amortization	( 1,486,97	1,728) (	1,643,106,203)	(	1,102,983,228)	(	708,238,131)	(	4,941,299,290
Finance cost and other charges	(3,216,92	(2,009)	1,458,618,238)	(	231,718,113)	(	713,874,962)	(	5,621,140,322
Profit before tax	15,321,10	8,157	3,512,919,986		1,762,707,064		9,462,275,015		30,059,010,222
Tax expense	(3,496,72	<u>.2,179</u> ) (	64,314,408)	(	529,208,455)	(	1,742,331,316)	(	5,832,576,358
SEGMEN'T PROFIT	<u>P 11,824,38</u>	<u>85,978</u> <u>P</u>	3,448,605,578	<u>P</u>	1,233,498,609	<u>P</u>	7,719,943,699	<u>P</u>	24,226,433,864
SEGMENT ASSETS AND LIABILITIES									
Segment assets Segment liabilities	P 253,466,44 93,789,74	,	73,934,705,268 31,670,179,894	Р	15,617,095,043 10,220,260,865	Р	93,657,270,308 40,626,020,465	Р	436,675,514,330 176,306,202,455
OTHER SEGMENT INFORMATION Share in net profit (loss) of associates									
and joint ventures	136,86	(742 /	538,345)				219,276,919		355,605,317

#### 4.5 Reconciliations

Presented below is a reconciliation of the Group's segment information to the key financial information presented in its consolidated financial statements.

		2017	2016
		[As Restated –	[As Restated –
	2018	see Note 2.1(c)]	see Note 2.1(c)]
Revenues			
Total segment revenues	P 155,617,559,115	P 137,491,068,744	P 131,355,353,072
Unallocated corporate revenue	1,809,658,261	1,520,964,571	1,748,842,604
Elimination of intersegment revenues	(641,911,433)	(223,411,343)	(209,819,051)
Revenues as reported			
in consolidated profit or loss	<u>P 156,785,305,943</u>	P 138,788,621,972	P 132,894,376,625
Profit or loss			
Segment operating profit	P 26,304,443,860	P 23,712,278,085	P 24,226,433,864
Unallocated corporate loss	( 1,986,654,038)	, , , ,	( 1,070,074,614)
Elimination of intersegment revenues	(641,911,433)	(223,411,343)	(
Profit as reported			
in consolidated profit or loss	P 23,675,878,389	P 22,275,968,587	P 22,946,540,199
Assets			
Segment assets	P 561,024,272,953	P 499,705,877,197	P 436,675,514,330
Unallocated corporate assets	27,226,921,775	35,906,274,250	25,255,117,630
Total assets reported in the			
consolidated statements			
of financial position	P 588,251,194,728	P 535,612,151,447	P 461,930,631,960
Liabilities			
Segment liabilities	P 247,839,715,937	P 217,197,119,058	P 176,306,202,455
Unallocated corporate liabilities	49,838,815,332	44,141,950,528	37,539,123,033
Total liabilities reported in the			
consolidated statements			
of financial position	P 297,678,531,269	P 261,339,069,586	P 213,845,325,488

Concentration of revenue is considered when at least 10% of total segment revenue is generated from a single customer. There is no concentration of the Group's revenue in a single customer as the 10% threshold has not been met in any of the years presented.

# 5. CASH AND CASH EQUIVALENTS

Cash and cash equivalents are broken down as follows:

	2018	2017 [As Restated – see Note 2.1(c)]
Cash on hand and in banks Short-term placements	P 24,302,215,975 20,476,795,558	P 22,493,526,840 30,290,873,322
	<u>P 44,779,011,533</u>	P 52,784,400,162

Cash in banks generally earn interest at rates based on daily bank deposit rates [see Notes 26 and 31.1(b)].

Short-term placements are made for varying periods up to 90 days and earn effective interest per annum ranging from 1.0% to 7.0% in 2018, 0.5% to 3.5% in 2017, and 0.6% to 2.5% in 2016.

The Group has Restricted short-term placements and Time deposits, which are shown under Other Current Assets account in the consolidated statements of financial position (see Note 9).

Interest income from Cash and Cash Equivalents for the years ended December 31, 2018, 2017 and 2016 is presented under Finance and Other Income account in the consolidated statements of comprehensive income (see Note 26).

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# 6. TRADE AND OTHER RECEIVABLES

Trade and other receivables consist of:

			2017
			[As Restated –
	Notes	2018	see Note 2.1(c)]
6			
Current:	17( ) 22.2		
Trade receivables	17(n,v), 23.2	D 45 500 664 645	D 04 504 540 445
	29.2	P 45,798,321,365	P 36,721,560,615
Advances to contractors			
and suppliers	2.4	12,205,310,741	9,479,405,564
Note receivable	2.4	216,692,321	-
Due from related parties	29.5	337,616,458	249,464,102
Accrued interest receivable		147,717,381	55,284,785
Claims receivables	3.1(n), 30.9	-	762,551,480
Others	30.4	3,193,129,542	2,103,822,009
		61,898,787,808	49,372,088,555
Allowance for impairment	3.2(e), 25		
	29.5 <b>(</b>	1,380,069,435)	( <u>884,705,546</u> )
		60,518,718,373	48,487,383,009
Non-current:			
Trade receivables	23.2, 29.2	4,349,378,898	8,976,202,656
Advances to contractors	23.2, 27.2	1,5 17,5 70,070	0,770,202,030
and suppliers	2.4	8,445,805,031	8,129,485,572
Loans receivable		110,869,565	145,289,857
Note receivable		54,173,080	-
Receivable from employees		36,664,154	44,538,520
Others		-	82,326,077
Others		12,996,890,728	17,377,842,682
Allowance for impairment	3.2(e), 25 <b>(</b>	12,224,936)	(12,224,936)
Amowance for impairment	3.4(e), 43 <b>(</b>	12,224,730)	(12,224,930)
		12,984,665,792	17,365,617,746
			11,000,011,110
		P 73,503,384,165	<u>P 65,853,000,755</u>

Trade receivables are non-interest bearing. Most trade receivables, particularly those relating to real estate sales, are covered by post-dated checks. As at December 31, 2018 and 2017, the Group has outstanding receivables assigned to local banks amounting to P889.3 million and P1,044.8 million, respectively [see Note 17(n and v)].

The installment period of real estate sales contracts averages from one to five years. Non-interest bearing trade receivables with maturity of more than one year after the end of the reporting period are remeasured at amortized cost using the effective interest rate of similar financial instruments. Interest income recognized amounted to P1.0 billion, P1.4 billion and P1.3 billion in 2018, 2017 and 2016, respectively. These amounts are presented as Interest income under Finance and Other Income account in the consolidated statements of comprehensive income (see Note 26).

Advances to contractors and suppliers pertain to noninterest-bearing and unsecured advances or downpayments to the Group's contractors and suppliers as initial payment or mobilization funds for services to be rendered and goods to be delivered to the Group. These are reduced proportionately upon receipt of progress billings from said suppliers. The current portion pertains to inventories while the non-current advances pertain to the construction of property, plant and equipment and investment property.

Note receivable pertains to a two-year unsecured interest-bearing advances granted by the Group in December 2018 to a certain third party. The note bears 5% interest starting January 1, 2019.

Claims receivables pertain to expected minimum insurance and recoveries from losses arising from property damages and other casualty losses [see Notes 3.1(n) and 30.9]. This has been fully collected in 2018.

Receivable from employees and due from related parties pertain to noninterest-bearing, unsecured and immediately demandable advances, settlement of which is generally made in cash, or through deduction from employees' salary or employees' liquidation of business related expenses (see Note 29.5).

Other current receivables include receivable from sale of land and loan receivable.

All of the Group's trade and other receivables have been assessed for indications of impairment using the ECL model required under PFRS 9 [see Note 2.4(d)]. Certain receivables were found to be impaired; hence, adequate amounts of allowance for impairment have been recognized. Certain past due accounts from real estate sales are not provided with allowance for impairment to the extent of the expected market value of the property sold to the customer as the titles to the real estate properties remain with the Group until the receivables are fully collected, hence there is no loss given default in case of non-payment (see Note 31.2).

A reconciliation of the allowance for impairment at the beginning and end of the reporting periods is shown below.

	<u>Notes</u>	_	2018		2017
Balance at beginning of year		P	896,930,482	P	762,954,888
Effect of adoption of PFRS 9	2.3(a)(iii)	_	332,421,578		762.054.000
As restated Impairment losses during the			1,229,352,060		762,954,888
year	25, 29.5		169,501,339		145,518,483
Reversal of impairment					
previously recognized	26	(	6,559,028)	(	7,553,903)
Write-off of trade receivables previously provided with					
allowance		_	-	(	3,988,986)
Balance at end of year		<u>P</u>	1,392,294,371	<u>P</u>	896,930,482

Impairment losses are presented under Other Operating Expenses account (see Note 25), while the gain on reversal is presented as part of Miscellaneous under Finance and Other Income account in the consolidated statements of comprehensive income (see Note 26).

All trade receivables are subject to credit risk exposure (see Note 31.2). However, the Group does not identify specific concentrations of credit risk with regard to trade and other receivables as the amounts recognized consist of a large number of receivables from various customers.

#### 7. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

This account consists of local and foreign investments, held for trading, as follows:

	2018	2017
Marketable debt securities Quoted equity securities Derivative financial assets	P 9,994,421,546 3,196,517,663 426,485,938	P 11,864,245,566 1,632,656,186 19,572,259
	<u>P 13,617,425,147</u>	<u>P 13,516,474,011</u>

Marketable debt securities, which bear interest ranging from 4.3% to 7.7%, 4.3% to 8.3% and 2.8% to 8.4% per annum as at December 31, 2018, 2017 and 2016, respectively, are measured at their fair values determined directly by reference to published prices quoted in an active market. The net changes in fair values of these financial assets are presented either as part of Fair value gains under Finance and Other Income account or Fair value losses under Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26). Interest income amounting to P40.8 million, P80.6 million and P285.5 million for 2018, 2017 and 2016, respectively, is shown as part of Finance and Other Income account in the consolidated statements of comprehensive income (see Note 26).

A portion of marketable debt securities placed with certain foreign banks is covered by a set-off provision. The loans set-off against marketable debt securities amounted to U.S.\$45.1 million (P2,248.8 million) as at December 31, 2016. The loans were settled in 2017. No instruments were set-off as at December 31, 2017 and 2018.

Derivative financial assets arise from foreign exchange margins trading spot and forward contracts entered into by the Group. As of December 31, 2018, the hedging instrument has a positive fair value of P426.5 million. The term of these forward contracts is usually one month to one year. Changes in foreign currency value arising from such investments are taken up in profit or loss and are recorded either as part of Fair value gains under Finance and Other Income account or Fair value losses under Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26).

#### 8. INVENTORIES

The details of inventories are shown below [see Notes 2.6, 3.1(d) and 3.2(c)].

	Notes	2018	2017 [As Restated – see Note 2.1(c)]
At cost – Real estate for sale Property development costs Raw land inventory Golf and resort shares for sale		P 82,060,440,050 8,157,949,491 8,459,347,672 2,243,707,288	P 72,647,397,956 6,381,569,472 6,913,892,233 2,816,204,114
	17(n)	100,921,444,501	88,759,063,775
At net realizable value: Work-in-process goods Finished goods Raw materials Food, supplies and other consumables		19,310,965,391 4,996,540,420 3,261,111,478 3,138,423,500 30,707,040,789	17,786,098,444 3,608,924,741 3,249,324,608 
Allowance for inventory write-down	2.6	(234,473,864)	(174,836,786)
	17(ee)	30,472,566,925	<u>26,787,706,105</u>
		<u>P 131,394,011,426</u>	<u>P 115,546,769,880</u>

Real estate for sale pertains to the accumulated costs incurred in developing residential houses, lots and condominium units for sale which refer to the Group's horizontal and condominium projects and certain integrated tourism projects. Total cost includes capitalized borrowing costs amounting to P2,305.3 million, P1,804.7 million and P1,540.4 million in 2018, 2017, and 2016, respectively (see Note 17). The amount capitalized was determined using a capitalization rate of 4.55%, 4.55% and 4.32% in 2018, 2017 and 2016, respectively. Certain real estate for sale are subject to negative pledge on certain loans obtained by the Group [see Note 17(n)].

Property development costs pertain to accumulated costs incurred for properties undergoing development. The relative cost of a unit sold under development is charged to cost of sales in the same manner as revenue is recognized. The relative costs of units completed prior to sale are reclassified to Real estate for sale.

Raw land inventory pertains to properties which the Group intends to develop into residential properties to be held for sale.

Work-in-process pertains mainly to substantial inventory of aged whisky stocks in Scotland which mature over periods of up to 60 years. These maturing whisky stock inventory amounted to P15,415.2 million and P13,501.2 million as of December 31, 2018 and 2017, respectively, which included capitalized depreciation costs (see Note 13).

Golf and resort shares for sale comprise of proprietary or membership shares (landowner resort shares and founders shares) that are of various types and costs. The cost of the landowner resort shares is based on the acquisition and development costs of the land and the project. The cost of the founders shares is based on the par value of the resort shares which is P100 per share.

Food, supplies and other consumables include paper and packaging, promotional materials, membership program items, operating supplies, spare parts, fuel and lubricants.

A reconciliation of the allowance for inventory write-down at the beginning and end of the reporting periods is shown below.

	Notes		2018		2017 .s Restated – e Note 2.1(c)]
Balance at beginning of year Additional losses during the year Reversals of write-down	24, 25 26	P	174,836,786 59,637,078	P (	169,987,543 19,104,221 14,254,978)
Balance at end of year		<u>P</u>	234,473,864	<u>P</u>	174,836,786

The additional losses on inventories were recognized to reduce the carrying values of cased stocks, dry goods and supplies in 2018 and 2017. The additional losses on cased stocks and dry goods are shown as part of Other direct and overhead under Cost of Goods Sold account in the consolidated statements of comprehensive income (see Note 24). Further, additional losses on supplies are shown as Write-down of inventories under Other Operating Expenses accounts in the consolidated statements of comprehensive income (see Note 25). The reversals of write-down are shown as part of Miscellaneous under Finance and Other Income account in the consolidated statements of comprehensive income (see Note 26).

#### 9. OTHER ASSETS

The composition of this account is shown below.

	Notes	2018	2017 [As Restated – see Note 2.1(c)]
Current:	2.8		
Input VAT		P 7,800,311,920	P 6,616,129,225
Restricted short-term placements	5	3,151,747,018	3,057,860,384
Prepayments		2,776,862,790	1,793,267,124
Creditable withholding taxes		921,178,241	679,983,433
Deferred commission	23.3	841,421,867	537,781,266
Refundable deposits		192,940,895	448,470,573
Time deposits	5	118,551,065	117,126,031
Office supplies		88,126,757	85,326,709
Others		394,199,932	473,293,580
		16,285,340,485	13,809,238,325
Non-current:	2.8		
Advances for future investment	30.3(a)	2,144,665,176	1,556,429,882
Refundable deposits	. ,	1,753,002,493	1,610,637,649
Property mortgage receivable		650,178,519	654,595,116
Deferred commission	23.3	301,179,774	305,749,301
Deferred input VAT		166,540,481	192,499,656
Claims for tax refund		112,282,175	112,282,175
Advance payments for			
assets acquisition		359,199,665	385,962,965
Others		539,637,520	593,782,034
		6,026,685,803	5,411,938,778
		<u>P 22,312,026,288</u>	<u>P 19,221,177,103</u>

Restricted short-term placements [see Note 30.3(a)] are made for varying periods ranging from 30 to 90 days in 2018 and 2017, and earn effective interests ranging from 4.0% to 4.1% per annum in 2018, 1.3% to 2.8% per annum in 2017 and 1.3% to 2.3% per annum in 2016 (see Note 26).

Time deposits pertain to placements with maturity of 360 days, which earn an effective interest of 1.5% in 2018 and 2017 and 1.4% in 2016.

Prepayments include prepaid taxes, insurance, rentals and advertising, which are expected to be realized in the next reporting period.

Advances for future investment pertain to the advances made by the Group to Philippine Amusement and Gaming Corporation (PAGCOR) starting 2014 in connection with the development of Site A [see Note 30.3(a)]. In 2018 and 2017, the Group made additional payments to PAGCOR amounting to P0.6 billion in each year to fulfill the future investment.

In 2016, the Group purchased from one of its property lessors an outstanding mortgage debt on one of the Group's leased properties. The purchased mortgage asset entitles the Group to full security over the leased property and to monthly interest payments from the property lessor. However, the Group remains as lessee over the property; hence, it is still required to make monthly lease payments to the property lessor until 2036.

In 2016, the Group made a deposit for a certain acquisition amounting to P449.3 million presented as part of Advance payments for asset acquisition which remains outstanding as of December 31, 2016. The said deposit was applied in full against the total considerations paid in 2017 (see Note 1.2). Remaining portion as of December 31, 2018 pertain to advance payment for the purchase of machinery and equipment.

Current others include payroll funds and food and beverage inventories while non-current others include prepaid rentals and non-financial deposits.

# 10. ADVANCES TO/FROM LANDOWNERS AND JOINT VENTURES

### 10.1 Advances to Landowners and Joint Ventures

The Group enters into numerous joint operation agreements for the joint development of various real estate projects. The joint operation agreements stipulate that the Group's joint operator shall contribute parcels of land and the Group shall be responsible for the planning, conceptualization, design, demolition of existing improvements, construction, financing and marketing of residential and condominium units to be constructed on the properties. Costs incurred for these projects are recorded under the Real estate for sale under Inventories account in the consolidated statements of financial position (see Note 2.7).

The Group also grants noninterest-bearing, secured cash advances to a number of landowners and joint operators under the joint operation agreements they entered into with landowners covering the development of certain parcels of land. Under the terms of the joint operation agreements, the Group, in addition to providing specified portion of total project development costs, also commits to advance mutually agreed-upon amounts to the landowners to be used for pre-development expenses such as the relocation of existing occupants.

As at December 31, 2018 and 2017, the Group's management has assessed that the advances to joint ventures are fully recoverable. Accordingly, no impairment loss was recognized in those years.

As at December 31, 2018 and 2017, there has been no outstanding commitment for cash advances under the joint arrangements. The net commitment for construction expenditures amounts to:

	2018	2017
Total commitment for		
construction expenditures	P 31,949,011,190	P25,920,193,838
Total expenditures incurred	( <u>22,122,879,520</u> )	(_18,730,950,238)
Net commitment	P 9,826,131,670	P 7,189,243,600

The Group's interests in joint operations and projects, ranging from 57% to 95% in 2018 and 2017, are as follows:

#### Megaworld:

- McKinley Hill
- McKinley West
- Newport City
- Manhattan Garden City
- Noble Place
- Uptown Bonifacio
- Northill Gateway
- The Maple Grove
- Vion Tower

#### GERI:

- Alabang West
- Caliraya Spring
- Forest Hills
- Kingsborough
- Monte Cielo de Peñafrancia
- Mountain Meadows
- Pahara at Southwoods
- Sta. Barbara Heights Phase 2 & 3
- Holland Park
- Sta. Barbara Heights Shophouse District

#### SPI:

- Capitol Plaza
- Governor's Hills
- Mandara
- Sta. Rosa Heights
- Sta. Rosa Hills
- Sentosa
- Asmara
- 88 Gibraltar
- One Lakeshore
- Two Lakeshore
- Riva Bella
- Solana
- Gentri Heights
- Fountain Grove
- Palm City
- The Mist Residence

#### EELHI:

- Pioneer Woodlands
- San Lorenzo Place
- Various Metro Manila and Calabarzon Projects

The aggregate amounts of the current assets, long-term assets, current liabilities and long-term liabilities as at December 31, 2018 and 2017, and income and expenses for each of the three years in the period ended December 31, 2018 related to the Group's interests in these joint arrangements, are not presented or disclosed in the consolidated financial statements as these are only joint operations in which the Group is an operator [see Note 2.2(c)].

As at December 31, 2018 and 2017, the Group has assessed that the probability of loss that may arise from contingent liabilities is remote and there are no other contingent liabilities with regard to these joint operations.

#### 10.2 Advances from Joint Ventures

This account represents the share of joint venture partners in the proceeds from the sale of certain projects in accordance with various joint venture agreements entered into by the Group. The total outstanding balance is presented as part of Advances from Related Parties account in the consolidated statements of financial position (see Note 29.6).

# 11. FINANCIAL ASSETS AT FVOCI (AFS Financial Assets – 2017)

As of December 31, 2018, financial assets at FVOCI [see Notes 2.4(a)(ii)] is comprised of the following:

	Note_		
Equity securities: Quoted Unquoted	33.2	P	138,241,610 321,733,274
		р	459,974,884

As of December 31, 2017, AFS financial assets [see Notes 2.4(c)(iii)] is comprised of the following:

T	<u>Note</u>		
Equity securities: Quoted	33.2	<u>P</u>	136,872,015
Unquoted Allowance for imp	airment	(	298,031,214 3,257,940) 294,773,274
		<u>P</u>	431,645,289

The reconciliation of the carrying amounts of these financial assets are as follows:

		2018		2017
Balance at beginning of year	P	431,645,289	P	673,115,286
Additions		1,980,263		15,857,795
Foreign currency losses	(	165,687)		-
Fair value gains	•	26,515,019		26,875,114
Disposals			(	284 <u>,202</u> ,906)
Balance at end of year	р	459 974 884	p	431 645 289
Darance at end of year	<u>-</u>	<del>137,771,001</del>	<u>-</u>	T31,0T3,207

Equity securities consist of local shares of stock and various proprietary club shares which are denominated in Philippine pesos. Golf club shares are proprietary membership shares of Travellers from certain golf clubs.

The fair values of the quoted financial assets have been determined by reference to published prices in an active market. The changes in the fair value amounted to P26.5 million gain in 2018, P26.9 million gain in 2017 and P10.8 million loss in 2016 and are presented as part of Net Unrealized Fair Value Gains (Losses) on Financial Assets at FVOCI (AFS Financial Assets – 2017) in the consolidated statements of comprehensive income.

Prior to 2018, upon disposal of various AFS financial assets, the Group realized gains amounting to P22.2 million in 2017 and P11.9 million in 2016, these are included under Finance Costs and Other Charges or Finance and Other Income account, respectively, in the consolidated statements of comprehensive income (see Note 26). As a result of the disposal, the fair value gains and losses accumulated in OCI pertaining to the AFS Financial assets sold were recycled to profit or loss and are included in the amount of realized gain from disposal of AFS Financial assets.

There were no disposal of financial assets at FVOCI in 2018.

# 12. INVESTMENTS IN AND ADVANCES TO ASSOCIATES AND OTHER RELATED PARTIES

# 12.1 Breakdown of Carrying Values

The details of investments in and advances to associates and other related parties and interest in joint ventures, which are carried at equity method, are presented below and in the succeeding pages.

	Notes	2018	2017
Investments of Megaworld			
in Associates:			
Acquisition costs:			
SHDI	12.2	P 1,089,666,735	P 1,089,666,735
NPI		734,396,528	734,396,528
BWDC		199,212,026	199,212,026
BNHGI	12.3	109,216,973	109,216,973
PTHDC		64,665,000	64,665,000
PCMCI		-	877,776,746
FERC		-	28,000,000
FENI		-	10,000,003
FESI		-	7,808,360
FERSAI			4,000,000
		<u>2,197,157,262</u>	3,124,742,371
Accumulated share in net losses:			
Balance at beginning of year		( 305,826,514)	( 424,655,817)
Share in net profits for the year		92,307,592	118,829,303
Write-off		(44,899,245)	<u> </u>
Balance at end of year		(258,418,167)	(305,826,514)
Accumulated equity in other			
comprehensive income:			
Balance at beginning of year		44,685,164	10,768,669
Share in other comprehensive		• •	•
income of associate		13,452,063	33,916,495
Balance at end of year		58,137,227	44,685,164
Balance carried forward		P 1,996,876,322	P 2,863,601,021

	Notes	2018	2017
Balance brought forward		P 1,996,876,322	P 2,863,601,021
Investment of EMP in BLC, a joint venture – acquisition cost	12.4	3,703,721,965	3,703,721,965
Withdrawal		( <u>858,354,900</u> )	(858,354,900)
Accumulated share in net profits:  Balance at beginning of year  Share in net profits for the year  Dividend received during the year  Balance at end of year		388,577,700 198,909,795 (	295,428,091 154,101,850 ( <u>60,952,241</u> ) 388,577,700 3,233,944,765
Investment of Travellers in FRTMI, a joint venture – acquisition cost		10,000,000	10,000,000
Accumulated share in net losses: Balance at beginning of year Share in net losses for the year Balance at end of year		( 771,158) ( 39,263) ( 810,421) 9,189,579	( 538,345) ( 232,813) ( 771,158) 9,228,842
Investment of FCI in FPARI, an associate – acquisition cost		14,700,000 5,298,373,293	14,700,000 6,121,474,628
Advances to Associates and Other Related Parties	29.4	2,644,503,318 P 7,942,876,611	2,544,141,192 P 8,665,615,820

The total share in net profits amounts to P291.2 million, P272.7 million and P355.6 million for the years ended December 31, 2018, 2017 and 2016 respectively. These amounts are shown as Share in Net Profits of Associates and Joint Ventures – Net account in the consolidated statements of comprehensive income.

The carrying costs of Investments in Associates are lower than the book values of such investments in the investees' books; hence, management has assessed that recognition of impairment losses in 2018, 2017 and 2016 is not necessary.

#### 12.2 SHDI

The shares of stock of SHDI are listed in the PSE. In 2017, TDI acquired 235.0 million SHDI shares amounting to P235.0 million representing 10.44% ownership interest. Megaworld's effective ownership over SHDI increased to 45.67% as a result of TDI's acquisition of shares.

#### 12.3 BNHGI

In 2017 and 2016, FEPI sold portions of its ownership interest each year, reducing the Group's effective ownership over BNHGI to 8% and 17%, respectively. The Group recognized gain on these sales, which is the difference between the proceeds over the carrying amount of the Group's investment in this associate, amounting to P113.1 million and P82.5 million in 2017 and 2016, respectively, and presented under Finance and Other Income in the consolidated statements of comprehensive income (see Note 26).

The group maintained its ability to exercise significant influence over BNHGI despite the decrease in ownership.

#### 12.4 BLC

In 2017, the Group partially withdrew its investment in BLC. The amount withdrawn was used by the Group for its investment, representing 50% of the capital stock of DBLC (see Note 1.1).

#### 12.5 Summarized Financial Information

The aggregated amounts of assets, liabilities, revenues and net profit (loss) of the associates and joint ventures are as follows as at and for the years ended December 31, 2018 and 2017 (in thousands):

2018

Revenues

Liabilities

Net Profit

(Loss)

NPI BLC BWDC BNHGI PTHDC SHDI FRTMI	P	5,672,245 5,205,938 2,405,653 1,800,339 1,135,955 711,590 3,485	P	1,317,006 1,267,988 919,092 196,755 1,009,473 313,903 129	P	10 6,239,422 241,488 - - 525,595 4	(P ( (	1,165) 397,835 150,106 136) 763) 54,525 79)
	<u>P</u>	16,935,205	P	5,204,346	P	7,006,519	P	600,323
				20	)17			
		A		T 1.1. TW1		D		Net Profit
		Assets		Liabilities		Revenues	-	(Loss)
NPI	P	5,673,410	P	1,317,006	P	10	(P	97)
BLC		4,460,318		1,253,479		2,686,510	`	308,204
BWDC		2,614,723		1,283,079		299,821		209,926
PCMCI		2,442,354		8,522		3	(	9,589)
BNHGI		1,800,333		196,478		-	(	136)
PTHDC		1,136,407		1,009,162		5	(	1,589)
SHDI		707,312		364,150		535,512		61,730
FERC		277,875		209,509		-		-
FERSAI		157,909		173,014		-		-
FENI		98,511		93,113		-		-
FESI		61,571		16,234		- 17	,	-
FRTMI		3,459	_	638	_	17	(	466)
	<u>P</u>	19,434,182	P	5,924,384	<u>P</u>	3,521,878	<u>P</u>	567,983

# 13. PROPERTY, PLANT AND EQUIPMENT

The gross carrying amounts and accumulated depreciation, amortization and impairment of property, plant and equipment at the beginning and end of the reporting periods are shown below. [See Notes 2.9, 3.1(g) and 3.2(h)]

	Land and Land Improvements	Buildings and Leasehold Improvements	Machinery and Equipment	Transportation Equipment	Condominium Units, Fixtures and Other Equipment	Construction in Progress	Total
December 31, 2018							
Cost Accumulated depreciation,	P 13,827,100,187	P 61,147,681,571	P 28,643,555,824	P 1,503,903,069	P 14,430,580,074	P 31,509,507,398	P 151,062,328,123
amortization and impairment	(243,771,951)	(12,526,574,394)	(13,635,832,315)	(821,069,323)	(6,333,436,904)		(33,560,684,887)
Net carrying amount	P 13,583,328,236	P 48,621,107,177	P 15,007,723,509	<u>P 682,833,746</u>	P 8,097,143,170	<u>P 31,509,507,398</u>	<u>P 117,501,643,236</u>
December 31, 2017 Cost Accumulated depreciation,	P 13,258,156,917	P 48,777,083,571	P 23,173,692,253	P 1,255,342,539	P 11,721,288,150	P 28,345,712,887	P 126,531,276,317
amortization and impairment	(210,347,851_)	(10,172,440,363)	(11,938,706,307)	(696,565,906)	(5,486,731,263)	<u> </u>	(28,504,791,690)
Net carrying amount	P 13,047,809,066	P 38,604,643,208	P 11,234,985,946	<u>P 558,776,633</u>	P 6,234,556,887	P 28,345,712,887	P 98,026,484,627
January 1, 2017 Cost Accumulated depreciation,	P 12,582,510,927	P 44,152,563,556	P 19,843,643,000	P 1,015,546,308	P 9,554,335,481	P 20,668,602,178	P 107,817,201,450
amortization and impairment	(183,255,383 )	(8,479,481,389)	(10,645,276,674)	(594,039,740)	(4,921,477,189)	<u>=</u>	(24,823,530,375)
Net carrying amount	P 12,399,255,544	P 35,673,082,167	P 9,198,366,326	P 421,506,568	P 4,632,858,292	P 20,668,602,178	P 82,993,671,075

A reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the reporting periods is shown below.

	Land and Land Improvements	Buildings and Leasehold Improvements	Machinery and Equipment	Transportation Equipment	Condominium Units, Fixtures and Other Equipment	Construction in Progress	Total
Balance at January 1, 2018, net of accumulated depreciation amortization and impairment Transfer from investment property Additions Disposals – net Reclassifications – net Reversal of impairment loss Depreciation and amortization charges for the year	P 13,047,809,066 188,327,685 400,611,838 - ( 19,996,253) - ( 33,424,100)	P 38,604,643,208 3,995,657,527 1,736,357,067 ( 106,041,493) 6,476,513,167 19,258,000 ( 2,105,280,299)	P 11,234,985,946 - 3,567,034,502 ( 195,259,103 ) 2,372,336,312 - ( 1,971,374,148)	P 558,776,633 - 305,532,305 ( 12,995,619) 18,588,239 - ( 187,067,812)	P 6,234,556,887 779,754,000 1,921,481,657 ( 5,066,502) 70,991,204 - ( 904,574,076)	P 28,345,712,887 - 12,054,594,344 ( 26,842,756) ( 8,863,957,077)	P 98,026,484,627 4,963,739,212 19,985,611,713 ( 346,205,473) 54,475,592 19,258,000 ( 5,201,720,435)
Balance at December 31, 2018, net of accumulated depreciation, amortization and impairment	<u>P 13,583,328,236</u>	P 48,621,107,177	<u>P 15,007,723,509</u>	<u>P 682,833,746</u>	<u>P 8,097,143,170</u>	<u>P 31,509,507,398</u>	<u>P 117,501,643,236</u>
Balance at January 1, 2017, net of accumulated depreciation amortization and impairment Transfer from investment property Transfer to investment property Additions Additions due to acquired subsidiaries Disposals – net Write-off of damaged assets Reclassifications – net Reversal of impairment loss Depreciation and amortization charges for the year	P 12,399,255,544	P 35,673,082,167  3,773,769,094  ( 63,982,758) ( 377,467,784) 1,473,839,585 60,504,846 ( 1,935,101,942)	P 9,198,366,326 3,737,159,737 - ( 76,905,182) ( 260,327,124) 240,855,237 - ( 1,604,163,048)	P 421,506,568  300,417,618  - ( 10,806,243)  - ( 152,341,310)	P 4,632,858,292 1,619,168,429 ( 85,581,344) 856,448,913 5,255,192 ( 11,451,516) ( 14,809,416) 5,736,523 - ( 773,068,186)	P 20,668,602,178	P 82,993,671,075 1,619,168,429 ( 85,581,344) 20,446,934,673 5,255,192 ( 1,869,096,966) ( 652,604,324) - 60,504,846 ( 4,491,766,954)
Balance at December 31, 2017, net of accumulated depreciation, amortization and impairment	P_13,047,809,066	<u>P 38,604,643,208</u>	<u>P 11,234,985,946</u>	<u>P 558,776,633</u>	P 6,234,556,887	P 28,345,712,887	P 98,026,484,627

Construction in progress includes accumulated costs incurred on the casino and hotel sites being constructed as part of Travellers' investment commitment in accordance with its Provisional License Agreement with PAGCOR [see Note 30.3(a)]. In 2018, Travellers has completed the construction of Hilton Manila. In 2017, the construction of RunWay Manila, a pedestrian link bridge that connects Ninoy Aquino International Airport Terminal (NAIA) 3 and Newport City, was completed (see Note 30.9). Accordingly, the respective accumulated costs incurred for these facilities were reclassified from Construction in progress to Buildings and leasehold improvements in 2018 and 2017.

Moreover, construction in progress also includes the accumulated costs incurred in the construction of new stores under GADC and distillery plant in Batangas. In 2018 and 2017, the corresponding costs of completed projects were transferred to specific property, plant and equipment accounts.

In 2018 and 2017, GADC's annual impairment testing of its stores resulted in recognition of gain on reversal of impairment losses amounting to P19.3 million and P60.5 million, respectively. In 2016, GADC recognized impairment losses of P166.5 million to write down to recoverable amount certain stores' property and equipment. Impairment losses are presented as Impairment of property, plant and equipment under Other Operating Expenses account in the 2016 consolidated statement of comprehensive income (see Note 25), while the gain on reversal of impairment losses are presented as part of Miscellaneous – Net under Finance and Other Income account in the 2018 and 2017 consolidated statements of comprehensive income (see Note 26). The value in use was computed using GADC's weighted average cost of capital of 12.2% in 2018 and 2017 and 15.5% in 2016.

The Group recognized net gains on disposal of various property, plant and equipment totaling P53.9 million and P115.1 million in 2018 and 2017, respectively, which are presented as part of Gain on disposal of PPE, investment properties and intangible assets – net under Finance and Other Income account in the consolidated statements of comprehensive income (see Note 26). In 2016, the Group recognized net losses on disposal of various property, plant and equipment amounting to P35.8 million, which is presented as Loss on disposal of PPE – net under Finance Costs and Other Charges account in the 2016 consolidated statement of comprehensive income (see Note 26).

In 2017, the Group wrote off certain property and equipment with carrying value of P652.6 million (see Note 30.9). This is presented as part of Losses from casualty, net of insurance claims under Finance Costs and Other Charges account in the 2017 consolidated statement of comprehensive income (see Note 26). There was no similar write-off in 2018.

The amount of depreciation is presented as part of Depreciation and amortization which is presented under Cost of Goods Sold, Cost of Services and Other Operating Expenses accounts (see Notes 24 and 25). In 2018, 2017 and 2016, depreciation expense amounting to P303.8 million, P272.9 million and P218.7 million, respectively, was capitalized to form part of the work-in-process inventory. Such capitalized amount represents depreciation expense on barrels and warehouse buildings wherein the maturing bulk stocks of whisky are held (see Note 8).

As of December 31, 2018, certain land and building with carrying values of P112.1 million and P9.5 million, respectively, are held as collateral by a local bank for a loan obtained by GADC in 2011[see Note 17(kk)].

## 14. INVESTMENT PROPERTY

The Group's investment property includes several parcels of land, buildings and improvements which are held for investment purposes only, either to earn rental income or for capital appreciation or both. The gross carrying amounts and accumulated depreciation of investment property at the beginning and end of the reporting periods are shown below. [See Notes 2.10, 3.1(g) and 3.2(e)(h)]

	Land and Land Improvements	Buildings and Improvements	Total
December 31, 2018 Cost Accumulated depreciation	P 26,682,755,078	P 88,807,163,753 ( <u>10,854,385,090</u> )	P 115,489,918,831 ( <u>10,854,385,090</u> )
Net carrying amount	P 26,682,755,078	P 77,952,778,663	<u>P 104,635,533,741</u>
December 31, 2017 [As restated – see Note 2.1(c)] Cost Accumulated depreciation	P 26,312,251,257	P 79,886,816,349 ( <u>8,970,240,657</u> )	P 106,199,067,606 (8,970,240,657)
Net carrying amount	P 26,312,251,257	P 70,916,575,692	P 97,228,826,949
January 1, 2017 [As restated – see Note 2.1(c)] Cost Accumulated depreciation	P 23,095,160,162	P 67,390,063,158 (7,424,181,679)	P 90,485,223,320 (7,424,181,679)
Net carrying amount	P 23,095,160,162	P 59,965,881,479	P 83,061,041,641

A reconciliation of the carrying amounts of investment property at the beginning and end of the reporting periods is shown below.

	Land and Land Improvements	Buildings and Improvements	Total	
Balance at January 1, 2018, net of accumulated depreciation as previously reported	P 9,946,455,829	P 63,053,011,232	P 72,999,467,061	
Effect of prior period reclassification As restated	<u>16,365,795,428</u>	7,863,564,460	<u>24,229,359,888</u>	
	26,312,251,257	70,916,575,692	97,228,826,949	
Transfer to property and equipment Additions	( 187,391,998)	( 4,776,347,214)	( 4,963,739,212)	
	557,895,819	13,722,756,858	14,280,652,677	
Disposals	<del>-</del>	( 2,464,208)	( 2,464,208)	
Depreciation charges for the year		( 1,907,742,465)	( 1,907,742,465)	
Balance at December 31, 2018, net of accumulated depreciation	P 26,682,755,078	P 77,952,778,663	<u>P 104,635,533,741</u>	

	Land and Land Improvements	Buildings and Improvements	Total	
Balance at January 1, 2017, net of accumulated depreciation as previously reported	P 10,044,499,117	P 52,262,270,034	P 62,306,769,151	
Effect of prior period reclassification	13,050,661,045	7,703,611,445	20,754,272,490	
As restated	23,095,160,162	59,965,881,479	83,061,041,641	
Transfer to property and equipment	-	( 1,619,168,429)	( 1,619,168,429)	
Transfer from property, plant				
and equipment	-	85,581,344	85,581,344	
Additions due to acquired subsidiaries	2,860,769,322	-	2,860,769,322	
Additions	525,567,336	14,030,340,276	14,555,907,612	
Disposals	( 169,245,563)	-	( 169,245,563)	
Depreciation charges for the year		(1,546,058,978)	(1,546,058,978)	
Balance at December 31, 2017,				
net of accumulated depreciation	P 26,312,251,257	P 70,916,575,692	P 97,228,826,949	

Rental income earned from the investment property amounted to P14.8 billion, P12.4 billion and P10.5 billion for the years ended December 31, 2018, 2017 and 2016, respectively, and shown as Rental income under Rendering of Services account in the consolidated statements of comprehensive income (see Note 23). The direct operating costs, exclusive of depreciation, incurred by the Group relating to the investment property that generates income amounted to P661.0 million, P568.0 million and P563.0 million in 2018, 2017 and 2016, respectively, are presented as part of Cost of Services account in the consolidated statements of comprehensive income (see Note 24). The direct operating costs, which mostly pertain to real property taxes, of investment properties that did not generate rental income in 2018, 2017 and 2016 amounted to P35.5 million, P23.3 million, and P25.1 million, respectively. The operating lease commitments of the Group as a lessor are fully disclosed in Note 30.1.

In 2018 and 2017, the Group changed its intention on the use of certain properties from being held for lease to being used for administrative purpose. The Group occupied the properties in those years and the carrying amounts of P5.0 billion and P1.6 billion, respectively, were reclassified from Investment Properties account to Property, Plant and Equipment account.

In 2017, GADC sold parcels of land to a related party with a total carrying amount of P148.7 million for P149.4 million (see Note 29). Gain from sale of land amounted to P0.7 million and is presented as part of Gain on disposal of PPE, investment properties and intangible assets – net under Finance and Other Income account in the 2017 consolidated statement of comprehensive income (see Note 26).

In 2016, certain projects under Property Development Costs were reclassified to investment properties due to change in management's intention. At the date of reclassification, the properties were fully constructed and started earning rental income.

Depreciation charges are presented as part of Depreciation and amortization under Cost of Services account in the consolidated statements of comprehensive income (see Note 24).

As at December 31, 2018 and 2017, none of the Group's investment properties are held as collateral.

The fair market values of these properties amounted to P352.5 billion and P310.1 billion as at December 31, 2018 and 2017, respectively. These are estimated either by reference to current prices for similar properties or by calculation of the present values of the estimated cash inflows anticipated until the end of the life of the investment property using discount rates that reflect the risks and uncertainty in cash flows (see Note 33.4).

## 15. INTANGIBLE ASSETS

The gross carrying amounts and accumulated amortization of intangible assets at the beginning and end of the reporting periods are shown below (see Notes 2.12 and 2.20).

	Goodwill	Trademarks	Leasehold Rights	Computer Software	Franchise Fee	Total
December 31, 2018						
Cost	P 20,090,166,886	P21,536,106,941	P 1,193,783,886 P	46,980,007 P	115,710,107	P42,982,747,827
Translation adjustment	111,415,506	226,808,712	-	-	-	338,224,218
Accumulated amortization	(	1,021,726,652)(	293,327,766) (	35,996,522) (	11,340,504)	(1,362,391,444)
Net carrying amount	P 20,201,582,392	P20,741,189,001	P 900,456,120 P	10,983,485 P	104,369,603	P41,958,580,601
December 31, 2017						
Cost	P 19,848,347,372	P20,889,925,571	P 1,193,783,886 P	48,075,687 P	55,649,677	P42,035,782,193
Translation adjustment	241,819,514	646,181,370	=	=	-	888,000,884
Accumulated amortization	(	1,019,486,261)(	234,990,795) (	29,564,926)(	2,081,824)	(1,286,123,806)
Net carrying amount	P 20,090,166,886	P20,516,620,680	<u>P 958,793,091</u> <u>P</u>	18,510,761 P	53,567,853	P41,637,659,271
January 1, 2017						
Cost	P 19,848,347,372	P17,663,845,521	P 1,194,058,929 P	29,758,358 P	=	P38,736,010,180
Accumulated amortization	(	1,008,286,323)(	176,008,250) (	27,501,378)		(1,211,795,951)
Net carrying amount	P 19,848,347,372	P16,655,559,198	P 1,018,050,679 P	2,256,980 P		P37,524,214,229

A reconciliation of the carrying amounts at the beginning and end of the reporting periods of intangible assets is shown below.

	Goodwill	Trademarks	Leasehold Rights	Computer Software	Franchise Fee Total
Balance at January 1, 2018, net of accumulated					
amortization	P 20,090,166,886	P20,516,620,680 P	958,793,091 P	18,150,761 P	53,567,853 P41,637,659,271
Additions	=	=	=	-	60,060,430 60,060,430
Disposals	=	=	- (	25,000)	- ( 25,000)
Translation adjustment	111,415,506	226,808,712	=	=	- 338,224,218
Amortization for the year		(2,240,391)(	58,336,971) (	7,502,276)(	9,258,680) ( 77,338,318)
Balance at December 31, 2018, net of accumulated amortization	P 20,201,582,392	<u>P 20,741,189,001</u> <u>P</u>	900,456,120 P	2 10,983,485 <u>P</u>	104,369,603 P41,958,580,601
Balance at January 1, 2017, net of accumulated amortization	P 19.848.347.372	P16,655,559,198 P	1.018.050.679 P	2,256,980 P	- P37,524,214,229
Additions	1 19,040,347,372	3,226,080,050	1,010,030,079 F	18,317,329	55,649,677 3,300,047,056
Translation adjustment	241,819,514	646,181,370	_	-	- 888,000,884
Amortization for the year		(11,199,938)(	59,257,588) (	2,063,548) (	2,081,824) ( 74,602,898)
Balance at December 31, 2017, net of accumulated amortization	P 20,090,166,886	<u>P 20,516,620,680</u> <u>P</u>	958,793,091 P	18,510,761 P	53,567,853 P41,637,659,271

Goodwill primarily relates to growth expectations arising from operational efficiencies and synergies that will be achieved by combining the resources, skills and expertise of the individual components of the Group and by improving the Group's market reach and industry visibility both in the local and global market.

Trademarks pertain to acquired and new trademarks registered under the Group for the manufacture and sale of distilled spirits, which include brand names "Emperador Brandy", "Generoso Brandy", "The BaR" and "Emperador Deluxe."

In 2014, from the Group's acquisition of WMG Group, the trademarks "Jura" and "The Dalmore" were recorded for a total of P9.6 billion. In 2016, the Group's acquisition of Bodegas Fundador in Jerez resulted in the recognition of four trademarks amounting to P6.7 billion, namely "Fundador Brandy", "Terry Centenario Brandy", "Tres Cepas Brandy", and "Harveys" sherry wine [see Note 1.2(d)]. In 2017, the Group acquired various trademarks amounting to P3.2 billion which included "Domecq" brands of Mexican and Spanish brandies including "Presidente", "Azteca de Oro" and "Don Pedro"; "Garvey Brandy"; "Fino San Patricio"; and other well-known sherries and liquors brands [see Note 1.2(c)]. These trademarks have indefinite useful lives; hence, no amortization was recognized for these brands for the periods presented.

The Group monitors goodwill and trademarks with indefinite useful lives on the cash generating units to which these assets were allocated [see Notes 2.20 and 3.2(i)]. An analysis of the value-in-use and the amount of intangible assets allocated to such groups of cash generating units is presented as follows (amounts in billions of pesos):

	2018				2017							
	Allo	cated	Value -	Terminal		Allo	Allocated		Value -	Terminal		
	Inta	ngible		in -	Growth	Discount	Inta	ngible		in -	Growth	Discount
	As	ssets	_	Use	Rate	Rate	A	ssets	_	Use	Rate	Rate
Goodwill:												
Megaworld	P	9.05	P	247.66	1.00%	9,56%	P	9.05	Р	220.35	1.00%	9.87%
GADC		1.25		19.58	1.00%	9.45%		1.25		19.12	1.00%	9.41%
$WMG^2$		7.79		12.78	1.90%	9.75%		7.70		12.24	3.00%	12.30%
GES <sup>2</sup>		1.70		10.95	1.60%	7.51%		1.68		4.46	1.60%	7.51%
Trademarks with indefinite lives:												
WMG brands <sup>2</sup>		9.63		44.27	1.90%	9.75%		9.64		22.50	3.00%	12.30%
Fundador and other brands <sup>2</sup>		7.73		17.97	1.60%	8.14%		7.64		17.76	1.60%	8.14%
Domecq brands <sup>1,2</sup>		3.00		-	-	-		2.85		-	-	-
Grupo Garvey brands1,2		0.38		-	-	-		0.37		-	-	-

<sup>1</sup> Management believes that the carrying values of Domecq and Grupo Garvey brands as of December 31, 2018 and 2017 and approximate their value-in-use as of that date since these were only acquired in 2017 and 2016, respectively.

The value-in-use of each group of cash generating unit was determined using cash flow projections ranging from 3 to 5 years and extrapolating cash flows beyond the projection period using a steady terminal growth rate. The discount rates and growth rates are the key assumptions used by management in determining the value-in-use of the cash generating units. Based on management's analysis, no impairment is required to be recognized on goodwill and trademarks with indefinite useful lives. Management has also determined that a reasonably possible change in the key assumptions used would not cause the carrying value of the cash generating units to exceed their respective value-in-use.

<sup>&</sup>lt;sup>2</sup> Amounts are translated at closing rate as of the end of the reporting periods in accordance with PAS 21, The Effects of Changes in Foreign Exchange Rates.

The amortization of trademarks with finite useful lives amounted to P2.2 million in 2018, P11.2 million in 2017 and P102.9 million in 2016, and are shown as part of Depreciation and amortization under Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25).

The remaining useful lives, as at December 31, of the trademarks with finite useful lives are as follows: [See Note 3.2(h)]

	<u> 2018</u>	2017
Emperador Deluxe	4.5 years	5.5 years
The BaR	-	6 months

In 2014, WCRWI entered into a lease agreement with Nayong Pilipino Foundation (NPF) covering certain parcels of land located at the Manila Bay Reclamation Area in Parañaque City for a period of 25 years, renewable for another 25 years under the terms mutually acceptable to the parties. Upon effectivity of the lease agreement, WCRWI has paid NPF P1.0 billion (presented under Leasehold rights) covering the first 20 years of the lease. The amount of amortization charges amounted to P50.0 million in 2018, 2017 and 2016, which is presented as part of Depreciation and amortization under Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25).

Based on the Group's assessment, no impairment loss is required to be recognized on the carrying value of the Group's trademarks as the products that carry such brands are fast moving consumer products. Further, no impairment loss is required to be recognized on the carrying value of the other intangible assets (goodwill, leasehold rights, computer software and franchise fee) in 2018, 2017 and 2016 (see Note 2.20).

As at December 31, 2018 and 2017, the Group has no contractual commitments for the acquisition of any additional trademarks, leasehold rights, computer software and franchise fee.

### 16. TRADE AND OTHER PAYABLES

The breakdown of this account follows: (See Note 2.13)

			2017
			[As Restated –
	Notes	2018	see Note 2.1(c)]
Trade payables	29.1, 29.2	P 29,022,052,368	P 21,581,628,867
Accrued expenses	29.3, 30.5(e)	10,714,233,965	9,232,780,171
Retention payable	, (,	2,959,988,922	2,837,734,011
Accrued interest	17, 18	1,109,545,945	1,061,463,577
Due to related parties	29.5	412,878,940	487,878,940
Gaming license fees payable	28.3	458,077,948	331,622,805
Slot jackpot liability		341,415,495	221,202,836
Unredeemed gaming points	3.2(l)	258,517,777	239,463,085
Output VAT payable	.,	257,093,560	616,174,653
Withholding tax payable		238,845,386	301,688,160
Others	29.7	3,409,231,651	2,207,253,699
		P 49,181,881,957	P 39,118,890,804

Trade payables significantly comprise of obligations to subcontractors and suppliers of construction materials for the Group's projects and suppliers of raw materials. These also include unredeemed gaming chips determined as the difference between total gaming chips placed in service and the actual inventory of gaming chips under control or in custody, casino deposit certificates from patrons and other gaming-related liabilities.

Accrued expenses include accruals for salaries and other benefits, utilities, local and overseas travel, training and recruitment, dues and subscriptions, advertising, rentals, marketing and other operating expenses of the Group.

Retention payable pertains to amount withheld from payments made to contractors for construction work performed to ensure compliance and completion of contracted projects. Upon completion of the contracted projects, the retained amounts are returned to the contractors.

The unredeemed gaming points liability represents the estimated costs of unredeemed casino gaming points issued, which are redeemable for complimentary goods or services of the Group [see Notes 2.16 and 3.2(l)].

Others include unearned rental, payables to government and other regulatory agencies, and various unreleased checks which are reverted to liability.

### 17. INTEREST-BEARING LOANS

The composition of the Group's outstanding bank loans is shown below.

	2018	2017
Current:	P 19,751,608,030	P 29,039,149,317
Local	4,778,408,668	3,661,326,840
Foreign	24,530,016,698	32,700,476,157
Non-current:	79,364,909,054	46,168,893,532
Local	63,507,027,552	62,104,193,498
Foreign	142,871,936,606	108,273,087,030
	<u>P 167,401,953,304</u>	<u>P 140,973,563,187</u>

The summarized terms and conditions of each availed loan as at December 31, 2018 and 2017 as follows:

Outstanding Prince		Explanatory Notes	Interest Rate	Security	Maturity date
2018	2017				
Megaworld					
P 5,416,666,667 P	7,083,333,333	(a)	Fixed at 5.6286%	Unsecured	2022
5,212,972,118	4,936,029,267	(b)	Floating rate on a 3-month LIBOR plus a certain spread	Unsecured	2022
4,967,438,738	-	(c)	5-day average reference plus a certain spread	Unsecured	2021
4,963,196,715	-	(d)	Fixed at 7.8488%	Unsecured	2023
4,963,177,050	-	(e)	Floating rate plus a certain spread	Unsecured	2021
3,750,000,000	5,000,000,000	(f)	Fixed at 6.4274%	Unsecured	2021
3,076,923,077	3,846,153,846	(g)	Fixed at 5.25%	Unsecured	2022
2,500,000,000	3,750,000,000	(h)	Fixed at 5.035%	Unsecured	2020
2,307,692,307	3,076,923,077	(i)	Fixed at 5.3812%	Unsecured	2021
1,833,333,333	2,000,000,000	(j)	Fixed at 5.2632%	Unsecured	2021
P 38,991,400,005 P		()/	1 1xcd at 5.205270	Offsecured	2021
EELHI					
P 1,250,000,000 P	1,583,333,333	(k)	Floating from 3.2% to 3.5%, and fixed 5.4%	Unsecured	2022-2023
800,000,000	-	(1)	Floating rate of 4.5%	Unsecured	2021
-	400,000,000	(m)	Floating rate of 4.5% subject to repricing	Unsecured	2018
7,616,392	18,079,643	(n)	Fixed at range of 7.0% and 9.0%	Secured	Upon collection of assigned receivables
P 2,057,616,392 P	2,001,412,976				
<i>LFI</i> <u>P</u> 250,000,000 <u>P</u>	375,000,000	(o)	Fixed at 5.0% subject to repricing	Unsecured	2020
<i>SPI</i> P <b>2,200,000,000</b> P	-	(p)	Floating rate of 4.5% subject to repricing every 30 to 180 days	Unsecured	2023
900,000,000	900,000,000	(q)	3.50% subject to repricing	Unsecured	2021-2022
875,000,000	1,375,000,000	(r)	3.15% to 5.15% subject to repricing	Unsecured	2020
300,000,000	-	(s)	Floating rate of 4.5% subject to repricing every 30 to 180 days	Unsecured	2021
-	169,230,769	(t)	5.25% subject to repricing	Unsecured	2020
25,312,500	33,750,000	(u)	Fixed at range of 5.50% to 5.75%	Unsecured	2019
100,000,000 880,510,493	934,037,523	(u) (v)	Floating Variable prevailing market rate 5.5% to 15.0%	Unsecured Secured	2019 Upon collection of related assigned receivables
P 5,280,822,993 P	3,412,018,292				

Outstanding Prin	cipal Balance	Explanatory Notes	Interest Rate	Security	Maturity date
2018	2017				
GERI P 2,000,000,000 F	2,000,000,000	(w)	Floating rate plus a spread of 2.5%	Unsecured	2022
1,250,000,000	1,750,000,000	(x)	Fixed based on 5-year PDST-R2 plus 1.3% spread at 3% floor	Unsecured	2021
692,307,693	1,153,846,154	(y)	Fixed based on 5-year PDST-R2 fixed based on plus 1.3% spread at 5% floor	Unsecured	2020
P 3,942,307,693	4,903,846,154		spread at 570 Hoor		
	· · · · · · · · · · · · · · · · · · ·				
OFPI P 68,464,667	152,083,333	(z)	Fixed at 5.035%	Unsecured	2020
SWEC P 50,000,000 E	<u> -</u>	(aa)	Fixed at 4.2%	Unsecured	2019
EIL P 22,310,991,675	22,055,700,000	(bb)	1.55% plus EURIBOR	Unsecured	2021
EDI			pras nortanon		
P 562,500,000 F	750,000,000	(cc)	Fixed at 5.245%	Unsecured	2021
562,500,000	750,000,000	(cc)	Fixed at 5.113%	Unsecured	2021
500,000,000	-	(dd)	Fixed at 5.9641%	Unsecured	2021
375,000,000	500,000,000	(cc)	Fixed at 5%	Unsecured	2021
350,000,000 P 2,350,000,000	2,000,000,000	(dd)	Fixed at 6.1277%	Unsecured	2021
WMG					
	3,580,796,290	(ee)	0.75% over LIBOR	Secured	2019
DBLC					
P 2,970,252,180 E	2,980,500,000	(ff)	Fixed at 1.6%	Unsecured	2022
GES P 2,332,109,588 F	2,305,424,600	(gg)	Fixed at 1.55%	Unsecured	2027
GADC					
P 434,761,905 F	592,857,144	(hh)	Fixed at 4.18% and 5.17%	Unsecured	2021
190,476,190	380,952,380	(ii)	3.85% to 5.15%	Unsecured	2019
136,190,476	185,714,287	(jj)	Fixed at 4.71%	Unsecured	2021
51,428,573	68,571,428	(kk)	Fixed at 5%	Secured	2021
45,000,000		(11)	6.50% and 6.70%	Unsecured	2019
P 857,857,144 I	1,228,095,239				

Outstanding Princ	rinal Balance	Explanatory Notes	Interest Rate	Security	Maturity date
2018	2017	110100	Interest Rute	occurry	dute
Travellers					
P 14,905,307,686 P	-	(mm)	Fixed at 7.0%	Unsecured	2025
8,432,216,857	-	(mm)	Fixed at 8.6% for two years and at 9% in the next five years	Unsecured	2025
6,976,376,422	6,967,063,347	(nn)	Floating rate in 2017; fixed at 6.6% in 2018	Unsecured	2024
4,981,775,548	4,976,083,985	(00)	Floating rate subject to repricing in 2017; in 2018, fixed at 7.3%, subject to 5.3% floor both plus 1.15% spread	Unsecured	2024
3,972,371,677	-	(pp)	Floating rate subject to repricing plus a spread of 1.0%	Unsecured	2023
1,500,000,000	-	(00)	Fixed at 5.0%	Unsecured	2019
1,000,000,000	=	(00)	Fixed at 4.5%	Unsecured	2019
1,000,000,000	-	(qq)	Fixed at 4.8%	Unsecured	2019
1,000,000,000	-	(00)	Fixed at 6.5%	Unsecured	2019
1,000,000,000	-	(00)	Fixed at 6.5%	Unsecured	2019
500,000,000	-	(00)	Fixed at 4.9%	Unsecured	2019
-	13,000,000,000	(mm)	Fixed at 4.0%	Unsecured	2018
-	2,000,000,000	(qq)	Fixed at 3.8%	Unsecured	2018
-	1,500,000,000	(00)	Fixed at 4.0%	Unsecured	2018
-	1,000,000,000	(qq)	Fixed at 4.0%	Unsecured	2018
-	1,000,000,000	(00)	Fixed at 4.0%	Unsecured	2018
	1,000,000,000	(pp)	Fixed at 3.9%	Unsecured	2018
P 45,268,048,190 P	31,443,147,332				
AG Cayman					
P 26,163,260,088 P	24.894.147.905	(rr)	Fixed at 4.1456%	Unsecured	2022
5,232,456,073	4,978,836,085	(rr)	Fixed at 3.9%	Unsecured	2022
5,224,919,831	4,970,115,458	(rr)	Fixed at 3.8330%	Unsecured	2022
P 36,620,635,992 P		()			

## <u>P 167,401,953,304</u> <u>P140,973,563,187</u>

## **Explanatory Notes:**

- (a) Seven-year loan obtained by Megaworld from a local bank in two tranches in March and June 2015 to fund various real estate projects and retire currently maturing obligations. Quarterly principal repayment on this seven-year loan commenced in June 2016 and interest is paid quarterly.
- (b) Five-year foreign-currency denominated loan obtained by Megaworld from a local bank in December 2017 amounting to U.S. \$98.87 million payable quarterly with a grace period of one year upon availment. The principal repayment shall commence in March 2019 and a floating interest is paid quarterly. Megaworld entered into a cross-currency swap transaction to hedge the U.S. dollar exposure of the loans (see Note 20).
- (c) Five-year loan obtained by Megaworld from a local bank in December 2018. The principal repayment is quarterly after two years from availment. Interest is payable quarterly.
- (d) Three-year loan obtained by Megaworld from a local bank in December 2018. The principal repayments shall commence on September 2019 and interest is paid quarterly.

- (e) Three-year loan obtained by Megaworld from a local bank in July 2018. The principal is payable upon maturity while interest is payable quarterly and commenced in October 2018.
- (f) Five-year loan obtained by Megaworld from a local bank in November 2016. The principal repayments commenced in February 2018 and interest is paid quarterly.
- (g) Seven-year loan obtained by Megaworld from a local bank in November 2015. The principal repayments commenced in November 2016 and interest is payable semi-annually.
- (h) Five-year loan obtained by Megaworld from a local bank in December 2015. The principal repayments commenced in March 2017 and interest is paid quarterly.
- Seven-year loan obtained by Megaworld from a local bank in 2014. The principal repayments commenced in August 2015 while interest is paid semi-annually.
- (j) Five-year loan obtained by Megaworld in August 2016 from a local bank with a grace period of two years from availment. The principal repayment commenced in November 2018 and interest is paid quarterly.
- (k) Seven-year loan obtained by EELHI in 2015 from a local bank released in three tranches from 2015-2016. Proceeds were used to fund development of various real estate projects.
- (l) Three-year loan obtained by EELHI from a local bank in February 2018 where the proceeds of the loan were used to fund various real estate projects. The principal is payable upon maturity and interest is payable monthly in arrears.
- (m) Loan obtained by EELHI in December 2017 from a local bank used to fund the development of various real estate projects. Principal is payable upon maturity and interest is payable monthly in arrears. Both principal and interest were fully settled in 2018.
- (n) Loans obtained by EELHI from local banks by assigning trade receivables on a with recourse basis (see Note 6). The loans are secured by certain residential and condominium units for sale with carrying value of P117.7 million and P110.7 million as of December 31, 2018 and 2017, respectively (see Note 8).
- (o) Five-year loan obtained by LFI from a local bank in December 2015. Quarterly installments began in March 2017, plus interest.
- (p) Five-year loan obtained by SPI from a local bank in 2018 to fund the acquisition of STLI. Principal repayments is payable on a monthly basis after a grace period of three years from the date of availment.
- (q) Five-year loan obtained by SPI from a local bank in 2017 and 2016, payable on a monthly basis after a grace period of two years from the date of availment. The loan bears floating interest which is subject to repricing every 30-180 days.

- (r) Five-year loan obtained by SPI from a local bank in 2015, payable in monthly installments after two years from drawdown.
- (s) Three-year loan obtained by SPI from a local bank in 2018. The principal repayment is payable on a monthly basis after a grace period of two years from date of availment.
- (t) Five-year loan obtained by SPI from a local bank in 2015. Quarterly repayment of the loan began in 2017. In 2018, SPI pre-terminated the loan.
- (u) Outstanding balance of short-term loans availed by SPI from local banks in 2017 and 2016. In 2018, SPI obtained another short-term loan from a local bank payable in six months from date of availment.
- (v) Loans obtained by SPI from a local bank in 2015 through assignment of trade receivables (see Note 6). The loans are being paid as the receivables are collected.
- (w) Five-year loan availed by GERI in 2017 from a local bank payable quarterly commencing on the beginning of the fifth quarter from the initial drawdown date.
- (x) Five-year loan obtained by GERI in 2016 from a local bank, with a grace period of two years on principal installment. The loan is payable in quarterly installments of P125.0 million commencing on the 9th quarter from the date of initial drawdown and balloon payment at the end of five years.
- (y) Five-year loan obtained by GERI in 2015 from a local bank payable quarterly commencing on the 9th quarter from the date of initial drawdown.
- (z) Five-year loan obtained by OFPI from a local bank in 2015.
- (aa) In 2018, SWEC renewed its credit line facility with a local bank amounting to P150.0 million, for working capital purposes. In December 2018, SWEC's initial loan drawdown amounted to P50.0 million, payable within 180 days.
- (bb) Five-year foreign-currency denominated loan obtained by EIL in 2016 from international financial institutions to refinance its maturing loan.
- (cc) Five-year loan obtained by EDI in three tranches totaling P2.0 billion in 2016 from a local bank. Principal repayment is in 12 equal quarterly payments starting on the ninth quarter after the initial drawdown.
- (dd) In 2018, EDI obtained additional unsecured, interest-bearing loans at a total amount of P850.0 million from a local bank for working capital purposes. The loans shall be payable in 12 equal quarterly amortizations commencing on the beginning of the ninth quarter from the initial drawdown. The principal repayments are expected to commence on April 10, 2019.
- (ee) Foreign-currency denominated loan obtained by WMG from a foreign bank. The loan is secured by way of floating charge against WMG's inventories (see Note 8).

- (ff) Foreign-currency-denominated loans of DBLC totaling P3.0 billion used in relation to asset acquisition in 2017.
- (gg) Five-year foreign-currency denominated loan obtained by GES in 2017 from certain financial institution for asset acquisition. The loan has two-year grace period with principal repayment starting on the 24<sup>th</sup> month after the date of the loan.
- (hh) Loans obtained by GADC from local banks in 2014 payable in 21 quarterly principal payments commencing in September 2016.
- (ii) Loans drawn by GADC from a P1.0 billion local bank credit facility in 2012 and 2013. Principal is payable in 21 quarterly instalments starting December 2014 up to September 2019.
- (jj) Loan obtained by GADC from a local bank in June 2015 in relation to the P500.0 million loan facility. Principal repayments began in June 2016 for 21 quarters.
- (kk) Ten-year loan granted to GADC in December 2011 by a local bank for the purchase of land and building from the latter, payable monthly starting on the third year of the loan until December 2021. The acquired land and building served as collateral on the loan (see Note 13).
- (ll) Short-term loans obtained by GADC from a local bank in 2018 payable in 6 equal monthly installments.
- (mm) Loans drawn by Travellers from approved credit lines with a local bank of up to P10.0 billion and P21.0 billion in 2018 and 2017, respectively. Travellers made drawdowns amounting to P8.5 billion in 2018 and P13.0 billion in 2017 from such credit lines. In 2018, the P13.0 billion short-term loan was converted to a long-term loan on its maturity date and was increased to P15.0 billion. The long-term loans are payable in seven years.
- (nn) Seven-year loans obtained by Travellers in 2017 from the credit line agreements with certain local banks for the support of its expansion projects. Principal payments shall be made in lump sum upon maturity and interest is payable quarterly.
- (00) In 2017, Travellers entered into various credit line agreements with a total maximum loanable amount of P11.5 billion from a local bank. As of December 31, 2017, drawdowns totaling to P8.0 billion were made related to these facilities. In 2018 and 2017, Travellers settled portions of these loans. The remaining outstanding balance as of December 31, 2018 and 2017 related to these drawdowns amounted to P5.0 billion.

Also with the same bank, Travellers obtained other various short-term loans in 2018 and 2017. As of December 31, 2018 and 2017, the outstanding omnibus loans from this bank amounted to P5.0 billion and P2.5 billion, respectively.

- (pp) In 2018, the Travellers obtained a credit line of P4.0 billion from a local bank. Travellers loaned the maximum amount from such facility during the year and remains outstanding as of December 31, 2018. In 2017, Travellers obtained an omnibus loan from the same bank amounting to P1.0 billion, which was settled in 2018.
- (qq) Omnibus loans obtained by Travellers from other local banks in 2018 and 2017, of which, the unpaid balance amounted to P1.0 billion and P3.0 billion as of December 31, 2018 and 2017, respectively.
- (rr) Five-year U.S. dollar-denominated loans obtained by AG Cayman in 2017 from a foreign bank totaling to US\$700.0 million with interest payable semi-annually in arrears. The loans are unconditionally and irrevocably guaranteed by AGI.

As at December 31, 2018 and 2017, the Group has complied with related loan covenants, including maintaining certain financial ratios, at the reporting dates.

Total interest expense attributable to these loans, including amortization of capitalized transaction costs, amounted to P2,875.8 million, P2,065.1 million and P778.3 million for the years ended December 31, 2018, 2017 and 2016, respectively, and are presented as part of Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26). Interest charges capitalized for the years ended December 31, 2018, 2017 and 2016 are included as part of additions to Construction in progress under Property, Plant and Equipment account (see Note 13), Investment Property (see Note 14) and Real estate for sale under Inventories account (see Note 8). The amounts of outstanding accrued interest as at December 31, 2018 and 2017 are presented as part of Accrued interest under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

### 18. BONDS PAYABLE

This account consists of bonds payable of the Company's subsidiary as follows:

	2018	2017
Current – Megaworld	Р -	P 9,976,270,876
Non-current – Megaworld	<u>25,102,042,365</u>	24,388,714,176
	<u>P 25,102,042,365</u>	<u>P 34,364,985,052</u>

The significant terms of the bonds are discussed below and in the succeeding page.

		anding al Balance	Explanatory	7		
Face Amount	2018	2017	Notes	Interest Rate	Nature	Maturity
\$250.0 million	P 13.1 billion	P 12.4 billion	(a)	Fixed at 4.25%	Unsecured	2023
P 12.0 billion	12.0 billion	11.9 billion	(b)	Fixed at 5.3535%	Unsecured	2024
\$200.0 million		10.1 billion	(c)	Fixed at 6.75%	Unsecured	2018
	P 25.1 billion	P 34.4 billion				

- (a) On April 17, 2013, Megaworld issued 10-year term bonds with semi-annual interest payments every April 17 and October 17. The proceeds of the bond issuance are being used by Megaworld for general corporate purposes.
- (b) On March 28, 2017, Megaworld issued seven-year term bonds totaling P12.0 billion inclusive of P4.0 billion oversubscription. The bond carries a coupon rate of 5.3535% per annum and interest is payable semi-annually in arrears every March 28 and September 28. The bonds shall mature on March 28, 2024.
- (c) On April 15, 2011, Megaworld issued seven-year term bonds with accrued interest semi-annually in arrears every April 15 and October 15 each year. The proceeds received from these bonds are being used by Megaworld to finance its capital expenditures for its real estate projects. In April 2018, the bonds were fully settled at maturity date.

Megaworld has complied with the bond covenants, including maintaining certain financial ratios at the end of the reporting periods.

Total interest attributable to these bonds, including amortization of capitalized transaction costs, amounted to P0.8 billion in 2018, P2.8 billion in 2017 and P3.4 billion in 2016. These amounts are presented as part of Interest expense under Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26). Interest charges capitalized for the years ended December 31, 2018, 2017 and 2016 are included as part of additions to Construction in progress under Property, Plant and Equipment account (see Note 13) and Investment Property account (see Note 14). The amounts of outstanding accrued interest as at December 31, 2018 and 2017 are presented as part of Accrued interest under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

### 19. REDEEMABLE PREFERRED SHARES

The Group's redeemable preferred shares pertain to preferred shares issued by GADC and TLC as presented below and in the succeeding pages. The preferred shares are considered as financial liabilities. Accordingly, the redeemable preferred shares are recognized at fair value on the date of issuance and are classified in the consolidated statements of financial position as follows:

	Notes	2018	2017
Current – TLC	19.2	P 251,597,580	P 251,597,580
Non-current: GADC TLC	19.1 19.2	957,471,505 754,792,740 1,712,264,245	850,632,483 1,006,390,320 1,857,022,803
		P 1,963,861,825	P 2,108,620,383

### 19.1 GADC's Redeemable Preferred Shares

The shares were issued in March 2005 to McDonald's Restaurant Operations (MRO), a company incorporated in the U.S.A. and is a subsidiary of McDonald's Corporation. The features of these preferred shares with par value per share of P61,066 each are presented below (in exact amounts).

Class	<u>Voting</u>	No. of Shares Authorized and Issued	Total Par Value (Undiscounted)	Additional Payment in the Event of GADC's Liquidation
A	No	778	P 47,509,348	U.S.\$1,086 per share or the total peso equivalent of U.S.\$845,061
В	Yes	25,000	1,526,650,000	U.S.\$1,086 per share or the total peso equivalent of U.S.\$27,154,927

Additional features of the preferred shares are as follows:

- (a) Redeemable at the option of the holder after the beginning of the 19<sup>th</sup> year from the date of issuance (March 2005) for a total redemption price equivalent to the peso value on the date that the shares were issued;
- (b) Has preference as to dividends declared by the BOD, but in no event shall the dividends exceed P1 per share; and,
- (c) The holder of preferred shares is entitled to be paid a certain amount of peso equivalent for each class of preferred shares, together with any unpaid dividends, in the event of liquidation, dissolution, receivership, bankruptcy or winding up of GADC.

The redeemable preferred shares are recognized at fair values on the date of issuance which were determined as the sum of all future cash payments, discounted using the prevailing market rates of interest as of the transaction date for similar instruments with similar term of 18 years.

The accretion of GADC's redeemable preferred shares in 2018, 2017 and 2016 amounted to P106.8 million, P94.9 million and P84.3 million, respectively, and is presented as part of Interest expense under Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26). As at December 31, 2018 and 2017, the carrying value of the GADC redeemable preferred shares amounted to P957.5 million and P850.6 million, respectively, shown as part of Redeemable Preferred Shares account in the consolidated statements of financial position. As at December 31, 2018 and 2017, the fair value of these shares amounted to P1,085.3 million and P1,232.4 million, respectively, as determined by discounting the sum of all future cash flows using prevailing market rates of interest for instrument with similar maturities at a discount rate of 9.02% and 4.81%, respectively.

## 19.2 TLC's Redeemable Preferred Shares

These were issued by TLC in September 2012 consisting of 1,258.0 million shares which are nonvoting, earns dividend at a fixed annual rate of 2.50% and subject to the existence of TLC's unrestricted retained earnings. These were issued in exchange for certain parcels of land with total fair value of P1,338.2 million. The issuance through the exchange of land was approved by the SEC on April 17, 2013.

The preferred shares have a maturity of 10 years and shall be redeemed every anniversary date beginning on the sixth anniversary date until expiration of the 10-year period. Only 1/5 of the aggregate face value of preferred shares may be redeemed per year during such redemption period, with all remaining shares to be redeemed on the 10<sup>th</sup> anniversary date.

The accrued dividends on these preferred shares amounting to P1.9 million and P2.4 million as at December 31, 2018 and 2017, respectively, are presented as part of Other Non-Current Liabilities account in the consolidated statements of financial position (see Note 20). The related interest expense recognized for the years ended December 31, 2018, 2017 and 2016 amounting to P28.4 million, P28.9 million and P29.0 million, respectively, is presented as part of Interest expense under Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26). As at December 31, 2018 and 2017, the fair values of the redeemable preferred shares on the date of issuance approximate their par values.

### 20. OTHER LIABILITIES

The composition of this account is shown below.

				2017
				[As Restated –
	Notes	_	2018	see Note 2.1(c)]
Current:				
Customers' deposits	2.16	P	9,018,567,428	P 7,864,554,137
Deferred rental income			2,579,065,223	1,354,266,111
Advances from customers			1,162,425,514	1,019,082,378
Commission payable			1,165,040,058	839,455,530
Derivative liability	2.13		51,885,258	132,764,451
Others			157,286,419	771,559,861
			14,134,269,900	11,981,682,468
Non-current:				
Equity-linked debt securities	3.2(m)		5,258,801,592	5,227,114,518
Deferred rental income			4,339,191,455	4,766,032,890
Retention payable			4,063,944,817	3,289,556,628
Customers' deposit	2.16		2,513,655,988	475,548,222
Guaranty deposits			361,953,382	311,203,121
Provision for dilapidations	3.2(n)		375,407,231	295,593,594
Provision for onerous lease	3.2(o)		149,567,316	147,651,851
Accrued rent			116,455,980	117,832,141
Asset retirement obligation	2.9		74,621,159	70,485,017
Others	19.2		339,975,357	295,763,259
			17,593,574,277	14,996,781,241
		<u>P</u>	31,727,844,177	<u>P 26,978,463,709</u>

Deferred rental income refers to the rental payments advanced by the lessee at the inception of the lease which will be applied to the remaining payments at the end of the lease term.

Derivative liability recognized in 2017 includes the P109.9 million loss in fair value of a hedging instrument designated as a cash flow hedge entered into by Megaworld with a local bank (see Note 2.5). Under this cross currency swap agreement, Megaworld will receive a total of \$98.87 million to be paid on a quarterly basis beginning March 2019 up to December 2022 plus interest based on 3-month LIBOR plus a certain spread. In exchange, Megaworld shall make fixed quarterly payments in Philippine pesos plus a fixed interest of 4.91%. The Group has designated the cross currency swap as a hedging instrument to hedge the risk in changes in cash flows of its loan denominated in U.S. dollar as an effect of changes in foreign currency exchange rates and interest rates (see Note 17). The Group recognized a total of P230.8 million unrealized gain and P45.9 million unrealized loss on cash flow hedges in 2018 and 2017, respectively presented as part of other comprehensive income in its statements of comprehensive income. There was no amount of fair value changes recognized in profit or loss in both years.

As of December 31, 2018, the Group has assessed that the cross currency swap designated as a cash flow hedge will continue to be highly effective over the term of the agreement as the significant terms of the hedging instrument and the hedged loan (e.g. principal amounts, repricing dates and payment dates) are similar and with offsetting effect; hence, the Group expects to continuously use hedge accounting on the hedging relationship of its cross currency swap and on its interest-bearing loan. There was no similar transaction in 2016.

Equity-linked debt securities (ELS) instrument arises from the subscription agreement between EMP and Arran Investment Private Limited for the issuance of additional common shares of EMP. The ELS may be converted into a fixed number of common shares (conversion shares) of EMP. The ELS bears a fixed annual interest rate (5.0% initially; 0% as amended) and variable interest (equal to the same dividend price declared and payable to common shareholders). On June 15, 2017, the ELS was amended, stipulating among others the change in the fixed number of Conversion Shares (728,275,862 new and fully paid-up) and in the Share Market Price for the mandatory conversion at any time during the period beginning on Redemption Date and ending on the Extended Redemption Date to greater than P7.25 per share.

The ELS was reported wholly as a non-current liability at amortized cost in the 2016 consolidated statement of financial position. Consequent to the amendments in 2017 as mentioned in the preceding paragraph, the ELS instrument was reassessed which resulted in the financial liability component being revalued at P5.1 billion and the equity component being recognized and valued at P136.2 million [see Note 3.2(m)]. The carrying amounts of the components are presented separately in the 2018 and 2017 consolidated statements of financial position while the amortization of the revalued financial liability component is presented as part of Interest expense under Finance Cost and Other Charges account in the 2018 and 2017 consolidated statements of comprehensive income (see Note 26).

Interest expense amounted to P108.4 million, P376.1 million and P364.0 million in 2018, 2017 and 2016, respectively, and is presented as part of Interest expense under Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26).

Provision for onerous lease pertains to WML's existing non-cancellable lease agreements on leasehold properties located in Glasgow and Edinburgh, Scotland, covering manufacturing plant facilities, buildings and parking spaces, which are vacant or subleased at a discount. The provision takes into account the current market conditions, expected future vacant periods, and expected future sublet benefits and are calculated by discounting expected net cash outflows on a pre-tax basis over the remaining period of the lease, which as of December 31, 2018 and 2017, is between one to 12 years and one to 13 years, respectively.

Provision for dilapidations is recognized for the present value of the costs to be incurred by WML for the restoration of the leased properties to a specified condition at the end of the lease term in 2029 as provided in the tenant repairing clauses of lease agreements.

Others, which are currently due, include liabilities on stocks purchases and due to condo-unit holders arising from condo hotel operations while Others, which are not currently due, include accrued dividends on redeemable preferred shares (see Note 19.2) and security and miscellaneous deposits.

## 21. EQUITY

## 21.1 Capital Stock

Capital stock consists of:

		Shares			Amount				
	2018	2017	2016	2018	2017	2016			
Common shares – P1 par value Authorized	12,950,000,000	12,950,000,000	12,950,000,000	P12,950,000,000	<u>P 12,950,000,000</u>	<u>P12,950,000,000</u>			
Issued: Treasury stock – at cost	10,269,827,979 ( <u>355,364,600</u> ) (	10,269,827,979 162,774,700)	10,269,827,979 ( <u>122,964,200</u> )	P10,269,827,979 ( <u>4,130,664,509</u> )	P 10,269,827,979 ( <u>1,566,146,040</u> )				
Total outstanding	9,194,463,379	10,107,053,279	10,146,863,779	P 6,139,163,470	P 8,703,681,939	P 9,333,670,905			

On March 12, 1999, the SEC approved the initial public offering of the Company's 336.1 million shares (248.1 million then outstanding and 88.0 million new issues) at P1.27 per share. The shares were initially listed in the PSE on April 19, 1999.

A 10% stock dividend was approved by the SEC and listed in September 1999. Three private placements ensued up to January 2011, of which 1.5 billion shares were listed in 2006. Then, a 10% rights offering of 200.47 million shares and 1:1 stock rights of 2.2 billion shares were approved and listed in 2005 and 2007, respectively. In 2007, there were also a share-swap transaction and a follow-on international offering wherein 4.1 billion and 1.8 billion shares, respectively, were issued and listed.

As at December 31, 2018 and 2017, the quoted closing price per share was P11.90 and P16.00, respectively. There are 1,008 holders, which include nominees, of the Company's total issued and outstanding shares as at December 31, 2018. The percentage of the Company's shares of stocks owned by the public is 30.08% and 31.49% as at December 31, 2018 and 2017, respectively.

### 21.2 Additional Paid-in Capital

APIC consists mainly of P21.9 billion from the stock rights offering, share swap transaction and international offering in 2007. In 2014, the Group reissued treasury shares, resulting to an increase in APIC by P783.5 million. There was no similar transaction in 2018, 2017 and 2016.

### 21.3 Treasury Shares

On September 19, 2017, the BOD approved a two-year repurchase program of up to P5.0 billion worth of common shares in the open market, to enhance shareholder value. As at December 31, 2018, the Company has repurchased 232,400,400 shares for P3,194.5 million under this program.

Under the Corporation Code of the Philippines, a stock corporation can purchase or acquire its own shares provided that it has unrestricted retained earnings to cover the shares to be purchased or acquired. Accordingly, the Parent Company's ongoing share repurchase program restricts the Parent Company's retained earnings for distribution as dividends up to the cost of the treasury shares.

There are 122.96 million shares held by subsidiaries at a total cost of P936.16 million that were reported as part of treasury shares in the consolidated statements of changes in equity (see Note 2.15).

### 21.4 Dilution Gain

The movement in dilution gain is a direct result of dilution in the Parent Company's ownership interest in certain subsidiaries when such subsidiaries offer pre-emptive stock rights, underwent international stock offering, and acquire additional shares, in years prior to 2011.

### 21.5 Dividends

On November 26, 2018 and August 19, 2016, the BOD approved the declaration of cash dividends of P0.10 and P0.31 per share in each periods. Total dividends amounting to P1,003.74 million in 2018 and P3,183.65 million in 2016 were payable to stockholders of record as at December 11, 2018 and September 5, 2016, respectively. The said dividends were fully paid on December 21, 2018 and September 19, 2016, respectively. The amounts presented in the consolidated statements of changes in equity are net of dividends paid to subsidiaries. The Parent Company did not declare any dividends in 2017. (See Note 21.3)

### 21.6 Share Options

### (a) Of the Company

On July 27, 2011, the BOD approved an Executive Share Option Plan (ESOP) for the Company's key executive officers, which was subsequently ratified by the stockholders on September 20, 2011. Under the ESOP, the Company shall initially reserve for exercise of share options up to 300.0 million common shares, or 3% of the outstanding capital stock, which may be issued out of the authorized but unissued shares. Share options may be granted within 10 years from the adoption of the ESOP and continue to be exercisable in accordance with terms of issue.

The options shall vest within three years from date of grant (offer date) and the holder may exercise only a third of the option at the end of each year of the three-year vesting period. The vested option may be exercised within seven years from date of grant. The exercise price shall be at a 15% discount from the volume weighted average closing price of the Company's shares for nine months immediately preceding the date of grant.

On December 19, 2011, pursuant to this ESOP, the Company granted share options to certain key executives to subscribe to 46.5 million common shares of the Company, at an exercise price of P9.175 per share. As at December 31, 2018 and 2017, all of the said options vested but none have been exercised.

On March 14, 2013, the Company granted additional 59.1 million share options to certain key executives at an exercise price of P12.9997. As at December 31, 2018 and 2017, all of the said additional options vested and none have been exercised.

The fair values of the option granted were estimated using a variation of the Black-Scholes valuation model that takes into account factors specific to the ESOP.

The following principal assumptions were used in the valuation:

	March 2013 Grant		December 201	
				Grant
Option life		7 years		7 years
Share price at grant date	P	21.65	P	10.28
Exercise price at grant date	P	12.9997	P	9.175
Average fair value at grant date	P	9.18	P	2.70
Average standard deviation of share				
price returns		35.29%		37.75%
Average dividend yield		2.10%		1.70%
Average risk-free investment rate		2.92%		2.87%

The underlying expected volatility was determined by reference to historical date of the Company's shares over a period of time within the life of the option.

### (b) Of Megaworld

On April 26, 2012, Megaworld's BOD approved an ESOP for its key executive officers, and on June 15, 2012, the stockholders adopted it.

The options shall generally vest on the 60<sup>th</sup> birthday of the option holder and may be exercised until the date of his/her retirement from Megaworld. The exercise price shall be at a 15% discount from the volume weighted average closing price of Megaworld's shares for nine months immediately preceding the date of grant.

Pursuant to this ESOP, on November 6, 2012, Megaworld granted share options to certain key executives to subscribe to 235.0 million of its common shares, at an exercise price of P1.77 per share.

In 2013, additional share options were granted to certain key executives to subscribe to 20.0 million common shares of Megaworld at an exercise price of P2.33 per share.

Additional 40.0 million share options were granted in 2014 at an average exercise price of P3.00 per share.

There were no additional share options granted in 2018, 2017 and 2016.

In 2018 and 2017, none and 25.0 million options, respectively, were forfeited due to resignation of key executive officers. A total of 5 million and 20.0 million options have vested in 2018 and 2017, respectively (nil in 2016).

The fair value of the option granted was estimated using a variation of the Black-Scholes valuation model that takes into account factors specific to the ESOP.

The following principal assumptions were used in the valuation:

Option life	6.08 to 30.17 years
Share price at grant date	P 2.54 to P 4.52
Exercise price at grant date	P 1.7731 to P 3.2299
Fair value at grant date	P 0.98 to P 2.15
Average standard deviation of	
share price return	10.98 %
Average dividend yield	0.76 %
Average risk-free investment rate	3.64 %

The underlying expected volatility was determined by reference to historical date of Megaworld's shares over a period of time consistent with the option life.

## (c) Of GERI

On September 23, 2011, the GERI's BOD approved an ESOP for its key executive officers. This was approved on November 8, 2011 by stockholders holding at least 2/3 of the outstanding capital stock. The purpose of the ESOP is to enable the key executives and senior officers of GERI, who are largely responsible for its further growth and development, to obtain an ownership interest and thereby encourage long-term commitment to GERI. The ESOP is being administered by the Executive Compensation Committee of GERI's BOD.

Under the ESOP, GERI shall initially reserve for exercise of share options up to 500.0 million common shares of its outstanding shares to be issued, in whole or in part, out of the authorized but unissued shares. Share options may be granted within 10 years from the adoption of the ESOP and may be exercised within seven years from date of grant.

The exercise price shall be at a 15% discount from the volume weighted average closing price of GERI's shares for twelve months immediately preceding the date of grant. The options shall vest within three years from date of grant and the holder of an option may exercise only a third of the option at the end of each year of the three-year period. GERI shall receive cash for the share options.

As of December 31, 2018, pursuant to this ESOP, GERI has granted the options to its key executive officers to subscribe to 400.0 million GERI shares. An option holder may exercise in whole or in part his vested option provided, that, an option exercisable but not actually exercised within a given year shall accrue and may be exercised at any time thereafter but prior to the expiration of said option's life cycle.

A total of 383.3 million and 350.0 million options have vested as at December 31, 2018 and 2017, respectively, but none of these have been exercised yet by any of the option holders as at the end of both reporting periods.

The fair value of the option granted was estimated using a variation of the Black-Scholes valuation model that takes into account factors specific to the ESOP.

The following principal assumptions were used in the valuation:

Average option life	7 years
Share price at grant date	P1.02 to P2.10
Exercise price at grant date	P1.00 to P1.93
Fair value at grant date	P0.24 to P2.27
Standard deviation of	
share price return	12.16% to 57.10%
Risk-free investment rate	2.14% to 2.59%

The underlying expected volatility was determined by reference to historical date of GERI's shares over a period of time consistent with the option life.

# (d) Of EMP

On November 7, 2014, EMP's BOD approved an ESOP for qualified employees of EMP Group.

The options shall generally vest on the 60<sup>th</sup> birthday of the option holder and may be exercised until the date of his/her retirement from the Group provided that the employee has continuously served for 11 years after the option offer date. The exercise price shall be at a 15% discount from the volume weighted average closing price of EMP's shares of nine months immediately preceding the date of grant.

Pursuant to this ESOP, on November 6, 2015, EMP granted share options to certain key executives of EDI to subscribe to 118.0 million common shares of EMP at an exercise price of P7.0 per share.

The fair value of the options granted was estimated using a variation of the Black-Scholes valuation model that takes into account factors specific to the ESOP. The following principal assumptions were used in the valuation:

Average option life	2	20.23 years
Average share price at grant date	P	8.90
Average exercise price at grant date	P	7.00
Average fair value at grant date	P	4.09
Average standard deviation of		
share price returns		10.24%
Average dividend yield		1.08%
Average risk-free investment rate		4.89%

The underlying expected volatility was determined by reference to historical prices of EMP's shares over a period of one year.

## (e) Of Travellers

Travellers has adopted an ESOP that grants share options to eligible key executive officers.

Travellers' ESOP is exempt from the registration requirements of SEC's Securities Regulation Code with respect to the issuance of the common shares, not to exceed 945,352,491 common shares, or 6% of the outstanding capital stock of Travellers listed with the PSE, to eligible employees pursuant to Travellers' ESOP adopted by the its shareholders and BOD effective June 13, 2014.

The purpose of the ESOP is to (a) strengthen the alignment of interests between key employees and consultants of Travellers and its shareholders through the ownership of Travellers' shares of common stock and thereby increase focus on Travellers' share value; (b) motivate, attract and retain the services of key employees and consultants of Travellers, upon whose judgment, valuable work and special efforts, the day-to-day and long-term success and development of the business and the operations of Travellers are largely dependent; and, (c) encourage long-term commitment of the key employees and consultants of Travellers to contribute to the long-term financial success of Travellers.

The ESOP is being administered by the Remuneration and Compensation Committee of Travellers' BOD. As of December 31, 2018, Travellers has not granted any option to its eligible optionees.

The Group recognized a total of P53.5 million, P49.5 million and P136.3 million Share-option benefit expense in 2018, 2017 and 2016, respectively, as part of Salaries and employee benefits under Other Operating Expenses account in the consolidated statements of comprehensive income and a corresponding credit to equity through Stock Options account for the portion incurred by the Parent Company and through Non-controlling Interest account for the portion incurred by the subsidiaries (see Notes 25 and 27.3).

## 21.7 Appropriated Retained Earnings

In 2018, GADC's BOD approved the appropriation of P6.2 billion for its continuing business expansion projects which include construction of new stores, renovation of existing stores, development of information technology projects, office renovations and acquisition of land. The construction of new stores and renovation of existing stores are projected to be completed within a period of three to four months and spread throughout 2019. Office renovations are expected to begin in the second quarter of 2019. In 2017, GADC's BOD appropriated P4.6 billion for the continuing business expansion which was fully utilized in 2018 and the appropriation reversed in 2018. In 2016, GADC's BOD appropriated P4.1 billion for the continuing business expansion which was fully utilized in 2017 and the appropriation reversed in 2017.

In 2015, AWGI's BOD approved the appropriation of P550.0 million for the rehabilitation of the glass manufacturing plant, which was approved to be extended until 2017 in 2016. In 2017, the said appropriation was reversed. Also, in 2017, AWGI appropriated portion of its retained earnings amounting to P600.0 million for capital expenditures for the plant.

# 21.8 Subsidiaries with Material Non-controlling Interest

The subsidiaries with material non-controlling interest (NCI) are shown below and in the succeeding page (in thousands).

	Interest :	of Ownership and Voting eld by NCI	Su	Subsidiary's Consolidated Profit Allocated to NCI		Accumulated Equity of NCI			
Name	2018	2017		2018	2017		ecember 31, 2018	D	ecember 31, 2017
Megaworld Travellers GADC Emperador	33% 53% 51% 17%	33% 53% 51% 18%	P	5,607,074 P 787,686 842,335 1,315,930	4,866,602 140,187 853,656 1,166,158	P	76,154,562 24,445,979 1,193,204 11,717,287	P	68,525,113 23,738,408 1,366,080 11,536,626

Dividends paid to NCI amounted to P1.3 billion in 2018 and P1.7 billion both in 2017 and 2016.

The summarized financial information of the subsidiaries, before intragroup elimination, is shown below and in the succeeding page (in thousands).

				Decembe	r 31,	2018		
	Megaworld			Travellers		GADC	E	Emperador
Non-current assets Current assets		9,544,763 2,762,514	P	89,925,501 17,370,281	P	8,976,372 11,358,262	P	61,818,351 56,000,020
Total assets	<u>P 32</u>	<u>2,307,277</u>	<u>P</u>	107,295,782	<u>P</u>	20,334,634	<u>P</u>	117,818,371
Non-current liabilities Current liabilities		9,037,357 4,518,725	P	44,364,606 17,293,323	P	2,445,815 9,222,775	P	36,237,036 20,217,389
Total liabilities	P 13	3,566,082	<u>P</u>	61,657,929	<u>P</u>	11,668,590	<u>P</u>	56,454,425
Revenues	<u>P 5</u>	7,437,985	<u>P</u>	20,566,139	P	28,333,547	P	47,050,421
Profit for the year attributable to: Owners of Parent NCI Profit for the year		5,218,913 624,914 5,843,827		1,443,770 4,366) 1,439,404	Р	1,646,373 2,685 1,649,058	P	6,658,236 170,713 6,828,949
Other comprehensive income (loss) attributable to: Owners of Parent NCI	(	607,476 18,364)		54,911 -		34,452	(	5,353) 68,421
Other comprehensive income (loss) for the year		589,112		54,911		34,452		63,068
Total comprehensive income for the year	<u>P 1</u>	6 <u>,432,939</u>	<u>P</u>	<u>1,494,315</u>	<u>P</u>	1,683,510	<u>P</u>	6,892,017
Net cash from (used in) Operating activities Investing activities Financing activities	( 1	3,690,612 6,088,539) 3,272,002		5,703,159 14,718,884) 11,434,036		2,949,485 1,424,042) 832,095)		2,843,635 3,167,065) 3,610,753)

	December 31, 2017 [As Restated – see Note 2.1(c)]				
	Megaworld	Travellers	GADC	Emperador	
Non-current assets Current assets	P 141,281,190 143,041,519			P 60,518,746 51,017,036	
Total assets	<u>P 284,322,709</u>	<u>P 86,472,</u>	366 <u>P 17,656,040</u>	<u>P 111,535,782</u>	
Non-current liabilities Current liabilities	P 76,671,265 43,951,373		, ,	P 36,344,852 16,837,376	
Total liabilities	P 120,622,638	<u>P 42,151,</u>	628 <u>P 10,265,137</u>	P 53,182,228	
Revenues	<u>P 50,115,043</u>	P 18,592,	919 P 25,539,935	<u>P 42,655,528</u>	
Profit for the year attributable to: Owners of Parent NCI Profit for the year	P 13,145,557 561,432 13,706,989	(9,	453) 23,473	P 6,321,784 10,536 6,332,320	
Other comprehensive income (loss) attributable to: Owners of Parent NCI	2,235,176 	,	867) 100,908	1,510,520 ( <u>226,636</u> )	
Other comprehensive income (loss) for the year	2,312,288	(	867)100,908	1,283,884	
Total comprehensive income for the year	<u>P 16,019,277</u>	<u>P 276,</u>	953 <u>P 1,752,191</u>	<u>P 7,616,204</u>	
Net cash from (used in) Operating activities Investing activities Financing activities	P 6,153,887 ( 15,360,049) 8,264,036	) ( 13,090,	002) 169,758	, , ,	

# 22. EARNINGS PER SHARE

Earnings per share is computed as follows:

	2018	2017 [As Restated – see Note 2.1(c)]	2016 [As Restated – _see Note 2.1(c)]
Basic:  Net profit attributable to owners of the parent company  Divided by the weighted average	P 15,121,537,752	P 15,192,000,737	P 14,916,844,215
number of outstanding common shares	9,914,463,379	10,107,053,279	10,146,863,779
	<u>P 1.5252</u>	<u>P 1.5031</u>	<u>P 1.4701</u>

	2018	2017 [As Restated – see Note 2.1(c)]	2016 [As Restated – see Note 2.1(c)]
Diluted:  Net profit attributable to owners of the parent company Divided by the weighted average number of outstanding common shares and potentially	P 15,121,537,752	P 15,192,000,737	P 14,916,844,215
dilutive shares	9,928,424,379	10,129,398,650	10,173,425,382
	P 1.5231	<u>P 1.4998</u>	<u>P 1.4663</u>

The actual number of outstanding common shares approximates the weighted average for each year. There are 14.0 million, 22.3 million and 26.6 million potentially dilutive shares as at December 31, 2018, 2017 and 2016, respectively, from the Company's ESOP (see Note 21.6). However, such number of dilutive shares has no significant effect on the weighted average number of outstanding common shares and, consequently, has little effect on the 2018, 2017 and 2016 diluted EPS.

### 23. REVENUES

# 23.1 Disaggregation of Revenues

The Group disaggregates revenues recognized from contracts with customers into the operating business segments presented in Notes 4.1 and 4.4 that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. This same disaggregation is used in earnings releases, annual reports and investor presentations.

The breakdown of revenues from sale of goods and rendering of services is presented below:

	Notes	2018	2017 [As Restated – see Note 2.1(c)]	2016 [As Restated – see Note 2.1(c)]
Sale of Goods:				
Revenues from RE sales: RE sales Sales of consumer goods	2.16(c, d) 2.16(a)	P 37,667,540,752 47,607,702,279	P 34,115,066,390 43,236,971,687	P 30,377,505,167 41,608,345,308
		P 85,275,243,031	<u>P 77,352,038,077</u>	<u>P 71,985,850,475</u>
Rendering of Services:				
Sales by company-operated quick-service restaurants	2.16(h)	P 25,605,114,481	P 23,069,644,779	P 20,540,105,188
Gaming Gaming	2.16(ff) 2.16(e)	15,881,465,964	14,575,224,422	19,341,385,803
Rental income	2.16, 14	14,741,266,661	12,457,699,770	10,572,324,693
Hotel operations	2.16(g)	5,005,152,260	4,186,654,787	3,789,710,840
Franchise revenues	2.16(i),			
	30.6	2,728,432,374	2,470,290,662	2,089,063,803
Others		2,215,548,669	1,532,695,852	1,619,313,567
		P 66,176,980,409	P 58,292,210,272	P 57,951,903,894

Other revenues include income from commissions, construction, property management operations, cinema operations, parking, bingo, tournaments and production shows.

The disaggregation of revenues for each reportable segment is presented below.

			20	018		
	Megaworld	Travellers	GADC	Emperador	Unallocated	Total
Sale of goods Rendering of service	P 37,665,233,060 17,216,095,673	P	P - _28,415,529,909	P46,345,675,149 12,650,854	P 1,264,334,822	P 85,275,243,031 66,176,980,409
	<u>P 54,881,328,733</u>	P20,532,703,973	P28,415,529,909	P46,358,326,003	P 1,264,334,822	<u>P 151,452,223,440</u>
			20	017		
	Megaworld	Travellers	GADC	Emperador	Unallocated	Total
Sale of goods Rendering of service	P 34,115,066,390 14,010,285,576	P18,578,784,045	P - 25,651,627,320	P42,206,283,523 51,513,331	P 1,030,688,164	P 77,352,038,077 58,292,210,272
	P 48,125,351,966	P18,578,784,045	P 25,651,627,320	P42,257,796,854	P 1,030,688,164	P 135,644,248,349
			20	016		
	Megaworld	Travellers	GADC	Emperador	Unallocated	Total
Sale of goods Rendering of service	P 30,377,505,167 12,028,376,304		P - 22,716,009,343	P40,446,981,708 23,968,887	P 1,161,363,600	P 71,985,850,475 57,951,903,894
	P 42,405,881,471	P23,183,549,360	P22,716,009,343	P 40,470,950,595	P 1,161,363,600	P 129,937,754,369

## 23.2 Contract Accounts

The significant changes in the contract assets and contract liabilities balances as of December 31 are as follows:

	20	)18	2017	
	Contract Assets	Contract Liabilities	Contract Assets	Contract Liabilities
Balance at beginning of year Transfers from contract assets	P15,909,820,985	P4,791,893,639	P18,340,520,984	P 3,458,671,688
recognized at the beginning of year to accounts receivables Increase due to satisfaction of	( 2,198,476,991)	-	( 7,884,088,458)	-
performance obligation over time net of cash collection Increase due to acquisition of	8,070,269,733	-	5,453,388,459	-
subsidiaries  Revenue recognized that was included in contract liability at	445,665,960	180,751,668	-	-
the beginning of year Increase due to cash received	-	( 2,991,075,721)	-	( 1,488,531,053)
in excess of performance to date	<del>-</del>	3,387,097,709		2,821,753,004
Balance at end of year	P22,227,279,687	<u>P 5,368,667,295</u>	P15,909,820,985	<u>P 4,791,893,639</u>

The outstanding balance of trade receivables arising from contracts with customers amounted to P49.5 billion and P35.2 billion as of December 31, 2018 and 2017, respectively, are presented as part of trade receivables.

### 23.3 Direct Contract Costs

The Group incurs sales commissions upon execution of contracts to sell real properties to customers. Incremental costs of commission incurred to obtain contracts are capitalized and presented as Deferred commission under Other Current Assets, and Other Non-current Asset accounts in the 2018 consolidated statements of financial position (see Note 9). These are amortized over the expected construction period on the same basis as how the Company measures progress towards complete satisfaction of its performance obligation in its contracts. The total amount of amortization for 2018, 2017 and 2016 is presented as part of Commissions under Other Operating Expenses (see Note 25).

The movement in balances of deferred commission in 2018 and 2017 is presented below.

	2018	2017
Balance at beginning of year	<b>P</b> 843,530,567 P	866,785,887
Additional capitalized cost	1,461,880,929	923,942,673
Reversal due to back out	( 25,875,937)	-
Amortization for the period	( <u>1,136,933,918</u> ) (	947,197,993)
Balance at end of year	<u>P 1,142,601,641</u> <u>P</u>	843,530,567

## 23.4 Transaction Price Allocated to Unsatisfied Performance Obligations

The aggregate amount of transaction price allocated to partially or wholly unsatisfied contracts as of December 31, 218 is P21.3 billion. As of December 31, 2018, the Company expects to recognize revenue from unsatisfied contracts as follows:

	Р	21,233,029,742
More than three years to five years		1,016,292,043
More than one year to three years		6,287,109,681
Within a year	P	13,929,628,018

# 24. COST OF GOODS SOLD AND SERVICES

The components of cost of goods sold and services are as follows:

	Notes	2018	2017 [As Restated – see Note 2.1(c)]	2016 [As Restated – see Note 2.1(c)]
Cost of Goods Sold:	2.16			
Cost of consumer goods sold:		<b>D</b>	D - 1 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 -	D 44 4 50 0 40 0 44
Direct materials used		P 25,758,007,484	P 24,850,232,749	P 21,158,868,946
Salaries and employee benefits	27.1	1,324,506,139	1,350,970,088	799,011,041
Change in work in process and finished goods		1,094,652,102	( 690,800,020)	1,957,971,123
Depreciation and amortization	13	917,072,273	707,755,935	646,712,276
Utilities	13	347,138,447	260,877,214	199,365,749
Indirect materials and other		317,130,117	200,077,217	177,505,717
consumables		321,029,104	191,137,844	265,936,525
Repairs and maintenance		284,322,167	227,177,596	199,587,113
Outside services	29.1	253,244,690	266,253,636	224,995,771
Taxes and licenses		153,438,507	130,643,743	82,978,961
Supplies		124,640,547	103,698,826	80,688,274
Other direct and overhead costs	8	695,883,912	604,975,991	407,503,669
C . CDE 1		31,273,935,372	28,002,923,602	26,023,619,448
Cost of RE sales: Contracted services		16 516 600 610	1 F F O F O 1 4 1 0 2	14 427 477 500
Land cost		16,516,692,619 3,253,659,078	15,505,014,182 2,072,833,307	14,436,476,588 1,904,786,990
Borrowing cost		473,001,664	361,376,502	307,298,967
Other costs		91,911,888	101,866,469	88,178,994
0000		71,711,000	101,000,102	00,110,221
	2.7	20,335,265,249	18,041,090,460	16,736,741,539
		P 51,609,200,621	<u>P 46,044,014,062</u>	<u>P 42,760,360,987</u>
Cost of Services:	2.16			
Food, supplies and other consumables		P 11,918,809,205	P 10,610,845,688	P 9,492,398,116
Salaries and employee benefits	27.1	7,064,302,241	5,887,768,691	5,500,010,460
Gaming license fees	28.3	4,380,228,290	3,862,964,722	5,212,622,104
Rental		4,353,601,170	3,790,678,826	3,441,030,356
Depreciation and amortization	13, 14	2,484,703,912	2,303,011,256	2,005,475,680
Casino operating expense		917,762,234	581,391,736	557,521,452
Hotel operations		820,752,636	755,756,983	658,379,578
Outside services		686,663,019	584,135,049	523,816,634
Flight operations Entertainment, amusement and recreation		401,669,099	108,444,291	338,691,065
Other direct and overhead costs		61,803,637 1,871,988,190	36,206,352 1,500,871,563	30,287,816 1,295,760,102
Other direct and overhead costs		1,071,700,170	1,500,071,505	
		P 34,962,283,633	<u>P 30,022,075,157</u>	P 29,055,993,363

Other direct and overhead costs include, among others, costs incurred for insurance, waste disposal, and meals.

# 25. OTHER OPERATING EXPENSES

The details of other operating expenses are shown below.

			2017	2016
			[As Restated -	[As Restated –
	Notes	2018	see Note 2.1(c)]	see Note 2.1(c)]
Advertising and promotions		P 8,060,090,864	P 6,254,001,848	P 6,007,679,583
Salaries and employee benefits	21.6, 27.1	6,590,129,223	6,047,247,187	5,372,693,962
Depreciation and amortization	13, 15	3,481,239,011	2,828,785,589	2,448,523,774
Commissions		1,727,459,061	1,552,807,279	1,234,734,196
Utilities		1,588,180,506	1,156,691,047	1,143,779,764
Professional fees and outside services		1,372,831,668	870,465,583	1,214,924,097
Royalty	29.5, 30.6	1,257,196,109	1,132,577,168	1,059,923,224
Taxes and licenses		1,150,742,613	1,182,031,021	852,537,538
Transportation and travel		1,052,218,692	798,415,372	665,878,858
Rental		637,441,531	939,718,670	967,358,466
Repairs and maintenance		571,651,807	460,063,891	376,106,316
Freight and handling		470,887,193	417,206,996	437,708,284
Management fees	29.3, 30.5(e)	314,538,929	304,779,371	442,592,805
Representation and entertainment		252,028,984	231,226,865	171,311,998
Impairment of receivables	6	169,501,339	145,518,483	20,291,960
Communication and office expenses		66,116,681	52,071,893	48,782,212
Insurance		31,973,829	18,303,124	7,250,873
Write-down of inventories	8	4,926,653		
Impairment of property, plant, and equipment	13	-	-	166,497,656
Miscellaneous		2,778,300,334	2,604,158,493	2,322,677,009
		P 31.577.455.027	P 26.996.069.880	P 24.961.252.575

Miscellaneous expenses include expenses incurred for security services, supplies and other consumables, donations, training and development, dues and subscriptions, and various other expenses.

These other operating expenses are classified by function as follows:

	2018	2017 [As Restated – see Note 2.1(c)]	2016 [As Restated – see Note 2.1(c)]
General and administrative expenses Selling and marketing expenses	P 18,048,986,859 13,528,468,168	P 17,163,743,802 9,832,326,078	P 14,751,697,918 10,209,554,657
	P 31,577,455,027	P 26,996,069,880	P 24.961.252.575

## 26. OTHER INCOME AND CHARGES

Other income and charges provide details of Finance and Other Income account and Finance Costs and Other Charges account as presented in the consolidated statements of comprehensive income.

			2017	2016
			[As Restated –	[As Restated -
	Notes	2018	see Note 2.1(c)]	see Note 2.1(c)]
Finance and other income:				
Interest income	2.16,			
	5, 7	P 2,833,780,599	P 2,307,789,718	P 2,078,421,813
Recoveries	30.9	1,710,581,049	-	-
Dividend income	2.16	63,767,349	12,423,602	6,312,863
Gain on disposal of PPE				
and investment properties – net	13, 14	53,917,450	115,773,777	-
Gain on acquisitions and deconsolidation	-,	,-	-,,	
of subsidiaries	1.2(a),(b),(d)	30,254,467	_	53,333,758
Gain on sale of financial assets at FVTPL	1.2(0),(0),(0)	12,101,261	4,799,290	-
Gain on sale of investments in an associate	12.3	-	113,069,227	82,459,513
Gain on sale of investment in AFS	12.5		113,007,227	02,107,515
financial assets – net	11		22,230,010	11,942,807
Reversal of preacquisition loss	11	<del>-</del>	2,715,950	11,742,007
Fair value gains – net	7	-	2,713,730	159,134,466
Miscellaneous – net	6, 8, 13	337,502,204	292.873.709	209,411,719
Miscellaneous – net	0, 0, 13	337,302,204	292,073,709	209,411,719
		P 5,041,904,379	P 2,871,675,283	P 2,601,016,939
Finance costs and other charges:				
Interest expense	2.16, 17, 18			
interest expense	19, 20, 28	P 4,084,166,535	P 5,554,066,867	P 4,856,184,716
Foreign currency losses – net	17, 20, 20	1,728,894,002	238,147,779	1,789,065,678
Reversal of preacquisition income		166,615,784	230,177,777	3,314,788
Fair value losses – net	7	36,629,368	9,126,926	3,314,700
Losses from casualty, net of insurance claims	13, 30.9	30,023,300	430,354,462	-
Unrealized loss on interest rate swap	20	-	27,235,637	31,769,386
Loss on disposal of PPE – net	13	-	41,433,031	35,820,601
Miscellaneous	1.3	836,678,047	624,940,194	565,711,463
Miscellaneous		030,070,047	024,940,194	
		P 6,852,983,736	P 6,883,871,865	P 7,281,866,632

Miscellaneous income includes gain on sale of non-current assets, marketing fees, reversal of impairment losses on receivables and others.

Miscellaneous expenses pertain to amortization of discounts on security deposits, bank charges and other related fees.

### 27. SALARIES AND EMPLOYEE BENEFITS

### 27.1 Salaries and Employee Benefits

Expenses recognized for salaries and employee benefits are presented below.

	Notes	2018	2017	2016
Short-term employee benefits		P 14,415,205,639	P 12,585,532,010	P 11,121,876,125
Post-employment defined benefit	2.21(a), 27.2	510,274,924	650,996,947	413,557,705
Share option benefit expense 2.21(d), 21.6 27.3, 29.7	53,457,040	49,457,009	136,281,633	
		P 14,978,937,603	P 13,285,985,966	P 11,671,715,463

These are classified in the consolidated statements of comprehensive income as follows:

			2017	2016
	N.T	2040	[As Restated –	[As Restated –
	Notes	2018	see Note 2.1(c)]	see Note 2.1(c)]
Cost of goods sold	24	P 1,324,506,139	P 1,350,970,088	P 799,011,041
Cost of services	24	7,064,302,241	5,887,768,691	5,500,010,460
Other operating expenses	25	6,590,129,223	6,047,247,187	5,372,693,962
		P 14.978.937.603	P 13.285.985.966	P 11,671,715,463

## 27.2 Post-employment Defined Benefit

## (a) Characteristics of the Defined Benefit Plan

Megaworld group, EDI, ELI, GADC and WML maintain funded, tax-qualified, noncontributory post-employment benefit plans, except that ELI is partially-funded and GADC allows voluntary employee contribution. Each of the plans is being administered by a trustee bank that is legally separated from the Group. GERI and GADC's subsidiaries have unfunded, noncontributory post-employment benefit plans. In 2017, Travellers established a partially-funded, noncontributory, multi-employer post-employment benefit plan which is being administered by a trustee bank that is legally separated from the Group. All of plans mentioned cover all qualified regular and full-time employees.

The Parent Company and all other subsidiaries have no established corporate retirement plans. AWGI and TEI compute their retirement obligations based on the provisions of Republic Act (R.A.) No. 7641, *The Retirement Pay Law.* Whereas, the Parent Company and the other subsidiaries within the Group have not accrued any post-employment benefit obligation as each entity has less than ten employees. The Group's management believes that non-accrual of the estimated post-employment benefits will not have any material effect on the Group's consolidated financial statements.

## (b) Explanation of Amounts Presented in the Financial Statements

Actuarial valuations are made annually to update the post-employment benefit costs and the amount of contributions. All amounts presented in the succeeding pages are based on the actuarial valuation reports obtained from independent actuaries in 2018 and 2017.

The amounts of retirement benefit obligation as of the end of the reporting periods, presented as non-current liability in the consolidated statements of financial position, are determined as follows:

	2018	2017
Present value of the obligation Fair value of plan assets	P 14,911,962,326 ( <u>13,121,942,658</u> )	P 15,565,665,635 ( <u>13,622,212,348</u> )
	P 1,790,019,668	P 1,943,453,287

The movements in the present value of retirement benefit obligation are as follows:

	2018	2017
Balance at beginning of year	<b>P 15,565,665,635</b> P	14,156,797,542
Effects of foreign currency adjustment	7,310,649	1,181,203,320
Current service and interest costs	807,830,206	818,183,504
Past service cost	63,033,600	141,787,489
Remeasurement gains	( 1,031,402,716)(	139,045,469)
Availment of sabbatical leave	(4,282,761)(	3,989,427)
Benefits paid	(496,192,287)(	589,271,324)
Balance at end of year	<b>P</b> 14,911,962,326 P	15,565,665,635

The movements in the fair value of plan assets of funded retirement plans of the Group are presented below.

	2018	2017
Balance at beginning of year	P 13,622,212,348	P 11,552,491,075
Effects of foreign exchange adjustment	( 3,404,740)	1,101,654,000
Actuarial gain (loss)	( 837,548,125)	809,565,124
Contributions paid into the plan	434,796,364	387,692,843
Actual return on plan assets	396,809,916	358,102,307
Remeasurement of plan assets	( 834,653)	-
Benefits paid	(490,088,452)	( 587,293,001)
Balance at end of year	P 13,121,942,658	P 13,622,212,348

The plan assets of MEG, EMP, GADC and Travellers as at December 31 consist of the following:

	2018	2017
Investments in: Other securities and debt instruments	66.57%	68.15%
Long-term equity investments	24.35%	24.41%
Unit investment trust fund	1.71%	1.50%
Cash and cash equivalents	2.66%	1.60%
Property	4.49%	4.26%
Loans and receivables	0.22%	0.08%
	100.00%	100.00%

Actual returns in 2018 and 2017 amounted to P396.8 million and P358.1 million, respectively.

The fair value of the plan assets is at Level 1 in the fair value hierarchy except for loans and receivables and property which are at Level 3 (see Note 33).

The amounts of post-employment benefits expense recognized as part of Salaries and employee benefits in profit or loss (see Note 27.1) and other comprehensive income are as follows:

	2018	2017	2016
Reported in consolidated profit or loss —  Current service cost  Past service cost	P 447,241,324 63,033,600	P 509,209,458 141,787,489	P 413,557,705
	<u>P 510,274,924</u>	P 650,996,947	<u>P 413,557,705</u>
Reported in consolidated other comprehensive income: Actuarial gains (losses) arising from changes in:			
Financial assumptions Demographic assumptions Experience adjustments	P1,216,963,491 95,290,623 ( 284,076,339)	(P 176,408,792) 467,425,221 ( 150,077,980)	(P 2,536,455,322) 186,326,140 1,539,642,898
Return on plan assets (excluding amounts in net interest expense)	( <u>837,548,125</u> ) 190,629,650	809,565,124 950,503,573	2,789,394 ( 807,696,890)
Tax income (expense)	(73,057,872)	(189,305,616)	130,194,376
	<u>P 177,571,778</u>	P 761,197,957	( <u>P 677,502,514</u> )

In 2018, 2017 and 2016, post-employment benefits expense amounting to P180.6 million, P158.3 million, and P154.3 million, respectively, were incurred for WML's defined contribution plan, thus will not be included in the current service cost presented under the movement of post-employment benefit obligation.

The amounts of post-employment benefits expense are included as part of Salaries and employee benefits under Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25).

In determining the post-employment benefit obligation, the following actuarial assumptions were used:

	2018	2017
Discount rates	2.58% - 8.88%	2.64% - 5.83%
Expected rates of salary increases	3.00% - 10.00%	3.00% - 10.00%

Assumptions regarding future mortality are based on published statistics and mortality tables. The discount rates assumed were based on the yields of long-term government bonds, as of the valuation dates. The applicable period used approximate the average years of remaining working lives of the Group's employees.

### (c) Risks Associated with the Retirement Plan

The plan exposes the Group to actuarial risks such as investment risk, interest rate risk, longevity risk, salary risk and inflation risk.

## (i) Investment and Interest Risks

Discount rate determined by reference to market yields of government bonds. Generally, a decrease in the interest rate of a reference government bonds will increase the plan obligation. However, this will be partially offset by an increase in the return on the plan's investments in debt securities and if the return on plan asset falls below this rate, it will create a deficit in the plan.

Currently, the plans have relatively balanced investment in cash and cash equivalents, equity securities and debt securities. Due to the long-term nature of the plan obligation, a level of continuing equity and debt investments is an appropriate element of the Group's long-term strategy to manage the plan efficiently.

### (ii) Longevity and Salary Risks

The present value of the defined benefit obligation is calculated by reference to the best estimate of the mortality of the plan participants both during and after their employment, and to their future salaries. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the plan obligation.

### (iii) Inflation Risk

A significant portion of the defined benefit obligation is linked to inflation. The increase in inflation will increase the Group's liability.

## (d) Other Information

### (i) Sensitivity Analysis

The information on the sensitivity analysis for certain significant actuarial assumptions, the Group's asset-liability matching strategy, and the timing and uncertainty of future cash flows related to the retirement plan are described below and in the succeeding page.

			Impact on			
			Post-employment Obligation			
	Change in		Increase in		Decrease	
	Assumption		Assumption	i	n Assumption	
December 31, 2018  Discount rate Salary increase rate	+/-0.25% to +/-1.00% +/-1.0%	(P	1,228,153,365) 969,478,821	P (	1,329,604,167 838,214,343)	
<u>December 31, 2017</u>						
Discount rate Salary increase rate	+/-0.25% to +/-1.00% +/-1.0%	( P	807,161,010) 498,856,843	P (	921,120,610 384,636,791)	

The sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. This analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation recognized in the consolidated statements of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous years.

## (ii) Asset-liability Matching Strategies

The Group, through its BOD, envisions that the investment positions shall be managed in accordance with its asset-liability matching strategy to achieve that long-term investments are in line with the obligations under the retirement scheme. This aims to match the plan assets to the retirement obligations by investing in equities and maintaining cash and cash equivalents that match the benefit payments as they fall due and in the appropriate currency.

### (iii) Funding Arrangements and Expected Contributions

The plan is currently underfunded by P1.8 billion based on the Group's latest actuarial valuation. While there is no minimum funding requirement in the country, the size of the underfunding may pose a cash flow risk in about 22 years' time when a significant number of employees is expected to retire.

The maturity profile of undiscounted expected benefit payments from the plan as at December 31 are as follows:

	2018	2017
Within one year	P 506,286,474	P 430,050,494
More than one year to five years	2,155,864,158	1,489,477,837
More than five years to ten years	2,047,918,673	1,617,308,541
More than ten years to 15 years	1,022,251,275	784,349,883
More than 15 years to 20 years	1,835,366,408	1,498,198,965
More than 20 years	10,598,600,164	11,860,924,351
	P 18,166,287,152	P 17,680,310,071

The Group expects to contribute in 2019, P33.0 million and P40.0 million to the retirement plan maintained for Megaworld and GADC, respectively. GERI and EMP have yet to decide the amount of future contributions to their existing retirement plans.

# 27.3 Share Option Benefits

The Group's share option benefit expense includes the amounts recognized by the Company, Megaworld, GERI and EMP over the vesting period of the options granted by them (Travellers has not yet granted any share options to its eligible optionees) (see Note 21.6). Options for 538.9 million shares and 520.6 million shares have vested as at December 31, 2018 and 2017, respectively. Share option benefits expense, included as part of Salaries and employee benefits amounted to P53.5 million in 2018, P49.5 million in 2017 and P136.3 million in 2016 (see Note 27.1).

#### 28. TAXES

#### 28.1 Current and Deferred Taxes

The tax expense (income) reported in the consolidated statements of comprehensive income for the years ended December 31 are as follows:

		2017	2016
		[As Restated –	[As Restated –
	2018	see Note 2.1(c)]	see Note 2.1(c)]
Reported in consolidated profit or loss:			
Current tax expense:			
Regular corporate income tax			
(RCIT) at 30%, 25%, 20% and 10%	P 4,707,781,336	P4.857.600.237	P 4.888.671.510
Final tax at 20% and 15% in 2018;	_ ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- 1,001,000,000	- 1,000,01 -,0 - 0
and 7.5% in 2017 and 2016	128,439,560	112,022,487	94,301,242
Preferential tax rate at 5%	57,336,871	63,858,452	43,955,624
Minimum corporate income tax	, ,	, ,	, ,
(MCIT) at $2\%$	78,383,637	54,410,799	30,142,769
Others	27,904,342	15,630,199	
	4,999,845,746	5,103,522,174	5,109,907,770
Deferred tax expense relating to origination and reversal of			
e e e e e e e e e e e e e e e e e e e	2 107 (50 701	1 462 100 247	770 455 000
temporary differences	3,107,658,791	1,463,100,247	778,455,099
	<u>P 8,107,504,537</u>	P6,566,622,421	P 5,888,362,869
Reported in consolidated other comprehensive income – Deferred tax expense (income)			
relating to origination and reversal of temporary differences	P 73,774,847	<u>P 189,714,791</u> (	<u>P 117,125,824</u> )

The Company and its Philippine subsidiaries are subject to the higher of RCIT at 30% of net taxable income or MCIT which is at 2% of gross income, as defined under the Philippine tax regulations. The foreign subsidiaries are subject to income and other taxes based on the enacted tax laws of the countries or jurisdictions where they operate

ECOC, SEDI and Travellers are Philippine Economic Zone Authority – registered entities which are entitled to 5% preferential tax rate on gross income from registered activities in lieu of all local and national taxes and to other tax privileges.

In May 2014, the Board of Investments approved SPI's application for registration on a certain project. SPI is entitled to income tax holiday for four years from May 2014 or actual start of commercial operations/selling, whichever is earlier but in no case earlier than the date of registration, with certain terms.

The reconciliation of tax on consolidated pretax income computed at the applicable statutory rates to consolidated tax expense is as follows:

			2017	2016
			(As Restated –	(As Restated –
	_	2018	see Note 2.1(c)]	see Note 2.1(c)]
Tax on consolidated pretax income at 30%	P	9,535,014,878	P 8,652,777,302	P 8,650,470,920
Adjustment for income subjected to				
different tax rates	(	345,795,938)	( 578,379,091)	( 348,542,968)
Tax effects of:				
Income not subject to RCIT	(	8,201,593,447)	(7,865,868,054)	( 8,637,611,499)
Nondeductible expenses		7,464,431,878	5,856,657,553	6,223,226,155
Tax benefit arising from unrecognized				
deferred tax asset		239,154,803	617,264,763	494,620,447
Adjustment to current tax from prior years		27,793,181	(27,237,835)	27,256,320
Additional deduction with the use of			,	
Optional Standard Deduction (OSD)	(	10,889,592)	(94,299,139)	( 405,692,407)
Changes in tax rates	`	-	- ,	( 100,089,472)
Others	(_	600,611,226)	5,706,922	(15,274,627)
Tax expense reported in consolidated		/	•	, -,
profit or loss	<u>P</u>	8,107,504,537	P 6,566,622,421	P 5,888,362,869

The deferred tax assets and liabilities as at December 31 presented in the consolidated statements of financial position relate to the following:

	_	2018		2017 As Restated – ee Note 2.1(c)]		2016 .s Restated – ee Note 2.1(c)]
Deferred tax assets:  Retirement benefit obligation Allowance for impairment losses Allowance for property development costs Allowance for inventory write-down MCIT Net operating loss	P	711,922,438 168,828,516 9,227,732 8,638,235 5,723,082	Р	583,929,095 161,011,108 - 7,126,361 4,423,918	P	567,259,624 112,376,019 - 11,396,504 150,326,920
carry-over (NOLCO) Unrealized foreign currency loss Accrued rent Unrealized income – net Others	_	5,399,215 3,988,361 - - 95,541,928	_ D	9,463,930 - - 35,429,590		20,849,612 
D.C. Lo. E.I.T.C.	<u> P</u>	1,009,269,507	<u>P</u>	801,384,002	P	980,756,248
Deferred tax liabilities – net: Uncollected gross profit Capitalized interest Brand valuation Difference between the tax reporting base and financial reporting base of	P	5,655,708,165 2,991,427,467 1,832,968,656	P	4,528,857,432 2,249,073,078 1,639,406,000	P	3,973,359,862 1,803,280,040 1,489,925,000
property, plant and equipment Unrealized foreign currency loss – net Retirement benefit obligation Uncollected rental income Fair value adjustment Others	(	1,387,749,156 852,134,494) 268,304,250) 90,717,074 78,796,405 160,602,920	`	296,665,745 1,037,291,789) 112,382,943) 31,094,119 120,883,120 53,860,934		287,572,150 1,220,035,435) 295,187,069) 52,328,557 101,765,080 316,848,264)
	P	11,077,531,099	Р	7,770,165,696	P	5,876,159,921

The deferred tax expense reported in the consolidated statements of comprehensive income is shown below.

									lidated Ot		
	Consolidated Profit or Loss						Comprehensive Income				
	_	2018	_	2017	2016	2	018		2017	-	2016
Deferred tax expense (income): Uncollected gross profit Difference between the tax reporting base and financial reporting base of property,	P	1,218,405,616	Р	242,109,769	P1,679,877,371	P	-	Р	-	Р	-
plant and equipment Capitalized interest		1,091,083,411 742,354,389	(	304,991,125) 521,712,906	28,781,481 371,781,902		- -		-		=
Retirement benefit obligation	(	349,351,745)		216,716,315	( 210,775,818)	73,0	57,872	189	305,616	(13	0,194,376)
Brand valuation	·	193,562,656		149,481,000	( 307,484,000)		-		-	,	= '
Unrealized foreign currency											
loss (gains) - net		179,728,927		183,905,853	( 556,157,823)		-		-		=
Uncollected rental income		50,549,422		1,210,328	44,446,380		-		-		-
Fair value adjustments on AFS	(	42,086,715)	(	396,834,640)	( 261,789,420)		-		-		-
Allowance for impairment losses		29,116,331		12,432,142	10,710,914		-		-		-
NOLCO		4,064,715		11,385,882	( 4,568,539)		_		-		=
MCIT	(	1,299,164)		143,325,455	1,144,098		-		-		=.
Accrued rent	`	-		7,394,970	-		_		_		-
Translation adjustments		-		- 1	-	7	16,975		409,175		13,068,552
Others	(_	8,469,052)	_	675,251,392	(17,511,447)						
Deferred tax expense (income)	P	3,107,658,791	Р	1,463,100,247	P 778,445,099	P 73,7	74,847	P189	9,714,791	( <u>P_1</u>	<u>17,125,824</u> )

The details of NOLCO, which can be claimed as deduction from the respective subsidiaries' future taxable income within three years from the year the loss was incurred, are shown below.

Year	Original Amount	Applied	Expired Balance	Remaining Balance	Valid Until
2018	P 504,061,812 P	- P	-	P 504,061,812	2021
2017	1,736,298,245 (	711,524,510)	-	1,024,773,735	2020
2016	795,017,654 (	774,915,232)	-	20,102,422	2019
2015	747,208,084 (	704,049,655) (	43,158,429)		
	P 3.782.585.795 (P2	.190.489.397) (P	43,158,429)	P 1.548.937.969	

Some companies within the Group are subject to the MCIT which is computed at 2% of gross income, as defined under the tax regulations. The details of excess MCIT over RCIT, which can be applied as deduction from the entities' respective future RCIT payable within three years from the year the MCIT was paid, are shown below.

_Year		Original Amount		Applied		Expired Balance		Remaining Balance	Valid Until	
2018	P	63,452,475	Р	-	P	-	Р	63,452,475	2021	
2017		36,286,775	(	66,299	)	-		36,220,476	2020	
2016		31,624,246	•	1,357,695	)	-		30,266,551	2019	
2015		21,551,668	(	45,256	) (	21,506,412)		-		
			\							
	P	152,915,164	( <u>P</u>	1,469,250	) ( <u>P</u>	21,506,412)	P	129,939,502		

The following summarizes the amount of NOLCO and other deductible temporary differences as at the end of 2018, 2017 and 2016 for which the related deferred tax assets—net have not been recognized by certain subsidiaries within the Group based on their assessments that the related tax benefits may not be realized within the prescriptive period:

		20:	18		20	)17		2016							
	_	Amount	Tax Effect		Tax Effect		Tax Effect		int Tax Effect		Amount	_	Tax Effect	Amount	Tax Effect
NOLCO Allowance for	P	1,530,940,587	P	459,282,176	P 3,152,232,880	P	945,669,864	P 3,020,075,070	P 906,022,521						
impairment Share-based		283,085,427		84,925,628	177,213,977		53,164,193	28,167	8,450						
compensation		647,239,210		194,171,763	647,239,210		194,171,763	175,780,739	52,734,222						
Retirement benefit obligation		194,235,387		58,270,616	201,818,650		60,545,595	73,391,230	22,017,369						
MCIT		124,154,674		124,154,674	84,173,420		84,173,420	55,435,303	55,435,303						
Unrealized foreign currency losses – net Allowance for inventory	(	1,811,460)	(	543,438)	( 18,684,900 )	) (	5,605,470)	547,769,984	164,330,995						
write-down		-		-	112,927		33,878	496,529	148,959						
Unrealized loss on interest rate swap ARO	_	-	_	<u>-</u>	1,123,830	_	337,149	561,969,185 300,867	168,590,756 90,260						
	<u>P</u> 2	2,777,843,825	P	920,261,419	P 4,245,229,994	Р	1,332,490,392	<u>P 4,435,247,074</u>	P 1,369,378,835						

The total amount of NOLCO and MCIT for which no deferred tax assets have been recognized as of December 31, 2018 and 2017, would expire in full at the end of 2021 and 2020, respectively. All other unrecognized deferred tax assets do not expire.

# 28.2 Optional Standard Deduction

Philippine corporate taxpayers have an option to claim itemized deductions or OSD equivalent to 40% of gross sales. Once the option to use OSD is made at the beginning of the year, it shall be irrevocable for that particular taxable year.

In 2018, 2017 and 2016, the Philippine companies within the Group opted to continue claiming itemized deductions in computing for its income tax due, except for EDI, AWGI and MDC, which opted to claim OSD during the same taxable years.

# 28.3 Taxation of Casino Operations

Under the Provisional License Agreement with PAGCOR, Travellers is subject to 25% and 15% license fees, inclusive of franchise tax and in lieu of all taxes, with reference to the income component of the gross gaming revenues. The license fees are directly remitted by Travellers to PAGCOR as required under the Provisional License Agreement.

In April 2013, the Bureau of Internal Revenue (BIR) issued Revenue Memorandum Circular (RMC) 33-2013 declaring that PAGCOR and its contractees and its licensees are no longer exempt from corporate income tax under the National Internal Revenue Code of 1997, as amended [see Note 30.3(c)]. Effective April 1, 2014, PAGCOR issued Guidelines for a 10% Income Tax Allocation (ITA) measure whereby, effective April 1, 2014, the 25% and 15% license fees were effectively reduced to 15% and 5%, respectively, inasmuch as 10% of the license fees was allocated for income tax on gaming, subject to quarterly and annual true-up mechanisms obliging the licensees to remit to PAGCOR any savings from the excess ITA over the actual tax paid on the gaming revenues. In 2016, the ITA ceased to be effective as a result of the Philippine Supreme Court (SC) Decision.

In August 2016, the SC, in *Bloomberry Resorts and Hotels, Inc. vs. BIR*, (the SC Decision) confirmed that "all contractees and licensees of PAGCOR, upon payment of the 5% franchise tax, shall be exempted from all other taxes, including income tax realized from the operation of casinos." The SC Decision has been affirmed with finality by SC in a resolution dated November 28, 2016, when it denied the Motion for Reconsideration filed by the BIR.

Total license fees recognized amounted to P4.4 billion, P3.9 billion and P5.2 billion in 2018, 2017 and 2016, respectively, and are presented as Gaming license fees as part of Cost of Services account in the consolidated statements of comprehensive income (see Note 24). The outstanding liabilities are presented as Gaming license fees payable under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

# 29. RELATED PARTY TRANSACTIONS

The Group's related parties include its stockholders, associates, jointly controlled entities, the Group's key management personnel and retirement fund, and others (see Note 2.25). The summary of the Group's transactions and balances with its related parties as of and for the years ended December 31, 2018, 2017 and 2016 are as follows:

Outstanding Balance

Related Amount of Transaction						Outstanding Balance Receivable (Payable)			
Party Category	Notes		2018	2017	2016	2018	2017		
Parent Company									
and subsidiaries'									
stockholders:						4.044.000) P			
Casino transactions	29.2		2 222,106,178 F	, ,		1,346,880) P			
Management fees	29.3		200,375,091	201,402,916	379,568,801 (	17,173,497)(	12,806,175)		
Accounts payable	29.5		- (	33,000,002)	2,500,000 (	347,670,510)(	347,670,510)		
Acquisition of investment	29.7		3,714,285,146	-	- (	1,046,400,000)	-		
Related party under									
common ownership:									
Purchase of									
raw materials	29.1		3,348,852,355	2,659,080,044	3,368,144,240 (	941,949,372 )(	388,836,242)		
Advances granted	29.4		238,678,133 (	119,707,370)(	1,297,135,789)	1,512,954,344	1,274,276,211		
Purchase of									
imported goods	29.1		23,643,366	11,318,183	10,684,018 (	459,844)(	205,786)		
Management services	29.1		60,000,000	45,000,000	51,000,000 (	76,500,000) (	33,000,000)		
Associates –									
Advances granted	29.4	(	138,316,007)	143,592,779 (	154,505,925)	1,131,548,974	1,269,864,981		
Others:									
Advances from joint									
venture partners									
and others	29.6		55,488,129	588,719,285	250,094,875 (	2,385,463,118)(	2,329,974,989)		
Accounts receivable	29.5		78,811,540 (	562,586,208)	538,920,305	328,275,642	249,464,102		
Sales of investment				ŕ					
property	14		-	565,490,000	-	418,391,250	463,391,250		
Accounts payable	29.5	(	75,000,000)(	123,054,492)	211,103,622 (	65,208,430)(	140,208,430)		
Donations	30.3(b)		156,673,203	133,250,752	208,587,823 (	16,717,694)(	13,511,915)		
	50.5(5)		100,070,200	-55,250,,52		10,717,001)(	15,511,515)		

Unless otherwise stated, the outstanding balance of the Group's transactions with its related parties are unsecured, noninterest-bearing and payable or collectible on demand.

# 29.1 Purchase of Goods and Management Agreement

Emperador imports raw materials such as alcohol, flavorings and other items, and finished goods through Andresons Global, Inc. and Consolidated Distillers of the Far East, inc. (Condis), related parties under common ownership. These transactions are payable within 30 days. Emperador also imports raw materials from Alcoholera dela Mancha Vinicola, S.A.U., a wholly owned subsidiary of BLC.

Moreover, Emperador also entered into a management agreement with Condis for the consultancy and advisory services in relation to the operation, management, development and maintenance of its distillery plant. The total management fees incurred are presented as part of Outside services under the Costs of Goods Sold account in the consolidated statements of comprehensive income.

The outstanding liability related to these purchases is presented as part of Trade payables under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

# 29.2 Casino Transactions with Genting Hongkong, Ltd. (GHL)

Travellers recognized outstanding accounts to and from GHL representing show money received by Travellers (GHL) from foreign patrons which the counterparty will later remit to the other. The outstanding balances, which are unsecured, noninterest-bearing and payable in cash upon demand, are presented as part of Trade payables under Trade and Other Payables account (see Note 16), and Trade receivables under Trade and Other Receivables account (see Note 6) in the 2018 and 2017 consolidated statements of financial position, respectively.

## 29.3 Operations and Management Agreement with GHL

Some of Travellers' administrative functions are being handled by certain key officers and employees under the management of GHL as agreed by both parties under the Operations and Management Agreement. These transactions are presented as part of Management fees under the Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25). The outstanding liability, which is unsecured, noninterest-bearing and payable in cash upon demand, arising from this transaction is presented as part of Accrued expenses under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

#### 29.4 Advances to Associates and Other Related Parties

Entities within the Group grant advances to associates and other entities for working capital purposes. These advances to associates and other related parties are unsecured, noninterest-bearing and repayable upon demand. Settlement is generally made in cash or through offsetting arrangements. The outstanding balances of Advances to associates and other related parties, which are shown as part of Investments in and Advances to Associates and Other Related Parties account in the consolidated statements of financial position, are presented as follows (these mainly represent advances granted by Megaworld) [see Note 12.1]:

	2018	2017
Associates Other related parties	P 1,131,548,974 1,512,954,344	P 1,269,864,981 1,274,276,211
	P 2,644,503,318	P 2,544,141,192

The movements in the Advances to Associates and Other Related Parties account are as follows:

	2018	2017
Balance at beginning of year Cash advances granted Collections	P 2,544,141,192 355,789,071 ( <u>255,426,945</u> )	P 2,520,255,783 308,966,472 ( <u>285,081,063</u> )
Balance at end of year	<u>P 2,644,503,318</u>	P 2,544,141,192

As at December 31, 2018 and 2017, based on management's assessment, the outstanding balances of advances to associates and other related parties are not impaired; hence, no impairment losses were recognized.

# 29.5 Due from/to Related Parties

Transactions with related parties include the following: financing of opening of letters of credit and payment of progress billing, royalty fees, rentals, interest and certain expenses in behalf of the entities within Group or other related parties. The amounts due from and to related parties are unsecured, noninterest-bearing and due and demandable any time. Settlement is generally made in cash or through offsetting arrangements.

The outstanding balances of Due from/to Related Parties are presented under Trade and Other Receivables (see Note 6) and Trade and Other Payables (see Note 16) accounts, respectively, in the consolidated statements of financial position as follows:

		2018		2017
<b>Due from Related Parties</b> Officers and employees Other related parties	P	273,599,434 54,676,208	P	194,393,129 55,070,973
	P	328,275,642	Р	249,464,102

	2018	2017
<b>Due to Related Parties</b> Stockholder Other related parties	P 347,670,510 65,208,430	P 347,670,510 140,208,430
	<u>P 412,878,940</u>	<u>P 487,878,940</u>

The details of the due from/to related parties are as follows:

	Note	2018	2017
Due from Related Parties			
Balance at beginning of year		P 249,464,102	P 812,050,310
Additions		200,099,920	74,687,948
Collections		( <u>111,947,564</u> )	( <u>637,274,156</u> )
	6	337,616,458	249,464,102
Impairment loss		(9,340,816)	<u> </u>
Balance at end of year		<u>P 328,275,642</u>	<u>P 249,464,102</u>
Due to Related Parties			
Balance at beginning of year		P 487,878,940	P 643,933,434
Additions		150,000,000	107,725,172
Repayments		( <u>225,000,000</u> )	(263,779,666)
Balance at end of year		P 412,878,940	<u>P 487,878,940</u>

With respect to its due from related parties, the Group recognized an impairment loss under the ECL model amounting to P9.3 million in 2018 and presented as part of Other Operating Expenses account in the 2018 consolidated statement of comprehensive income (see Note 25).

As at December 31, 2018 and 2017, based on management's assessment, the outstanding balances of Due from officers and employees and related parties are not impaired; hence, no impairment losses were recognized.

## 29.6 Non-current Advances from Related Parties

Certain expenses of entities within the Group are paid for by other related parties. The advances are unsecured, noninterest-bearing, with no repayment terms, and generally payable in cash or through offsetting arrangements.

Advances from JV partners pertain to advances from golf share partners and lot owners which amounted to P395.4 million and P396.4 million in 2018 and 2017, respectively, net of deferred interest expense amounting to nil and P11.3 million, respectively (see Note 10.2).

The amortization of deferred interest amounting to P11.3 million in 2018, 2017 and 2016 is presented as part of Interest expense under the Finance Costs and Other Charges account in the consolidated statements of comprehensive income (see Note 26).

Details of Advances from Related Parties and JV Partners are presented as follows:

	2018	2017
Advances from related parties Advances from JV partners	P1,990,038,475 395,424,643	P1,933,600,038 396,374,951
	P2,385,463,118	P2,329,974,989

# 29.7 Acquisition of Investments

In 2018, AGI acquired 2,250.0 million shares of PCMI for P3,714.3 million from TAGI, by way of assignment of subscription rights. The acquisition represents 60% ownership in PCMI. As at December 31, 2018, there is an outstanding liability from this transaction amounting to P1,046.4 million which is shown as part of Others under Trade and Other Payables account in the 2018 statement of financial position [see Notes 1.2(a) and 16].

Effective ownership over PCMI is 71% and 11% at December 31, 2018 and 2017, respectively, derived from AGI's 60% and EELHI's 20% holdings. AGI exercises its control over PCMI through EELHI. Further, in January 2019, EELHI acquired additional shares of PCMI representing additional 20% direct ownership.

# 29.8 Key Management Personnel Compensation

The compensation of key management personnel is broken down as follows (see Note 27.1):

	2018	2017	2016
Short-term employee benefits Share-option benefit expense Retirement benefit expense	P 1,051,064,363 1 124,009,692 26,498,871	P 855,629,967 17,507,035 87,428,665	P 730,699,750 94,630,786 74,849,437
	P 1,201,572,926	P 960.565.667	P 900.179.973

## 29.9 Transactions with the Retirement Plans

The Group has a formal retirement plan established separately for each significant subsidiary, particularly Megaworld, GERI, ELI, Travellers, GADC, EDI and WML. These plans are defined benefit post-employment plan maintained for qualified employees, administered and managed by trustee banks (except for GERI which is still an unfunded plan) that are legally separated from the Group. The retirement funds do not provide any guarantee or surety for any obligation of the Group and their investments are not covered by any restrictions or liens. The fair value, carrying amount and the composition of the plan assets as at December 31, 2018 and 2017 are shown in Note 27.2.

#### 30. COMMITMENTS AND CONTINGENCIES

# 30.1 Operating Lease Commitments – Group as Lessor

The Group is a lessor under non-cancellable operating lease agreements covering certain office and commercial spaces. The leases have terms ranging from 3 to 20 years, with renewal options, and include annual escalation rate of 5% to 10%.

Future minimum lease receivables under these leases as of December 31 are as follows:

	2018	2017	2016
Within one-year After one year but not	P 14,113,088,623	P 11,550,444,399	P10,862,959,288
more than five years More than five years	73,431,883,672 22,263,027,667	62,792,070,703 19,363,948,200	56,270,960,545 18,267,699,701
	P109,807,999,962	P 93,706,463,302	P 85,401,619,534

# 30.2 Operating Lease Commitments – Group as Lessee

The Group is a lessee under several operating leases covering condominium units for administrative use. The leases have terms ranging from 1 to 40 years, with renewal options, and include a 5% to 10% annual escalation rate.

The future minimum rental payables under these non-cancellable leases as of the end of the reporting periods are as follows:

	2018	2017	2016
Within one year After one year but not	P 246,150,887	P 299,466,940	P 374,066,033
more than five years More than five years	617,733,101 936,736,508	676,697,887 815,218,784	685,514,740 591,096,671
	P 1,800,620,496	P 1,791,383,611	P 1,650,677,444

# 30.3 Provisional License Agreement of Travellers with PAGCOR

On June 2, 2008, PAGCOR issued a Provisional License (License) authorizing Travellers to participate in the integrated tourism development project in two sites and to establish and operate casinos, and engage in gaming activities in the two sites. The term of Travellers' License shall be co-terminus with PAGCOR's franchise which will expire on July 11, 2033, and shall be renewed subject to the terms of the PAGCOR Charter.

## (a) Investment Commitments

Under the terms of the License, Travellers and WCRWI are required to complete its U.S.\$1.3 billion (about P68.5 billion) investment commitment in phases, which amount is divided into Site A and Site B with the minimum investment of U.S.\$1.1 billion (about P58.0 billion) and U.S.\$216.0 million (about P11.4 billion), respectively (collectively, the Project).

Travellers and WCRWI are required to fully invest and utilize in the development of the Project at least 40% of the respective phases of the investment commitment for Site A and Site B within two years from Site Delivery.

As a requirement in developing the aforementioned Project, Travellers transferred U.S.\$100.0 million (about P5.3 billion) to an escrow account with a local bank mutually agreed by PAGCOR and Travellers. At any given time, the escrow account shall have a maintaining balance of not lower than U.S.\$50.0 million (about P2.6 billion) (see Note 9). For failure to comply with such maintaining balance requirement after a 15-day grace period, Travellers shall be charged by PAGCOR an amount equal to P2.5 million for every 15 calendar days until the noncompliance is corrected. All funds for the development of the Project shall pass through the escrow deposit and all drawdown therefrom must be applied to the Project, unless Travellers is allowed to use other funds.

As at December 31, 2018, Travellers has spent P87.2 billion for its casino projects pursuant to its investment commitment under the License. It has short-term placements amounting to U.S.\$ 59.8 million (about P3.2 billion) and U.S.\$ 62.1 million (about P3.1 billion) as at December 31, 2018 and 2017, respectively, to meet its requirements with PAGCOR in relation to these investment commitments (see Note 9).

# (b) Requirement to Establish a Foundation

Travellers, in compliance with the requirement of PAGCOR to incorporate and register a foundation for the restoration of cultural heritage, incorporated Resorts World Philippines Cultural Heritage Foundation Inc. (or the Foundation), formerly Manila Bayshore Heritage Foundation, Inc., on September 7, 2011 primarily to engage in various activities for charitable, educational, cultural and artistic purposes, and to promote, perpetuate, preserve and encourage Filipino culture.

The Foundation shall be funded by Travellers by setting aside funds on a monthly basis. The funds set aside shall be remitted to the Foundation on or before the 10<sup>th</sup> day of the succeeding month. Travellers recognized accrual based on 2% of total gross gaming revenues from non-junket tables. PAGCOR sets the guidelines for the utilization of funds as it approves, monitors the implementation, and conducts a post-audit of the projects the Foundation undertakes.

Pursuant to PAGCOR's guidelines, the Foundation is tasked to undertake projects in line with the following disciplines: (i) restoration of cultural heritage; (ii) education infrastructure; and, (iii) environment and health. As of December 31, 2018, the following are the completed and on-going projects of the Foundation:

- Construction of school buildings in partnership with the Philippine
  Department of Education (DepEd) whereby five school buildings in various
  public schools in Metro Manila and Luzon were completed and turned over to
  DepEd and the collegiate universities, while one more school building is
  currently being constructed;
- Computerization project with DepEd through providing a computer laboratory to various public schools in various parts of the country whereby all phases of the said project covering 27 schools have been completed;

- Funding of the construction of a cadet barracks at the Philippine Military Academy (PMA) in Baguio City in a joint effort with another PAGCOR licensee's foundation, which was completed and turned over to PMA;
- Agreements with various universities to provide scholarship opportunities to
  poor but deserving students enrolled in the field of performing arts whereby
  the related funds have been granted for the scholars in each school;
- Construction of treatment and rehabilitation centers in coordination with the Department of Health in Davao City and Taguig City; and,
- Donation of funds for medicines, medical supplies and equipment for Philippine National Police Camp Crame General Hospital and Paranaque City.

# (c) Tax Contingencies of Casino Operations

Under the Travellers' License with the PAGCOR, Travellers is subject to the 25% and 15% license fees, in lieu of all taxes, with reference to the income component of the gross gaming revenues. In April 2013, however, the BIR issued RMC 33-2013 declaring that PAGCOR, its contractees and its licensees are no longer exempt from corporate income tax under the National Internal Revenue Code of 1997, as amended (see Note 28.3).

In August 2016, the SC confirmed that "all contractees and licensees of PAGCOR, upon payment of the 5% franchise tax, shall be exempted from all other taxes, including income tax realized from the operation of casinos." The SC Decision has been affirmed with finality by the SC in a Resolution dated November 28, 2016, when it denied the Motion for Reconsideration filed by the BIR. Consistent with the decision of SC, on June 13, 2018, the Office of the Solicitor General issued a legal opinion stating that the tax exemption and imposition of 5% franchise tax in lieu of all other taxes and fees for gaming operations that was granted to PAGCOR extended to all PAGCOR contractees and licensees.

# 30.4 Participation in the Incorporation of Entertainment City Estate Management, Inc. (ECEMI)

As a PAGCOR licensee, Travellers committed itself to take part in the incorporation of ECEMI in 2012, a non-stock, non-profit entity that shall be responsible for the general welfare, property, services and reputation of the Bagong Nayong Pilipino Entertainment City Manila. As at December 31, 2018 and 2017, contributions made to ECEMI booked in favor of Travellers amounted to P1.3 million and is presented as part of Others under Trade and Other Receivables account in the consolidated statements of financial position (see Note 6).

# 30.5 Various Hotel Agreements Entered by Travellers

# (a) Marriott Group (Marriott and Courtyard Iloilo)

Travellers has various service, license and royalty agreements with Marriott International B.V., Marriott International Design and Construction Services Inc., and International Hotel Licensing Company S.A.R.L., and Marriott International Licensing Company B.V. (collectively hereafter referred to as Marriott Group) for the license, supervision, direction, control and management of operations of the Travellers' Marriott, including the monitoring of its compliance with Marriott Group's standards.

The service agreements also include certain services in support of Marriott outside the Philippines. Such services are generally made available to hotels in the Marriott System and shall include the international advertising, promotion and sales programs, core training programs and other training programs for the benefit of the Marriott employees, special services and programs for the benefit of the Marriott System, and the reservations system, property management system and other systems.

Further, the license and royalty agreement with Marriott Group grants Travellers a non-exclusive and non-transferable right and license within Metro Manila and Iloilo to use the Marriott Trademarks for hotel services and other related goods and services offered only in connection with Travellers' Marriott.

# (b) Holiday Inn

In 2017, Travellers also entered into a Hotel Management Agreement (HMA) with Holiday Inns (Philippines), Inc. for the license, supervision, direction, control and management of operations of Holiday Inn Express (formerly Remington Hotel), including the monitoring of its compliance with the hotel group standards. The HMA includes security arrangements, refurbishment of the existing structure, rebranding, advertising, promotion and sales programs, core training programs and other training programs for the benefit of the employees, special services, the reservations system, property management system and other systems.

The parties also entered into a Franchise Agreement for the non-exclusive use and non-transferable license to use the brand marks for the hotel services and other related goods offered in connection with Travellers' Holiday Inn Express, which started operating in January 2018.

As of December 31, 2018, there were no payments yet for the agreements with Holiday Inn.

# (c) Hotel Okura Manila

Also in 2017, Travellers and Hotel Okura Co., Ltd (Okura) signed another HMA for the license, supervision, direction, control and management of operations of the Hotel Okura Manila, which includes advertising, promotion and sales programs, core training programs and other training programs for the benefit of the employees, special services, the reservations system, property management system and other systems.

The HMA with Okura grants Travellers a non-exclusive and non-transferable right to use the Okura trademarks for hotel services and other related goods and services offered only in connection with the Hotel Okura Manila, which is expected to open in 2019.

# (d) Sheraton Manila Hotel

In 2017, an Operating Services Agreement (OSA) was executed between LSHRI and Starwood Asia Pacific Hotels & Recreation PTE. LTD (Starwood), a fully-owned company of Marriott Group, for the license, supervision, direction, control and management of operations of the Sheraton Manila Hotel, including the monitoring of its compliance with Marriott Group's standards.

The OSA also includes certain services similar to those covered by the existing agreement with the Marriott Group. Likewise, the license and royalty agreement with Starwood grants LSHRI similar rights provided by Marriott Group to Travellers. Sheraton Manila Hotel is expected to start its operations in 2019.

# (e) Hilton Manila

Also in 2017, a Management Agreement (MA) was executed between DHRI and Hilton International Manage LLC (Hilton) for the license, supervision, direction, control and management of operations of Hilton Manila , including the monitoring of its compliance with Hilton's standards.

The MA includes design and decoration of the Hilton Manila, advertising, promotion and sales programs, core training programs and other training programs for the benefit of the Hilton employees, special services and programs, and the reservations system, property management system and other systems.

The MA grants DHRI a nonexclusive and nontransferable right to use the Hilton Trademarks for hotel services and other related goods and services offered only in connection with the Hilton Manila. The Hilton Manila started operations in October 2018.

Payments to be made by Travellers for operating these foregoing hotel brand shall be computed based on the provisions of the above agreements. Total amounts recognized from these transactions in 2018, 2017 and 2016 totaled P117.1 million, P103.0 million and P62.8 million, respectively, and are presented as part of Management fees under Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25). The outstanding liabilities, which are unsecured, noninterest-bearing and payable in cash upon demand, as at December 31, 2018 and 2017 amounted to P104.5 million and P7.5 million, respectively, and are presented as part of Accrued expenses under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

# 30.6 License Agreements with MRO

MRO granted GADC the nonexclusive right to adopt and use the McDonald's System in its restaurant operations in the Philippines. In March 2005, the license agreement was renewed for another 20 years, and provides for a royalty fee based on certain percentage of gross sales from the operations of GADC's restaurants, including those operated by the franchisees. GADC recognized royalty expenses amounting to P1,257.2 million, P1,132.6 million and P1,059.9 million for 2018, 2017 and 2016, respectively, which are presented under Other Operating Expenses account in the consolidated statements of comprehensive income (see Note 25). The outstanding payable to MRO relating to royalty expenses amounted to P227.8 million and P204.1 million as at December 31, 2018 and 2017, respectively, and presented as part of Accrued expenses under Trade and Other Payables account in the consolidated statements of financial position (see Note 16).

Individual sublicense arrangements granted to franchisees and joint venturers generally include a lease and a license to use the McDonald's system in the Philippines and, in certain cases, the use of restaurant facility, generally for a period of 10 years provided, however, that should GADC's license rights from McDonald's be terminated at an earlier date or not renewed for any reason whatsoever, these sublicense agreements shall thereupon also be terminated. Revenues recognized from sublicense agreements are presented as Franchise revenues in the consolidated statement of comprehensive income (see Note 23.1).

# 30.7 Consortium Agreement for Ninoy Aquino International Airport (NAIA)

In February 12, 2018, AGI as a member of a consortium of seven (7) conglomerates, submitted a P102-billion unsolicited proposal to the Department of Transportation (DOTr) for the improvement, upgrade, enhancement, expansion, operation and maintenance, and management of the NAIA. In September 10, 2018, the DOTr and Manila International Airport Authority granted an Original Proponent Status (OPS) to the consortium.

# 30.8 Skytrain Project

In October 10, 2017, the Group submitted a P3-billion unsolicited proposal to the government to build a 1.87-kilometer Skytrain monorail project and transfer its ownership title to the government. The Group was granted an OPS by the DOTr in May 17, 2018. The following day, DOTr formally endorsed the project to the National Economic and Development Authority – Investment Coordination Committee and is now undergoing review and evaluation

# 30.9 Others

As at December 31, 2018 and 2017, the Group has unused lines of credit from banks and financial institutions totaling P27.5 billion and P23.7 billion respectively.

In 2016, Travellers was granted a right by the Philippine Government to construct RunWay Manila, a pedestrian link bridge that connects NAIA Terminal 3 and Newport City, and which is accessible to the public, free of charge. RunWay Manila is fully financed by Travellers and was completed in April 2017.

On June 2, 2017, a certain individual entered Travellers' premises, fired his assault rifle, and set ablaze gaming furniture and equipment in the casino which resulted to physical damages on a portion of the properties [see Notes 3.1(n) and 13]. The individual forcibly entered the casino area with a clear motive to rob and he started fires as a diversionary tactic. The smoke from the fires caused the death of several employees and guests, as well as physical injuries to a number of people.

As opined by Travellers' external counsel, based on the reports from the insurer's adjusters, and taking into consideration the reports of the pertinent government agencies, there is strong legal ground to believe that the insurance claims related to the June 2 incident will not be disallowed. Consequently, property damages and losses were recognized and presented as Losses from casualty, net of insurance claims under Finance and Other Charges account in the 2017 consolidated statement of comprehensive income (see Note 26). The related receivable representing the reimbursement from expected minimum insurance claims and recoveries from the third party insurance company is presented as Claims receivables under Trade and Other Receivables account in the 2017 consolidated statement of financial position (see Note 6).

In 2018, the Group fully collected the claims accrued as of December 31, 2017 and received additional recoveries for business interruption. The Group presented the income from these recoveries under Finance and Other Income account in the 2018 consolidated statement of comprehensive income (see Note 26).

There are other commitments, guarantees and contingent liabilities that arise in the normal course of operations of the Group which are not reflected in the accompanying consolidated financial statements. The management of the Group is of the opinion that losses, if any, from these items will not have any material effect on its consolidated financial statements.

## 31. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group has various financial instruments such as cash and cash equivalents, financial assets at FVTPL, financial assets at FVOCI, AFS financial assets, interest-bearing loans, bonds payable, trade receivables and payables and derivative liabilities which arise directly from the Group's business operations. The financial debts were issued to raise funds for the Group's capital expenditures.

The Group does not actively engage in the trading of financial assets for speculative purposes.

The Group is exposed to a variety of financial risks in relation to financial instruments. The main types of risks are market risk, credit risk and liquidity risk.

#### 31.1 Market Risk

# (a) Foreign Currency Sensitivity

Most of the Group's transactions are carried out in Philippine pesos, Euros, U.K. pounds and US dollars, which are the functional currencies of the individual subsidiaries making the transactions. The currency exchange risk arises from transactions carried out in currencies other than the functional currency of the subsidiaries at each entity level.

Foreign currency denominated financial assets and liabilities, translated into Philippine pesos at period-end closing rate are as follows:

	2018	2017			
	U.S. Dollars HK Dollars	U.S. Dollars HK Dollars			
Financial assets Financial liabilities	P 5,046,723,090 P 4,393,877,128 (20,699,495,919) (1,128,098,097)	P 5,735,896,982 P 1,654,695,454 ( <u>28,240,870,131</u> ) ( <u>508,438,210</u> )			
	( <u>P 15,652,772,829</u> ) <u>P 3,265,779,031</u>	( <u>P 22,504,973,149</u> ) <u>P 1,146,257,244</u>			

The sensitivity of the consolidated income before tax for the period with regard to the Group's financial assets and the U.S. dollar – Philippine peso exchange rate assumes +/- 7.43% and +/- 8.65% changes in exchange rate for the years ended December 31, 2018 and 2017, respectively. The HK dollar – Philippine peso exchange rate assumes +/- 7.57% and +/- 8.99% changes for the year ended December 31, 2018 and 2017. These percentages have been determined based on the average market volatility in exchange rates in the previous year and 12 months, respectively, estimated at 95% level of confidence. The sensitivity analysis is based on the Group's foreign currency financial instruments held at each reporting periods.

If the Philippine peso had strengthened against the U.S. dollar, with all other variables held constant, consolidated profit before tax would have increased by P1.2 billion for the year ended December 31, 2018 and increased by P1.9 billion for the year ended December 31, 2017. If in 2018 and 2017, the Philippine peso had strengthened against the HK dollar, with all other variables held constant, consolidated profit before tax would have decreased by P0.2 billion for the year ended December 31, 2018 and P0.1 billion for the year ended December 31, 2017.

However, if the Philippine peso had weakened against the U.S. dollar and the HK dollar by the same percentages; then consolidated profit before tax would have change at the opposite direction by the same amounts.

The Group has no significant exposure to changes in foreign currency exchange rates for Euros and U.K. pounds since these currencies are not significant to the Group's consolidated financial statements.

The Group periodically reviews the trend of the foreign exchange rates and monitors its non-functional currency cash flows.

Exposures to foreign exchange rates vary during the period depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's currency risk.

# (b) Interest Rate Sensitivity

The Group interest risk management policy is to minimize interest rate cash flow risk exposures to changes in interest rates. At present, the Group is exposed to changes in market interest rates through bank borrowing and cash and cash equivalents, which are subject to variable interest rates. The Group maintains a debt portfolio unit of both fixed and variable interest rates. All other financial assets are subject to variable interest rates.

The sensitivity of the consolidated income before tax for the period to a reasonably possible change in interest rates of +/- 2.91% for Philippine peso and +/- 1.99% for U.S. dollar in 2018 and +/- 0.97% for Philippine peso and +/- 1.14% for U.S. dollar in 2017 with effect from the beginning of the period. These percentages have been determined based on the average market volatility in interest rates, using standard deviation, in the previous year and 12 months, respectively, estimated at 95% level of confidence.

The sensitivity analysis is based on the Group's financial instruments held as at December 31, 2018 and 2017, with effect estimated from the beginning of the period. All other variables held constant, the consolidated income before tax would have increased by P3.3 billion and P1.0 billion for the years ended December 31, 2018 and 2017, respectively. Conversely, if the interest rates decreased by the same percentage, consolidated income before tax would have been lower by the same amount.

## 31.2 Credit Risk

Credit risk is the risk that a counterparty may fail to discharge an obligation to the Group. The Group is exposed to this risk for various financial instruments, which include granting loans and receivables to customers and other counterparties, and placing deposits.

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporate this information into its credit risk controls. Where available at reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used. The Group's policy is to deal only with creditworthy counterparties.

Generally, the Group's credit risk is attributable to trade and other receivable arising mainly from transactions with approved franchisees, installment receivables, rental receivables and other financial assets. The carrying values of these financial assets subject to credit risk are disclosed in Note 32.

The Group maintains defined credit policies and continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporate this information into its credit risk controls. Where available at a reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used. Franchisees are subject to stringent financial, credit and legal verification process. The Group's policy is to deal only with creditworthy counterparties. In addition, for a significant portion of sales, advance payments are received to mitigate credit risk.

With respect to credit risk arising from the other financial assets of the Group, composed of cash and cash equivalents, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

Cash in banks are insured by the Philippine Deposit Insurance Corporation up to a maximum coverage of P500,000 per depositor per banking institution.

Trade and other receivables that are past due but not impaired are as follows:

		2017
		[As Restated –
	2018	see Note 2.1(c)]
Not more than 30 days	P 6,168,427,517	P 3,281,824,814
31 to 60 days	2,118,222,699	1,625,373,515
Over 60 days	<u>1,774,318,897</u>	<u>880,970,361</u>
	P 10,060,969,113	P 5,788,168,690

# 31.3 Liquidity Risk

The Group manages its liquidity needs by carefully monitoring scheduled debt servicing payments for long-term financial liabilities as well as cash outflows due in a day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 30-day projection. Long-term liquidity needs for a six-month and one-year period are identified monthly. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of loans, bonds, and preferred shares.

The Group maintains cash to meet its liquidity requirements for up to 60-day periods. Excess cash are invested in time deposits, mutual funds or short-term marketable securities. Funding for long-term liquidity needs is additionally secured by an adequate amount of committed credit facilities and the ability to sell long-term financial assets. In addition, the Group regularly evaluates its projected and actual cash flows. It also continuously assesses conditions in the financial markets for opportunities to pursue fund raising activities, in case any requirements arise. Fund raising activities may include bank loans and capital market issues.

As at December 31, 2018, the Group's financial liabilities have contractual maturities which are presented below.

	Cı	irrent	Non-current		
	Within	6 to 12	1 to 5	Later than	
	6 Months	<u>Months</u>	Years	5 Years	
Trade and other payables	P 39,230,499,206	P 6,800,895,953	Р -	Р -	
Interest-bearing loans	13,494,324,190	12,449,456,918	143,683,341,001	3,307,547,673	
Bonds payable	-	1,202,612,500	30,032,563,750	-	
ELS	-	-	5,402,665,931	-	
Advances from related parties	-	-	2,385,463,118	-	
Redeemable preferred shares	-	268,957,813	772,152,973	1,574,159,348	
Guaranty deposits	-	-	153,529,825	208,423,557	
Derivative liabilities	393,300,753	-	-	-	
Other liabilities		1,171,355,329	4,305,304,967	101,279,537	
	P 53,118,124,149	P 21,893,278,513	P186,735,021,565	P 5,191,410,115	

As at December 31, 2017, the Group's financial liabilities have contractual maturities which are presented below.

	Cı	ırrent	Non-current		
	Within	Within 6 to 12		Later than	
	6 Months	Months	Years	5 Years	
Trade and other payables	P 31,258,910,773	P 5,435,756,792	Р -	Р -	
Interest-bearing loans	24,704,119,789	10,276,295,553	112,904,905,599	2,484,095,007	
Bonds payable	10,533,444,945	548,844,946	4,691,407,500	25,709,595,938	
ELS	-	-	5,525,331,862	-	
Advances from related parties	-	-	2,329,974,989	-	
Redeemable preferred shares	-	251,597,580	1,006,390,320	1,574,159,348	
Guaranty deposits	-	-	129,185,721	256,772,125	
Derivative liabilities	353,967,287		-	-	
Other liabilities		844,830,196	3,480,775,781	102,476,359	
	P 66,850,442,794	P 17,357,325,067	P130,067,971,772	P 30,127,098,777	

The contractual maturities reflect the gross cash flows, which may differ from the carrying values of the liabilities at the end of the reporting period.

# 31.4 Other Price Risk Sensitivity

The Group's market price risk arises from its investments carried at fair value (financial assets classified as financial assets at FVOCI in 2018 and AFS financial assets in 2017). It manages its risk arising from changes in market price by monitoring the changes in the market price of the investments.

For equity securities listed in the Philippines, the observed volatility rates of the fair values of the Group's investments held at fair value and their impact on the equity as at December 31, 2018 and 2017 are summarized as follows:

		erved ty Rates		Impact on E	quity
		Decrease		Increase	Decrease
2018 - Investment in equity securities	+35.39%	-35.39%	P	48,923,706 (P	48,923,706)
2017 - Investment in equity securities	+23.39%	-23.39%	Р	32,014,364 (P	32,014,364)

The maximum additional estimated loss in 2018 and 2017 is to the extent of the carrying value of the securities held as of these reporting dates with all other variables held constant. The estimated change in quoted market price is computed based on volatility of listed companies at the PSE for the past 12 months at 95% confidence level.

The investments in listed equity securities are considered long-term strategic investments. In accordance with the Group's policies, no specific hedging activities are undertaken in relation to these investments. The investments are continuously monitored and voting rights arising from these equity instruments are utilized in the Group's favor.

The Group is also exposed to other price risk in respect of its financial instruments at FVTPL which pertain to marketable debt securities, quoted equity securities and derivative financial assets and liabilities arising from foreign exchange margins trading spot and forward. These financial instruments will continue to be measured at fair value based on quoted prices for marketable debt and equity securities, and index reference provided by certain foreign financial institution for derivative financial assets.

## 32. CATEGORIES OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The carrying amounts and fair values of the categories of financial assets and financial liabilities presented in the consolidated statements of financial position are shown below.

			2	018	3	2017		
	Notes		Carrying Values		Fair Values	Carrying Values	Fair Values	
Financial assets								
Financial assets at amortized cost:								
Cash and cash equivalents	5	P	44,779,011,533	P	44,779,011,533	P 52,784,400,162	P 52,784,400,162	
Trade and other receivables	6		52,852,435,257		52,829,566,514		48,387,974,595	
Other financial assets	9		8,365,705,660	_	8,460,215,641		7,917,273,805	
		<u>P</u>	105,997,152,450	P	106,068,793,688	P109,169,940,638	P 109,089,648,562	
Financial assets at FVTPL:								
Marketable debt and equity securities	7	P	13,190,939,209		13 190 939 209	P 13 496 901 752	P 13,496,901,752	
Derivative assets	7	•	426,485,938		426,485,938		19,572,259	
		р	, ,		13 617 425 147	P 13 516 474 011	P 13,516,474,011	
		-	13,017,423,147	-	13,017,423,147	1 15,510,474,011	1 13,510,474,011	
Financial assets at FVOCI –		_		_		_	_	
Equity securities	11	P	459,974,884	P	459,974,884	<u>P - </u>	<u>P</u> -	
AFS financial assets –								
Equity securities	11	P		P	-	<u>P 431,645,289</u>	P 431,645,289	
Financial liabilities								
Financial liabilities at FVTPL -								
Derivative liabilities	20	P	393,300,753	P	393,300,753	P 353,967,287	P 353,967,287	
Financial liabilities at amortized cost:								
Current:								
Trade and other payables	16	P	46,031,395,159	P	46,031,395,159	P 36,694,667,565	P 36,694,667,565	
Interest-bearing loans	17		24,530,016,698		24,137,908,859		31,231,836,633	
Bonds payable	18					9,976,270,876	9,041,946,581	
Redeemable preferred shares	19		251,597,580		251,597,580		251,597,580	
Commission payable		-	1,165,040,058	_	1,165,040,058	839,455,530	839,455,530	
		P	71,978,049,495	P	71,585,941,656	P 80,462,467,708	P 78,059,503,889	
Non-current:								
Bonds payable	18	р	25,102,042,365	p	23 366 702 221	P 24,388,714,176	P 22,104,597,349	
Interest-bearing loans	17	1	142,871,936,606		136,250,437,900		106,474,669,684	
ELS	20		5,258,801,592		5,258,801,592		5,227,114,518	
Redeemable preferred shares	19		1,712,264,245		1,840,140,016		2,238,796,221	
Due to related parties	29		2,385,463,118		2,385,463,118		2,329,974,989	
Retention payable			4,063,944,817		3,945,330,030		3,167,584,654	
Security deposits	20		578,726,149		502,057,696		424,639,796	
Accrued rent			116,455,980		122,771,251		100,586,242	
		Р	100 000 (24 050	D	172 (71 702 024	D1 45 072 922 450	D1 42 047 042 453	
		ľ	184,089,634,872	ľ	1/3,6/1,/03,824	P145,962,823,450	P142,067,963,453	

See Notes 2.4 and 2.13 for a description of the accounting policies for each category of financial instrument. A description of the Group's risk management objectives and policies for financial instruments is provided in Note 31.

# 33. FAIR VALUE MEASUREMENT AND DISCLOSURES

# 33.1 Fair Value Hierarchy

The hierarchy groups financial assets and financial liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and liabilities. The fair value hierarchy has the following levels:

• Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;

- Level 2: inputs other than quoted prices included within Level 1 that are observable for the resource or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the financial asset or financial liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value of Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing services, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

# 33.2 Financial Instruments Measurements at Fair Value

The table below shows the fair value hierarchy of the Group's classes of financial assets and financial liabilities measured at fair value in the consolidated statements of financial position on a recurring basis as at December 31, 2018 and 2017.

	2018						
	Level 1	Level 2	Level 3	Total			
Financial assets: Financial assets at FVTPL – Debt and equity securities Derivative asset	P 13,190,939,209	P - 426,485,938	P -	P 13,190,939,209 426,485,938			
Financial assets at FVOCI – Equity securities	138,241,610	103,200,000	218,533,274	459,974,884			
	P 13,329,180,819	P 529,685,938	P 218,533,274	P 14,077,400,031			
Financial liabilities: Financial liability at FVTPL – Derivative liabilities	P -	P 393,300,753	P	P 393,300,753			
Financial assets:  Financial assets at FVTPL –  Debt and equity  securities  Derivative asset  AFS financial assets –	P 13,496,901,752	P - 19,572,259	P -	P 13,496,901,752 19,572,259			
Equity securities	136,872,015 P 13,633,773,767	78,200,000 P 97,772,259	216,573,274 P 216,573,274	<u>431,645,289</u> <u>P 13,948,119,300</u>			
Financial liabilities: Financial liability at FVTPL – Derivative liabilities	<u>P -                                   </u>	P 353,967,287	<u>p</u> -	<u>P 353,967,287</u>			

There were neither transfers between Levels 1 and 2 nor changes in Level 3 instruments in both years.

Described below are the information about how the fair values of the Company's classes of financial assets are determined.

# (a) Equity Securities

As at December 31, 2018 and 2017, instruments included in Level 1 comprise equity securities classified as financial assets at FVTPL or AFS financial assets. These securities were valued based on their market prices quoted in various stock exchanges at the end of each reporting period.

Golf club shares classified as financial assets at FVOCI in 2018 and AFS financial assets in 2017 are included in Level 2 as their prices are not derived from market considered as active due to lack of trading activities among market participants at the end or close to the end of the reporting period. Moreover, equity security held in a private company is included in Level 3 since its market value is not quoted in an active market, hence, measured by reference to the fair value of a comparable instrument adjusted for inputs internally developed by management to consider the differences in corporate profile and historical performance of the entity.

# (b) Debt Securities

The fair value of the Group's debt securities which consist of corporate bonds is estimated by reference to quoted bid price in active market (i.e., Stock Exchange) at the end of the reporting period and is categorized within Level 1.

#### (c) Derivative Financial Instruments

The fair value of derivative financial instruments is measured at inputs other than quoted prices that are indirectly observable for the financial instruments and are categorized within Level 2. The fair value is derived from prices set in the derivative contracts.

# 33.3 Financial Instruments Measured at Amortized Cost for Which Fair Value is Disclosed

The table below and in the succeeding page shows the fair value hierarchy of the Company's classes of financial assets and financial liabilities measured at fair value in the consolidated statements of financial position on a recurring basis as at December 31, 2018 and 2017.

2010

			J10	
	Level 1	Level 2	Level 3	Total
Financial assets:				
Cash and cash equivalents	P 44,779,011,533	P -	P -	P 44,779,011,533
Trade and other receivables	-	130,921,360	52,698,645,154	52,829,566,514
Other financial assets	3,270,298,083	755,805,022	4,434,112,536	8,460,215,641
	P48,049,309,616	P 886,726,382	P 57,132,757,690	P 106,068,793,688

	2018								
	Level 1	Level 2	Level 3	Total					
Financial liabilities:									
Current:									
Trade and other payables	Р -	Р -	P 46,031,395,159	P 46,031,395,159					
Interest-bearing loans	-	392,840,499	23,745,068,360	24,137,908,859					
Bonds payable	_	-		- 1,-01,-00,007					
Redeemable preferred shares	_	-	251,597,580	251,597,580					
Commission payable	-	-	1,165,040,058	1,165,040,058					
Non-current:									
Bonds payable	23,366,702,221	-	_	23,366,702,221					
Interest-bearing loans	- '	339,391,430	135,911,046,470	136,250,437,900					
ELS	-	-	5,258,801,592	5,258,801,592					
Redeemable preferred shares	_	1,085,347,276	754,792,740	1,840,140,016					
Due to related parties	_	-,000,011,-10	2,385,463,118	2,385,463,118					
Retention payable	_	_	3,945,330,030	3,945,330,030					
Security deposits		313,467,160	188,590,536	502,057,696					
Accrued rent		122,771,251		122,771,251					
	P 23,366,702,221	P 2,253,817,616	P219,637,125,643	P 245,257,645,480					
			l – see Note 2.1(c)]						
	Level 1	Level 2	Level 3	Total					
Financial assets:									
Cash and cash equivalents	P 52,784,400,162	P -	P -	P 52,784,400,162					
Trade and other receivables	-	169,231,906	48,218,742,689	48,387,974,595					
Other financial assets	3,174,995,415	507,220,833	4,235,057,557	7,917,273,805					
	P 55,959,395,577	<u>P 676,452,739</u>	<u>P 52,453,800,246</u>	<u>P 109,089,648,562</u>					
Financial liabilities:									
Current:									
Trade and other payables	Р -	Р -	P 36,694,667,565	P 36,694,667,525					
Interest-bearing loans	_	387,203,538	30,844,633,095	31,231,836,633					
Bonds payable	9,041,946,581	-	-	9,041,946,581					
Redeemable preferred shares	-	-	251,597,580	251,597,580					
Other current liabilities	-	-	839,455,530	839,455,530					
Non-current:									
Bonds payable	22,104,597,349	_	_	22,104,597,349					
Interest-bearing loans	,-,-,-,-,-,-,-	757,977,570	105,716,692,114	106,474,669,684					
ELS	_	-	5,227,114,518	5,227,114,518					
Redeemable preferred shares	_	1,232,405,901	1,006,390,320	2,238,796,221					
Due to related parties	_		2,329,974,989	2,329,974,989					
Retention payable			3,167,584,654	3,167,584,654					
Security deposits	=	267,734,123	156,905,673	424,639,796					
Accrued rent		100,586,242	-	100,586,242					
	P 31,146,543,930	P 2,745,907,374	P186,235,016,038	P 220,127,467,342					

For financial assets and financial liabilities with fair values included in Level 1, management considers that the carrying amounts of those short-term financial instruments approximate their fair values.

The fair values of the financial assets and financial liabilities included in Level 2 and Level 3 above which are not traded in an active market is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market value of another instrument which is substantially the same after taking into account the related credit risk of counterparties, or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

When the Group uses valuation technique, it maximizes the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to determine the fair value of an instrument are observable, the instrument is included in Level 2. Otherwise, it is included in Level 3.

# 33.4 Investment Property Measured at Cost for which Fair Value is Disclosed

The fair value of the Group's investment properties earning rental income was determined through discounted cash flows valuation technique. The Group uses assumptions that are mainly based on market conditions existing at each reporting period, such as: the receipt of contractual rentals; expected future market rentals; void periods; maintenance requirements; and appropriate discount rates. These valuations are regularly compared to actual market yield data and actual transactions by the Group and those reported by the market. The expected future market rentals are determined on the basis of current market rentals for similar properties in the same location and condition.

The Group determines the fair value of idle properties through appraisals by independent valuation specialists using market-based valuation approach where prices of comparable properties are adjusted for specific market factors such as location and condition of the property.

As at December 31, 2018 and 2017, the fair value of the Group's investment property amounted to P352.5 billion and P310.1 billion, respectively (see Note 14) and is classified within Level 3 of the fair value hierarchy. The Level 3 fair value of the investment property was determined using the income approach which is performed with values derived using a discounted cash flow model. The income approach uses future free cash flow projections and discounts them to arrive at a present value. The discount rate is based on the level of risk of the business opportunity and costs of capital. The most significant inputs into this valuation approach are the estimated annual cash inflow and outgoing expenses, anticipated increase in market rental, discount rate and terminal capitalization rate.

Also, there were no transfers into or out of Level 3 fair value hierarchy in 2018 and 2017.

# 34. CAPITAL MANAGEMENT OBJECTIVES, POLICIES AND PROCEDURES

The Group's capital management objective is to ensure its ability to continue as a going concern; to provide an adequate return to shareholders by pricing products and services commensurately with the level of risk; and to maintain strong and healthy financial position to support its current business operations and drive its expansion and growth in the future.

The Group monitors capital on the basis of the carrying amount of equity as presented on the face of the consolidated statements of financial position. The Group sets the amount of capital in proportion to its overall financing structure, i.e., equity and financial liabilities. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

It monitors capital using the debt-to-equity ratio as shown below.

	2018	2017 [As Restated – see Note 2.1(c)]
Total liabilities Total equity	P 297,678,531,269 290,572,663,459	P 261,339,069,586 274,273,081,861
Debt-to-equity ratio	1.02:1	0.95:1

The Group has complied with its covenant obligations, including maintaining the required debt-to-equity ratio for both periods.

# 35. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The reconciliation of liabilities arising from financing activities in 2018 and 2017 is presented below and in the succeeding page. The details of net cash flows are presented in the consolidated statements of cash flows.

	Interest-bearing Loans and Borrowings	Bonds Payable	Derivative Liabilities	ELS	Redeemable Preferred Shares	Total	
Balance as of January 1, 2018	P 140,973,563,187	P 34,364,985,052	P 109,913,612	P 5,227,114,518	P 2,108,620,383	P 182,784,196,752	
Cash flows from financing activities:							
Borrowings availed	59,942,342,396	-	-	-	-	59,942,342,396	
Payment of borrowings	( 36,010,504,182)	( 10,425,600,000)	-	-	-	( 46,436,104,182)	
Redemption of preferred shares	-	-	-	-	( 251,597,580)	( 251,597,580)	
Non-cash activities:							
Foreign currency adjustment	2,421,252,088	1,139,294,915	-	-	-	3,560,547,003	
Additions due to consolidation							
of new subsidiaries	575,802	-	-	-	-	575,802	
Amortization of direct cost	74,724,013	23,362,398	_	31,687,074	_	129,773,485	
Reversal of unrealized loss on	,,.	,- · · · ,- · ·		- ,,		,,	
cash flow hedges	_	_	( 109,913,612)	_	_	( 109,913,612)	
Accretion of redeemable			( 100,015,012)			( 100,012)	
preferred shares					106,839,022	106,839,022	
preferred shares	<del></del>		<del></del>		100,037,022	100,037,022	
Balance at December 31, 2018	P 167,401,953,304	P 25,102,042,365	<u>P - </u>	P 5,258,801,592	P 1,963,861,825	P 199,726,659,086	

	Derivative Liabilities	ELS	Redeemable Preferred Shares	Total	
,874,025 P 62,065,580,277	P 327,939,175	P 5,262,906,379	P 2,013,695,292	P 146,265,995,148	
,218,583 11,943,791,282	-	-	-	98,231,009,865	
,549,674) ( 40,595,136,549)	) ( 361,328,019)	-	-	(62,689,014,242)	
,138,621) 806,309,336	70,123,940	-	-	623,294,655	
		100,359,525		320,959,105	
-	-	( 136,151,386)	-	( 136,151,386)	
-	27,235,637	=	-	27,235,637	
-	45,942,879	-	-	45,942,879	
	, ,			, ,	
			94,925,091	94,925,091	
563 187 D 34 364 085 052	D 100 013 612	D 5 227 114 518	D 2 108 620 383	P 182,784,196,752	
	and vings         Bonds Payable           ,874,025         P 62,065,580,277           ,218,583         11,943,791,282           ,549,674         (40,595,136,549           ,138,621         806,309,336	Bonds vings         Bonds Payable         Derivative Liabilities           ,874,025         P 62,065,580,277         P 327,939,175           ,218,583         11,943,791,282         -           ,549,674)         (40,595,136,549)         (361,328,019)           ,138,621)         806,309,336         70,123,940           ,158,874         144,440,706         -           -         27,235,637           -         45,942,879	Bonds vings         Bonds Payable         Derivative Liabilities         ELS           ,874,025         P 62,065,580,277         P 327,939,175         P 5,262,906,379           ,218,583         11,943,791,282         -         -           ,549,674)         (40,595,136,549)         (361,328,019)         -           ,138,621)         806,309,336         70,123,940         -           ,158,874         144,440,706         -         100,359,525           -         -         45,942,879         -           -         45,942,879         -	and vings         Bonds Payable         Derivative Liabilities         ELS         Preferred Shares           ,874,025         P 62,065,580,277         P 327,939,175         P 5,262,906,379         P 2,013,695,292           ,218,583         11,943,791,282         -         -         -           ,549,674)         ( 40,595,136,549)         ( 361,328,019)         -         -           ,138,621)         806,309,336         70,123,940         -         -           ,158,874         144,440,706         -         100,359,525           -         -         27,235,637         -         -           -         45,942,879         -         -           -         -         94,925,091	

# 36. SUBSEQUENT EVENTS

On February 20, 2019, Republic Act No. 11232, Revised Corporation Code of the Philippines (Code), was signed into law. Among the amendments, the removal of the 50-year limitation to corporate term for stock corporations is deemed to be the most relevant to the Group. The management deemed further that other amendments and new provisions contained in the revised Code are not material to the Group.



An instinct for growth

# Report of Independent Auditors to Accompany Supplementary Information Required by the Securities and Exchange Commission Filed Separately from the Basic Consolidated Financial Statements

The Board of Directors and the Stockholders Alliance Global Group, Inc. and Subsidiaries 7th Floor, 1880 Eastwood Avenue Eastwood City CyberPark 188 E. Rodriguez, Jr. Avenue Bagumbayan, Quezon City

Punongbayan & Araullo

20th Floor, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City Philippines

T+63 2 988 2288

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Alliance Global Group, Inc. and subsidiaries (the Group) for the year ended December 31, 2018, on which we have rendered our report dated April 12, 2019. Our audit was made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The applicable supplementary information (see List of Supplementary Information) is presented for purposes of additional analysis in compliance with the requirements of the Securities Regulation Code Rule 68 as amended, and is not a required part of the basic consolidated financial statements prepared in accordance with Philippine Financial Reporting Standards. Such supplementary information is the responsibility of the Group's management. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

PUNONGBAYAN & ARAULLO

By: Romualdo V. Murcia II

Partner

CPA Reg. No. 0095626 TIN 906-174-059 PTR No. 7333697, January 3, 2019, Makati City

SEC Group A Accreditation

Partner - No. 0628-AR-3 (until Nov. 29, 2019) Firm - No. 0002-FR-5 (until Mar. 26, 2021) BIR AN 08-002511-22-2016 (until Oct. 3, 2019)

Firm's BOA/PRC Cert. of Reg. No. 0002 (until Jul. 24, 2021)

April 12, 2019

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES LIST OF SUPPLEMENTARY INFORMATION DECEMBER 31, 2018

# Independent Auditors' Report on the SEC Supplementary Schedules Filed Separately from the Basic Financial Statements

# Schedules Required under Annex 68-E of the Securities Regulation Code Rule 68

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# Alliance Global Group, Inc. and Subsidiaries Schedule A - Financial Assets (Marketable Securities) December 31, 2018

Financial Asset/Name of Banks		nount Shown in Statement of nancial Position	Income Received and Accrued		
Financial Assets at Fair Value Through Profit or Loss					
HSBC Private Bank	P	12,575,566,716	P	40,068,000	
Bank of Singapore		615,372,493		673,839	
Derivative financial assets		426,485,938			
		13,617,425,147		40,741,839	
Financial Assets at Fair Value Through					
Other Comprehensive Income					
Various unquoted equity instruments		218,533,274		3,124	
Various quoted equity instruments		138,241,610		-	
Various club shares		103,200,000		25,000,000	
		459,974,884		25,003,124	
Total Financial Assets	P	14,077,400,031	P	65,744,963	

# Alliance Global Group, Inc. and Subsidiaries Schedule B - Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties) December 31, 2018

	Deductions						ons Ending Balance					
Name and Designation of Debtor	Balance at the Beginning of Period		Additions		Amounts Collected		Impairment		Current			Balance at the End of Period
Advances to Officers and Employees:  Travellers - Officers and employees - Other related parties	P	69,692,372 55,070,973	P	9,059,203 14,046,433	P	- 5,100,382	P	- 9,340,816	P	78,751,575 54,676,208	P	78,751,575 54,676,208
Megaworld - Officers and employees		5,905,488		1,222,986		2,630,783		-		4,497,691		4,497,691
Emperador - Officers and employees		37,636,599		43,771,298		40,645,514		-		40,762,383		40,762,383
GADC - Officers and employees - Other related parties		81,158,670		132,000,000	-	63,570,885		-		17,587,785 132,000,000		17,587,785 132,000,000
	<u>P</u>	249,464,102	P	200,099,920	P	111,947,564	P	9,340,816	P	328,275,642	P	328,275,642

#### Legend:

Megaworld - Megaworld Corporation

Travellers - Travellers International Hotel Group, Inc.

Emperador - Emperador Inc.

GADC - Golden Arches Development Corporation

# Alliance Global Group, Inc. and Subsidiaries Schedule C - Amounts Receivable from Related Parties which are Eliminated During the Consolidation of Financial Statements December 31, 2018

							Deductions				Ending Balance					
Name and Designation of Debtor	Balance at Beginning of Period		Additions		Additions		Amounts Collected		Amounts Written off		Current		Not current		Balance at End of Period	
Due from Related Parties																
New Town Land Partners, Inc.	P 3,024,403,740	P	-	P	130,000,000	Р	-	P	2,894,403,740	Р	-	P	2,894,403,740			
Venezia Universal, Ltd.	1,685,297,956		3,133,308,422		-		-		4,818,606,378		-		4,818,606,378			
Greenspring Investment Holdings Properties Ltd.	2,938,668,803		936,030,405		-		-		3,874,699,208		-		3,874,699,208			
First Centro, Inc.	3,200,000		-				-		3,200,000		-		3,200,000			
Alliance Global Brands, Inc.	626,572,744		-		223,017,136		-		403,555,608		-		403,555,608			
Alliance Global Group Cayman Islands, Inc.	828,749,050		-		812,502,500		-		16,246,550		-		16,246,550			
McKester Pik-nik International Limited	22,836,703,568		-		4,815,196,105		-		18,021,507,463		-		18,021,507,463			
ProGreen AgriCorp, Inc.	250,000,000		-		250,000,000		-		-		-		-			
Empire East Land Holdings Inc.	500,000,000		-		50,000,000		-		450,000,000		-		450,000,000			
Travellers International Hotel Group, Inc.	-		3,366,550,956		-		-		3,366,550,956		-		3,366,550,956			

# Alliance Global Group, Inc. and Subsidiaries Schedule D - Intangible Assets - Other Assets December 31, 2018

						Deduction										
Description	Beg	Beginning Balance		Additions at Cost		Additions at Cost		Additions at Cost		rged to Cost and Expenses	Ch	arged to Other Accounts		Other Changes - litions (Disposals)	E	nding Balance
Intangible Assets																
Goodwill	P	20,090,166,886	P	-	P	-	P	-	P	111,415,506	P	20,201,582,392				
Trademarks		20,516,620,680		-	(	2,240,391)		-		226,808,712		20,741,189,001				
Leasehold Rights		958,793,091		-	(	58,336,971)		-		-		900,456,120				
Computer Software		18,510,761		-	(	7,502,276)		-	(	25,000)		10,983,485				
Franchise Fee		53,567,853		60,060,430	(	9,258,680)		-	<del></del>			104,369,603				
	P	41,637,659,271	P	60,060,430	( <u>P</u>	77,338,318)	P	-	P	338,199,218	P	41,958,580,601				

#### Alliance Global Group, Inc. and Subsidiaries Schedule E - Long-Term Debt December 31, 2018

Title of Issue and Type of Obligation	Amount Authorized by Indenture		Captio of Los Rela	unt Shown Under n"Current Portion ng-term Debt" in ted Statement of ancial Position	Capt De	ant Shown Under ion"Long-Term bt" in Related ment of Financial Position	
Loans:							
Interest-bearing loans	P	99,116,517,084	P	19,751,608,030	P	79,364,909,054	a, b, c, d, e, f, g, i, j, n, o
Foreign borrowings:							
AG Cayman	\$	700,000,000		-		36,620,635,992	p
Emperador	€	370,000,000		-		22,310,991,675	h
Emperador	€	87,933,064		726,961,883		4,575,399,885	l, m
Emperador	£	60,469,355		4,051,446,785		-	k
				24,530,016,698		142,871,936,606	
Bonds Payable:							
Issuer:							
Megaworld	P	11,957,843,462		-		11,957,843,462	q
Megaworld	\$	250,000,000		-		13,144,198,903	r
						25,102,042,365	
			P	24,530,016,698	P	156,016,135,509	

- a Interest-bearing loans include loans obtained by Megaworld pertaining to the following:
  - Seven-year loan obtained by Megaworld from a local bank in two tranches in March and June 2015 to fund various real
    estate projects and retire currently maturing obligations. Quarterly principal repayment on this seven-year loan commenced
    in June 2016 and interest is paid quarterly.
  - 2.) Five-year foreign-currency-denominated loan obtained by Megaworld from a local bank in December 2017 amounting to U.S. \$98.87 million payable quarterly with a grace period of one year upon availment. The principal repayment shall commence in March 2019 and a floating interest is paid quarterly. Megaworld entered into a cross-currency swap transaction to hedge the U.S. dollar exposure of the loans.
  - 3.) Five-year loan obtained by Megaworld from a local bank in December 2018. The principal repayment is quarterly after two years from availment. Interest is payable quarterly.
  - 4.) Three-year loan obtained by Megaworld from a local bank in December 2018. The principal repayments shall commence on September 2019 and interest is paid quarterly.
  - 5.) Three-year loan obtained by Megaworld from a local bank in July 2018. The principal is payable upon maturity while interest is payable quarterly and commenced in October 2018.
  - 6.) Five-year loan obtained by Megaworld from a local bank in November 2016. The principal repayments commenced in February 2018 and interest is paid quarterly.
  - 7.) Seven-year loan obtained by Megaworld from a local bank in November 2015. The principal repayments commenced in November 2016 and interest is payable semi-annually.
  - 8.) Five-year loan obtained by Megaworld from a local bank in December 2015. The principal repayments commenced in March 2017 and interest is paid quarterly.
  - 9.) Seven-year loan obtained by Megaworld from a local bank in 2014. The principal repayments commenced in August 2015 while interest is paid semi-annually.
  - 10.) Five-year loan obtained by Megaworld in August 2016 from a local bank with a grace period of two years from availment. The principal repayment commenced in November 2018 and interest is paid quarterly.
- b Interest-bearing loans include loans obtained by EELHI pertaining to the following:
  - Seven-year loan obtained by EELHI in 2015 from a local bank released in three tranches from 2015-2016. Proceeds were
    used to fund development of various real estate projects.
  - 2.) Three-year loan obtained by EELHI from a local bank in February 2018 where the proceeds of the loan were used to fund various real estate projects. The principal is payable upon maturity and interest is payable monthly in arrears.
  - 3.) Loan obtained by EELHI in December 2017 from a local bank used to fund the development of various real estate projects. Principal is payable upon maturity and interest is payable monthly in arrears. Both principal and interest were fully settled in 2018.

#### Alliance Global Group, Inc. and Subsidiaries Schedule E - Long-Term Debt *(continuation)* December 31, 2018

- 4.) Loans obtained by EELHI from local banks by assigning trade receivables on a with recourse basis. The loans are secured by certain residential and condominium units for sale with carrying value of P117.7 million and P110.7 million as of December 31, 2018 and 2017, respectively.
- c Five-year loan obtained by LFI from a local bank in December 2015. Quarterly installments began in March 2017, plus interest.
- d Interest-bearing loans obtained by SPI include the following:
  - 1.) Five-year loan obtained by SPI from a local bank in 2018 to fund the acquisition of STLI. Principal repayment is payable on a monthly basis after a grace period of three years from the date of availment.
  - 2.) Five-year loan obtained by SPI from a local bank in 2017 and 2016, payable on a monthly basis after a grace period of two years from the date of availment. The loan bears floating interest which is subject to repricing every 30-180 days.
  - 3.) Five-year loan obtained by SPI from a local bank in 2015, payable in monthly installments after two years from drawdown.
  - 4.) Three-year loan obtained by SPI from a local bank in 2018. The principal repayment is payable on a monthly basis after a grace period of two years from date of availment.
  - 5.) Five-year loan obtained by SPI from a local bank. Quarterly repayment of the loan began in 2017. In 2018, SPI pre-terminated the loan.
  - 6.) Outstanding balance of short-term loans availed by SPI from local banks in 2017 and 2016. In 2018, SPI obtained another short-term loan from a local bank payable in six months from date of availment.
  - 7.) Loans obtained by SPI from a local bank in 2015 through assignment of trade receivables. The loans are being paid as the receivables are collected.
- e Interest-bearing loans obtained by GERI include the following:
  - Five-year loan availed by GERI in 2017 from a local bank payable quarterly commencing on the beginning of the fifth quarter from the initial drawdown date.
  - 2.) Five-year loan obtained by GERI from a local bank in 2016, with a grace period of two years on principal installment. The loan is payable in quarterly installments of P125.0 million commencing on the 9th quarter from the date of initial drawdown and balloon payment at the end of five years.
  - 3.) Fire-year loan obtained by GERI in 2015 from a local bank payable quarterly commencing on the 9th quarter from the date of initial drawdown.
- ${\bf f} \quad \hbox{\it Five-year loan obtained by OFPI from a local bank in 2015}.$
- g In 2018, SWEC renewed its credit line facility with a local bank amounting to P150.0 million, which shall be used for working capital purposes. In December 2018, SWEC's initial loan drawdown amounted to P50.0 million, payable within 180 days.
- h Five-year foreign-currency-denominated loan obtained by EIL in 2016 from international financial institutions to refinance its maturing loan.
- i Five-year loan obtained by EDI in three transhes totaling P2.0 billion in 2016 from a local bank. Principal repayment is in 12 equal quarterly payments starting on the ninth quarter after the initial drawdown.
- j In 2018, EDI obtained additional unsecured, interest-bearing loans at a total amount of P850.0 million from a local bank for working capital purposes. The loans shall be payable in 12 equal quarterly amortizations commencing on the beginning of the ninth quarter from the initial drawdown. The principal repayments are expected to commence on April 10, 2019.
- k Foreign-currency-denominated loan obtained by WMG from a foreign bank. The loan is secured by way of floating charge against WMG's inventories.
- 1 Foreign-currency-denominated loans of DBLC totaling P3.0 billion used in relation to asset acquisition in 2017.
- m Five-year foreign-currency-denominated loan obtained by GES in 2017 from certain financial institution for asset acquisition. The loan bas two-year grace period with principal repayment starting on the 24th month after the date of the loan.
- Interest-bearing loans obtained by GADC include the following:
   1.) Loans obtained by GADC from local banks in 2014 payable in 21 quarterly principal payments commencing in September 2016.

#### Alliance Global Group, Inc. and Subsidiaries Schedule E - Long-Term Debt *(continuation)* December 31, 2018

- 2.) Loans drawn by GADC from a P1.0 billion local bank credit facility in 2012 and 2013. Principal is payable in 21 quarterly instalments starting December 2014 up to September 2019.
- 3.) Loan obtained by GADC from a local bank in June 2015 in relation to the P500.0 million loan facility. Principal repayments began in June 2016 for 21 quarters.
- 4.) Ten-year loan granted to GADC in December 2011 by a local bank for the purchase of land and building from the latter, payable monthly starting on the third year of the loan until December 2021. The acquired land and building served as collateral on the loan.
- 5.) Short-term loans obtained by GADC from a local bank in 2018 payable in 6 equal monthly installments.
- o Interest-bearing loans also include loans obtained by Travellers which includes the following:
  - 1.) Loans drawn by Travellers from approved credit lines with a local bank of up to P10.0 billion and P21.0 billion in 2018 and 2017, respectively. Travellers made drawdowns amounting to P8.5 billion in 2018 and P13.0 billion in 2017 from such credit lines. In 2018, the P13.0 billion short-term loan was converted to a long-term loan on its maturity date and was increased to P15.0 billion. The long-term loans are payable in seven years.
  - 2.) Seven-year loans obtained by Travellers in 2017 from the credit line agreements with certain local banks for the support of its expansion projects. Principal payments shall be made in lump sum upon maturity and interest is payable quarterly.
  - 3.) In 2017, Travellers entered into various credit line agreements with a total maximum loanable amount of P11.5 billion from a local bank. As of December 31, 2017, drawdowns totaling to P8.0 billion were made related to these facilities. In 2018 and 2017, Travellers settled portions of these loans. The remaining outstanding balance as of December 31, 2018 and 2017 related to these drawdowns amounted to P5.0 billion.
    - Also with the same bank, Travellers obtained other various short-term loans in 2018 and 2017. As of December 31, 2018 and 2017, the outstanding omnibus loans from this bank amounted to P5.0 billion and P2.5 billion, respectively.
  - 4.) In 2018, the Travellers obtained a credit line of P4.0 billion from a local bank. Travellers loaned the maximum amount from such facility during the year and remains outstanding as of December 31, 2018. In 2017, Travellers obtained an omnibus loan from the same bank amounting to P1.0 billion, which was settled in 2018.
  - 5.) Omnibus loans obtained by Travellers from other local banks in 2018 and 2017, of which, the unpaid balance amounted to P1.0 billion and P3.0 billion as of December 31, 2018 and 2017, respectively.
- p Five-year U.S. dollar-denominated loans obtained by AG Cayman in 2017 from a foreign bank totaling to US\$700.0 million with interest payable semi-annually in arrears. The loans are unconditionally and irrevocably guaranteed by AGI.
- q On March 28, 2017, Megaworld issued seven-year term bonds totaling P12.0 billion inclusive of P4.0 billion oversubscription. The bond carries a coupon rate of 5.3535% per annum and interest is payable semi-annually in arrears every March 28 and September 28. The bonds shall mature on March 28, 2024.
- r On April 17, 2013, Megaworld issued 10-year term bond that carries a coupon rate of 4.25% per annum and with semi-annual interest payments every April 17 and October 17. The proceeds of the bond issuance are being used by Megaworld for general corporate purposes.

#### Legend:

AGI - Alliance Global Group, Inc.
Megaworld - Megaworld Corporation
EELI-HI - Empire East Land Holdings, Inc.
LFI - La Fuerza, Inc.
SPI - Suntrust Properties, Inc.
GERI - Global-Estates Resorts, Inc.
OFPI - Oceanfront Properties, Inc.
SWEC - Southwoods Ecocentrum Corp.
EII. - Emperador International Ltd.
EDI - Emperador International Ltd.
EDI - Emperador Distillers, Inc.
WMG - Whyte and Mackay Group Limited
GES - Grupo Emperador Spain, S.A.U.
CBSP - Complejo Bodeguero San Patricio, S.I.U.
DBLC - Domecq Bodega Las Copas, S.I.
GADC - Golden Arches Development Corporation

Travellers - Travellers International Hotel Group, Inc. AG Cayman - Alliance Global Group Cayman Islands, Inc.

## Alliance Global Group, Inc. and Subsidiaries Schedule F - Indebtedness to Related Parties (Long-Term Loans from Related Companies) December 31, 2018

_				
	Title of issue and type of obligation	Amount authorized by indenture	Balance at the beginning of year	Balance at the end

-nothing to report-

#### Alliance Global Group, Inc. and Subsidiaries Schedule G - Guarantees of Securities of Other Issuers December 31, 2018

Name of Issuing Entity of Securities Guaranteed by the Company for which this statement is Filed	Title of Issue of Each Class of Securities Guaranteed	Total Amount Guaranteed as Outstanding	-	ount Owned by Person for ich this Statement is Filed	Nature of Guarantee
Alliance Global Group Cayman Islands, Inc. by Alliance Global Group, Inc.	US\$ 700.0 million, 5-year loans, 3.8330% to 4.1456% interest	P 36,620,635,99	)2 P	36,620,635,992	Guarantee of Principal and Interest

#### Alliance Global Group, Inc. and Subsidiaries Schedule H - Capital Stock December 31, 2018

				Λ	Jumber of shares held b	y .
Title of Issue	Number of shares authorized	Number of shares issued and outstanding as shown under the related balance sheet caption	warrants, conversion	Related parties	Directors, officers and employees	Others
Common shares - P1 par value	12,950,000,000	10,037,427,579	105,600,000	5,935,072,232	68,690,940	4,033,664,407

#### ALLIANCE GLOBAL GROUP, INC.

7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City

## SCHEDULE I - Reconciliation of Parent Company Retained Earnings Available for Dividend Declaration For the Year Ended December 31, 2018

Unappropriated Retained Earnings at Beginning of Year	P	17,748,090,763		
Retained Earnings Restricted for Treasury Shares*			(	629,988,966)
Unappropriated Retained Earnings Available for				
Dividend Declaration at Beginning of Year, as Adjusted				17,118,101,797
Net income per Audited Financial Statements				3,139,788,652
Non-actual/unrealized income				
Fair value gain on financial assets at fair value through profit or loss			(	4,710,316)
				3,135,078,336
Other Transactions During the Year				
Dividends declared	(	1,003,742,758)		
Acquisition of treasury shares*	(	2,564,518,469)	(	3,568,261,227)
Unappropriated Retained Earnings Available for				
Dividend Declaration at End of Year			P	16,684,918,906

<sup>\*</sup>In 2017, the Company entered into a two-year share repurchase program of up to P5.0 billion worth of common shares.

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES SCHEDULE J - FINANCIAL SOUNDNESS INDICATORS DECEMBER 31, 2018 and 2017

12/31/18 3.00 1.29 1.02 0.68 2.02	(As Restated) 2.58 1.19 0.95 0.66
1.29 1.02 0.68	1.19 0.95 0.66
1.02 0.68	0.95 0.66
0.68	0.66
2.02	
2.02	1.95
844%	625%
15.10%	16.05%
4.02%	4.16%
8.15%	8.12%
8.78%	9.25%
	4.02% 8.15%

LIQUIDITY RATIOS measure the business' ability to pay short-term debt.

Current ratio - computed as current assets divided by current liabilities

Quick ratio - computed as cash, marketable securities, accounts receivable divided by current liabilities.

SOLVENCY RATIOS measure the business' ability to pay all debts, particularly long-term debt.

Liabilities-to-equity ratio - computed as total liabilities divided by stockholders' equity. Interest-bearing debt to total equity ratio - computed as interest-bearing debt divided by total equity.

ASSET-TO-EQUITY RATIOS measure financial leverage and long-term solvency. It shows how much of the assets are owned by the company. It is computed as total assets divided by stockholders' equity.

INTEREST RATE COVERAGE RATIOS measure the business' ability to meet its interest payments. It is computed as profit before income tax and interest expense (EBIT) divided by interest. In the computation, non-recurring gain is excluded from EBIT.

#### PROFITABILITY RATIOS

Net margin - computed as net profit divided by revenues

Return on assets - net profit divided by total assets

Return on investment - net profit divided by total stockholders' equity

Return on investment of equity owners - net profit attributable to owners of the parent divided by equity attributable to owners of the parent company

### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES

### SCHEDULE K - Schedule of Philippine Financial Reporting Standards and Interpretations Adopted by the Securities and Exchange Commission and the Financial Reporting Standards Council as of December 31, 2018

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable	
Framework	for the Preparation and Presentation of Financial Statements	✓			
Conceptual	Framework Phase A: Objectives and Qualitative Characteristics	✓			
Practice St	atement Management Commentary		1		
Philippine	Financial Reporting Standards (PFRS)				
	First-time Adoption of Philippine Financial Reporting Standards	<b>✓</b>			
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters	/			
PFRS 1	Amendments to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters	1			
(Revised)	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters	1			
	Amendments to PFRS 1: Government Loans	✓			
	Amendments to PFRS 1: Deletion of Short-term Exemptions	✓			
	Share-based Payment	✓			
	Amendments to PFRS 2: Vesting Conditions and Cancellations	✓			
PFRS 2	Amendments to PFRS 2: Group Cash-settled Share-based Payment Transactions	✓			
	Amendments to PFRS 2: Classification and Measurement of Share-based Payment Transactions	1			
PFRS 3	Business Combinations	✓			
(Revised)	Amendment to PFRS 3: Remeasurement of Previously Held Interests in a Joint Operation* (effective January 1, 2019)			1	
	Insurance Contracts			✓	
PFRS 4	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			✓	
	Amendments to PFRS 4: Applying PFRS 9, Financial Instruments, with PFRS 4, Insurance Contracts			1	
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations			✓	
PFRS 6	Exploration for and Evaluation of Mineral Resources			✓	
	Financial Instruments: Disclosures	✓			
	Amendments to PFRS 7: Transition	✓			
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	✓			
PFRS 7	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	✓			
	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	✓			
	Amendments to PFRS 7: Disclosures – Transfers of Financial Assets	✓			
	Amendments to PFRS 7: Disclosures – Offsetting Financial Assets and Financial Liabilities	✓			
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures	✓			
PFRS 8	Operating Segments	✓			
	Financial Instruments	1			
PFRS 9	Amendments to PFRS 9: Prepayment Features with Negative Compensation* (effective January 1, 2019)			1	

PHILIPPII	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
	Consolidated Financial Statements	1		
	Amendments to PFRS 10: Transition Guidance	1		
PFRS 10	Amendments to PFRS 10: Investment Entities	1		
	Amendments to PFRS 10: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* (effective date deferred indefinitely)	1		
	Amendments to PFRS 10: Investment Entities – Applying the Consolidation Exception	1		
	Joint Arrangements	1		
	Amendments to PFRS 11: Transition Guidance	1		
PFRS 11	Amendments to PFRS 11: Accounting for Acquisitions of Interests in Joint Operations	1		
	Amendment to PFRS 11: Remeasurement of Previously Held Interests in a Joint Operation* (effective January 1, 2019)			1
	Disclosure of Interests in Other Entities	1		
DED 0 40	Amendments to PFRS 12: Transition Guidance	1		
PFRS 12	Amendments to PFRS 12: Investment Entities	1		
	Amendments to PFRS 10: Investment Entities – Applying the Consolidation Exception	/		
PFRS 13	Fair Value Measurement	1		
PFRS 14	Regulatory Deferral Accounts			1
PFRS 15	Revenue from Contracts with Customers	1		
PFRS 16	Leases* (effective January 1, 2019)			1
PFRS 17	Insurance Contracts* (effective January 1, 2021)			1
Philippine .	Accounting Standards (PAS)  Presentation of Financial Statements	<b>/</b>		
PAS 1	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising	/		
(Revised)	on Liquidation			
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	/		
	Amendments to PAS 1: Disclosure Initiative	/		
PAS 2	Inventories	<b>✓</b>		
PAS 7	Statement of Cash Flows	✓		
	Amendments to PAS 7: Disclosure Initiative	<b>✓</b>		
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	✓		
PAS 10	Events After the Reporting Period	✓		
	Income Taxes	✓		
PAS 12	Amendments to PAS 12 - Deferred Tax: Recovery of Underlying Assets	✓		
	Amendments to PAS 12 - Recognition of Deferred Tax Assets for Unrealized Losses	✓		
	Amendment to PAS 12 - Tax Consequences of Dividends* (effective January 1, 2019)			1
	Property, Plant and Equipment	✓		
PAS 16	Amendments to PAS 16: Bearer Plants	✓		
	Amendments to PAS 16: Clarification of Acceptable Methods of Depreciation and Amortization	1		
PAS 17	Leases	✓		
PAS 19	Employee Benefits	1		
(Revised)	Amendments to PAS 19: Defined Benefit Plans - Employee Contributions	1		
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance			1

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable
DAC 21	The Effects of Changes in Foreign Exchange Rates	1		
PAS 21	Amendments: Net Investment in a Foreign Operation	1		
PAS 23	Borrowing Costs	1		
(Revised)	Amendment to PAS 23: Eligibility for Capitalization	1		
PAS 24 (Revised)	Related Party Disclosures	1		
PAS 26	Accounting and Reporting by Retirement Benefit Plans	1		
	Separate Financial Statements	1		
PAS 27 (Revised)	Amendments to PAS 27: Investment Entities	1		
(Reviseu)	Amendments to PAS 27: Equity Method in Separate Financial Statements	1		
	Investments in Associates and Joint Ventures	1		
	Amendments to PFRS 10: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture* (effective date deferred indefinitely)			1
PAS 28 (Revised)	Amendments to PAS 28: Investment Entities - Applying the Consolidation Exception	1		
(Keviseu)	Amendment to PAS 28: Measurement of Investment in Associates at Fair Value through Profit or Loss	1		
	Amendment to PAS 28: Long-term Interest in Associates and Joint Venture* (effective January 1, 2019)			1
PAS 29	Financial Reporting in Hyperinflationary Economies			1
	Financial Instruments: Presentation	1		
PAS 32	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation	1		
	Amendments to PAS 32: Classification of Rights Issues	1		
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities	1		
PAS 33	Earnings Per Share	1		
PAS 34	Interim Financial Reporting	1		
D10.06	Impairment of Assets	1		
PAS 36	Amendment to PAS 36: Recoverable Amount Disclosures for Non-financial Assets	1		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	1		
	Intangible Assets	1		
PAS 38	Amendments to PAS 38: Clarification of Acceptable Methods of Depreciation and Amortization	1		
D10.40	Investment Property	1		
PAS 40	Amendment to PAS 40: Reclassification to and from Investment Property	1		
	Agriculture			1
PAS 41	Amendments to PAS 41: Bearer Plants			1
Philippine	Interpretations - International Financial Reporting Interpretations Committee (IFRIC)	!	!	
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities**	1		
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			1
IFRIC 4	Determining Whether an Arrangement Contains a Lease	1		
IFRIC 5	Rights to Interests Arising from Decommissioning, Restoration and Environmental Rehabilitation Funds**	1		
IFRIC 6	Liabilities Arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			1
IFRIC 7	Applying the Restatement Approach under PAS 29, Financial Reporting in Hyperinflationary Economies			1

PHILIPPI	NE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS	Adopted	Not Adopted	Not Applicable	
IFRIC 9	Reassessment of Embedded Derivatives**	1			
IFKIC 9	Amendments to Philippine Interpretation IFRIC-9 and PAS 39: Embedded Derivatives**	1			
IFRIC 10	Interim Financial Reporting and Impairment	1			
IFRIC 12	Service Concession Arrangements			1	
IFRIC 14	PAS 19 - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction	1			
IFRIC 14	Amendments to Philippine Interpretations IFRIC - 14, Prepayments of a Minimum Funding Requirement and their Interaction**	1			
IFRIC 16	Hedges of a Net Investment in a Foreign Operation			1	
IFRIC 17	Distributions of Non-cash Assets to Owners**	1			
IFRIC 18	Transfers of Assets from Customers**	1			
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments**	1			
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine**			1	
IFRIC 21	Levies	1			
IFRIC 22	Foreign Currency Transactions and Advance Consideration	1			
IFRIC 23	Uncertainty Over Income Tax Treatments* (effective January 1, 2019)			1	
Philippine	Interpretations - Standing Interpretations Committee (SIC)				
SIC-7	Introduction of the Euro			1	
SIC-10	Government Assistance - No Specific Relation to Operating Activities			1	
SIC-15	Operating Leases - Incentives	1			
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders**	1			
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease	1			
SIC-29	Service Concession Arrangements: Disclosures			1	
SIC-32	Intangible Assets - Web Site Costs**			1	

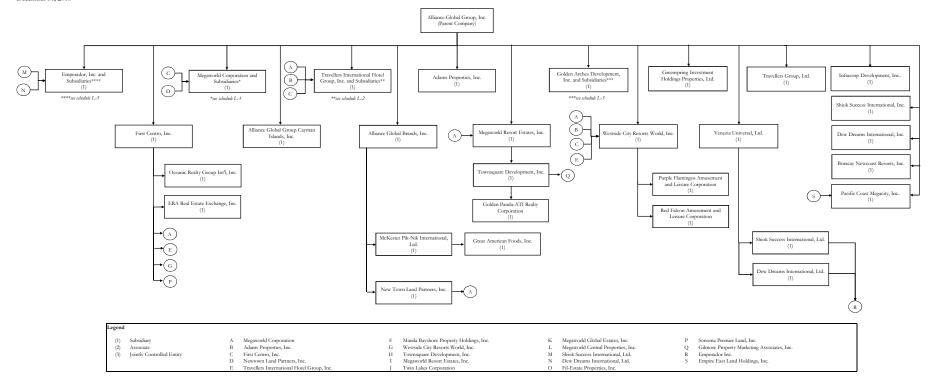
 $<sup>^{*}</sup>$  These standards will be effective for periods subsequent to 2018 and are not early adopted by the Group.

<sup>\*\*</sup> These standards have been adopted in the preparation of consolidated financial statements but the Group has no significant transactions covered in both years presented.

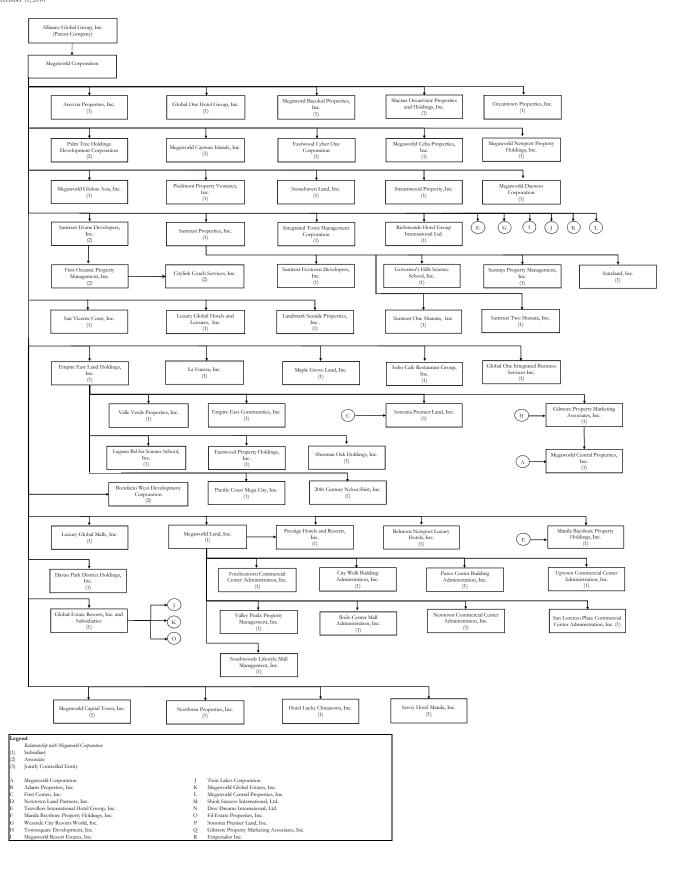
#### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES

Schedule L - Map Showing the Relationship Between Alliance Global Group, Inc. and its Related Parties

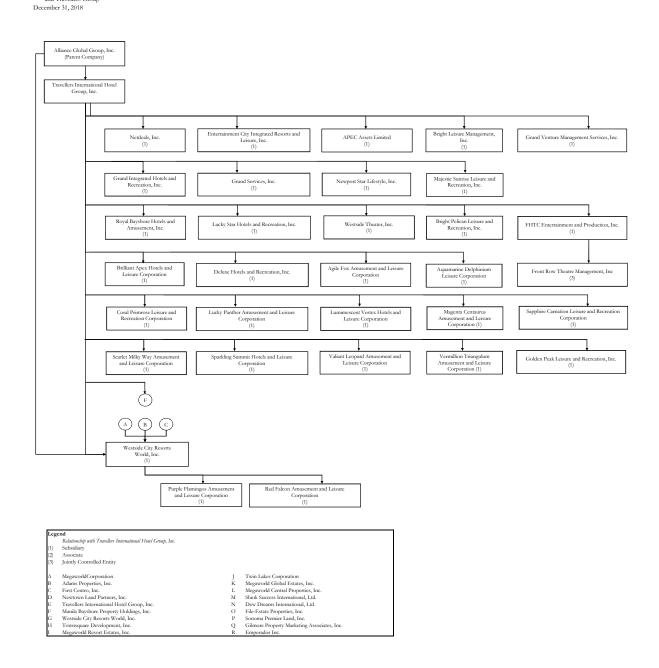
December 31, 2018



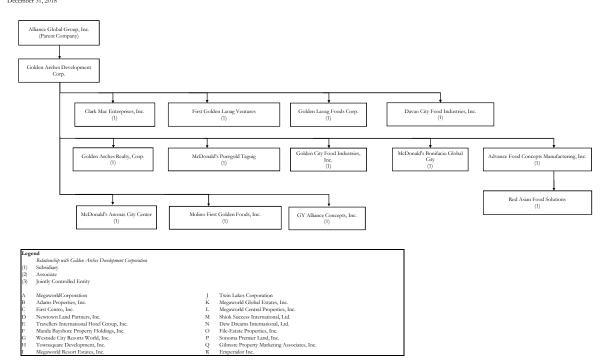
ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES
Schedule L-1 - Map Showing the Relationship Between Alliance Global Group, Inc. and Megaworld Corporation Group



### Schedule L-2 - Map Showing the Relationship Between Alliance Global Group, Inc. and Travellers Group

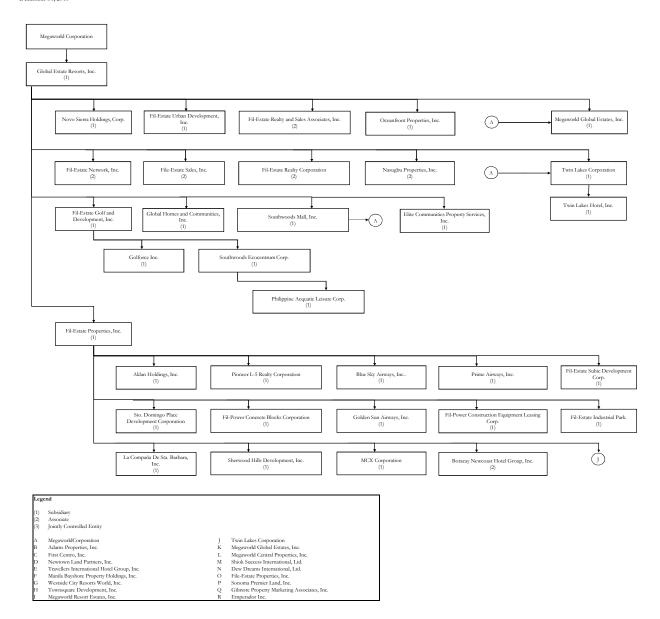


ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES Schedule L. 3 - Map Showing the Relationship Between Alliance Global Group, Inc. and Golden Arches Development Corporation Group December 31, 2018

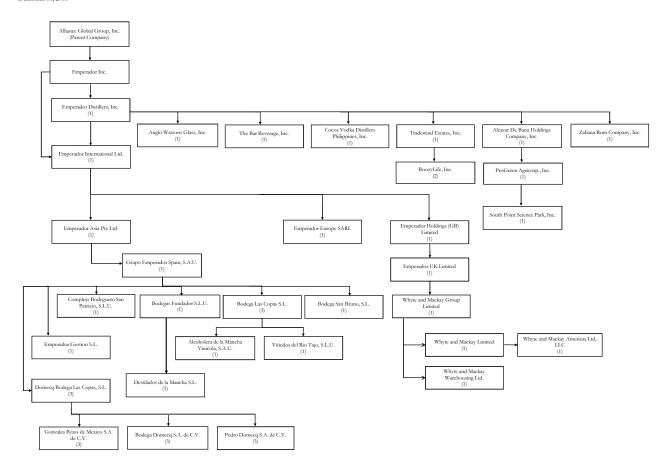


#### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES

Schedule L.4 - Map Showing the Relationship Between and Among Megaworld and Global Estate Resorts Inc. Group December 31, 2018



ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES
Schedule L-5 - Map Showing the Relationship Between Alliance Global Group, Inc. and Emperador Group
December 31, 2018



end Relationship with Emperador Inc. Subsidiary (100%) Subsidiary (51%) Subsidiary (50%) Jointly Controlled Entity

### **COVER SHEET**

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Note 1: In case of death, resgination or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

<sup>2:</sup> All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.

#### SECURITIES AND EXCHANGE COMMISSION

#### **SEC FORM 17-Q**

### QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

- 1. For the quarterly period ended March 31, 2019
- 2. SEC Identification Number AS093-7946
- 3. BIR Tax Identification No. **003-831-302-000**
- 4. Exact name of issuer as specified in its charter **ALLIANCE GLOBAL GROUP, INC.**
- 5. METRO MANILA, PHILIPPINES

Province, country or other jurisdiction of incorporation or organization

- 6. (SEC Use Only)
  Industry classification code
- 7. 7<sup>th</sup>Floor, 1880 Eastwood Avenue, Eastwood City CyberPark 188 E. Rodriguez Jr. Ave., Bagumbayan, 1110 Quezon City Address of principal office
- 8. **(632) 70920-38 to -41**

Registrant's telephone number, including area code

9. Securities registered pursuant to Sections 8 and 12 of the SRC, or secs. 4 and 8 of the RSA

Title of Each Class

Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding

Common

9,996,335,139

(net of 273,492,840 buyback shares held by AGI)

- 10. Are any or all of these securities listed on a Stock Exchange? Yes, on the Philippine Stock Exchange.
- 11. (a) AGI has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of The Corporation Code of the Philippines during the preceding twelve (12) months.
  - (b) AGI has been subject to such filing requirements for the past ninety (90) days.

#### PART I – FINANCIAL INFORMATION

#### 1. FINANCIAL STATEMENTS

Consolidated Statements of Financial Position
Consolidated Statements of Comprehensive Income
Consolidated Statements of Changes in Equity
Consolidated Statements of Cash Flows
Notes to Interim Consolidated Financial Statements
Schedule of Financial Soundness Indicators
Aging Schedule of Trade and Other Receivables Under Current Assets

The interim consolidated financial statements (ICFS) have been prepared in accordance with the Philippine Financial Reporting Standards (PFRS) and Philippine Accounting Standard 34, *Interim Financial Reporting*. As such, they do not include all of the information and disclosures required for full annual consolidated financial statements, and thus should be read in conjunction with the audited consolidated financial statements of the Group as at and for the year ended December 31, 2018 (ACFS). The accounting policies and methods used in the ICFS are consistent with those applied in ACFS, except for changes brought about by the adoption of new standards that become effective on January 1, 2019 (see Note 2.2 to the ICFS and Note 2.3(c) to the ACFS). Certain profit and loss accounts in 2018 were reclassified to conform to the current period's presentation.

Accounting estimates, assumptions and judgments are used in preparing these statements; and while these are believed to be reasonable under the circumstances, actual results may ultimately differ from such estimates (see Note 3 to the ACFS).

The ICFS comprise the financial statements of the Company and its subsidiaries, after elimination of material intercompany transactions. In addition, shares of stock of the Company acquired by any of these subsidiaries are recognized as treasury shares and presented at cost as a deduction in the consolidated statements of changes in equity. Any changes in their market values as recognized separately by the subsidiaries are likewise eliminated in full. Gain or loss on the sale of these treasury shares is presented as addition to or deduction from additional paid-in capital.

#### **Business Segments**

The Group is organized into four major business segments, which aptly correspond to its operating subsidiaries, namely Megaworld, Emperador, Travellers or RWM, and GADC, which in turn represent the main products and services provided by the Group and the lines of business in which the Group operates, i.e. real estate development and leasing, manufacture and distribution of distilled spirits, tourism-entertainment and gaming, and quick-service restaurants operations (see Note 4 to the ICFS).

The Group disaggregates revenues recognized from contracts with customers into these segments that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. This same disaggregation is used in earnings releases, annual reports and investor presentations.

Please refer to Note 1 to the ICFS and ACFS for a comprehensive list of subsidiaries, associates and joint ventures.

### 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF INTERIM FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Key Performance Indicators

Presented below are the top five (5) key performance indicators:

In Million Pesos

Jan-March 2019	Jan-March 2018	Growth 2019 vs 2018
41,048	34,421	19.2%
6,523	5,639	15.7%
4,352	3,598	21.0%
15.9% 10.6% 1.1%	16.4% 10.5% 1.0%	
594,708 277,499	588,251 277,726	1.1% -0.1%
90,820	92,440	-1.8%
3.1x	3.0x	
	41,048 6,523 4,352 15.9% 10.6% 1.1% 31-Mar-19 594,708 277,499 90,820	41,048 34,421 6,523 5,639 4,352 3,598  15.9% 16.4% 10.6% 10.5% 1.1% 1.0% 31-Mar-19 31-Dec-18 594,708 588,251 277,499 277,726 90,820 92,440 3.1x 3.0x

Note: Numbers may not add up due to rounding.

- O Revenue growth measures the percentage change in sales/revenues over a designated period of time. Performance is measured both in terms of amount and volume, where applicable.
- Net profit growth measures the percentage change in net profit over a designated period of time
- O Net profit rate computed as percentage of net profit to revenues measures the operating efficiency and success of maintaining satisfactory control of costs
- O Return on investment [or capital employed] the ratio of net profit to total assets measures the degree of efficiency in the use of resources to generate net income
- O Current ratio computed as current assets divided by current liabilities measures the ability of the business to meet its current obligations. To measure immediate liquidity, quick assets [cash, marketable securities, accounts receivables] is divided by current liabilities.

### Results of Operations – First Three Months

The Group generated P6.5 billion net profit during the first three months of the current year, up 16% from P5.6 billion a year ago, as all business segments delivered double-digit revenue growths turning over 19% hike in revenues to P41.0 billion from P34.4 billion a year ago with costs and expenses growing at the same 20% pace year-on-year. Net profit attributable to owners soared 21% to P4.4 billion from P3.6 billion a year ago. Net profit rate stood at 16% for both comparable quarters, yet attributable to owners' rate rose to 11% in current quarter.

#### By Subsidiary groups:

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n Million Pesos	MEG	EMP	RWM	GADC	Others	TOTAL
2019						
Revenues	14,893	11,025	6,912	7,520	743	41,094
Intercompany/ Adjusment	(40)	-	(3)	-	(3)	
Consolidated	14,853	11,025	6,909	7,520	740	41,048
% contribution	36%	27%	17%	18%	2%	100%
Costs and expenses	9,368	9,005	6,659	6,976	698	32,700
Intercompany/Adjustment	-	(9)	(10)	(24)	(3)	,-
Consolidated	9,368	8,996	6,649	` '	695	22 66
		·	,	6,952		32,660
Tax Expense	1,409	277	10	162	7	1,86
Net profit	4,116	1,743	243	382	38	6,52
Intercompany/ Adjustment	(40)	9	7	24	-	
Consolidated	4,076	1,752	251	406	38	6,52
% contribution	62%	27%	4%	6%	1%	1009
Net profit to owners	3,836	1,738	244	383	38	6,23
Intercompany/ Adjustment	(1,300)	(290)	(127)	(171)	-	
Consolidated	2,536	1,448	118	212	38	4,35
% contribution	58%	33%	3%	5%	1%	1009
2018	MEG	EMP	RWM	GADC	Others	TOTA
Revenues	12,961	9,744	4,742	6,647	368	34,46
Intercompany/ Adjustment	(35)	-	(2)	-	(3)	
Consolidated	12,926	9,744	4,740	6,647	365	34,42
% contribution	38%	28%	14%	19%	1%	1009
Costs and expenses	8,422	7,852	4,292	6,143	652	27,36
Intercompany/ Adjustment	-	-	(17)	(21)	(3)	
Consolidated	8,422	7,852	4,275	6,122	649	27,32
Tax Expense	1,051	230	6	174	•	1,46
Net profit	3,488	1,662	444	331	(284)	5,64
Intercompany/ Adjustment	(35)	-	15	21	-	
Consolidated	3,453	1,662	459	351	(284)	5,63
% contribution	61%	29%	8%	6%	-5%	1009
Net profit to owners	3,299	1,585	445	329	(284)	5,37
Intercompany/ Adjustment	(1,116)	(284)	(230)	(147)	-	
Consolidated	2,183	1,301	215	182	(284)	3,59
% contribution	61%	36%	6%	5%	-8%	1009
Year-on-year Change	MEG	EMP	RWM	GADC	Others	TOTA
2019	20			J. 100	0.1010	. 0 . 7 (
Revenues	14.9%	13.1%	45.8%	13.1%	102.9%	19.29
Costs and expenses	11.2%	14.6%	55.5%	13.6%	7.1%	19.6%
Tax Expense	34.0%	20.6%	69.3%	-6.8%	856x	27.6%
Net profit	18.1%	5.4%	-45.3%	15.5%	-113.5%	15.7%
Net profit to owners	16.2%	11.3%	-45.4%	16.2%	-113.5%	21.0%

Notes:

Megaworld, the country's leading developer and pioneer of integrated urban townships, achieved P3.8 billion net profit attributable to its owners in the first quarter, a 16% rise from P3.3 billion a year ago, with the group's revenues escalating 15% to P14.9 billion from P13.0 billion a year ago as all its core business segments exhibited double-digit growths. The residential business, which accounted for two-thirds of revenues, turned over 11% higher to end the quarter with P9.5 billion real estate sales from P8.5 billion a year ago at a product mix of 68%-13%-12%-7% for Megaworld-GERI (Global-Estate Resorts, Inc.)-Empire East (Empire East Land Holdings, Inc.)-Suntrust (Suntrust Properties, Inc.) brands. Megaworld has generated around P48 billion reservation sales in the first

<sup>-</sup> Numbers may not add up due to rounding. Percentages are taken based on full numbers, not from the presented rounded amounts.

<sup>-</sup> At AGI consolidated level, as presented above, revenues and costs and expenses may differ from the totals separately reported by subsidiaries as there may be items reclassified from/to revenues to/from costs or expenses at AGI consolidated level.

quarter. **Leasing** of office and commercial retail spaces, which accounted for 26% of revenues, provided P3.9 billion rental income which grew 16% year-on-year from P3.4 billion as the group completed developments that add up in its rental space inventory. **Hotel** revenues registered the fastest growth, soaring 56% to P574 million from P368 million a year ago, with the recently opened homegrown hotel brands Savoy Hotel Manila, Savoy Hotel Boracay, and Twin Lakes Hotel in Tagaytay. These operating results brought in 36%, 62% and 58% to AGI's consolidated revenues, net profit and net profit attributable to owners, respectively.

Emperador, the world's largest brandy company and owner of the world's 5th largest Scotch whisky manufacturer, hit P1.7 billion net profit attributable to its owners for the first three months of the year, a 10% leap from P1.6 billion a year ago, on the back of revenues rising 13% to P11.0 billion from P9.7 billion a year ago. Including non-controlling interest, net profit reached P1.7 billion, up 5% yearon-year. Gross profit and net profit rates were recorded at 34% and 16%, respectively, as compared to 36% and 17% from a year ago. The Brandy business, which accounted for 70% of the Emperador group, grew revenues to external customers by 11% year-on-year to P7.7 billion from P6.9 billion. Emperador, Fundador and Presidente remained to be the group's top-selling Philippine, Spanish and Mexican brandy brands, respectively. Spain's Terry and Mexico's Don Pedro came in second. The biggest market for the offshore brands was Mexico, followed by Philippines, Spain, UK, Guinea and USA. Fundador and Tres Cepas have been growing in the Philippines. Smirnoff Mule and The Bar (launched in the fourth quarter last year) lifted up local sales in the first quarter. Costs of sales expanded at a faster pace due to product mix, resulting in gross profit rate for the current quarter of 30% as compared to 34% a year ago, further ending the quarter with net profit attributable to owners of P1.1 billion, at attributable net profit rate of 14% as compared to 16% of the same period last year. The Scotch Whisky business, which accounted for 30% of Emperador group, reported an 18% jump in revenues from external customers to P3.3 billion from P2.8 billion a year ago, with net profit soaring 45% to P656 million from P454 million a year ago due to higher gross profit margin of 42% as compared to 38% a year ago, propelled by the single malts led by The Dalmore, followed by Jura and the blended Whyte&Mackay and Shackleton. Single malts Fettercairn and Tamnavulin showed the fast growth during the quarter. Net profit rate was 19% as compared to 16% a year ago. Top markets for the brands were Asia, Travel Retail, UK, USA and Greater Europe. Business also expanded in the Pacific, France, Germany and Canada. Aside from underlying growth, sales were pushed up by contingency orders from customers that would be potentially affected by Brexit (UK exit from the EU), which was supposed to close in March (postponed to October). For the first three months of the year, Emperador group contributed 27% to AGI's consolidated revenues, 27% to consolidated net profit, and 33% to consolidated net profit attributable to AGI owners.

**Travellers,** the owner and operator of Resorts World Manila (RWM), grew its revenues this quarter by 46% to P6.9 billion from P4.7 billion a year ago with gross profit jumping 55% year-on-year to P3.3 billion from P2.1 billion, reflective of a flourishing business. **Gaming** net revenues escalated 42% to P5.3 billion from P3.7 billion a year ago driven by sustained growth in the VIP and non-VIP segments as gaming capacity increased with the opening of the ground floor gaming area of the Grand Wing and new machines at the Garden Wing. **Non-gaming** revenues soared 63% to P1.6 billion from P978 million a year ago as property visitation averaged 35thousand daily. From just three hotels operating a year ago, three additional hotels were operating this year – Courtyard by Marriott Iloilo opened in May 2018, Hilton Manila opened in October 2018 and Sheraton Manila opened in January 2019 – bringing the total room keys to 2,527 by quarter-end from 1,454 a year ago. Theater, cinema and mall revenues further beefed up revenues. As construction projects were getting completed, the capitalization of finance costs ceases resulting in higher charges to operations. The quarter ended with P243 million net profit as compared to P444 million a year ago. Travellers group accounted for 17%, 4% and 3% of AGI's consolidated revenues, consolidated net profit, and consolidated net profit attributable to owners of AGI, respectively.

**GADC**, the master franchise holder of McDonald's quick-service restaurants brand in the Philippines, attained P7.5 billion revenues which is 13% higher than a year ago, ending the current period with net profit of P382 million which is 16% better year-on-year. This is achieved from the opening of new restaurants, new product launches and the promotions of core menu. Sixty-eight new restaurants (14 in 2019) were opened while seven restaurants (1 in 2019) were closed from a year ago, bringing the

total count to 633 restaurants at the end of interim period as compared to 572 stores a year ago (620 at end-2018), more than half of which are operated by the company. Systemwide same-store sales grew 5% year-on-year. New product introductions pushed trial and repeat visits from customers during the quarter. McDo Sulit Rice Bowls was launched in February as part of the Value Rice platform which feature the lead price point of P79 for more filling and "sulit" (worth your money) rice meals. A new tasty offering, the Cheesy Omelette Bowls, is an exciting addition to Breakfast McSavers starting mid-March. Harping on the popularly trending global cuisine, the Flavors of Japan is launched on February 27, featuring Japan-inspired flavors (Ebi burger, Teriyaki Samurai burger, Strawberry Sakura McFloat, and Nori Shake Shake Fries). Happy Meals were bundled with Thomas & Friends at the start of the year, followed by toys from The Lego Movie 2, Discovery Robots, and Barbie and Hot Wheels. Convenience channels continued to be business accelerators with McDelivery and Drive-Thru garnering 36% and 23% growth, respectively. Digital channels through McDonald's app, Grab Food and Food Panda showed good support. These operating results translated into 18%, 6% and 5% contribution to the consolidated revenues, net profit and net profit to owners of AGI, respectively.

These strong performances are reflected in the profit and loss accounts, as follows:

L MIII D	0040	0040	0040 0040
In Million Pesos	<u>2019</u>	<u>2018</u>	2019 vs 2018
REVENUES			
Sale of goods	20,577	18,132	13.49%
Consumer goods	11,103	9,607	15.58%
Real estate (RE) sales	9,474	8,526	11.13%
Rendering of services	18,893	15,113	25.01%
Gaming	6,894	4,484	53.77%
Less: Promotional allowance	1,591	751	111.91%
Net Gaming	5,303	3,733	42.08%
Sales by company-operated quick-service restaurants	6,724	5,989	12.27%
Franchise revenues	733	633	15.80%
Rental income			
Other services	4,046 2,087	3,468 1,290	16.66% 61.73%
Hotel operations	1,808	1,110	62.84%
Other services	279	180	54.90%
Share in net profits of associates and			00076
joint ventures	95	117	-19.04%
Finance and other income	1,483	1,058	40.13%
TOTAL	41,048	34,421	19.25%
COSTS AND EXPENSES			
Cost of goods sold	12,438	10,800	15.17%
Consumer goods sold	7,331	6,200	18.24%
RE sales	5,107	4,600	11.03%
Cost of services	9,753	7,867	23.98%
Gaming	2,403	2,035	18.06%
Services	7,350	5,832	26.05%
Other operating expenses	8,775	6,692	31.12%
Selling and marketing	3,450	2,846	21.22%
General and administrative	5,325	3,846	38.45%
Finance costs and other charges	1,694	1,961	-13.65%
TOTAL	32,660	27,321	19.55%
TAX EXPENSE	1,865	1,461	27.61%
NET PROFIT	6,523	5,639	15.67%

Note: Numbers may not add up due to rounding off.

Revenues for the first three months accelerated 19% to P41.0 billion as compared to P34.4 billion a year ago, from double-digit growth in all business segments. Sales of goods (real estate, alcoholic beverages and snack products) at P20.6 billion expanded 13% compared to last year's P18.1 billion as a result of brisk sales of Emperador's Scotch Whisky and Brandy products and Megaworlds' condominium units and residential lots. Service revenues (gaming, leasing, hotels, quick-service restaurants, other related services) at P18.9 billion escalated 25% compared to last year's P15.1 billion driven mainly by the robust growth in RWM's gaming operations and McDonald's QSR revenues. The Group's hotel operations showed the fastest revenue growth while leasing operations provided an expanding revenue stream. Share in net profits of associates and joint ventures went down 19% to P95 million, or P22 million lower this interim period from lower net profit reported by EMP's BLC.

Costs and expenses stepped up 20% year-on-year to P32.7 billion during the current year from P27.3 billion a year ago. While cost of goods sold and cost of services (which are a function of sales) respectively grew 15% and 24% to P12.4 billion and P9.8 billion, the combined gross profit margin moved at the same 19% pace as sales revenues, thereby keeping 44% GPR for both periods. Other operating expenses increased 31% year-on-year to P8.8 billion which is attributed to higher spending by Megaworld and Travellers, mostly in advertising, promotions and salaries and employee benefits.

Finance and other income ballooned 40% to P1.5 billion or up P425 million from P1.0 billion a year ago from higher interest income earned by the Group during the period and gain on sale of an associate (GERI's gain on BNHGI disposal, P188million). Finance costs and other charges, on the other hand, shrank 14% to P1.7 billion or P268 million lower than P2.0 billion a year ago from favorable foreign exchange this interim period as compared to last year's reported loss, particularly on re-measurement of MEG's dollar bonds.

Income tax increased 28% to P1.9 billion or P403 million year-on-year due to higher taxable income.

Earnings before interest, taxes, depreciation and amortizations (EBITDA), computed as net profit before income taxes, interest expense, depreciation and amortizations and impairment provisions, and non-recurring loss/gains escalated 19% year-on-year to P11.7 billion this year as compared to P9.8 billion a year ago, both periods exhibiting 28% EBITDA rate.

**Net profit attributable to owners** amounted to P4.4 billion from P3.6 billion a year ago, up 21% year-on-year as a result of the foregoing.

#### Financial Condition

**Consolidated total assets** amounted to P594.7 billion at end of the interim period from P588.2 billion at beginning of year. The Group is strongly liquid with **current assets** exceeding **current liabilities** 3.1times. Current assets amounted to P277.5 billion while current liabilities amounted to P90.8 billion at end of the interim period.

Cash and cash equivalents depleted P2.7 billion or 6% ending at P42.1 billion from P44.8 billion at the beginning of the year, primarily due to capital expenditures and payment of bank loans. Cash flows from operating, financing and investing activities during the period were presented in the interim consolidated statements of cash flows.

**Contract assets** which represent the reclassified portion of trade and other receivables relating to rights to payment which are conditioned upon the completion of units sold and represent excess of progress of work over the right to an amount of consideration, went down 6% for both the **currently** and **non-currently** maturing assets or P723 million and P654 million, respectively.

Other current assets grew 6% or P1.0 billion prepayments of Emperador, Travellers, and GADC.

**Non-current trade and other receivables** jumped 13% or P1.7 billion to P14.6 billion, attesting to Megaworld's robust business.

**Deferred tax assets** climbed 10% or P98 million principally from temporary tax differences of MEG and GADC while **deferred tax liabilities** went up 6% or P643 million from temporary tax differences of MEG and EMP.

Other non-current assets increased 8% or P480 million from higher deferred commissions of MEG.

**Contract liabilities** represent MEG's excess of collection over the progress of work with **current** portion decreasing 7% or P179 million and **non-current** portion increasing 4% or P117 million.

**Current interest-bearing loans** decelerated 13% or P3.3 billion due to the conversion of RWM's short-term loans to fixed-interest rate long-term loan. In total, interest-bearing loans, current plus non-current, diminished 1% or P2.1 billion as the Group's payments exceeded incurrence of loans.

Income tax payable increased 18% or P297 million due to timing of payments and tax credits.

**Advances from related parties** decreased 7% or P162 million due to payments made during the period.

**Retirement benefit obligation** eased 12% or P209 million from the actuarial gains booked in UK in the interim period.

The **changes in equity components** are presented in detail in the consolidated statements of changes in equity. The equity attributable to owners of AGI increased 2% or P4.0 billion from net profit share less cost of treasury shares during the interim period while non-controlling interest grew 2% or P2.2 billion, primarily from net profit share for the interim period.

#### Liquidity and Capital Resources

The consolidated statements of financial position showed strong liquidity with current assets exceeding current liabilities 3.1times. The interim period opened and closed with 1.0:1 total-liabilities-to-equity ratio and 0.7:1 interest-bearing-debt-to-equity ratio. Assets exceeded liabilities 2times, and equity 2times as well.

In general, working capital was sourced internally from operations and debts during the period. The Group may also from time to time seek other sources of funding, if necessary, depending on its financing needs and market conditions.

Amounts in Million Pesos	31-Mar-19	31-Dec-18	Yoy
Cash and equivalents	42,115	44,779	-6%
FVTPL/FVOCI financial assets	<u>13,931</u>	14,077	<u>-1%</u>
Total Available	56,046	58,856	-5%
Interest-bearing debt –current	21,234	24,530	-13%
Interest-bearing debt- noncurrent	169,160	167,974	1%
Equity-linked securities- non- current*	<u>5,297</u>	<u>5,259</u>	<u>1%</u>
Total Debt	195,692	197,763	-1%
Net cash (debt)	-139,646	-138,907	1%
Available Cash and financial assets to	29%	30%	
interest-bearing debt			
Interest-bearing debt to	66%	68%	
total equity			

<sup>\*</sup>Presented under Other Non-current liabilities

#### Prospects for the future

AGI has a proven track record of creating value over time and is confident in its ability to deliver sustainable profitable growth and value for its stakeholders. In 2019, all business segments are expected to sustain growth trajectory in line with targets and will continue to bolster their presence in their respective fields.

Emperador group is best positioned to capitalize on premiumization opportunities, with its much bigger product portfolio and inventory of high-quality brandy and Scotch whisky and greater global reach. New products are initiated to capture the discriminating taste of its consumers who look for variety and innovations.

Megaworld has a strong roster of townships nationwide that are backed by adequate land banking and carefully-thought masterplans. Its aggressive thrust to grow its investment properties has resulted in increased recurring income stream. It continues to innovate its real estate development and targets to add more developments under this category. The group expects stronger numbers given the group's pipeline of projects this year.

Travellers sees a lot of potential for further growth, as it continues to expand its non-gaming facilities and offerings. [Sheraton Manila opened in January.] It is looking forward to the opening of Hotel Okura Manila in its Grand Wing in RWM in second half of the year which would boost further RWM's hotel capacity.

GADC targets more new store openings with continuous focus on operational excellence leveraging on its taste heritage and innovative concepts, espousing the role of family and community in delivering business while exemplifying good corporate citizenship.

#### Others

There were no known material events subsequent to the end of the interim period that would have a material impact in the interim period.

There are no other known trends or demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the Company's liquidity increasing or decreasing in any material way. The Company does not have nor anticipate having any cash flow or liquidity problems within the year. AGI and its subsidiaries are not in default or breach of any note, loan, lease or other indebtedness or financing arrangement requiring it to make payments.

There are no other known events that will trigger direct or contingent financial obligation that is currently considered material to the Company, including any default or acceleration of an obligation.

There are no other material off-balance sheet transactions, arrangements, obligations, and other relationships with unconsolidated entities or other persons created during the reporting period.

There are no other known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations. There are also no known events that will cause material change in the relationship between costs and revenues.

There are no other significant elements of income or loss that did not arise from continuing operations.

There were no other material issuances, repurchases or repayments of debt and equity securities.

The business has no seasonal aspects that had a material effect on the financial condition and results of operations of the Group.

#### **SIGNATURE**

Pursuant to the requirements of Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Alliance Global Group, Inc.

Issuer

By:

DINA D.R. INTING Chief Financial Officer/ Corporate Information Officer/ Principal Accounting Officer May 17, 2019

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES SCHEDULE OF FINANCIAL SOUNDNESS INDICATORS March 31, 2019

	3/31/19	12/31/18
Current ratio	3.06	3.00
Quick ratio	1.28	1.29
Liabilities-to-equity ratio	1.00	1.02
Interest-bearing debt to total equity	0.66	0.68
Asset-to-equity ratio	2.00	2.02
		3/31/18 As Restated
Interest rate coverage ratio	654%	727%
Net profit margin	15.89%	16.38%
Return on assets	1.10%	1.03%
Return on equity/investment	2.20%	2.01%
Return on equity/investment of owners	2.47%	2.13%

LIQUIDITY RATIOS measure the business' ability to pay short-term debt.

Current ratio - computed as current assets divided by current liabilities

Quick ratio - computed a cash, marketable securities, accounts receivable divided by current liabilities.

SOLVENCY RATIOS measure the business' ability to pay all debts, particularly long-term debt.

Liabilities-to-equity ratio - computed as total liabilities divided by stockholders'equity.

Interest-bearing debt to total capitalization ratio - computed as interest-bearing debt divided by interest-bearing debt + stockholder's equity attributable to controlling interest

ASSET-TO-EQUITY RATIOS measure financial leverage and long-term solvency. It shows how much of the assets are owned by the company. It is computed as total assets divided by stockholders'equity.

INTEREST RATE COVERAGE RATIOS measure the business' ability to meet its interest payments. It is computed as profit before income tax and interest expense ("EBIT") divided by interest. In the computation, non-recurring gain is excluded from EBIT.

#### **PROFITABILITY RATIOS**

Net margin - computed as net profit divided by revenues
Return on assets - net profit divided by total assets
Return on investment - net profit divided by total stockholders' equity
Return on investment of equity owners - net profit divided by equity attributable to
ownersof the parent company

## ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION MARCH 31, 2019 AND DECEMBER 31, 2018

(Amounts in Philippine Pesos)

	March 31, 2019 (UNAUDITED)	
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	P 42,115,368,065	P 44,779,011,533
Trade and other receivables - net	60,835,890,983	60,518,718,373
Contract assets	10,408,436,460	11,131,863,695
Financial assets at fair value through profit or loss	13,473,086,658	13,617,425,147
Inventories - net	133,370,031,514	131,394,011,426
Other current assets	17,296,503,141	16,285,340,485
Total Current Assets	277,499,316,821	277,726,370,659
NON-CURRENT ASSETS		
Trade and other receivables - net	14,646,292,175	12,984,665,792
Contract assets	10,441,174,716	11,095,415,992
Advances to landowners and joint ventures	7,125,210,812	6,910,177,902
Financial assets at fair value through		
other comprehensive income	457,643,114	459,974,884
Investments in and advances to associates and		
other related parties	8,129,568,151	7,942,876,611
Property, plant and equipment - net	119,855,270,326	117,501,643,236
Investment property - net	106,967,156,863	104,635,533,741
Intangible assets - net	41,972,079,557	41,958,580,601
Deferred tax assets - net	1,106,936,296	1,009,269,507
Other non-current assets	6,507,235,979	6,026,685,803
Total Non-current Assets	317,208,567,989	310,524,824,069
TOTAL ASSETS	P 594,707,884,810	P 588,251,194,728

LIABILITIES AND EQUITY	March 31, 2019 (UNAUDITED)	December 31, 2018 (AUDITED)
CURRENT LIABILITIES	D 54 050 544 000	D 40404004055
Trade and other payables	P 51,252,514,828	P 49,181,881,957
Contract liabilities	2,484,352,965	2,663,104,996
Interest-bearing loans	21,233,994,572	24,530,016,698
Income tax payable	1,976,593,032	1,679,266,461
Redeemable preferred shares	251,597,580	251,597,580
Other current liabilities	13,621,327,745	14,134,269,900
Total Current Liabilities	90,820,380,722	92,440,137,592
NON-CURRENT LIABILITIES		
Interest-bearing loans	144,039,957,801	142,871,936,606
Bonds payable	25,120,403,611	25,102,042,365
Contract liabilities	2,822,998,603	2,705,562,299
Advances from related parties	2,223,819,118	2,385,463,118
Retirement benefit obligation	1,580,579,222	1,790,019,668
Redeemable preferred shares	1,740,152,017	1,712,264,245
Deferred tax liabilities - net	11,720,768,369	11,077,531,099
Other non-current liabilities	17,804,937,104	17,593,574,277
Total Non-current Liabilities	207,053,615,845	205,238,393,677
Total Liabilities	297,873,996,567	297,678,531,269
EQUITY		
Equity attributable to owners		
of the parent company	176,203,775,505	172,193,472,060
Non-controlling interest	120,630,112,738	118,379,191,399
0		
Total Equity	296,833,888,243	290,572,663,459
TOTAL LIABILITIES AND EQUITY	P 594,707,884,810	P 588,251,194,728

See Notes to Interim Consolidated Financial Statements.

### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE THREE MONTHS ENDED MARCH 31, 2019 AND 2018

(Amounts in Philippine Pesos) (UNAUDITED)

	2019	2018 (As Restated - see Note 2)
REVENUES		
Sale of goods	P 20,577,513,140	P 18,132,332,053
Rendering of services - net	18,893,191,518	15,113,249,647
Share in net profits of associates and joint ventures - net	94,788,237	117,083,647
Finance and other income	1,482,860,579	1,058,214,426
	41,048,353,474	34,420,879,773
COSTS AND EXPENSES		
Cost of goods sold	12,438,128,194	10,799,857,807
Cost of services	9,753,381,328	7,866,675,276
Other operating expenses	8,775,413,977 1,693,659,406	6,692,577,896
Finance costs and other charges	1,093,039,400	1,961,304,275
	32,660,582,905	27,320,415,254
PROFIT BEFORE TAX	8,387,770,569	7,100,464,519
TAX EXPENSE	1,864,838,959	1,461,387,885
NET PROFIT	6,522,931,610	5,639,076,634
OTHER COMPREHENSIVE INCOME (LOSS)		
Items that will not be reclassified subsequently to profit or loss		
Actuarial gains on remeasurement of retirement benefit obligation  Net unrealized fair value loss on financial assets	243,273,029	73,512,000
at fair value through other comprehensive income	( 2,418,501)	( 82,612,508)
Deferred tax expense relating to components of	,	
other comprehensive income	(33,645,788 )	(12,497,040 )
	207,208,740	( 21,597,548 )
Items that will be reclassified subsequently to profit or loss		
Translation adjustments	622,779,386	1,966,081,196
Net unrealized fair value gain (loss) on cash flow hedge	( 99,621,042 )	172,210,633
	523,158,344	2,138,291,829
TOTAL COMPREHENSIVE INCOME	P 7,253,298,694	P 7,755,770,915
Net profit attributable to:		
Owners of the parent company	P 4,352,343,684	P 3,597,553,459
Non-controlling interest	2,170,587,926	2,041,523,175
	P 6,522,931,610	P 5,639,076,634
Total comprehensive income attributable to:		
Owners of the parent company	P 4,927,784,504	P 5,242,056,942
Non-controlling interest	2,325,514,190	2,513,713,973
	P 7,253,298,694	P 7,755,770,915
Earnings Per Share for the Net Profit Attributable		
to Owners of the Parent Company:		
Basic	P 0.4408	P 0.3585
Diluted	P 0.4399	P 0.3575

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE THREE MONTHS ENDED MARCH 31, 2019 AND 2018 (Amounts in Philippine Pesos) (UNAUDITED)

						Attributable to Owne	rs of the Parent Compa	ny						
				Net Actuarial Losses on	Net Fair Value Gains (Losses) on	Accumulated	Revaluation Reserves			Retained	Earnings			
	Capital Stock	Additional Paid-in Capital	Treasury Shares – at cost	Retirement Benefit Plan	Financial Assets at FVOCI	Translation Adjustments	on Cash Flow Hedge	Share Options	Other Reserves	Appropriated	Unappropriated	Total	Noncontrolling Interest	Total Equity
Balance at January 1, 2019	P 10,269,827,979	P 34,395,380,979	( P 4,130,664,509)	( P 37,087,081)	P 292,038,325	( P 4,186,081,933)	P 124,320,576	P 744,676,052 I	P 17,189,184,985	P 3,520,080,000	P 114,011,796,687	P 172,193,472,060	P 118,379,191,399 I	P 290,572,663,459
Transactions with owners:														
Acquisition of treasury shares	-	-	( 568,712,424)	-	-	-	-	-	-	-	- (	568,712,424)	- (	568,712,424)
Share-based compensation	-	-	-	-	-	-	-	-	-	-	-	-	5,465,811	5,465,811
Additions	-	-	-	-	-	-	-	- (	348,768,635 )	-	- (	348,768,635 )	58,997,482 ) (	407,766,117)
Change in percentage ownership													21,061,180) (	21,061,180
			(568,712,424)					(	348,768,635			917,481,059	74,592,851) (	992,073,910
Appropriation of retained earnings	-	-	-	-	-	-	-	-	-	3,034,080,000	( 3,034,080,000)	-	-	-
Reversal of appropriation	-	=	-	-	÷	-	-	-	-	( 3,034,080,000)	3,034,080,000	=	-	-
Total comprehensive income			<del></del>	136,032,494	(149,936,260 )	656,339,737	(66,995,151 )		-		4,352,343,684	4,927,784,504	2,325,514,190	7,253,298,694
Balance at March 31, 2019	P 10,269,827,979	P 34,395,380,979	( P 4,699,376,933)	P 98,945,413	P 142,102,065	( P 3,529,742,196)	P 57,325,425	P 744,676,052	P 16,840,416,350	P 3,520,080,000	P 118,364,140,371	P 176,203,775,505	P 120,630,112,738 I	P 296,833,888,243
Balance at January 1, 2018	10,269,827,979	34,395,380,979	( 1,566,146,040)	( 36,537,800)	259,101,753	( 3,761,144,930)	( 30,896,586)	744,676,052	20,039,138,973	2,748,722,000	100,958,827,802	164,020,950,182	109,964,643,080	273,985,593,262.00
Transactions with owners:														
Acquisition of treasury shares	-	-	( 1,078,786,095)	-	-	-	-	-	-	-	- (	1,078,786,095)	- (	1,078,786,095)
Share-based compensation	-	-		-	-	-	-	-	-	-	-	-	5,815,665	5,815,665
Change in percentage ownership	-	-	-	-	-	-	-	-	-	-	-	-	452,777,596) (	452,777,596)
Redemption of preferred shares													2,875,000) (	2,875,000)
			(1,078,786,095_)						-		(	1,078,786,095)	449,836,931) (	1,528,623,026)
Reclassification adjustment	-	-	-	-	-	-	-	-	-	9,689,175	( 9,689,175)	-	-	-
Total comprehensive income				50,081,079	27,767,995	1,450,842,758	115,811,651				3,597,553,459	5,242,056,942	2,513,713,973	7,755,770,915
Balance at March 31, 2018	P 10,269,827,979	P 34,395,380,979	( P 2,644,932,135)	P 13,543,279	P 286,869,748	( P 2,310,302,172)	P 84,915,065	P 744,676,052 I	P 20,039,138,973	P 2,758,411,175	P 104,546,692,086	P 168,184,221,029	P 112,028,520,122 I	P 280,212,741,151

See Notes to Interim Consolidated Financial Statements.

### ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 2019 AND 2018

(Amounts in Philippine Pesos) (UNAUDITED)

				2018
			(1	As Restated -
		2019		see Note 2)
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit before tax	P	8,387,770,569	P	7,100,464,519
Adjustments for:		-,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Depreciation and amortization		2,006,486,029		1,537,049,257
Interest expense		1,478,830,490		1,133,122,533
Interest income	(	830,708,481)	(	658,558,617)
Unrealized foreign currency loss (gain) - net	(	503,169,640)	(	596,302,425
Gain on sale of investments in an associate	(	188,514,452)		-
Share in net profits of associates and joint ventures	(	94,788,237)	(	117,083,647)
Stock option benefit expense	•	5,465,811		5,815,665
Loss (gain) on disposal of property, plant and equipment and		, ,		, ,
investment property		5,092,984	(	4,633,718)
Dividend income	(	4,935,758)	Ì	16,292,834)
Gain on reversal of impairment losses	ì	1,019,445)	`	- ' '
Impairment loss on property, plant and equipment	`	-		1,290,459
Operating profit before working capital changes		10,260,509,870		9,577,476,042
Decrease (increase) in trade and other receivables	(	1,843,993,801)		6,527,180,473
Decrease (increase) in contract assets		1,377,668,511	(	7,639,238,748)
Decrease (increase) in financial assets				
at fair value through profit or loss		36,782,901	(	1,973,557,524)
Decrease (increase) in inventories	(	1,532,391,598)		4,029,921,699
Increase in other current assets	(	546,156,730)	(	2,879,504,015)
Increase in trade and other payables		2,004,888,329		117,377,709
Decrease in contract liabilities	(	61,315,727)	(	237,435,801)
Increase (decrease) in retirement benefit obligation	(	45,169,834)		111,127,002
Increase (decrease) in other current liabilities	(	512,942,155)		30,598,393
Increase in other non-current liabilities		249,862,340		806,326,392
Cash generated from operations		9,387,742,106		8,470,271,622
Cash paid for taxes	(	1,101,435,942)	(	707,885,895)
Net Cash From Operating Activities		8,286,306,164		7,762,385,727
Balance carried forward	<u>P</u>	8,286,306,164	P	7,762,385,727

		2019		2018 As Restated - see Note 2)
Balance brought forward	<u>P</u>	8,286,306,164	<u>P</u>	7,762,385,727
CASH FLOWS FROM INVESTING ACTIVITIES				
Acquisitions of:				
Property, plant and equipment	(	3,495,654,373)	(	5,392,276,620)
Investment property	(	2,358,348,095)	(	1,018,108,330)
Intangible assets	(	12,934,124)	(	13,945,500)
Proceeds from:				
Sale of an investment in an associate		240,908,437		-
Disposal of property, plant and equipment and intangible asset		147,960,245		58,754,465
Collections of advances from associates and other related parties		19,214,080		-
Interest received		593,774,018		538,527,826
Advances to landowners, joint ventures and				
other related parties - net	(	215,032,910)	(	14,683,395)
Increase in other non-current assets	(	476,406,769)	(	433,669,418)
Additional advances granted to associates	(	180,272,387)	(	51,905,925)
Cash dividends received	·	4,935,758	· —	16,292,834
Net Cash Used in Investing Activities	(	5,731,856,120)	(	6,311,014,063)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from interest-bearing loans		1,361,460,000		15,987,500,000
Payment of interest-bearing loans	(	3,024,060,730)	(	16,248,113,424)
Interest paid	ì	2,713,167,179)	Ì	1,770,705,651)
Acquisition of treasury shares	ì	568,712,424)	Ì	1,078,786,095)
Buyback of shares from non-controlling interest by a subsidiary	ì	12,947,324)	Ì	525,641,964)
Advances granted and paid to related parties	ì	372,084,323)	Ì	478,056,451)
Advances collected and received from related parties	`	111,418,468	`	15,025,084
Redemption of preferred shares		-	(	2,875,000)
Net Cash Used in Financing Activities	(	5,218,093,512)	(	4,101,653,501)
NET DECREASE IN CASH AND				
CASH EQUIVALENTS	(	2,663,643,468)	(	2,650,281,837)
CASH AND CASH EQUIVALENTS				
AT BEGINNING OF PERIOD		44,779,011,533		55,672,960,546
CASH AND CASH EQUIVALENTS				
AT END OF PERIOD	<u>P</u>	42,115,368,065	P	53,022,678,709

#### Supplemental Information on Non-cash Investing and Financing Activities:

In the normal course of business, the Group enters into non-cash activities which are not reflected in the cash flows, including the following:
(a) exchanges or purchases or sale on account of real estate and other assets that remain unpaid at end of period; (b) reclassifications or transfers of property between Inventories, Property and Equipment and Investment Properties; (c) borrowing costs under capitalized Inventories or Construction in Progress.

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED MARCH 31, 2019 AND 2018

(With Comparative Figures as of December 31, 2018) (Amounts in Philippine Pesos) (Unaudited)

#### 1. CORPORATE INFORMATION

Alliance Global Group, Inc. (the Company, Parent Company, or AGI) was registered with the Philippine Securities and Exchange Commission (SEC) on October 12, 1993 and listed its shares in the Philippine Stock Exchange (PSE) on April 19, 1999.

Currently, AGI is one of the leading conglomerates in the Philippines, with interests in real estate property development, food and beverage manufacture and distribution, integrated tourism-entertainment and gaming, and quick-service restaurant businesses. The Company and its subsidiaries, associates and joint ventures (collectively referred to as the Group) operate a diversified range of businesses that focus on developing products and services that generally cater to their target markets, under the following entities (see Note 4):

				of Effective
	Short		March	December
Subsidiaries/Associates/Joint Ventures	Name	Notes	2019	2018
Subsidiaries				
Megaworld and subsidiaries				
Megaworld Corporation	Megaworld	(a)	67%	67%
Megaworld Resort Estates, Inc.		(b)	83%	83%
Townsquare Development, Inc.	TDI		50%	50%
Golden Panda-ATI Realty Corporation			50%	50%
Arcovia Properties, Inc.			67%	67%
Belmont Newport Luxury Hotels, Inc.			67%	67%
Davao Park District Holdings Inc.			67%	67%
Eastwood Cyber One Corporation			67%	67%
Global One Hotel Group, Inc.			67%	67%
Global One Integrated Business				
Services, Inc.			67%	67%
Hotel Lucky Chinatown, Inc.			67%	67%
Landmark Seaside Properties, Inc.			67%	67%
Luxury Global Hotels and Leisures, Inc.			67%	67%
Luxury Global Malls, Inc.			67%	67%
Mactan Oceanview Properties				
and Holdings, Inc.			67%	67%
Megaworld Cayman Islands, Inc.		(c)	67%	67%
Megaworld Cebu Properties, Inc.		( )	67%	67%
Megaworld Land, Inc.			67%	67%
Citywalk Building Administration, Inc.			67%	67%
Forbestown Commercial Center				
Administration, Inc.			67%	67%
Ilo-ilo Center Mall Administration, Inc.			67%	67%
Newtown Commercial Center				
Administration, Inc.			67%	67%
Paseo Center Building Administration, Inc.			67%	67%
San Lorenzo Place Commercial Center				
Administration, Inc.			67%	67%
Southwoods Lifestyle Mall				
Management, Inc.			67%	67%
Uptown Commercial Center			/ •	-1/0
Administration, Inc.			67%	67%
Valley Peaks Property Management, Inc.			67%	67%
			67%	67%
Megaworld Newport Property Holdings, Inc Oceantown Properties, Inc.			67% 67%	67% 67%

				of Effective
Subsidiaries/Associates/Joint Ventures	Short Name	Notes	March 2019	December 2018
Subsidiaries				
Megaworld and subsidiaries				
Piedmont Property Ventures, Inc.			67%	67%
Prestige Hotels and Resorts, Inc.			67%	67%
Richmonde Hotel Group International Ltd.		(d)	67%	67%
San Vicente Coast, Inc.		. ,	67%	67%
Savoy Hotel Manila, Inc.			67%	67%
Stonehaven Land, Inc.			67%	67%
Streamwood Property, Inc.			67%	67%
Megaworld Bacolod Properties, Inc.			62%	62%
Manila Bayshore Property Holdings, Inc.			60%	60%
Megaworld Capital Town, Inc.			51%	51%
Megaworld Central Properties, Inc.			51%	51%
Soho Cafe and Restaurant Group, Inc.			50%	50%
La Fuerza, Inc.			45%	45%
Megaworld-Daewoo Corporation			40%	40%
Northwin Properties, Inc.			40%	40%
Gilmore Property Marketing Associates Inc.			35%	35%
Integrated Town Management Corporation			34%	34%
Maple Grove Land, Inc.			34%	34%
Megaworld Globus Asia, Inc.			34%	34%
Suntrust Properties, Inc.			67%	67%
Governor's Hills Science School, Inc.			67%	67%
Sunrays Properties Management, Inc.			67%	67%
Suntrust Con Sharata Inc.			67% 67%	67%
Suntrust One Shanata, Inc. Suntrust Two Shanata, Inc.			67%	67% 67%
Stateland, Inc.			65%	65%
Global-Estate Resorts, Inc.	GERI	(e)	55%	55%
Southwoods Mall Inc.	OLKI	(C)	61%	61%
Twin Lakes Corp.			61%	61%
Twin Lakes Hotel, Inc.			61%	61%
Megaworld Global-Estate, Inc.			60%	60%
Fil-Estate Golf and Development, Inc			55%	55%
Golforce, Inc.			55%	55%
Southwoods Ecocentrum Corp.			33%	33%
Philippine Aquatic Leisure Corp.			33%	33%
Fil-Estate Properties, Inc.			55%	55%
Aklan Holdings Inc.			55%	55%
Blu Sky Airways, Inc.			55%	55%
Fil-Estate Subic Development Corp.			55%	55%
Fil-Power Concrete Blocks Corp.			55%	55%
Fil-Power Construction Equipment				
Leasing Corp.			55%	55%
Golden Sun Airways, Inc.			55%	55%
La Compaña De Sta. Barbara, Inc.			55%	55%
MCX Corporation			55%	55%
Pioneer L-5 Realty Corp.			55%	55%
Prime Airways, Inc.			55%	55%
Sto. Domingo Place Development Corp.			55%	55%
Fil-Estate Industrial Park, Inc.			44%	44%
Sherwood Hills Development Inc.			30% 55%	30% 55%
Fil-Estate Urban Development Corp. Global Homes and Communities, Inc.			55%	55%
Novo Sierra Holdings Corp.			55%	55%
Elite Communities Property			3370	3370
Services, Inc.			55%	55%
Oceanfront Properties, Inc.			28%	28%
Empire East Land Holdings, Inc.	EELHI		55%	55%
Sonoma Premiere Land, Inc.		(f)	73%	73%
Pacific Coast Mega City, Inc.	PCMI	(g)	82%	71%
20th Century Nylon Shirt, Inc.		\D/	55%	55%
Eastwood Property Holdings, Inc.			55%	55%
Empire East Communities, Inc.			55%	55%
Sherman Oak Holdings, Inc.			55%	55%
Valle Verde Properties, Inc.			55%	55%
Laguna Bel-Air School, Inc.			40%	40%
Laguna Bel-Air School, Inc.			40%	40%

			_	of Effective
	Short	37	March	December
Subsidiaries/Associates/Joint Ventures	Name	Notes	2019	2018
Subsidiaries Emperador and subsidiaries				
Emperador Inc.	EMP or			
Emperador me.	Emperador		83%	83%
Emperador Distillers, Inc.	EDI		83%	83%
Alcazar de Bana Holdings Company, Inc.			83%	83%
ProGreen AgriCorp, Inc.			83%	83%
South Point Science Park, Inc.			83%	83%
Anglo Watsons Glass, Inc.			83%	83%
Cocos Vodka Distillers Philippines, Inc.			83%	83%
The Bar Beverage, Inc.			83%	83%
Tradewind Estates, Inc.			83%	83%
BoozyLife, Inc.			42%	42%
Zabana Rum, Inc.	EII	( I)	83%	83%
Emperador International Ltd.	EIL	(d)	83%	83%
Emperador Asia Pte Ltd.	EA	(i)	83%	83%
Grupo Emperador Spain, S.A.U.	GES BSB	(i)	83% 83%	83% 83%
Bodega San Bruno, S.L. Bodegas Fundador SLU	BFS	(i)	83%	83%
Complejo Bodeguero San Patricio, SLU	CBSP	(i) (i)	83%	83%
Destilados de la Mancha S.L.	CDSI	(i)	83%	83%
Emperador Gestion S.L.	GEG	(i)	83%	83%
Domecq Bodega Las Copas, S.L.	DBLC	(h)	41%	41%
Bodega Domecq S.A. de C.V.	BDSC	(h)	41%	41%
Gonzales Byass de Mexico S.A. de C.V.	GBMS	(h)	41%	41%
Pedro Domecq S.A. de C.V.	PDSC	(h)	41%	41%
Emperador Europe SARL	EES	(i)	83%	83%
Emperador Holdings (GB) Limited.	EGB	(i)	83%	83%
Emperador UK Limited	EUK	(i)	83%	83%
Whyte and Mackay Group Limited	WMG	(i)	83%	83%
Whyte and Mackay Limited	WML	(i)	83%	83%
Whyte and Mackay Warehousing Ltd.	WMWL	(i)	83%	83%
GADC and subsidiaries				
Golden Arches Development				
Corporation	GADC		49%	49%
Advance Food Concepts				
Manufacturing, Inc.			49%	49%
Red Asian Food Solutions			37%	37%
Clark Mac Enterprises, Inc.			49%	49%
Golden Laoag Foods Corporation			38%	38%
Davao City Food Industries, Inc. First Golden Laoag Ventures			37% 34%	37% 34%
McDonald's Anonas City Center			34%	34%
McDonald's Puregold Taguig			29%	29%
Golden City Food Industries, Inc.			29%	29%
McDonald's Bonifacio Global City			27%	27%
Molino First Golden Foods, Inc.			26%	26%
GY Alliance Concepts, Inc.			19%	19%
Golden Arches Realty Corporation	GARC	(j)	-	-
Travellers and subsidiaries				
Travellers International Hotel				
Group, Inc.	Travellers	(k)	47%	47%
Agile Fox Amusement and Leisure		()	,	
Corporation			47%	47%
APEC Assets Limited			47%	47%
Aquamarine Delphinium Leisure				
and Recreation, Inc.			47%	47%
Bright Pelican Leisure and Production, Inc.			47%	47%
Bright Leisure Management, Inc.			47%	47%
Brilliant Apex Hotels and Leisure				
Corporation			47%	47%
Coral Primrose Leisure and Recreation				
Corporation			47%	47%

				of Effective	
Subsidiaries/Associates/Ioint Ventures	Short Name	Notes	March 2019	December 2018	
•					
Subsidiaries Travellers and subsidiaries					
Deluxe Hotels and Recreation, Inc.			47%	47%	
Entertainment City Integrated Resorts &			, ,	.,,,,	
Leisure, Inc.			47%	47%	
FHTC Entertainment & Production, Inc.	FHTC		47%	47%	
Golden Peak Leisure and Recreation, Inc.			47%	47%	
Grand Integrated Hotels and Recreation, Inc.			47%	47%	
Grandservices, Inc.			47%	47%	
Grandventure Management Services, Inc.			47%	47%	
Lucky Star Hotels and Recreation, Inc.			47%	47%	
Lucky Panther Amusement and Leisure Corporation			47%	47%	
Luminescent Vertex Hotels and Leisure			4770	4770	
Corporation			47%	47%	
Magenta Centaurus Amusement and					
Leisure Corporation			47%	47%	
Majestic Sunrise Leisure & Recreation, Inc.			47%	47%	
Netdeals, Inc.			47%	47%	
Newport Star Lifestyle, Inc.			47%	47%	
Royal Bayshore Hotels & Amusement, Inc.			47%	47%	
Sapphire Carnation Leisure and			470/	470/	
Recreation Corporation Scarlet Milky Way Amusement			47%	47%	
and Leisure Corporation			47%	47%	
Sparkling Summit Hotels and Leisure			4770	4770	
Corporation			47%	47%	
Valiant Leopard Amusement and					
Leisure Corporation			47%	47%	
Vermillion Triangulum Amusement					
and Leisure Corporation			47%	47%	
Westside City Resorts World, Inc.		(1)	47%	47%	
Purple Flamingos Amusement			450/	470/	
and Leisure Corporation Red Falcon Amusement			47%	47%	
and Leisure Corporation			47%	47%	
Westside Theatre Inc.			47%	47%	
Westerde Theure men			, ,	.,,,,	
Corporate and Others					
Alliance Global Brands, Inc.			100%	100%	
McKester Pik-nik International Limited	MPIL	(d)	100%	100%	
Great American Foods, Inc.		(m)	100%	100%	
New Town Land Partners, Inc.	NTLPI	()	100%	100%	
Alliance Global Group Cayman Islands, Inc.		(c)	100%	100%	
Boracay Newcoast Resorts, Inc. Dew Dreams International, Inc.			100% 100%	100% 100%	
First Centro, Inc.	FCI		100%	100%	
ERA Real Estate Exchange, Inc.	1 01		100%	100%	
Oceanic Realty Group International, Inc.			100%	100%	
Greenspring Investment Holdings					
Properties Ltd.		(d)	100%	100%	
Infracorp Development, Inc.			100%	100%	
Shiok Success International, Inc.			100%	100%	
Travellers Group Ltd.		(d)	100%	100%	
Venezia Universal Ltd.		(d)	100%	100%	
Dew Dreams International, Ltd. Shiok Success International, Ltd.		(d)	100% 100%	100% 100%	
Adams Properties, Inc.	Adams	(d)	60%	60%	
Temmo i roperaco, me.	11041110		5570	5070	

			0	of Effective
	Short		March	December
Subsidiaries/Associates/Joint Ventures	Name	Notes	2019	2018
Associates				
First Premiere Arches Restaurant Inc.			49%	49%
Bonifacio West Development Corporation			31%	31%
Suntrust Home Developers, Inc.	SHDI		31%	31%
Citylink Coach Services, Inc.			31%	31%
First Oceanic Property Management, Inc.			31%	31%
Palm Tree Holdings and Development				
Corporation			27%	27%
Fil-Estate Network, Inc.			11%	11%
Fil-Estate Sales, Inc.			11%	11%
Fil-Estate Realty and Sales				
Associates, Inc.			11%	11%
Fil-Estate Realty Corp.			11%	11%
Boracay Newcoast Hotel Group, Inc.		(n)	-	8%
Nasugbu Properties, Inc.		, ,	8%	8%
Joint Ventures				
Bodega Las Copas, S.L.	BLC	(o)	41%	41%
Front Row Theatre Management, Inc.		(p)	24%	24%

#### Explanatory notes:

- (a) ÁGI's effective ownership interest is derived from its 44% direct ownership, 3% direct holdings of FCI, 18% direct holdings of NTLPI and 2% holdings of other subsidiaries.
- (b) AGI and Megaworld directly owns 49% and 51%, respectively.
- (c) Foreign subsidiaries operating under the laws of the Cayman Islands.
- (d) Foreign subsidiaries operating under the Business Companies Act of the British Virgin Islands (BVI).
- (e) AGI's effective ownership interest represents its indirect holdings through Megaworld, which owns 82% of GERI as at December 31, 2018 and 2019.
- (f) A subsidiary through 60% and 40% direct ownership of EELHI and FCI, respectively.
- (g) As of December 31, 2018, PCMI is 71% effectively owned by the Group through the 60% direct ownership of AGI and 20% by EELHI. In January 2019, EELHI acquired the remaining 20% held by TAGI, thus the Group gained 100% rights over PCMI. The effective ownership of the Group over PCMI after the transaction is 82%.
- (h) DBLC, a subsidiary of GES, is operating under the laws of Spain and its subsidiaries PDSC, BDSC and GBMS are operating under the laws of Mexico.
- (i) Subsidiaries under EIL. EA is operating under the laws of Singapore while GES and its subsidiaries BSB, BFS, GEG, CBSP and DBLC, are operating under the laws of Spain. EES is operating under the laws of Luxembourg. EGB (the ultimate UK parent) is operating under the laws of England and Wales. EUK, WMG, WML and WMWL are operating under the laws of Scotland. EA, EES and EGB are direct subsidiaries of EIL.
- (j) GADC has no ownership interest over GARC, but qualifies as a subsidiary since its operating and corporate policies and decision making are being governed by GADC.
- (k) Travellers' common shares are directly owned 15% by AGI, 3% by FCI, 2% by Megaworld, 46% by Adams, 24% by Genting Hongkong Limited (GHL) and 10% by the public.
- (l) AGI's effective ownership is through 1% direct ownership, 45% through 95% ownership of Travellers, and 1% through ownership of other subsidiaries within the Group (i.e., FCI, Megaworld and Adams).
- (m) Foreign subsidiary of MPIL operating under the laws of United States of America.
- (n) As of March 2019, FEPI sold an aggregate of 100% ownership interest in BNHGI.
- (o) A foreign joint venture under GES and operating under the laws of Spain .
- (p) A joint venture through FHTC.

The Company, its subsidiaries, associates and joint ventures are incorporated and operating in the Philippines, except for such foreign subsidiaries and a joint venture as identified in the preceding table (see explanatory notes c, d, h, i, m and o above).

AGI's shares of stock and those of Megaworld, EMP, Travellers, GERI, EELHI and SHDI are listed in and traded through the PSE.

The principal activities of the Group are further described in Note 4.

The Company's registered office and primary place of business is located at 7<sup>th</sup> Floor, 1880 Eastwood Avenue, Eastwood City CyberPark, 188 E. Rodriguez, Jr. Avenue, Bagumbayan, Quezon City.

The Board of Directors (BOD) approved on May 17, 2019, the release of the interim consolidated financial statements (ICFS) of the Group as of and for the three months ended March 31, 2019 (including the comparative financial statements as of December 31, 2018 and for the three months ended March 31, 2018).

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies used in the preparation of these ICFS are consistent with those applied in the audited consolidated financial statements (ACFS) as of and for the year ended December 31, 2018 except for the application of standards that became effective on January 1, 2019 (see Note 2.2).

# 2.1 Basis of Preparation of Interim Consolidated Financial Statements

These ICFS have been prepared in accordance with Philippine Accounting Standard (PAS) 34, *Interim Financial Reporting*. They do not include all of the information required in annual financial statements in accordance with Philippine Financial Reporting Standards (PFRS), and should be read in conjunction with the Group's ACFS as of and for the year ended December 31, 2018.

The ICFS are presented in Philippine pesos, the Company's functional and presentation currency, and all values represent absolute amounts except when otherwise indicated.

Items included in the ICFS of the Group are measured using the Company's functional currency. Functional currency is the currency of the primary economic environment in which the Company operates.

The presentation of the ICFS is consistent with the most recent ACFS presentation, except for the amendments introduced by the new accounting standards mentioned in Note 2.2.

The Group presents all items of income and expense in a single consolidated statement of comprehensive income.

The Group reclassified certain accounts in its consolidated statements of comprehensive income for the three months ended March 31, 2018 to conform to the current period presentation and classification, as follows:

1) Certain expenses amounting to P94.0 million in March 31, 2018 were reclassified from Cost of Goods Sold account to Other Operating Expenses account in the consolidated statement of comprehensive income for the three months ended March 31, 2018, to conform to the current interim period presentation; and,

2) Promotional allowances were increased by P215.0 million in March 31, 2018 relating to the net effects of the casino rebates program and the provision for gaming points that should have reduced the gaming revenues in accordance with the fair value measurement of such derivatives, and the casino-related prizes and promotions that should have been reported as operating expenses. Adjusted Promotional allowances totaling P750.7 million in March 31, 2018 were reclassified from Cost of Services account to Revenues-Rendering of Services under Revenues account to conform to the current interim period presentation.

The effects of these prior period adjustments on certain line items in the consolidated statements of income for the three months ended March 31, 2018 are as follows:

			March 3	1, 2018		
			Effects of	adoption		
			PFRS 15 and			
		As Previously	PIC Q&A	Restatement/		
		Reported	2018-12	Reclassification		As Restated
Sale of goods	Р	18,439,495,411 (P	307,163,358)	P -	Р	18,132,332,053
Rendering of services		15,853,394,754	-	( 740,145,107)	)	15,113,249,647
Finance and other income		892,960,652	175,801,811	( 10,548,037)	)	1,058,214,426
Cost of goods sold	(	11,414,178,174)	520,347,911	93,972,456	(	10,799,857,807)
Cost of services	(	7,651,691,808)	- 1	( 214,983,468	,	,
Other operating expenses	Ì	7,481,920,292)(	82,361,760)	871,704,156	(	6,692,577,896)
Finance costs and other	`	, , , , , , , , , , , , , , , , , , , ,	, , ,	, ,		, , , ,
charges	(	1,881,676,818)(	79,627,457)	_	(	1,961,304,275)
Tax expense	(	1,429,559,541)(	31,828,344)	_	(	1,461,387,885)
Tax expense	(	1,727,337,371) (	<u>J1,020,J++</u> )	·	(	1,401,307,003)
Net increase in profit		<u>P</u>	195,168,803	<u>P - </u>		
Net profit attributable to:						
Owners of the parent		2 400 462 015	00 001 444			2 507 552 450
company		3,499,462,015	98,091,444	-		3,597,553,459
Non-controlling interes	t	1,944,445,816 _	97,077,359	-		2,041,523,175
		<u>P</u>	195,168,803	<u>P - </u>		
Earnings per share:						
Basic		0.3487				0.3585
Diluted		0.3478				0.3575
Diluted		0.5470				0.55/5

The effects of prior period adjustments on certain line items under cash flows from operating and investing activities in the consolidated statement of cash flows for the three months ended March 31, 2018 are as follows:

				March 3	31	20°	18		
	_			Effects o					
		As Previously Reported	_	PFRS 15 and PIC Q&A 2018-12		R	estatement/ classification	_	As Restated
Cash flows from operating									
activities	n	( 702 4(7 27 <b>2</b>	D	227 007 147	,			n	7 100 464 510
Profit before tax Decrease (increase) in:	Р	6,783,467,372	Ρ	226,997,147	1	9	-	Р	7,100,464,519
Trade and other									
receivables		1,455,511,697		4,966,311,976			105,356,800		6,527,180,473
Contract assets		-	(				-	(	7,639,238,748)
Inventories	(	1,466,719,981)	(	5,746,768,935	(		250,127,255)	(	4,029,921,699
Property development	(	1,100,717,701)		3,7 10,7 00,733	(		250,127,255)		1,020,021,000
cost	(	243,578,171)		_			243,578,171		_
Other current assets	(	279,168,694)	(	2,600,335,321)			245,576,171	(	2,879,504,015)
Increase (decrease) in:	(	2/9,100,094)	(	2,000,333,321)			_	(	2,079,304,013)
Trade and other									
		697,730,693	,	(0( 000 540)			26,646,565		117 277 700
payables		697,730,693	(	606,999,549)			26,646,363		117,377,709
Other non-current		427 707 757		260 620 726					007.207.202
liabilities		436,686,656	,	369,639,736			-	,	806,326,392
Contract liabilities		-	(	237,435,801)			=	(	237,435,801)
Cash flows from investing activities									
Acquisition of									
Property, plant and	,	F 202 24F F0C			,		21 11 4)	,	F 202 277 (20)
equipment	(	5,392,245,506)		-	(		31,114)	`	5,392,276,620)
Investment properties  Land for future	(	922,713,991)		-	(		95,394,339)	(	1,018,108,330)
development	(	6,549,084)		-			6,549,084		-
Advances to landowners,									
joint ventures and other									
related parties - net	(	30,011,408)		=			15,328,013	(	14,683,395)
Increase in other									
non-current assets	(	207,961,043)	(	225,708,375)			=	(	433,669,418)
Additional advances granted									
to associates	(	105,356,800)		-			53,450,875	(	51,905,925)
Cash flows from financing activities									
Advances granted and paid									
to related parties	(	222,699,651)		=	(		255,356,800)	(	478,056,451)
Advances collected and receiv	<i>r</i> ed								
from related parties	(	134,974,916)		-			150,000,000		15,025,084
				-			=		
Cash at the beginning of year		55,672,960,546		_			_		55,672,960,546
Cash at end of year		53,022,678,709		=			_		53,022,678,709
·		,,-,-,-,							,,-, -,-,
Net effect of changes									
on cash flows			Р	<u>-</u>	1	)			
					-		<del>-</del>		

# 2.2 Adoption of New and Amended PFRS

(a) Effective in 2019 that are Relevant to the Group

In 2019, the Group adopted for the first time the following new PFRS, amendments, interpretation and annual improvements to existing standards that are relevant to the Group and effective for financial statements with annual periods beginning on or after January 1, 2019.

PAS 19 (Amendments) : Employee Benefits – Plan Amendment,

Curtailment or Settlement

PAS 28 : Investment in Associates – Long-term

Interest in Associates and Joint

Venture

PFRS 9 (Amendment) : Financial Instruments – Prepayment

Features with Negative Compensation

PFRS 16 : Leases

IFRIC 23 : Uncertainty over Income Tax Treatments

(b) Effective Subsequent to 2019 but are not Adopted Early

There are new PFRS, amendments, interpretation and annual improvements to existing standards effective for annual periods subsequent to 2019, which are adopted by the Financial Reporting Standards Council. Management will adopt the following relevant pronouncements in accordance with their transitional provisions:

PFRS 10 and PAS 28

(Amendments) : Consolidated Financial Statements, and

Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its

Associates or Joint Venture

Annual Improvements : Annual Improvements to PFRS

(2015 - 2017 cycle)

Management is currently assessing the impact of these standards and interpretation on the Group's consolidated financial statements and it will conduct a comprehensive study of the potential impact of these standards prior to their mandatory adoption date to assess the impact of all changes.

# 3. JUDGMENTS AND ESTIMATES

The preparation of the Group's ICFS in accordance with PFRS requires management to make judgments, estimates and assumptions that affect the policies applied and amounts reported in the ICFS and related explanatory notes. Judgments and estimates are based on historical experience and management's best knowledge of current events and actions, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates. There were no changes in estimates of amounts reported in prior financial years that have a material effect in the current interim period.

The judgments, estimates and assumptions applied in the ICFS, including the key sources of estimation uncertainty, were the same as those applied in the ACFS for the year ended December 31, 2018.

#### 4. SEGMENT INFORMATION

## 4.1 Business Segments

The Group is organized into major business segments, which are the major subsidiaries of the Group. These represent the main products and services provided by the Group and the line of business in which the Group operates. Presented below is the basis of the Group in reporting its primary segment information.

- (a) The Megaworld segment consists of development of real estate, integrated resorts, leasing of properties and hotel operations business which is primarily undertaken by Megaworld Corporation and subsidiaries, the Group's forerunner in the real estate industry.
- (b) The Emperador segment refers to the manufacture and distribution of distilled spirits, including the production of glass containers, which is undertaken by Emperador Inc. and subsidiaries.
- (c) The *Travellers* segment relates to tourism-oriented business that integrates entertainment, hospitality and leisure, including gaming, as that of Resorts World Manila, which is operated by Travellers International Hotel Group, Inc. and subsidiaries.
- (d) The GADC segment refers to operations of McDonald's restaurants in the Philippines in accordance with the franchise agreement between GADC and McDonald's Corporation, USA.

The Group disaggregates revenues recognized from contracts with customers into these segments that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. This same disaggregation is used in earnings releases, annual reports and investor presentations.

# 4.2 Segment Assets and Liabilities

Segment assets are allocated based on their physical location and use or direct association with a specific segment and they include all operating assets used by a segment and consist principally of operating cash and cash equivalents, trade and other receivables, inventories, property, plant and equipment, intangible assets and investment properties. Segment liabilities include all operating liabilities and consist principally of trade and other payables, interest-bearing loans and bonds payable.

#### 4.3 Intersegment Transactions

Segment revenues, expenses and performance include sales and purchases between business segments. Such sales and purchases are eliminated in consolidation.

# 4.4 Analysis of Segment Information

Segment information can be analyzed as follows for three months ended March 31, 2019 and 2018.

	For three months ended March 31, 2019 (Unaudited)									
	_	Megaworld	_	Travellers		GADC	_	Emperador	_	Total
REVENUES										
Sales to external customers	Р	13,982,691,577	Р	6,896,551,695	P	7,463,027,375	P	10,796,686,991	Р	39,138,957,638
Intersegment sales		40,272,521		2,551,297		-		- 1		42,823,818
Finance and other income		870,474,732		12,873,982		57,367,141		228,457,434		1,169,173,289
Segment revenues		14,893,438,830		6,911,976,974		7,520,394,516		11,025,144,425		40,350,954,745
Cost of sales and expenses										
excluding depreciation and										
amortization	(	7,750,890,532)	(	5,470,328,20 <u>5</u> )	(	6,597,224,066)	(	8,479,388,025)	(	28,297,830,828)
		7,142,548,298		1,441,648,769		923,170,450		2,545,756,400		12,053,123,917
Depreciation and amortization	(	611,833,359)	(	751,816,648)	(	309,496,650)	(	319,196,385)	(	1,992,343,042)
Finance costs and other charges	(	1,005,822,785)	(	426,637,328)	(	<u>45,418,814</u> )	(	197,292,221)	(	<u>1,675,171,148</u> )
Profit before tax		5,524,892,154		263,194,793		568,254,986		2,029,267,794		8,385,609,727
Tax expense	(	1,408,609,787)	(	9,954,618)	(	162,112,737)	(	<u>277,596,805</u> )	(	1,858,273,947)
SEGMENT PROFIT	<u>P</u>	4,116,282,367	<u>P</u>	253,240,175	<u>P</u>	406,142,249	<u>P</u>	1,751,670,989	<u>P</u>	6,527,335,780
SEGMENT ASSETS AND LIABILITIES										
Segment assets	Р	325,989,900,125	P	105,873,714,379	P	19,326,634,605	P	117,206,220,693	P	568,396,469,802
Segment liabilities	1	123,011,590,759		59,329,655,357	1	11,063,093,579	1	54,501,689,943	1	247,906,029,638
oegment natimites		123,011,370,737		37,527,000,507		11,000,070,077		3 1,301,007,7 13		217,700,027,030
OTHER SEGMENT INFORMATION										
Share in net profit (loss) of associates										
and joint ventures		23,048,202	(	17,154)		-		71,757,189		94,788,237

	For three months ended March 31, 2018 [As Restated (Unaudited)]									
	_	Megaworld	_	Travellers		GADC	_	Emperador		Total
REVENUES										
Sales to external customers	P	12,293,163,625	P	4,708,364,334	P	6,632,691,092	P	9,322,633,306	P	32,956,852,357
Intersegment sales		35,375,251		2,463,524		-		-		37,838,775
Finance and other income		632,395,394		31,099,585		14,315,141		421,336,253		1,099,146,373
Segment revenues		12,960,934,270		4,741,927,443		6,647,006,233		9,743,969,559		34,093,837,505
Cost of sales and expenses excluding depreciation and										
amortization	(	6,664,269,653)	(	3,866,718,958)	(	5,761,465,615)	(	7,283,478,034)	(	23,575,932,260)
		6,296,664,617		875,208,485		885,540,618		2,460,491,525		10,517,905,245
Depreciation and amortization	(	525,080,511)	(	474,056,622)	(	279,451,910)	(	230,694,705)	(	1,509,283,748)
Finance costs and other charges	(	1,232,940,458)		65,698,153	(	80,588,704)	(	338,077,148)	(	<u>1,585,908,157</u> )
Profit before tax		4,538,643,648	,	466,850,016		525,500,004	,	1,891,719,672	,	7,422,713,340
Tax expense	(	1,051,302,277)	(	5,880,228)	(	173,939,943)	(	230,257,772)	(	1,461,380,220)
SEGMENT PROFIT (LOSS)	<u>P</u>	3,487,341,371	<u>P</u>	460,969,788	<u>P</u>	351,560,061	<u>P</u>	1,661,461,900	<u>P</u>	5,961,333,120
The following presents the segme	ent asse	ts and liabilities	of th	e Group as of I	Decem	ber 31, 2018 (aı	udited	):		
SEGMENT ASSETS										
AND LIABILITIES										
Segment assets	P	322,191,472,006	P	104,709,932,153	P	19,580,530,142	P	114,542,338,652	P	561,024,272,953
Segment liabilities		123,368,102,367		58,410,773,061		11,656,147,656		54,404,692,853		247,839,715,937
OTHER SEGMENT INFORMATION [For the three months ended March 31, 2018 (Unaudited)] Share in net profit (loss) of associates										
and joint ventures		15,629,549	(	30,669)		_		101,484,767		117,083,647
and joint ventures		10,027,017	(	50,007)				101,101,101		117,000,077

# 4.5 Reconciliations

Presented below is a reconciliation of the Group's segment information to the key financial information presented in its ICFS.

	March 31, 2019 (Unaudited)	March 31, 2018 [As Restated (Unaudited)]
Revenues		
Total segment revenues	P 40,350,954,745	P 34,093,837,505
Unallocated corporate revenue	740,222,547	364,881,043
Elimination of intersegment revenues	(42,823,818)	(37,838,775)
Revenues as reported in interim consolidated profit or loss	P 41,048,353,474	<u>P 34,420,879,773</u>
Profit or loss		
Segment operating profit	P 6,527,335,780	P 5,961,333,120
Unallocated corporate gain (loss)	38,419,648	( 284,417,711)
Elimination of intersegment revenues	(42,823,818)	(37,838,775)
Profit as reported in interim consolidated profit or loss	<u>P 6,522,931,610</u>	<u>P 5,639,076,634</u>
	March 31, 2019 (Unaudited)	December 31, 2018 (Audited)
Assets		
Segment assets	P 568,396,469,802	P 561,024,272,953
Unallocated corporate assets	26,311,415,008	27,226,921,775
Total assets reported in the consolidated statements of financial position	P 594,707,884,810	<u>P 588,251,194,728</u>
Liabilities		
Segment liabilities	P 247,906,029,638	P 247,839,715,937
Unallocated corporate liabilities	49,967,966,929	49,838,815,332
Total liabilities reported in the consolidated		
statements of financial position	P 297,873,996,567	P 297,678,531,269

Concentration of revenue is considered when at least 10% of total segment revenue is generated from a single customer. There is no concentration of the Group's revenue in a single customer as the 10% threshold has not been met in any of the periods presented.

# 5. PROPERTY, PLANT AND EQUIPMENT

The gross carrying amounts and accumulated depreciation, amortization and impairment of property, plant and equipment as of March 31, 2019 and December 31, 2018 are shown below.

		March 31, 2019 (Unaudited)	December 31, 2018 (Audited)		
Cost	P	154,962,237,767	P	151,062,328,123	
Accumulated depreciation, amortization and impairment	(	35,106,967,441)	(	33,560,684,887)	
Net carrying amount	<u>P</u>	119,855,270,326	<u>P</u>	117,501,643,236	

A reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the reporting periods is shown below.

		March 31, 2019 (Unaudited)	De	ecember 31, 2018 (Audited)
Balance at beginning of period, net of accumulated depreciation, amortization and impairment Additions	P	117,501,643,236 4,069,268,390	Р	98,026,484,627 19,985,611,713
Depreciation and amortization charges for the period Disposals – net Reversal of impairment loss Reclassifications – net	(	1,563,607,510) 153,053,235) 1,019,445	(	5,201,720,435) 346,205,473) 19,258,000 5,018,214,804
Balance at end of period, net of accumulated depreciation, amortization and impairment	<u>P</u>	119,855,270,326	<u>P</u>	117,501,643,236

# 6. INVESTMENT PROPERTY

The Group's investment property includes several parcels of land, buildings and improvements which are held for investment purposes only, either to earn rental income or for capital appreciation or both. The gross carrying amounts and accumulated depreciation of investment property at the beginning and end of the reporting periods are shown below.

		March 31, 2019 (Unaudited)	D	December 31, 2018 (Audited)		
Cost Accumulated depreciation	P (	118,322,882,978 11,355,726,115)	P (	115,489,918,831 10,854,385,090)		
Net carrying amount	<u>P</u>	106,967,156,863	P	104,635,533,741		

A reconciliation of the carrying amounts of investment property at the beginning and end of the reporting periods is shown below.

		March 31, 2019 (Unaudited)	December 31, 2018 (Audited)		
Balance at beginning of period, net of accumulated depreciation Additions Depreciation charges for the period Reclassifications Disposals – net	P (	104,635,533,741 2,832,964,148 501,341,026)	P ( ( (	97,228,826,949 14,280,652,677 1,907,742,465) 4,963,739,212) 2,464,208)	
Balance at end of period, net of accumulated depreciation	<u>P</u>	106,967,156,863	<u>P</u>	104,635,533,741	

# 7. DIVIDENDS

There were no dividends declared and paid by the Company during the three-month period ended March 31, 2019 and 2018.

# 8. EARNINGS PER SHARE

Earnings per share is computed as follows:

	March 31, 2019 (Unaudited)		N	March 31, 2018 [As Restated (Unaudited)]	
Basic: Net profit attributable to owners of the parent company	P	4,352,343,684	Р	3,597,553,459	
Divide by the weighted average number of outstanding common shares		9,873,370,939		10,035,873,879	
	<u>P</u>	0.4408	<u>P</u>	0.3585	
Diluted:  Net profit attributable to owners  of the parent company  Divide by the weighted average  number of outstanding	P	4,352,343,684	Р	3,597,553,459	
common shares and potentially dilutive shares		9,894,427,344		10,062,182,587	
	<u>P</u>	0.4399	<u>P</u>	0.3575	

On September 19, 2017 the BOD approved a two-year share repurchase program allowing the Company to repurchase up to P5.0 billion shares from existing stockholders. Under this program, the Company has repurchased 273,492,840 shares for P3.8 billion and 110,989,900 shares for P1.7 billion as of March 31, 2019 and 2018, respectively, which are reported as Treasury Shares. In addition, as of March 31, 2019 and 2018, certain subsidiaries held 122,964,200 shares which cost P936.2 million that are considered as part of Treasury Shares. Such treasury shares do not form part of outstanding common shares.

The actual number of outstanding common shares approximates the weighted average for each interim period. As of March 31, 2019, and 2018, there are 21.1 million and 26.3 million potentially dilutive shares, respectively, from the Company's Executive Stock Option Plan. However, such number of dilutive shares has no significant effect on the weighted average number of outstanding common shares and, consequently has negligible effect on the 2019 and 2018 diluted EPS.

# 9. RELATED PARTY TRANSACTIONS

The Group's related parties include its stockholders, associates, joint ventures, the Group's key management personnel and retirement fund, and others. The summary of the Group's transactions with its related parties for the periods ended March 31, 2019 and 2018, and the related outstanding balances as of March 31, 2019 and December 31, 2018 are as follows:

			Amount of	Tra	insaction		Outstanding Receivable (1	
Related			March 31, 2019		March 31, 2018		March 31, 2019	December 31, 2018
Party Category	Notes		(Unaudited)	_	(Unaudited)	_	(Unaudited)	(Audited)
Subsidiaries'								
stockholders:								
Casino transactions	9.2	P	113,403,340	Р	6,802,047	P	108,678,360 ( P	1,346,880)
Management fees	9.3		91,806,302		60,532,928	(	21,958,963)	17,173,497)
Accounts payable Acquisition of	9.5		-		-	Ì	347,670,510)(	347,670,510)
investment	9.7		-		-	(	809,715,967)(	1,046,400,000)
Related party under common ownership: Purchase of								
raw materials	9.1		1,134,397,474		621,893,903	(	1,187,237,925)(	941,949,372)
Purchase of			, , ,		, ,	`	, , , ,	, , ,
imported goods	9.1		4,914,703		4,238,871	(	607,695)(	459,844)
Advances granted	9.4		180,272,387		103,993,351	`	1,693,226,731	1,512,954,344
Management services	9.1		15,000,000		-	(	77,000,000)(	76,500,000)
Associates –								
Advances granted	9.4	(	19,214,080)		1,363,449		1,112,334,894	1,131,548,974
Others:								
Accounts receivable	9.5	(	62,036,452)	(	11,088,927)		275,580,006	337,616,458
Accounts payable	9.5		-		150,000,00	(	65,208,430)(	65,208,430)
Advances from joint venture partners								
and others	9.6	(	161,644,000)	(	218,763,494)	(	2,223,819,118)(	2,385,463,118)
Donations		(	62,065,765)	(	40,426,363 )	(	19,002,012)(	16,717,694)

Unless otherwise stated, the outstanding balance of the Group's transactions with its related parties are unsecured, noninterest-bearing and payable or collectible on demand.

# 9.1 Purchase of Goods and Management Agreement

Emperador imports finished goods and raw materials such as alcohol, flavorings and other items through Andresons Global, Inc., a related party under common ownership. Emperador also imports raw materials from Alcoholera dela Mancha Vinicola, S.L., a wholly-owned subsidiary of BLC, which is considered a related party under joint control. These transactions are generally payable within 30 days. Emperador also entered into a management agreement with Condis for the consultancy and advisory services in relation to the operation, management, development and maintenance of machineries in the distillery plant. The outstanding balances as of March 31, 2019 and December 31, 2018 are shown as part of Trade and Other Payables account in the consolidated statements of financial position.

# 9.2 Casino Transactions with GHL

Travellers recognized outstanding accounts receivable from (payable to) GHL representing show money received by Travellers (GHL) from foreign patrons which the counterparty will later remit to the other. The outstanding balance, which is unsecured, noninterest bearing and payable in cash upon demand, is presented as part of Trade and Other Receivables account and Trade and Other Payables account in the 2019 and 2018 consolidated statements of financial position, respectively.

# 9.3 Operations and Management Agreement with GHL

Some of Travellers' administrative functions are being handled by certain key officers and employees under the management of GHL as agreed by both parties under the Operations and Management Agreement. These transactions are presented as part of Management fees, under the Other Operating Expenses account in the consolidated statements of comprehensive income. The outstanding liability, which is unsecured, noninterest bearing and payable in cash upon demand, arising from this transaction is presented as part of Accrued expenses under Trade and Other Payables account in the consolidated statements of financial position.

#### 9.4 Advances to Associates and Other Related Parties

Entities within the Group grant advances to associates and other entities for working capital purposes. Settlement is generally made in cash or through offsetting arrangements. The outstanding balances of Advances to associates and other related parties, which are shown as part of Investments in and Advances to Associates and Other Related Parties account in the consolidated statements of financial position, and movement of the account are presented as follows (these mainly represent advances granted by Megaworld):

	March 31, 2019 (Unaudited)	December 31, 2018 (Audited)
Balance at beginning of period Cash advances granted Collections	P 2,644,503,318 180,272,387 ( <u>19,214,080</u> )	P 2,544,141,192 355,789,071 ( <u>255,426,945</u> )
Balance at end of period	P 2,805,561,625	P 2,644,503,318

As of March 31, 2019 and December 31, 2018, based on management's assessment, the outstanding balances of advances to associates and other related parties are not impaired; hence, no impairment losses were recognized.

#### 9.5 Due from/to Related Parties

Transactions with related parties include the following: financing of opening of letters of credit and payment of progress billings, royalty fees, rentals, interest and certain expenses in behalf of the entities within Group or other related parties. Settlement is generally made in cash or through offsetting arrangements.

The outstanding balances of the Due from/to Related Parties are included under Trade and Other Receivables and Trade and Other Payables accounts, respectively, in the consolidated statements of financial position as follows:

	March 31, 2019 (Unaudited)	December 31, 2018 (Audited)	
Due from Related Parties			
Balance at beginning of period	P 337,616,458	P 249,464,102	
Additions	30,167,936	200,099,920	
Collections	$(\underline{}92,204,388)$	( 111,947,564)	
	275,580,006	337,616,458	
Impairment loss		( <u>9,340,816</u> )	
Balance at end of period	<u>P 275,580,006</u>	<u>P 328,275,642</u>	
Due to Related Parties			
Balance at beginning of period	P 412,878,940	P 487,878,940	
Additions	<del>-</del>	150,000,000	
Repayments		(225,000,000)	
Balance at end of period	<u>P 412,878,940</u>	<u>P 412,878,940</u>	

As at March 31, 2019, based on management's assessment, an additional amount of impairment is not necessary to be recognized.

#### 9.6 Non-current Advances from Related Parties

Certain expenses of entities within the Group are paid for by other related parties. The advances are unsecured, noninterest-bearing, with no repayment terms, and generally payable in cash or through offsetting arrangements. Advances from Joint Venture (JV) partners pertain to advances from golf share partners and lot owners.

Details of Advances from Related Parties and JV Partners are presented as follows:

	March 31, 2019 (Unaudited)	December 31, 2018 (Audited)
Advances from related parties Advances from JV partners	P 1,828,394,475 395,424,643	P 1,990,038,475 395,424,643
	P 2,223,819,118	P 2,385,463,118

#### 9.7 Acquisition of Investments

In 2018, AGI acquired 2,250.0 million shares of PCMI for P3,714.3 million from TAGI, by way of assignment of subscription rights. The acquisition represents 60% ownership in PCMI. As at March 31,2019 and December 31, 2018, there is an outstanding liability from this transaction which is shown as part of Trade and Other Payables account in the consolidated statements of financial position.

Effective ownership over PCMI is 82% and 71% at March 31, 2019 and December 31, 2018, respectively, derived from AGI's 60% and EELHI's holdings (20% in 2018; 40% in 2019). In January 2019, EELHI acquired additional shares of PCMI representing additional 20% direct ownership.

#### 9.8 Transactions with the Retirement Plans

The Group has formal retirement plans established separately for each significant subsidiary, particularly Megaworld, GERI, ELI, Travellers, GADC, EDI and WML. These plans are defined benefit post-employment plan maintained for qualified employees, administered and managed by trustee banks (except for GERI which is still an unfunded plan) that are legally separated from the Group. The retirement funds do not provide any guarantee or surety for any obligation of the Group and their investments are not covered by any restrictions or liens.

#### 10. COMMITMENTS AND CONTINGENCIES

# 10.1 Tax Contingencies of Travellers' Casino Operations

Travellers is subject to 25% and 15% license fees, inclusive of franchise tax and in lieu of all taxes, with reference to the income component of the gross gaming revenues, as provided under the Provisional License Agreement with Philippine Amusement and Gaming Corporation (PAGCOR). In April 2013, however, the BIR issued RMC 33-2013 declaring that PAGCOR, its contractees and its licensees are no longer exempt from corporate income tax under the National Internal Revenue Code of 1997, as amended.

In August 2016, the Supreme Court (SC) confirmed that "all contractees and licensees of PAGCOR, upon payment of the 5% franchise tax, shall be exempted from all other taxes, including income tax realized from the operation of casinos." The SC Decision has been affirmed with finality by the SC in a Resolution dated November 28, 2016, when it denied the Motion for Reconsideration filed by the Bureau of Internal Revenue. Consistent with the decision of SC, on June 13, 2018, the Office of the Solicitor General issued a legal opinion stating that the tax exemption and imposition of 5% franchise tax in lieu of all other taxes and fees for gaming operations that was granted to PAGCOR extended to all PAGCOR contractees and licensees.

# 10.2 Consortium Agreement for Ninoy Aquino International Airport

On February 12 2018, AGI as a member of a consortium of seven (7) conglomerates, submitted a P102-billion unsolicited proposal to the Department of Transportation (DOTr) for the improvement, upgrade, enhancement, expansion, operation and maintenance, and management of the Ninoy Aquino International Airport. On September 10, 2018, the DOTr and Manila International Airport Authority granted an Original Proponent Status (OPS) to the consortium.

# 10.3 Skytrain Project

On October 10, 2017, the Group submitted a P3-billion unsolicited proposal to the government to build a 1.87-kilometer Skytrain monorail project and transfer its ownership title to the government. The Group was granted an OPS by the DOTr on May 17, 2018. The following day, DOTr formally endorsed the project to the National Economic and Development Authority – Investment Coordination Committee and is now undergoing review and evaluation.

# 10.4 Other Commitments and Contingencies

There are other commitments, guarantees and contingent liabilities that arise in the normal course of operations of the Group which are not reflected in the accompanying ICFS. Management is of the opinion that losses, if any, from these items will not have any material impact on the ICFS.

In addition, there are no material off-balance sheet transactions, arrangements, obligations and other relationships of the Group with unconsolidated entities or other persons created during the reporting period.

# 11. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group has various financial instruments such as cash and cash equivalents, financial assets at fair value through profit or loss (FVTPL), financial assets at fair value through other comprehensive income (FVOCI), interest-bearing loans, bonds payable, trade receivables and payables and derivative assets and liabilities which arise directly from the Group's business operations. The financial debts were issued to raise funds for the Group's capital expenditures.

The Group does not actively engage in the trading of financial assets for speculative purposes.

The Group is exposed to a variety of financial risks in relation to financial instruments. The main types of risks are market risk, credit risk and liquidity risk.

#### 11.1 Market Risk

#### (a) Foreign Currency Sensitivity

Most of the Group's transactions are carried out in Philippine pesos, Euros, UK pounds and U.S. dollars, which are the functional currencies of the individual subsidiaries making the transactions. The currency exchange risk arises from transactions carried out in currencies other than the functional currency of the subsidiaries at each entity level.

Foreign-currency denominated financial assets and financial liabilities, translated into Philippine pesos at period-end closing rate are as follows:

	March 31, 2019 (Unaudited)	December 31,	2018 (Audited)
	U.S. Dollars HK Dollars	U.S. Dollars	HK Dollars
Financial assets Financial liabilities	P 3,900,397,124 P 2,365,294,709 (19,649,607,079) (793,270,781)	, , ,	, , ,
	( <u>P 15,749,209,955</u> ) <u>P 1,572,023,928</u>	( <u>P15,652,772,829</u> )	P 3,265,779,031

The sensitivity of the consolidated income before tax for the period with regard to the Group's financial assets and the U.S. dollar – Philippine peso exchange rate assumes +/- 7.47% and +/- 7.43% changes in exchange rate for the three months ended March 31, 2019 and for the year ended December 31, 2018, respectively. The HK dollar – Philippine peso exchange rate assumes +/- 7.61% and +/- 7.57% changes in exchange rate for the three months ended March 31, 2019 and for the year ended December 31, 2018, respectively. These percentages have been determined based on the average market volatility in exchange rates in the previous 12 months estimated at 95% level of confidence. The sensitivity analysis is based on the Group's foreign currency financial instruments held at each reporting periods.

If the Philippine peso had strengthened (or weakened) against the U.S. dollar, with all other variables held constant, consolidated profit before tax would have increased (or decreased) by P1.2 billion for the three-month period ended March 31, 2019 and for the year ended December 31, 2018. If in 2019 and 2018, the Philippine peso had strengthened (or weakened) against the HK dollar, with all other variables held constant, consolidated profit before tax would have decreased (or increased) by P0.1 billion for the three-month period ended March 31, 2019 and P0.2 billion for the year ended December 31, 2018.

The Group periodically reviews the trend of the foreign exchange rates and monitors its non-functional currency cash flows.

Exposures to foreign exchange rates vary during the period depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's currency risk.

# (b) Interest Rate Sensitivity

The Group's interest risk management policy is to minimize interest rate cash flow risk exposures to changes in interest rates. At present, the Group is exposed to changes in market interest rates through bank borrowings and cash and cash equivalents, which are subject to variable interest rates. The Group maintains a debt portfolio unit of both fixed and variable interest rates. All other financial assets are subject to variable interest rates.

The sensitivity of the consolidated profit before tax for the period to a reasonably possible change in interest rates of +/- 3.21% for Philippine peso and +/- 1.29% for U.S. dollar in 2019, and +/- 2.91% for Philippine peso and +/- 1.99% for U.S. dollar in 2018 with effect from the beginning of the period. These percentages have been determined based on the average market volatility in interest rates, using standard deviation, in the previous 12 months estimated at 95% level of confidence.

The sensitivity analysis is based on the Group's financial instruments held at March 31, 2019 and December 31, 2018, with effect estimated from the beginning of the period. All other variables held constant, the consolidated profit before tax would have increased by P3.5 billion for the three-month period ended March 31, 2019 and P3.3 billion for the year ended December 31, 2018. Conversely, if the interest rates decreased by the same percentage, consolidated profit before tax would have been lower by the same amount.

#### 11.2 Credit Risk

Generally, the Group's credit risk is attributable to trade and other receivables arising mainly from transactions with approved franchisees, installment sales receivables, rental receivables and other financial assets. The carrying values of these financial assets subject to credit risk are disclosed in Note 12.

The Group maintains defined credit policies and continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. Where available at a reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used. Franchisees are subject to stringent financial, credit and legal verification process. The Group's policy is to deal only with creditworthy counterparties. In addition, for a significant portion of sales, advance payments are received to mitigate credit risk.

With respect to credit risk arising from the other financial assets of the Group, composed of cash and cash equivalents, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

Cash in banks are insured by the Philippine Deposit Insurance Corporation up to a maximum coverage of P500,000 per depositor per banking institution.

Trade and other receivables that are past due but not impaired are as follows:

	March 31,	December 31,
	2019	2018
	<u>(Unaudited)</u>	(Audited)
Not more than 30 days	P 3,277,854,695	P 6,168,427,517
31 to 60 days	1,707,634,969	2,118,222,699
Over 60 days	<u>1,595,506,478</u>	1,774,318,897
	P 6,580,996,142	<u>P 10,060,969,113</u>

# 11.3 Liquidity Risk

The Group manages its liquidity needs by carefully monitoring scheduled debt servicing payments for long-term financial liabilities as well as cash outflows due in a day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 30-day projection. Long-term liquidity needs for a three-month and one-year period are identified monthly. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of loans, bonds, and preferred shares.

The Group maintains cash to meet its liquidity requirements for up to 60-day periods. Excess cash are invested in time deposits, mutual funds or short-term marketable securities. Funding for long-term liquidity needs is additionally secured by an adequate amount of committed credit facilities and the ability to sell long-term financial assets. In addition, the Group regularly evaluates its projected and actual cash flows. It also continuously assesses conditions in the financial markets for opportunities to pursue fund raising activities, in case any requirements arise. Fund raising activities may include bank loans and capital market issues.

As of March 31, 2019, the Group's financial liabilities have contractual maturities which are presented below.

	Cu	rrent	Non-current		
	Within	6 to 12	1 to 5	Later than	
	6 Months	Months	Years	5 Years	
Trade and other payables	P 40,700,017,067	P 8,937,553,727	Р -	Р -	
Trade and other payables	F 40,700,017,007	r 0,937,333,727	г -	r -	
Interest-bearing loans	8,379,718,125	13,462,650,489	146,549,293,095	837,565,736	
Bonds payable	-	945,738,010	29,974,124,235	-	
Equity-linked debt securities (ELS)	-	-	5,402,665,931	-	
Advances from related parties	-	-	2,223,819,118	-	
Redeemable preferred shares	-	251,597,580	754,792,740	1,574,159,348	
Guaranty deposits	-	25,405,708	100,221,889	309,442,938	
Derivative liabilities	330,020,082	-	-	-	
Other liabilities	6,315,271	841,217,497	4,393,627,953	<u>101,070,596</u>	
	P 49,416,070,545	P 24,464,163,011	P189,398,544,961	P 2,822,238,618	

As of December 31, 2018, the Group's financial liabilities have contractual maturities which are presented below.

	Cur	Current		current
	Within 6 Months	6 to 12 Months	1 to 5 Years	Later than 5 Years
Trade and other payables	P 39,230,499,206	P 6,800,895,953	Р -	Р -
Interest-bearing loans	13,494,324,190	12,449,456,918	143,683,341,001	3,307,547,673
Bonds payable	-	1,202,612,500	30,032,563,750	-
ELS	-	-	5,402,665,931	-
Advances from related parties	-	-	2,385,463,118	-
Redeemable preferred shares	-	268,957,813	772,152,973	1,574,159,348
Guaranty deposits	-	-	153,529,825	208,423,557
Derivative liabilities	393,300,753	-	-	-
Other liabilities	<del></del>	1,171,355,329	4,305,304,967	101,279,537
	P 53,118,124,149	P 21,893,278,513	P186,735,021,565	P 5,191,410,115

The contractual maturities reflect the gross cash flows, which may differ from the carrying values of the liabilities at the end of the reporting period.

# 11.4 Other Price Risk Sensitivity

The Group's market price risk arises from its investments carried at fair value (financial assets classified as financial assets at FVOCI). It manages its risk arising from changes in market price by monitoring the changes in the market price of the investments.

For equity securities listed in the Philippines, the observed volatility rates of the fair values of the Group's investments held at fair value and their impact on the equity as of March 31, 2019 and December 31, 2018 are summarized as follows:

	Observed Volatility Rates		Impact on I	Equity
	Increase	Decrease	Increase	Decrease
2019 - Investment in equity securities	+35.18%	-35.18%	<u>P 48,024,162</u> ( <u>P</u>	48,024,162)
2018 - Investment in equity securities	+35.39%	-35.39%	<u>P 48,923,706</u> ( <u>P</u>	48,923,706)

The maximum additional estimated loss in 2019 and 2018 is to the extent of the carrying value of the securities held as of these reporting dates with all other variables held constant. The estimated change in quoted market price is computed based on volatility of listed companies at the PSE for the past three months in 2019 and 12 months in 2018, at 95% confidence level.

The investments in listed equity securities are considered long-term strategic investments. In accordance with the Group's policies, no specific hedging activities are undertaken in relation to these investments. The investments are continuously monitored and voting rights arising from these equity instruments are utilized in the Group's favor.

#### 12. CATEGORIES OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The carrying amounts and fair values of the categories of financial assets and financial liabilities presented in the consolidated statements of financial position are shown below and in the succeeding page.

	March 31, 201	9 (Unaudited)	December 31, 2018 (Audited)		
	Carrying	Carrying Fair		Fair	
	Values	Values	Values	Values	
Financial assets					
Financial assets at amortized cost:					
Cash and cash equivalents	P 42,115,368,065	P 42,115,368,065	P 44,779,011,533	P 44,779,011,533	
Trade and other receivables	52,575,319,437	52,574,804,406	52,852,435,257	52,829,566,514	
Other financial assets	8,559,399,470	8,487,393,394	8,365,705,660	8,460,215,641	
	P 103,250,086,972	P 103,177,565,865	<u>P 105,997,152,450</u>	<u>P 106,068,793,688</u>	
Financial assets at FVTPL:					
Marketable debt and equity securities	P 13,168,874,659	P 13,168,874,659	P 13,190,939,209	P 13,190,939,209	
Derivative assets	304,211,999	304,211,999	426,485,938	426,485,938	
	<u>P 13,473,086,658</u>	P 13,473,086,658	<u>P 13,617,425,147</u>	<u>P 13,617,425,147</u>	
Financial assets at FVOCI –					
Equity securities	<u>P 457,643,114</u>	P 457,643,114	<u>P 459,974,884</u>	<u>P 459,974,884</u>	

	March 31, 2019 (Unaudited) December 31, 2018 (Audited)
	Carrying Fair Carrying Fair
	Values Values Values Values
Financial Liabilities	
Financial liabilities at FVTPL –	
Derivative liabilities	<u>P 545,240,551</u> <u>P 545,240,551</u> <u>P 393,300,753</u> <u>P 393,300,753</u>
Financial liabilities at amortized cost: Current:	
Trade and other payables	<b>P</b> 49,637,570,794 <b>P</b> 49,637,570,794 <b>P</b> 46,031,395,159 <b>P</b> 46,031,395,159
Interest-bearing loans	<b>21,233,994,572 20,359,198,663 24,</b> 530,016,698 <b>24,</b> 137,908,859
Redeemable preferred shares	<b>251,597,580 251,597,580</b> 251,597,580 251,597,580
Commission payable	<b>841,217,497 841,217,497</b> 1,165,040,058 1,165,040,058
	<u>P 71,964,380,443</u> <u>P 71,089,584,534</u> <u>P 71,978,049,495</u> <u>P 71,585,941,656</u>
Non-current:	
Interest-bearing loans	P 144,039,957,801 P 135,853,881,383 P 142,871,936,606 P 136,250,437,900
Bonds payable	<b>25,120,403,611 23,751,684,178</b> 25,102,042,365 23,366,702,221
ELS	<b>5,297,301,105 5,297,301,105</b> 5,258,801,592 5,258,801,592
Redeemable preferred shares	<b>1,740,152,017 1,922,488,569</b> 1,712,264,245 1,840,140,016
Due to related parties	<b>2,223,819,118 2,223,819,118</b> 2,385,463,118 2,385,463,118
Retention payable	<b>4,156,029,537 4,050,938,113</b> 4,063,944,817 3,945,330,030
Security deposits	<b>626,695,629 530,105,856</b> 578,726,149 502,057,696
Accrued rent	<b>116,257,787 122,562,310</b> 116,455,980 122,771,251
	<u>P 183,320,616,605</u> <u>P 173,752,780,632</u> <u>P 182,089,634,872</u> <u>P173,671,703,824</u>

#### 13. FAIR VALUE MEASUREMENT AND DISCLOSURES

# 13.1 Fair Value Hierarchy

The hierarchy groups financial assets and financial liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and financial liabilities. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets or for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the resource or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the financial asset or financial liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value of Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing services, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

# 13.2 Financial Instruments Measured at Fair Value

The table below shows the fair value hierarchy of the Group's classes of financial assets and financial liabilities measured at fair value in the consolidated statements of financial position on a recurring basis as of March 31, 2019 and December 31, 2018.

	March 31, 2019 (Unaudited)			
	Level 1	Level 2	Level 3	Total
Financial assets: Financial assets at FVTPL – Debt and equity				
securities Derivative asset	P 13,168,874,659	P - 304,211,999	P -	P 13,168,874,659 304,211,999
Financial assets at FVOCI – Equity securities	136,509,840	102,600,000	218,533,274	457,643,114
	P 13,305,384,499	<u>P 406,811,999</u>	P 218,533,274	P 13,930,729,772
Financial liabilities: Financial liability at FVTPL – Derivative liabilities	<u>p</u>	P 545,240,551	<u>P - </u>	<u>P 545,240,551</u>
	December 31, 2018 (Audited)			
	Level 1	Level 2	Level 3	Total
Financial assets: Financial assets at FVTPL – Debt and equity securities Derivative asset	P 13,190,939,209	P - 426,485,938	P	P 13,190,939,209 426,485,938
Financial assets at FVOCI – Equity securities	138,241,610	103,200,000	218,533,274	459,974,884
	P 13,329,180,819	P 529,685,938	P 218,533,274	P 14,077,400,031
<i>Financial liabilities:</i> Financial liability at FVTPL – Derivative liabilities	<u>P</u> -	P 393,300,753	<u>p</u> -	P 393,300,753

# 13.3 Financial Instruments Measured at Amortized Cost for Which Fair Value is Disclosed

The table below and in the succeeding page shows the fair value hierarchy of the Group's classes of financial assets and financial liabilities measured at fair value in the consolidated statements of financial position on a recurring basis as of March 31, 2019 and December 31, 2018.

	March 31, 2019 (Unaudited)			
	Level 1	Level 2	Level 3	Total
Financial assets: Cash and cash equivalents Trade and other receivables Other financial assets	P 42,115,368,065 - 3,271,562,623	P - 124,373,691 580,936,607	P - 52,450,430,715 - 4,634,894,164	P 42,115,368,065 52,574,804,406 8,487,393,394
	P 45,386,930,688	P 705,310,298	P57,085,324,879	P 103,177,565,865

	March 31, 2019 (Unaudited)			
	Level 1	Level 2	Level 3	Total
Financial liabilities:				
Current:				
Trade and other payables	P -	Р -	P 49,637,570,794	P 49,637,570,794
Interest-bearing loans	-	378,518,929	19,980,679,734	20,359,198,663
Redeemable preferred shares	-	-	251,597,580	251,597,580
Commission payable	-	-	841,217,497	841,217,497
Non-current:				
Bonds payable	23,751,684,178	_	_	23,751,684,178
Interest-bearing loans	-	314,737,414	135,539,143,969	135,853,881,383
ELS	-	-	5,297,301,105	5,297,301,105
Redeemable preferred shares	-	1,167,695,829	754,792,740	1,922,488,569
Due to related parties	-	-	2,223,819,118	2,223,819,118
Retention payable	-	-	4,050,938,113	4,050,938,113
Security deposits	-	350,033,650	180,072,206	530,105,856
Accrued rent		122,562,310		122,562,310
	P 23,751,684,178	P 2,333,548,132	P218,757,132,856	P 244,842,365,166
			2018 (Audited)	
	Level 1	Level 2	Level 3	Total
Financial assets:				
Cash and cash equivalents	P 44,779,011,533	Р -	Р -	P 44,779,011,533
Trade and other receivables		130,921,360	52,698,645,154	52,829,566,514
Other financial assets	3,270,298,083	755,805,022	4,434,112,536	8,460,215,641
	P 48,049,309,616	<u>P 886,726,382</u>	<u>P 57,132,757,690</u>	<u>P 106,068,793,688</u>
Financial liabilities:				
Current:				
Trade and other payables	Р -	Р -	P 46,031,395,159	P 46,031,395,159
Interest-bearing loans	-	392,840,499	23,745,068,360	24,137,908,859
Redeemable preferred shares	-	- '	251,597,580	251,597,580
Commission payable	-	-	1,165,040,058	1,165,040,058
Non-current:				
Bonds payable	23,366,702,221	-	_	23,366,702,221
Interest-bearing loans		339,391,430	135,911,046,470	136,250,437,900
ELS	-	-	5,258,801,592	5,258,801,592
Redeemable preferred shares	-	1,085,347,276	754,792,740	1,840,140,016
Due to related parties	-	-	2,385,463,118	2,385,463,118
Retention payable	-	-	3,945,330,030	3,945,330,030
Security deposits	-	313,467,160	188,590,536	502,057,696
Accrued rent		122,771,251		122,771,251
	<u>P 23,366,702,221</u>	P 2,253,817,616	P219,637,125,643	P 245,257,645,480

For financial assets and financial liabilities with fair values included in Level 1, management considers that the carrying amounts of those short-term financial instruments approximate their fair values.

The fair values of the financial assets and financial liabilities included in Level 2 and Level 3 which are not traded in an active market is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market value of another instrument which is substantially the same after taking into account the related credit risk of counterparties, or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

When the Group uses valuation technique, it maximizes the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to determine the fair value of an instrument are observable, the instrument is included in Level 2. Otherwise, it is included in Level 3.

# 13.4 Investment Property Measured at Cost for which Fair Value is Disclosed

As of December 31, 2018, the fair value of the Group's investment property amounting to P352.5 billion is classified within Level 3 of the fair value hierarchy. The Level 3 fair value of the investment property was determined using the income approach which is performed with values derived using a discounted cash flow model. Also, there were no transfers into or out of Level 3 fair value hierarchy. There was no valuation update made for the current period.

# 14. CAPITAL MANAGEMENT OBJECTIVES, POLICIES AND PROCEDURES

The Group's capital management objective is to ensure its ability to continue as a going concern; to provide an adequate return to shareholders by pricing products and services commensurately with the level of risk; and to maintain strong and healthy financial position to support its current business operations and drive its expansion and growth in the future.

There were no changes in the Group's approach to capital management during the period.

	March 31, 2019 (Unaudited)		December 31, 2018 (Audited)	
Total liabilities Total equity	P	297,873,996,567 296,833,888,243		297,678,531,269 290,572,663,459
Total liabilities-to-equity ratio	P	1.00:1	P	1.02:1

# 15. SEASONAL FLUCTUATIONS

For Travellers, casino operations tend to experience seasonality in visitations during public holidays, festivals in the Philippines and around South East Asian region.

There were no seasonal aspects that had a material effect on the financial condition or results of operations of the Group.

# ALLIANCE GLOBAL GROUP, INC. AND SUBSIDIARIES AGING SCHEDULE OF CURRENT TRADE AND OTHER RECEIVABLES MARCH 31, 2019

(Amounts in Philippine Pesos)

Balance as at March 31, 2019	P	60,835,890,983
Due from other related parties		275,580,006
Total		60,560,310,977
Over 60 days		1,595,506,478
31 to 60 days		1,707,634,969
1 to 30 days		3,277,854,695
Current	P	53,979,314,835